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Tel: 824005
IN THE NAME OF ALLAH,
THE MOST COMPASSIONATE AND MERCIFUL
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INTELLIGENCLE APPRAISAL


# IRAN: <br> RiENEWAL OF CIVIL DISTURBANCES(U) 

16 AUKUST 1978


## CONFIDENTIAL



PREPARED BY
Maj Don Adamick, USA

## CON:IDENTIAL

## CORFIDENT:A.

## RECENT UNREST INCLUDED ANTI-AMERI: AN ACTIVITY

| 27 fuly | Shiraz | All windows of Iran American Socirly (IAS) huiding broken by demonstrators |
| :---: | :---: | :---: |
| 1 August | Infahan | lipe Jomb thrown in US : $\mathrm{com}^{2}$-thate compound |
| 6 August | Shiras | Crowd attempts to enter 1A: compound and break. vindows |
| 3 August | Shiraz | Crowd, marehing from Mompe towards IAS building, is dispersed by police |
| Early August | Isfaham | Several Americans report that they have heen threatencel |

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IRAN: RENEWAL OF CIVIL DISTIURBANCES (U)

## Summary

(C,NOFORN) Since 21 July, Iran has experienced a wave of dissident activity similar to that which plagued the country for the first five months of the year. Religious elfments opposed to the Shah have sparked a series of confrontations with the government that have resulted in 12 to 20 killed, scores injured, and several hundred arrested. Other opponents of the Shih include those of a more liberal bent, students, and, issibly terrorist grouns operating on the fringes. While these groups may : have a definite plan regarding Iran's future, they are united in their oppostion to the Shat.
(C/NOFORN) The recent round of disturbances seems to indicate an $i^{2}-$ creasing anti-US tone. In their competition to out do one another, the various dissident groups may escalate the level of anti-American rhetoris, and the latent xenophobia in the Iranian character may surface. This could lead to some trouble for the large American community in Iran, particuiarly for those who might get caught up in events in the more conservative cities.
(C/NOFORN) The recent deaths may set off a new cycle of religions demonstrations such as those experienced earlier this year. The Istamic month of Ramadan, now in progress, and the special mourning days in late August increase the chance for further demonstrations. The government will probably be able to handle the situation, but the Shah is still faced with a dilemma: How to continue liberalizing Iranian society and maintain order at the same time without cracking down too harshly on the dissidents.

## Background

(C/NOFORN) The resurgence cf civil disturbances $k n$ Iran during the past few weeks is similar in many ways to that experienced from January to May. It has its roots in traditional opposition to the Shath by religious conservatives who oppose his secularization and mddernization of Iranian society. The targets of demorstrators are the same --bariks; movie house:, vehicles, and ordinary business establishments. Othe- opponents lending their support, if not actual participation, include those of a more liberal outlook, such as students, followers of the now defunct National Front, and possib.y terrorist groups. While the disturbances are similar to previous dernonsirations, they have taken on some new twists.

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## Discussion

## Resurgence of Dissidence

(C/NOFURN) The recent troubles began on 21 July, a rellgious holiday of some significance to the Sinite Muslims of Iran. listead of holding the usual celebrations, followers of Ayatollah Khomein. called for political meetings. Commemorative services for Ayatollai Kifi, a respected religious leader in the holv city of Mashad, were 1 howed by a violent confrontation between government security forces a. J demonstrators the next day. Other cities also reported some incidents, wich apparently were perpetrated by religious extremists.
(C/NOFORN) During the following week, mourning ceremonies for Kaili and for those killed the previous week led to further disturbances. The rumor that Kafi was killed by government security officials further incited his following. Isfahan suffered the most violence, consisting largely of breaking windows. Casualties, as reported in the government-controlled press, indicated that some 300 were arrested, up to six persons killed, and 26 injured in the two weeks of violence. Events culminated in the bombing of the US Consulate in Isfahan. While there were no injuries and only minor damage was done, it was the first clearly anti-American act in several months.
(C/NOFORN) The period from 5 to 10 August was somewhat calmer atthough violerce occurred in the theological center of Qom and the cities of Shiraz and Isfahan. Almost any occasion has been expleited by the religious extremists, to include continuing commemoration of Kafi, Iran's Cinstitution Day, and the start of the Muslim month of Ramadan. The arresi of a prominent religious leader in Islahan by SAVAK, the Iranian National intelligence and Security Organization, also contributed to antigovernment demonstrations.
(C/NOFORN) On 11 Augusi, the Iranian Government declared mardial law in the nation's second largest city, Isfahan. Police attempts to break up a religious derronstration led to rioting, and military forces were called in to restore order. A curfew is in effect, and the gathering of three or inore persons is prohibited. The martial law is to remain in effect for one month and reportediy will be extended to other cities as necessary. Unconfirmed press reports indicate it may already have been imposed in three small cities near Isfahan. The swift imposition of martial law in the industrial and tourist center indicates the seriousness of the situation and the government's intention to confront extremists with ti, force required to restore order. Casualties in lislahan and other cities : nce 11 August have raised the totai killed and injured, but reliable figures : e not yet availab.e.

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## EXILED RELIGIOLIS LEADER STILL INFLULNTIAL IN IRAN



AYATOLLAH RUHOLLAH KHOMEINI
AGE: 76

Has attacked Shah and his reform measures. Opposed presence of Americans in Irar. Exiled to Iraq in 1964.

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## Political Liberalization a Factor

(C/NOFORN) As the alti-Shah demonstrations, d cisturbances were winding down in May and the government annount or uckidown on dissidence, most religious leaders seemed to favor a $c$, ning of the situation. There were signs that a dialogue was taking place be veeri the Shah and the religious comrmunity. At the same time, the ramia: leater reemphasizeo his policy of political lijeralization, and prepri... ons for next year's parliamentary elections dominated the news. The open political atmosphere prompted much debate and generally settled th." volatile situation.
(C/NOFORN) The relative calm evidently did ro sit too well with the monarch's more extreme opponents. The anti-Shah llowers of the exiled Khomeini appeared to have been behind much of the violence, or at least to have exploited the genuine commemorations of the religious majority. Reportedly, the outlawed TUDFH or Communist Party of Iran is tacitty supporting religious groups loyal to Khomeini. Old time nationalists of a leftist persuasion also lend their support to the antigovernment activity. While these groups may not have the same plan for Iran's future -- if indeed they have a plan -- they are united in their opposition to the Shah and the present form of governmert.
(C/NOFORN) The recent cutbreaks suggest that an increasing anti-US tone is cleveloping in the governnent's opposition. Those national frontists longopposed to the Shah have claimed that he is a puppe: of the US and will do what Washington bids. They point to his liberalization policy and the improvement of human rights in Iran as examples that the Shath is followirg US instructions. Lately, there have been signs that the Shah's opposition believes that the US is not pressuring him enough on improving the political situation in Iran.
(C/NOFORN) The anti-Arnerican theme is reportedly also being exploited by religious elements, particularly in Isfahan. Komeini has Icng preached against the American presence in Iran, claiming the US is the principal supporter of the Shah and exploits Iran's wealth, while Americans in the country enjoy special privi:eges. Iranians typically blame their troubles on outsiders, and Americans are a convenient target. In order to gain primacy over rival dissidents, some religious le,iders may take a more extreme stand on opposition to the government. This could be reflected in increasing anti-US statements, and the latent xenophobia in the Iranian populace may surface. This could pose trouble for the large American community of about 37,000 to 40,000 .
(C/NOFORN) The anti-Arnerican tone has not thus ar surfaced pubiciciy, and it may be limited to the more extreme oppo tion. However, the number of anti-American acts in the past few weeks . unusual, considering
there were very few signs of anti-US feeling in th. live morths of civil disturbances earlier this year. Moreover, the large number of Americans within the country, particularly in the more conserturive cities of Isfahan and Shiraz, could lead to some being caught up in the events. Most places that Americans visit in Isfahan, such as restaurants and shops, are in a relatively small area. The concentration of Americaris is therefore high, increasing the possibility of incidents.

## Outlook

(C/NOFORN) The old dilemma tor the Shah remains -- how to continue the liberalization of Iranian society and maintain ors $r$ at: the same time without too harsh a crackdown on dissidents. His orosition is pressuring him to be even more liberal, and at the same tirie security forces are probably getting impatient with the restraints placed on them. The majority of the populace is no doubt upset with the constant disruption of normal living, and they may make demands for law and order. For the near term, the Shah is likely to continue with his same tactics, and may make another attempt to hold a dialogue with the religious opposition. None theless, firm action by security forces will be used if it is necessary to quell the new round of violence. The martial law in Isfahari is an example of th;e Shah's determination to maintain law and order.
(C/NOFORN) The possibility of further disturbances is high. In the past those killed in demonstrat ons have been commemorated in ceremonies 43 days later, which have led to further violence. Thus, a new cycle of religious disturbances may have been set off on 22 July. Meanwhile, the Islamic month of Ramadan -- a time of fasting and prayer -- is now in progress, which may increase tensions. The period of 24 to 26 August, when Iranian Shiites mourn the death of Ali, their most venerated spiritual leader, will be a potentially dangerous time. The opening of school next month will probably add the student population to the unrest.
(C/NOFORN) The months ahead are to likely be turbulent ones for Irari. There is no threat to the stability of the Shah's rule, but continuing tests between the government and the opposition are in sight. (GDS 84)

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## MEMORANDUM OF CONVERSATION

| PARTICIPANTS: | Cdr. Alain De beaupuy, Assistant military <br> Attache, French Embassy <br> Ambassador Panayotis ECONOMOU, Greek Embassy <br> George B. LAMBRAKIS, American Embassy, Tehran |
| :---: | :---: |
| DATE \& PLACE: | September 15, 1978, Lambrakis' Residence |
| SUBJECT: | Internal situation |
| DISTRUBUTION: | AMB, DCM, POL, POLM, ECON, OR, ICA, DAO, BIO NEA/IRN,IRN/RNA, INR/OIL/B |

De Beaupuy has the distinction of being the only member of the Diplomatic Corps who predicted the severity of the religious challenge to the government and the Shah which we have just witnessed. Cassandra-life, he has been talking to all and sundry about the wrath building up in religious circles and the historic precedents of Islam acting as a sounding board for people's complaints. Historically, the mullahs have many more allies than they did in 1963.

De Beaupuy said we should not allow the temporary moderation of Shariatmadari's views blind us to the trend. Shariatmadari is not in control of the extremists and has to yield to them. Being a "holy man" he is not a politician and acts differently than a politician. In response to my invitation for a prediction, De Beaupuy said, if the Shah does not undertake extensive activity in the next two weeks, he would predict the Shah's departure by the end of October.

The scenario sketched out would be a million moslems marching out of the bazaar in South Tehran as a tide neither the army or police would dare to stop. He then could see Gen. OVEISI, accompanied by Majles Speaker RIAZI and perhaps even the American Ambassador (1), marching in to invite the Shah to take a plane and leave the country.

The only way to avoid this, in De Beaupuy's opinion, is for the Shah to take a more direct role vis-a-vis his people. He cannot hide his responsibility for governing over the past two decades by bringing subordinates to trial. People will no longer believe his promises except those given directly as public commitments perhaps over television. people would

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want him to get rid of his family and the whole Ministry of court. The opposition is clearly not going to settle for anything less than a constitutional monarchy reigning but leaving the governing to politicians.

The Greek Ambassador identified himself with De Beaupuy's views. He said Americans should realize that the Shah stands alone at present. No one will stand with him. Both De Beaupuy and the Ambassador admitted the Shah had been a very good Influence for Iran and should be saved if possible. "If you Americans have any influence left with him, try to get him to take the necessary action before it's too late."

In elaborating on his views, De Beaupuy said he had personally followed the mobs in Tehran and had others following. September 4 had seen 100-200,000 people turn out because moderate religious leaders joinea the extremists. September 7 and 8 were demonstrations carried out only by the extremists. The highest number reached September 7 was 50,000 . This can be seen as the high-water mark of extremist capabilities. Thus the crucial issue for the Shah is to prevent the moderates joining the extremists in the near future.

Incidentally, De Beaupuy works for French Intelligence.
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SHORTLY. IT IS ALSO BUYING STORIES IN OTHER PUBLICATION:, SUCH th ONE titat has JUST appeared in "khondrinikan" magaztaie, with cover picture of shaf as a young man DEING LMBRACED LY A LITTLE GIRL (DURING 1940'S!). 3. HJJ. NAGHI ANGARI, FORMER AMBASSADOR TO ITALX AND GUKHLROYX CHIEE OF CABINET TO PRINCESS SHAMS IS THE MONEY MAN.

EFFORTS
4. jHESE XKKCKA ARE SFPARATE FROM SAVAK-LED "AGENT PROVOCNIEUR" ACHIIONS WHTCH, ACCORDING TO ANOTHER SOURCE, have been behind receni destruction and clashes in kerman, RAVAR, KERMANSHALI, HAMEDAN, GORGAN, REZAIYEK, AMOL, PANEH, MARAGHEH, SANANDAJ, ETC. AS THIS SOURCE TOLD POLITYCAL COUNSELOR, PARVIS SABETI HIMSELF (WHEN HE WAS STILL OFFICTAL OP SAVAK) CALLED TQ BRAG OF THE FIRST TWO INCIDENTS AND TO SAY HE WAS ON HIS WAY TO KURDESTAN; SHORTJ.Y THEREAFTER PRO-SHAH DEMONSTRATIONS AND ATTACKS ISEGAN TIIERE.
5. COMMENT: WE HAVE ALREADY COMIENTED ON COUNTER-MEASURES IN CONTEXT OF ZAHEDI EFFORTS (TEHRAN 10699). IT IS QUITE LIKEIY TYHAT FORMATION OF THE TWO COMMITMEES WAS INSPIRED BY ZAHEDI. SINCE WE CANNOT BELIEVE SHAH IS UNAWARE OF SAVAK ACTIVITY ON HIS BEHALF, WE CANMOT DISMISS POSSTBILITY
 OF U.S. AND BRITISH AMBASSADORS GAS STAGE MANAGED TO IMPRESS THEM WTTH SHAH'S INNOCENCE AS PRO-SHAHI INCIDENTS BACKFIRG.

NUMBER OE IRANIAN OBSERVERS WITH GOOD SOURCES CLOSE TO HIM SEE THIS AS BLINDNESS ON SHAH'S PART TC THE PUBLIC'S IMAGE OF HIM AT PKESENT TIME AND IIS CONCOMITMNT FAJLDRE TO APPRECIALE THE GRAVITY OF HIS OWN, AND MONARCIIY'S, PREDICAIARNT. ZALEDI'S REPORTED OPTIMISM IS PROBABLY NO HEL,P TN THAT REGARD.


4 memorandum

Summary of Ambafisdor's meeting with Select group of American Business commu/hty Representatives
no: E/C Mr. John L. MiN

John, I thought it would be useful to document the tone ainu substance of Ambassador sullivan" remarks to the business community on 15 November, for the Embassy and for the desk. This Memorandum of conversation is attached for your slearducu.


SCIATT: VEAdler:dd


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## MEMORANDUM OF CONVERSATION

DATE \& PLACE: November 15. 1978; Caravansarai<br>PARTICIPANTS:<br>Amb. William H. Sulifvan<br>Principal U.S. Embassy Staff Members<br>U.S. Business Community Representatives<br>(Approximately 150)<br>SUBJECT: Summary of Amb. Sullivan's Remarks to Major U.S. Business Representatives in Iran

The Ambassador began his statement to the business community by explaining that two reasons brought us together for this briefing: firge, it's time for an assessment of the situation and secondiy, it's time. for candid interchange on the gituation for the American community here in Iran. He had been reluctant till now to bring the community together for this meeting because things have not been structured to the point where we could examine difections and alternatives intelifgently. Now it seems things have stabilized somewhat. The gfoup assembled was rather a select group, reprepenting the overwhelming bulk of employed Americans in Iran. The meeting was off the fecord and not for the press, in order that the Ambsigador's remarks could be made candidly and without attribution by the medie.

## Perspective on Current Events:

The Ambasador first reviewed the series of significhat political events during the last ten months in $I$ ran, startingwith the perceived changes in february, when the regime determined with intelluctual conviction of his Majesty, that the Ia anian society fa tao complex for one man to continue to ake all major decisions. The shah decided that a sharing of the decision-making procests must be developed and passed on to his son, who would need a type of dynasty different from that of the last 37 years. The Shan accepted that it was a difficult political change to bring about and that the relief of long-standing presgures upon the society would tend co upset the surface stability of the country, and might even be explosive. Iran had not experienced this kind of relief of prossure before, because a pervasive police involvement it the society had eximted throughout the Shah's reign. The Ambassador traced the events from tabriz where the young from the villages who had been displaced in the cities, $\quad$ aw opulent behavior different from traditional village behavior taking hold.

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The attack, which was allowed by authorities, was repeated in many rities and spread to the universities. Khomeini revived his active role from Iraq, feeding on this new atmosphere of open "xpression. Opposition galvanized and polarized in Khomeini tollowers.
rolitical Realities:
"y the end of Ramazan, the moderateg began to realize that they rould not continue in a truly independent moderate role. Along inrough the summer when the politicians began to see that they rould not amass following of the type Khomeini had, they began to shift toward Khomeini; this, despite the fact that the : ihah espoused an Islamic Republic, a constitutional government, with a committea of five mullahe to verify that proposed legislation was consistent with the Islamic code, etc. The Septemler 7 peaceful march was followed by the september 8 imposition of martial law and the Jaleh square occurrence, with troops and demonstrators. In september the government's position was to flacate moderates and break them off from Khomeini. Therefore, there were freedoms given -- t.v. debates, raises in salary and benefits to government employees, and other conciliatory measures within the constitution that would lend gupport to the moderate position. Toward the end of october, politicians pilgrimmed to ldris for discussions with Khomeini. He remained implacable and atolid.

The Shah realized that the Emami cabinet was not stemming the tide of anti-Shah sympathizers. By mid-October the Shah decided he had two options: either a coalition or a military government. He never did get any positive response with regard to coalition. un Nov. 4th, Sanjabi after going to Paris, said he supported Khomeini entirely: this was unacceptable to the shah since Khomeini's position starts and ends with the removal of the Shah and the Pahlavi dynasty, with a return to an "Islamic Republic" as yet undefined. On November 4th, there was a university confrontation and people were killed. On November 5 , 'roops were conspicuously absent and did not interfere in the tiotous demonstrations to any significant extent, although they protected a few places. Then, of course, Emami resigned, recommending the military option, and that evening Gen. Azhari was installed.

Where we are:
Now we are at a point where there is a test of wills and of :trength. No one knows how trong the opposition is. The military has proceeded with aubtlety and sophistication, voncentrating on not just law and order, but the closely coupled link of "back-to-work", starting with oil production. frime Ministerarhari announced that people would be fired and roved from company housing, plus arrests. Oil production has

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been boosted a bit, although it's up and down. The strike is ended in the abadan refinery. (Normal production at this time 1. 6.2 million barrels daily.) Production this week is about 3 or $3+$ million per day. Increasingly, people are resuming work but the strike is not broken yet. The Iran Air strike is over. There are sporadic strikes in the ministries (for example, Customs in the Finance Ministry is still on strike). So we see a trend moving back to work, with production increasing. The general strike called by khomeini for last Sunday worked effectively in Shiraz, Isfahan and the bazaars in Tabriz, but not in Tehran.

The regime has put off testing the school situation until the l8th for the lower grades as a starter. Weill see if the teachers return and then the students in the lower grades, before testing the waters for high schools and (possibly) universities.

Khomeini's position is that the country will be brought to its knees by general strike and that he reserves the right to tell his people to raise arms. We believe an armed rebellion might not be successful and that the ability of the people to bear arms is really limited. We do not believe that chomeini can call for a "Jihad" or holy war, because that can only be issued against an infidel and the government is clearly taking the position of retaining its Islamic code of behavior. So the test may not be decided gharply as we might decide in America through elections. Rather, the tides may move in one direction then another. If there ib a state of normal civilian behavior, the fence sitters or "silent majority" can surface and support the shah, otherwise, if there is a sullen return to work with slowdowns and foot-dragging by the populace, the tide could shift against the shah in major way. The government wishes to diminish the influence of Khomeini and move towaxd a democratic role within a constitutional monarchy over the longterm. Rolling back of strikes at this time could, of course, reverse itself and swing in the other direction. The government would not move toward a democratic solution then, but we feel the government has the levers of power in its hands now and that's to the good.

## U.S. Community Safety and Welfare:

The Ambassador then discussed the security of the $u . S$. community and contingency meagures which will be taken, the details of which would be discussed by Mr. Naas with small groups of company representatives, 4 or 5 companies at a time, during the coming weeks. The Ambassador conceded that contingencies will vary, depending upon the degrees of emergency; however, he scoped out some of the following factors: We will be dependent upon the ranian dilitary for our own physical security

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Page 4.
They in turn rely on our military for the integrity of their defenses. $u$. $s$. defense contractors are essential for retention of the Iranians' military integrity.

Echelons will be used for contingency planning because in any approaching emergency the smaller the numbers involved in preparatory action the simpler the task of execution. So there will be a continuing "fine-tooth gauging" of decisions as emergency situations may evolve.

Miscellaneous:
The disruptions of approximately a billion dollars in lost revenue and the slow-downs and strikes which have caused most. of the country's commerce to become inoperative have been extramely costiy and the budgetary load being borne by the goi is incredibly great. Government payments are slowing down; there will be a natural attrition of the U.S. community. The 40 -odd thousand Americans will shrink in the coming months. The Ambassador's final point was that he was proud of the way the American community has responded to the pressures and the rumors to date.

Questions were then taken from the audience of business people. Some odds and ends follow:
A. Prime Minister Azharihas put forth the legislation to set up a special court. It should be enacted soon for prosecution and conviction of prominent people on a rapid basis. Azhari is sensitive to this potentially becoming a witch hunt and intends to do something effective rapidly and then cut it off, bringing it to an end before an unhealthy momentum is gained.
B. Iran's reserves are still $\$ 11$ billion, but they have suspended borrowing internationally and will have to go back to it, because of their internal liquidity problem which is major at this time.
C. We'll arrange a distribution of radios so that in the event we lose telephone communication upon which we rely, we can establish a set of links with the U.s. community. (The Ambassador stressed U.S. communications vulnerability because of our total reliance on the Iranian telephone system.)
D. Don't expect English newspapers for a while and don't rely on news broadcasts for accurate information.
E. We don't anticipate sudden deterioration, but rather in the event of an emergency, we'll grobably see some phasing from the tensions developed, such as sabotage, isolated terrorist actions, etc. The Ambassador stressed we don't foresee or predict it, but it is a possibility.
F. There will be assembly points for the American commuity. This is a sensitive subject, so the information will be closely held. We will use echelons for dissemination of information, including the subject of departures. The Ambassador stressed Iran should not see "abandoning" by the American community of Iran, but "there is nothing wrong" with sending people home for Christmas or filling the remaining vacant seats on regular pan Am flights which have been recently resumed.
G. On stability of the rial, the Ambassador said it was overpriced and if it floated free, the ratio would be higher. (The Persian press wants 60 to 1 instead of 70 to 1 because of lost revenue due to reduced dollar values tied to oil purchases.)
H. Within the armed forces we see no absence of loyalty; however, the senior officers are concerned about their conscripts since these come from the same group as do the masses of demonstrators.
I. Mr. Naas will begin on November 16 to call representatives of 4 or 5 companies in and ask that they bring statistics with them, such as numbers of employees, addresses, telephone numbers, deperdents, vehicle information, etc. He stated that an Information Center will be open 7 days a week to take calls. questions, etc. from 0730 until 2000.


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|  | OR |  |
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SUBJECT: INSTRUCTIONS FROM AYATOLLAH KHOMEINI TO STAGE. ANTI govERNMENT DEMONSTRATIONS DURING MOHARRAM (DOI: LATE NOVEMEER 1978)

SOURCE : A CONFIDANT OF A SENIOR, LONGTIME MEMBER OF AN IMPORTANT ORGANIZATION IN THE MODERATE IRANIAN DISSIDENT MOVEMFNT who HAS CONTINUED CLOSE PERSONAL CONTACTS WITH THE LEADERSHIP OF THIS ORGANIZATION. HIS PAST REPORTING HAS BEEN CONSISTENTLY SUBSTANTIATED.

1. AYATRLLAH RUHOLLAH KHOMEI NI HES ISSUED INSTRUCTIONS, FIRST RECEIVED IN TEHRAN ON 25 OR 26 HOVEMBER 1978, FOR HIS SUPPORTERS AND "BROTHERS-IN-ISLAM" TO STAGE DIRECT VIOLENT CONFRONTATIONS WITH IRANIAN GOVERNMENT AUTHORITIES DURING THE HOLY MONTH OF MOHARRAM (2-30 DF.CEMBER 1978). KHOMEINI HAS INSTRUCTED HIS SUPPORTERS TO DISREGARD THE MILITARY GOVERNVENT'S RESTRICTIONS ON MEETINGS, DEMONSTRATIONS AND MARCHES DURING MUHARRAM. IT IS KHOMEINI'S INTENTION TO HAVE ANTI-SHAH DEMONSTRATORS BROUGHT INTO VIOLENT CONFLICT WITH MILITARY AND SECURITY FORCES DURING MOHARRAM, AS KHOMEINI BELIEVES THIS WILL LEAD TO THE REMOVAL OF THE SHAH AND THE COLLAPSE OF THE MONARCHY.
2. KSOLIACF COMMENT: IN DISCUSSING KHOMEINI'S INSTRUCTIONS FOR VIOLENT ANTI-SHAH DEMONSTRATIONS DURING MUHARRAM, NATIONAL FRONT Leaders believe that it is khomeini's belief that the iranian MILITARY INITIALLY WILL OBEY ORDERS TO SHOOT DEMONSTRATORS, PUT, AS DEMONSTRATIONS CONTINUE AND THE DEATH TOLL MOUNTS, THE RANK AND FILE OF THE MILITARY WILL REVOLT, AND THUS BRING ABOUT THE SHAHS DOwNFALL.)
3. CIRCILARS EROADCASTING KHOMEINI'S CALL FOR VIOLENCE DURING NOHARRAM ARE BEING DISTRIBUTED IN TEHRAN AND PROVINCIAL IRANIAN CITIES. DEMONSTRATORS ARE BEING ASKED TO NEAR WHITE CLOTHING TO DEMONSTRATE THEIR WILLINGNESS TO ACCEPT DEATH AT THE HANDS OF THE MILITARY. MEETINGS ARE REPORTEDLY BEING HELD AT MOSQUES GOD OTHER PLACES TO ORGANIZE DATES AMD PLACES FOR LARGESCALE DEMONSTRATIONS.
4. (GOUFCE CONAENT: NO OLE IN IRAN CAN AT THIS TIME PREDICT WITH CEHTAIATY WHETHER SIGNIFICANT NUMBERS OF IRANIANS WILL RALLY TU KHUNEINI'S CALL AND DEFY THE NILITARY AT RISK OF DEATH. II SEENS I. IKELY, JGWEVER, THAT MASS DEMONSTRATIONS AGAINST THE SHAH WILL TAKE: PLACE DUAI NG WGHATKAN. ANTI-SHAH SENTIMENT AMONG STUDENTS, BAZAAFI'S AND OTHER "EXCITASLE" ELEMENTS IS AT A KIGH PITCH, AND THESE ELEUENTS UILL PROBAELY FULLOW KHOMEINI'S INSTRUCTIONS/),

5 (FIELD COMMENT: THE FOLLOWING IS A SUMMARY TRANSLATION OF. KHOMEINI'S "PFOCLAMATIUN TO THE PEOPLE OF IFIAN ON THE OUMING NUNTH OF HOHAKFAG" YIIICK IS THE MESSAGE REFEHRED TO ABOVES

Th: Muly howTh or hulafinan is geing anticipated with atifol Sil bhaviay, and sachifice - The monit bloodnwill thiuriph over THE SWORD, THE GUNTH OF THE STRENGTH OF GIGHT, THE MONTH THE UPPRESSORS WILL GE JUDGED AND THE SAZANIC GOVERNMENT AEOLISHED/ THIS honth will be faltous ihroughout history. the month that the puberiFUL WILL BE broken by The word of Right. ThE MONTH THAT TAE I HAN OF the hoslers uill show us the path of strengit against the uppfessurs. the hunth the freedoin fighters and patriots will clench their fists AHD UIN AGAI UST TAKKS AND HACHINEGUNS. THE IMAM OF THE MOSLELHS HAS TAUGHT US TU UVERTHIOW TYRANTS. YOU SHGULD UNITE; ARISE AND sackirice youn eluod wien islam is in dangek.

THE GUVEKIHENT HAS BEEN PUT IN THE HANDS OF ANTI-MOSLEM URIICIALS TO EENEFIT THE SATANIC RULER AND HIS PAFASITIC HENCHMEN AND 1 THUS, FUINED THE COUNTKY. THE PEOPLE DEMAND THAT ALL THEIR rORGES EE EXENTED TO DEPOSE THE SMAH.

THE IIILITARY GOVEFNHENT IS ILLEGITIMAIE AND UNKULY, AND YOU SHOULD OFPOSE IT AND REFUSE TO PAY TAXES TO THIS CRUEL REGIME; YOU SHOULD HELP THE REBELS AND ENCOURAGE IHE NIOC WORKEFS TO STRIKE. DO THE NIOC WOIKERE KNOW THAT WEAPONS BOUGHT WITH OIL MONEY ARE BEING USED AGGINST THEII BROTHEKS, WI VES, MOTHEKS, AND CHILDREN? DO THEY KHOW THFT THE: CHAH SENDS A CONSIDERAELE AIIOUNT OF OIL TO ISRAEL TO BE USED AGAINST MOSLENS? CAN THE GOVERNMENT FORCE THE OIL WOKKERS TO CONTINUE THIS TriEASON?

INFORHED PEOPLE KNOW. THAT A LIST IS BEING PREPARED UF G OUERNMENT OFFICIALS ALL OVER THE COUNTRY WHO ARE GUILTY OF CKIMLS. GOVERNDENT OFFICIALS KNOW THAT IF THEY UPHOLD THE SHAH AGAIAST ISIAM THEY WILL BE PUNISHED IN THE NEAR FUTURE.

DURING IHE MONTH OF MOHARRAM WHEN THE SWOND IS IN THE :IANDS OF THE SOLDIEIS OF ISLAM, THE HIGH CLERGY WILL LEAD THE SHIITES AAD THIS TREE OF OPFFLLSSION AND TREASON (THE GOUERNMENT) WILL BE゙ CUT DOUN SO WE WILL NOHLONGER BE SUBJECT TO ITS SATANIC RULE AID TRICKERY.

THEKE WILL EE A GREAT ISLAMIC VICTOKY UF FREEDUM NND JUSIICE OVER CRUELTY AND TREASON; AND AN ISLAMIC GOVETNMENT LILL BE FROCLAIMED. AND TORKENTS OF BLOOD WILL BE SPILLED ON ASHURA TO WARK THE DAY OF VENGEANCESAGAINST CRUELTY AND UPPRESSION.

PREACHEKS WILL REVEAL THE HOLY DUTIES AND THE CRIMES OF THE REGIME TO EXALT THE NAME OF ALI. PROCLANATIONS WULL EE ISSUED TO REACK THE VILLAGERS TO EXPOSE THE CRIMES OF THE SHAH. THEY SHOULD BE IOLD THAT THE ISLAMIC GOVERNMENT IS FOR THEM AND AGAINSI THE CAFITALISTS AND LANDOWNDRS. ON IHE ADVICE OF THE AMERICANS, THE SHAH HAS KUINED AGRICULTURE. HE HAS WEAKENED THE COUNTKY TO GENEFIT THE CAPITALISTS. THE NEW GOVEKNHENT WILL PRUTECT YOUR iIGHTS.

YOUNG PÖPLE OF RELIGIOUS CIRCLES, SCHOOLS, UNIVERSIIIES,
NEUSPAPER
WRITERS, FARMERS, WORKERS, BAZAAR MEN, AND TRIBES, ETC. EVERYBODY UVEFTHFOW THE OPPRES
 I SLAM.
hourning sessions should be free and not have to have PERMISSI ON FJUM THE MGUNI CIPALITY OR SECURITY URGANIZATIONS. YUU SHGULD HOLD THEM WITHOUT GETTING PERMISSION.

THESE AKE CRITICAL DAYS FOR IFAN AGD YCU THE PEUPLE VILLL LE PEMEMEEKED IN KISTOFY FOR what YOU DO. IT IS NECESSAIiY FOF YOL IO HELP OUERTHFOW THE GOVEFNMENT. YOU JAVE TO PHOTEUT THE MGIIUN aGAlNST THE ELENIES OF ISLAM. THE TRALTOÑS WANT TO PFUTECT THE

SIIAH BUT TREY ARE MISTAKEN. THE SHAM MAS TO 90 AND THESE' PARASITES CANNOT SAVE HIM.

I CALL ON THE GREAT NATION OF IRAN TO EXERT THE STRENGTH uF ISLAM AGAINSI THE SHAH AND HIS OPPRESSORS DURING THE HOLY MONTH OF MOHARRAM. LET US JOIN IN OUR HOLY AIMS TO THE HONOR OF IHE FEOPLE. I CONGRATULATE THE MOTHERS AND. FATHERS OF THE BRAVE YOUTH WHO HAVL BEEN MARTYRED IN THE STRUGGLE. THERE WILL BE A GREAT ISLAMIC HEVOLUTION IN IRAN AND OTHER MOSLEM COUNTRIES. THEY SERVE AS THE MODEL FOR YOUTH IN OTHER MOSLEM COUNTRIES, WE HOPE YOU FLY THE VICTORIOUS FLAG OF AN ISLAMIC REPUBLIC IN ALL PLACES. THIS IS MY RESPONSIBILITY FROM GOD

## SALUTATIONS.

aYatolitah ruhollah khomeini
NIT-10, 194. ACQ: LRAH, TEHRAN (29 NOVEMBER 1978). FIELD REPORT NO.
7. FIELD DISSEM: EMBASSY AT TEMRAN (AMBASSADOR, DCM, AND POI ITICAL COUNSELOR, DEFENSE ATTACHE, AND RSO ONLY). SENT TO PARIS, NEW DELHI, KABUL, ISLAMABAD, KARACHI, MUSCAT, AIHENS, ABU DHABI, KUWAIT, JIDDA, AMMAN, IEL AVIV, CAIRO, MANAMA, ANKARA, ISTANBUL (AMBASSADOR, DCM, AND POLITICAL COUNSELOR ONLY). SENT TO EXCLUSIVE FOR J-2, USCINCEUR; EXCLIUSIVE FOR CINCUSAREUR; EXCLUSIVE FOR CINCUSAFE; EXCLUSIVE FOR CINCUSNAVEUR; EXCLUSIVE FOR COMIDEASTFOR; EXCLUSIVE FOR COMSIXTH FLT; EXCLUSIVE FOR CINCSAC; CINCPAC (EXCLUSIVE FOR CINCPAC, CONIPAC, AND POLAD; USAMR SHAPE (FOR GENERAL HAIG).

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## MEMORANDUM OF CONVERSATION

IARIICIPANTS:
Serge Degallaix, First Secretary, French Embassy Clyde D. Taylor, First Secretary, American limbassy

IIATE \& PLACI: December 3, 1978, Mirabelle Restaurant
SUBJECT: French Economic Interests in lran
OISTRIBUTION: AMB/DCM, POI., OR, JLM/RF, NEA/IRN, Commerce/CAGN:
Treasury/OASIA/OMN
Prench Population
Mr. Degallaix estimated the French population in Iran at 4,500. He said that the French Government school, the lycee, had alrady decided, and this is by December 3, to close down for the two romaining weeks before Christmas vacation. Thus, he anticipated a large exodus for the long Christmas vacation. lle said that before this closing the Lycee had dropped in enrollment from 450 to about 375.

## Iffects on Irench Business in Iran

Mr. Degallaix knew of only one French firm that had closed its olfice due to the problems here and this was a conglomerate sales office and not a large one at that. He did say that he had heard of an increasc in slow payments due French firms. He said that there is some concern by COFACE, France's export bank, concerning their large exposure with lank omran, an exposure which exceeds $\$ 100$ million equivalent. lle said this exposure, relates to a number of joint ventures that have been undertaken with firms involving the Pahlavi Foundation or Bank Omran. Concerning the Tehran MITRO, he characterized the project as alive but perhaps being subject to stretch out.

## Rail roads

The French have not received a contract yet for their portion al the railroad electrification but they do have a generaj planting and technical assistance contract with the Iranian State Ruilways and this contract is continuing.

Nuciear
He said that the strike at the nuclear sites lasted for a ittle over two weeks. He said there was a dispute over whether or not the workers would be paid during the strike period. The military said that they should be paid and yet the AEOI said no; a compromise was agreed and the employees were paid at half rate.

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## Ayatollah Khomeini

Degallaix said that there should not be speculation over what happens to Khomeini when his three months visa runs out in France. He said that he can stay up to a year and that his Government views Khomeini as just another one of 25,000 Iranians in the country. He said that there was "no problem concerning his staying up to a year."

## Biographic

Ir. Degallaix, who handles various political issues but macroeconomic reporting as well (as distinct from the commercial officc in another location which deals strictly with trade matters) has been in Tehran for about two and a half years. He is leaving the end of December; his wife has already left. He will assume in Paris one of the Deputy positions in charge of commodities to former French Embassy Minister de Sedouy.

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SUFJECT：ISFAEL AND DEVELOPMENTS IN TRAN
1．SUMAARY：ISAAELIS FAVE KATCEED WITH AVIUL PASCINA－ TION IRAN＇S PRCGRESSIO．TO THE LOWRR DEPTHS．TEE CHUMBLING OF TBE SERE＇S REGIME IS EXEECTED TO STRENGTIEN WASCEVT ISLAMIC TANATICISM IN TAR MIDDLE EAST：SIGNITI－ CANDLY APFECZ ISRAEL＇S OIL SUPPI，Y，FNDANEER IRAN＇S
 TUAT IS A UY UNDERPINNING TO TEB MIDDLZ EASF PEACE ＂GCCESS OVER TGE YRASS ABEAD．FEA DOUBT TRAT THE NEXT CUVNENMENT IN TEERAN NILI CUT TFZ ISRABLI－IRAHIAN LINZ． HCLDIVG TBE GLOOM PRCDUCED BY TGESE NORRLESAS THE RNORVOUS STAATEGIC SUTBAC：TO TPE WEST WELCA RADICAL IYAN NOULD SIGIIPY．A FOPTLAK ISRAELI PTROEPIION IS， THAT THS U．S．COULD AAVE NOVED MORE ENGRSETIGALLY AND PGEUTIVPLY ON BEAALP CF THE SZAB AND SOHE POINT TO IRAM AS AN ILLUSTRATION TGAT ISZA異L CANNOT IN TES FINAT ANALVSIS DEPEND ON WASJINGTON．TURTAER，ISRAELIS VEAE THAT THE INDUSTPIALIZED STATES，AND－FBPECIALIY T！E O．S．．WIIL BECOME ZマEN MORX DEPENDENTOA SAUDI AKABIA AND TEUS LESS UILLINE TO EXERTPRESSURE DN TEE


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 ANXIEIY EERE ASOUT TEE EEFECT A RADICAL IRAN GOULD EAYD ON TEE AIDELE FASP IN GJNEGAL AND ISNADL IN PAREICULSE, GUT NO PECOGNITIJM MEAT GOI PCLICIES TILL EFVE SOME CONSIDRPABLE INFLUENCE ON GHE FATE OY MORERATION IN TYE ARTA. END SUMVAFI.
2. LITE TEE REST OF US, ISRALLIS EAVE VATCEET WITA ANTUL FASGINATICN IRAN'S PROSRESSION TO TEA LONER DEPTES. TEEY BELIEV TEE FRIENDLY AND STAUNCHLY PROWFST REGIME OF THE SEAF PAS CRLMELED BEYOND REPAIR AID AWAIT KITF FOREBOEING ITE SUCCESSOR. FEW DOU3T TEAT TAE MEXT GOVERNMENT, WHOETFE ITS LEADER, IN TEARAN JLLE TERMINATE MOST, IF NOT ALL, ASPECTS OF TEX CAREFULLY CONSTRUCTED AND STCSE ISRASLI-IRANIAN RILATIONSHIP. ONLY A COUP BY TEE MILITARY, IN TEE VIEA OF SOME ISRAEL ANALYSTS, HCULD IMASLE ISRASL TO SALVAGE AT LEAST SOME ITS LIN'S WITH ITAN. LOJ:ED AT WITHIN THE RESIONAK FRAMEWOFY, TLE SUCCESS OF THE ISLAMIC OPPONENTS OF TEE SHAR IS EXPECTED FERE TO STRENGTEEN NASCENT FORCES OF ISLAMIC FANATICISM IN THE MIDDLE EAST WRICH WILL COLTEIEUTE TO REGIONAL INSTABILITY AND OPEN THE WAY TO INCREASED SOVIET PRNETRATION OF TEE AREA. DEVBLOPMENTS IN IRAN ARE THUS PESCIIVED BY ISRAELIS AS HAVING DISTURBING IMPLICATIONS; : $O T$ ONLY FOR TEE ISRASLIIRANIAN RILATERAL RELATIONSEIF, BUT ALSO POR THE REGIONAL STABIIITY TEAT IS A XEY UNDERPIANING TO THE MIDDLE EAST feace paocess oviza the years aEEAD.
3. A CLOSE RELATIONSHIP :ITE IRAN FAS IMPORTANT SUBSTANTIVE AS WELL AS SIMPOLIC IMPORTANCE FOR ISRAEL. UNTIL RECENTLY IRAN WAS THE SOURCE OF TVO-THIRDS OF ISRAEL'S OIL SUPPLY. SUBSTANTIAL MILITARY AND INTELIIGENGE CCOPERATION HAS DEVELOPED BETYZEN THE THO STATES OVER TEE YEARS. ISRAELI FI BMS FAVE BEEN INVOLVED IN CONSTRUCTICN AND DEVELOPMENT PROJECTS IN IRAN GIICE, TOGETEER WITE EXPORTS, EATE EARNED 3ZO MTTIJON DNLTAES ANNUALLY. SYMBOLICALLY, ISRAELISEAVE VIEGED TEEIR CLOSE RELATIONS:̈IF WIIF MUSLIM IRAN AS A SIGN TGAT TGE JFiISA STATE WAS NOT A PARIAG TO ALL IN THE MIDDLE EAST, AJTEOGGE IRAN DID NOT ESTABLISH DIPLOMATIC RELATIONS WITE ISIAZL NAIEISON OFFICES SRRVED AS DIPLOMATIC MISSIO:S IN ALL BUT NAME $\#$ IN ADDITION. ISRAEL TAS VALJE TEE SECURA EXISTENCE ENJOYED EI IRAN'S $\Xi 0,222$ JEAS, THE LARGEST JEWISY COMMUNITY STILL LIVING IN A MUSLIM STATRAt
4. TRUS, IT IS 1 ITE GROWING TREPIDAYION TEAT ISBAELIS

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## LIMDIS

WILL NOT BE RECEIVING PERSIAN CRUDE IN THE FUTURE.
WHILE THIS NOI-UNEXPECTED DEVELOPMENT CREATES A DIFFICULI PROBLEN FOR ISRAEL. THE GOI IS HOT ANXIOUS TO INVOKE THE U.S. 1975 SINAI II COMMITMENT TO SUPPLY ISRAEL WITH U.S. OIL UNIIL OTHER ALIERNAIIVES HAVE BEEN MORE FULLY EXPLORED. NOT ONLY DOES THE PROSPECT OF YET FURTHER DEPENDENCY ON WASHI NGION PRODUCE MUCH HESITANCY HERE, BUI BUYING U.S. OIL WOULD BE EXTREMELY EXPENSIVE AND IS IHEREFORE TO 日E AVOIDED IF POSSIBLE. 5. FEEDING THE GLOON KERE PRODUCED BY THESE WORRIES IS THE ENORMOUS SIRATEGIC SETBACK FOR THE WEST WHICH A RADICAL IRAN WOULD SIGNIFY. NOT ONLY WOULD A MAJOR OIL EXPORTER HAVE LURCHED OUT OF THE WESTERN CAMP. BUT THE U.S. POSITION IN THE NORTHERN TIER WOULD HAVE UNRAVELED FURTHER, WITH SOUIET INFLUENCE LIKELY TO INCREASE. FURTHERAORE, SINCE THE MUSLIM OPPOSITION TO THE SHAH IS NOT EXPECTED TO BE ABLE TO ESTABLISH A STABLE SUCCESSOR REGINE, IHE ISRAELIS THINK THAT IRAN IS IN FOR AN EXTENDED PERIOD OF TURMOIL. THE NEXT GOVERNITENT MAY NOT BE A RADICAL ONE, BUT NEITHER WILL IT BE SIRONG. DESPITE ISRAELI RECOGNITION OF THE REVOLUTIONARY FORCES AT WORK IN IRAN, THEY BELIEVE THE U.S. COULD HAVE MOUED MORE ENERGETICALLY AND EFFECTIVELY TO ASSIST ONE OF THEIR MOST \&ONGSTANDIHG AHD CONSISIENI ALLIEST AND THOSE ISRAELISHSKEPIICAIIOF THE VALUE OF AMERICAN COMMI TIAENTS POINT DI SPARAGIMGLY TO IRAN AS AN ILLUSTRATION THAT ISRAEL CANNOI IN TAE FINAL. ANALYSIS DEPEND ON WASKIHGTON.

[^0]7. WITH IMIS IN MIND. ISRAELIS ARE ONCE AGAIM REITERAII NG THEIR LONG-JULD AROUUENT THAT SAUDI ARABIA IS AN LiJEPENDABLE SUPPORT FOR THE AMERICAMS TO LEAN ON. AS ISNAELIS SEE IT, THE SAUDI REGIME IS AS INHERENTLY VLLAERABLE TO A WAVE OF ISLAMIC FANATICISM AS THAT OF THE SHAH'S. THE RAPID TEMPO OF MODERNIZATION AND CHANGE IN SAUDI ARABIA IS THOUGHT TO PROUIDE FERTILE GAOUND FOR IHE INGREASED INFLUENCE OF EXIREMIST RELIUIOUS ELEIGENIS OH THE ROYAL FAMILY AND EVEN FOR THE APPEARANCE OF A SAUDI gADAFI 3
․ IHE EMOTI ONS AND CONCERNS GENERATED BY DEVELOP MENTS II IRAN HAVE NOT YET PRODUCED A DISCERNIBLE SHIFT IN GOI POSITIONS UITH RESPECT TO IHE IREATY WIIH EGYPT, NOR DO WE THINK THEY WILL. THE REMAINIUG ISSUES IF Tice treaty package are finite and there is mo siain TIAT IRANIAN EVENTS ARE SEEPING INTO IHEM AROUND THE EDGES. INDEED, ONE COULD LOGICALLY ARGUE IHAT THE COLLAPSE OF ONE OF IHE MODERATE REGIMES IN THE REGIOM SHOULD LEAD ISRAELIS TO SEE TKEIR FUTURE UITH EGYPT IN THE FIRST INSTANCE AND SUBSEQUENTLY UITK SAUDI ARABIA AND THEREFORE TO MOVE TO CONCLUDE THE IREATY FACKAGE AS QUICKLY AS POSSIBLE. BUT UNFORTUNATELY TriAt SIRATEGIC PERSPECTIVE IS ALSO ALMOST TOTALLY LUSENT HERE. SOME, INCLUDING FOREIGM MI MISTER DAYAN, SEE SADAT'S REGIME AS POTEMIIALLY VULNERABLE TO THE SAME KINDS OF FORCES WHICH HOW SEEM TO HAVE WEARLY TOPPLED THE SHAH. THEY BECOME ONLY MORE WARY ABOUT YIELDING SIRATEGIC SPACE AND OIL WELLS IN EXCHANGE FOR A PEACE TaEATY WITH SUCH A POTENTI ALLY. VULNERABLE EGYPIIAH REGIME. WHAT WE SEE HERE IN GENERAL. IS GREAT MAMXIETY inSUT IHE EFFECT a RADICAL IRAN YOUL HaYT onciat AIECLE EAST IN GENERAL AND ISRAEI IN PARTI CULAR, BUT alhost no aecoani tion that goi policies will have some. COMSIDERABLE IHFLUENCE ON THE FATE OF, MODEAATION IN THE AREA. LEWIS
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B ihhtiar would have to choose between competence and support. since Iran faces now all the problems which toppled previous Hnvernments, exacerbated by the last six months of strikes and disturbances, it is most unlikely he will find a Cabinet abic to function effectively and he is likely to become the flret post-shah scapegoat. It is possible that last minute mincuvering will push forward someone else in place of Buhthar. However, any civilian forming government at this lire will have the same constraints and problems as Bakhtiar, (") the following serves whatever the name of the new Premier.
lioblems Eacilig the Government
Thi new government will first have to perform a subtle and iricky balancing act. It must prove acceptable to the Shah, or will not be appointed, but too much approval by the Sh. h will make it unacceptable to the dissidents. It must be approved by the Parliament, which most nearly represents the populace, but as the Parliament itself contains many members unacceptable to the dissidents (and as a body is considered a Shah puppet), it must distance itself from lhe Parliament. It must gain the acceptance of the striking w.) kers, so that they will return to work, but uist distance $1: .2 l f$ from the wage promises made by the last government if ? hopes to deal with inflation.
i.e first problem the government will face will be a race b. Weon the departure of the Shah, a necessity for - wicability, and the organization of resistance by competitor い. .osition groups. The Shah is Iikely to delay departure unill he is sure of the stability of the new government, but wituss his timing is very good, his delay will fix the image ,i the Bakhtiar government in the public mind as just another :ihah Government, thereby rendering it unacceptable.
1): accepted, the government will have to handle the $\therefore$ nide factor. In Isfahan, lists have appeared with over i) inames scheduled fo: death and larger numbers for "punishwirthe" (unspecified) or imprisonment. These lists, locally 1 :oduced by the opposition, supposedly list SAVAK personnel, ilitary personnel who ordered or caused the death of dissidents and private or government figures who are cousidered corrupt or profiteers. The names on the list vary with the presenter, and it is known that many names are put on the list to settle old, personal scores. Supposedly, such lists exist in every city and town in Iran. In Isfahan, some of those on the death list have already been w., issinated. The new government will have to take steps to :, Uisfy this lust for vengeance, but to also afford the : $:$ sanance of justice. Moreover, there are such large nimbers of military and security authorities on the list, ha: the military would not stand for anything more than Loken 'sacrifices. If the mobs are not satisfied with governherit action, however, they are likely to take action themselves,
and SAVAK and the military to defend themselves-with bloody fighting a real possibility.

In a broader sense, the government will also have to find a way to restore order, faced with bands of young toughs-mused to and enjoying the violence of mobs--continuing their activities. Again a delicate balance is necessary, because anything approaching martial law or an autocratic order will cause the general populace to rise again.

The larger problem will be the economy. The government must get the workers back to work and at the same time, must ask them and the entire country to accept sacrifices-shortages, and probably high prices. The workers were promised wage increases the country cannot afford, and the costs of returning the economy to an even keel will be astronomical. When the workers refused to return to work for wage increases of $50-125 \%$, will they now return to work for their old wages? The capitalists and entrepeneurs, and those who control the capital which fled Iran in the last six months, will watch closely the actions of the government If they see policies dcsigned to appease the workers at the cost of inflation and depression, they will refice to expend any risk capital. Unemployement is certainly high now and will increase unless the businessmen are willing to participe in the economy. The business community is in a critical cash fluw situation. Those factories which continued operailin; have largely used up all bank credit they possessed drawing down on stocks (particularly fuel) and currently possess large stocks of unsold goods but no money. Bazaarid mostly closed for up to two months are also cash poor, and cuscomers paying profiteering prices while getting uncertain wages are also cash poor. From somewhere, these must be a major infusion of cash or credit to prime the pumps, and for a lor: Fariod of time as business is normally conducted on 12 day itwice basis. Unless the flight capital can be persuade to return to make this infusion, new money will automatically create major inflation, fueling a new economic-political cris

Scenario for (Limited) Success
It seams unlikely that this untried government can survive, faced with the above problems. One scenario for limited success, however, follows: drawn from reflections on comments of Navional Front activists in Isfahan. This presumes the Shah will leave as the Khomeini/National Front opposition to Bakbtiar nears a peak, causing the protest movement to collap i: the surge of joy at this element of success. All workers will recurn to their jobs as part of that joy, without irmedi?t: discussions about wages. Khomeini will lose any infiuence, as he will continue demanding protest when most people are tired of it. The government will schedule inaicediabely several major show trials, and somehow "endorse" the va; lous revenge lists, without acting on them, focusing peoplc's attention on the major tirals and vowing an "unendin"
pursuit" of all malefactors. Meanwhile, the important have their Iranian property confiscated wher the gove:nment: learns of their flight. As it will not be fair to punish underlings when the big fish escape, only a few symbolic arrests will be made. Any workers who attempt strikes or protest about the lack of raises will be attacked as profiteers, following the model of the Shah, and jaw-boned back to. work.

The cabinet will be in a state of constant shuffle, gradually bringing in representatives of the various National Front and other opposition party factions, and playing them off against the other, with Ministers abruptly dismissed as incapable of dealing with various problems, thus shifting the blame and buying time. A great deal of attention will be paid to upcoming elections, with numerous committees appointed, including opposition figures and probably a few minor delays, just to keep people anxious. The government will icself take a major part in the campaign, declaring the country's problems as serious and demanding that candidates address the problems, not personalities. The opposition will have one eye on the elections, so will be unable to make a united front against Bakhtiar. The economy will illuddle through, with the government making many announcements about the need for sacrifice, so that Iran will belong to Iranians. Finally and perhaps most importart, the Government will focus attention on a new enemy, probably foreigners, end rost likely Americans. They will be accused of treacherously abandoniag necessary projects as a last gesture of support for the Shah, and simultaneously of attempting to take advantage of the country's precarious economy of profit-damned if they stay or if they leave. Anong the symbolic punishments will be of foreigners working without work and residence permits, or otherwise in violation of any Iranian rezulations-.probably nothing more than expulsion but given 2 otb play, there is little room for maneuver in this scenario, but if all the elements fall into place, the Bakhciar Government could maintain itself until elections, and perhaps even after, depending on the level of opposition discord.

## Implications for the U.S. and Americans

It tue Bakhtiar government falls, the Iikeliest result will
be a new authoritarian regime, either by military coup or
by an uprising of the radical right (elevating Khomeini) or the radical left (unlikely to be friendly to the U.S.). A military coup, while likely to be both successful and friendly to the U.S., is unlikely to last long; as the populace have learned how fo fight the military--civil disobedience and economic pressure rather than direct violence--and there is no evidence the military-has learned a proper response. If
it did succeed, it would be only if it adopted radical right or lefr plumage. A Khomeini government would be, at least initially, hostile to the U.S. and foreigners and would be likely al:so to dissolve shortly of its own incompetence if nothing else. A radical left government, like that in Afghanistian, is likely to be correct in its relations to the U.S., but lean heavily on the USSR for support and would become quickly entangled in internal disputes with the religious $\because i g h t$, again like Afghanistan. Any of these results will lead to the disintegration of the economic strength of Iran, the increased likelihood of further groups and struggles, and the loss of a.U.S. ally.

On the other hand, a Bakhtiar success is likely, at least in the short run, to be seriously dangerous for Americans living in Iran, or at least in Isfahan. The anti-foreign/ anti-American feeling continues here, accompanied by violence of increasing intensity. If a governinent in Tehran both resericts revenge on SAVAK and security figures and aciopts an anti-American attitude, there will almost inevitably be an increase in violent incidents against Anericans, and at present of higher levels of jiolence, the results will be serious injury and death. It appears that what is in the better interests of the U.S. will work asainst individual Americans and probably will require a major reduction in the American presence here, for several maths at least.


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STATES IN IRAN?
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*OWHAT ARE THE REGIONAL AND GLOBAL IMPLIGATIUNS OF
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*-WHAT IS THE U.G. POSTURE TOWARD TMIS SITUATIONT
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IN SHORT; I WILL BE DEVELOPING THE FOLLOWING POINTS:
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EVERY AMERIEAN GOMINISTRATION SINEE WORLD WAK IIOOTO A
PREE, STABLE, AND INOEPENOENT IRAN, IRANIS INDEPENOENCE
IS CRITICAL IN PROTECTING'THE PREEDOM OF OTHER NATION:
IN THE MEDOLE EAST, PIFTY PERGENT OF THE PETROLEUM
CONSUNED &Y THE PREE WORLD PASSES THKOUGH TME STRAITS
OF HORMUZ ON IRANRS SOUTHERN FLANK.
O*IRAN, LIKE DTHEK NATIONS THAT HAYE DEVELOPED RAPIDLY,
HAS EXPERIENCED FUNDAMENTAL AND ACCELERATING CNANGE OVER
TME PAST TWO DECADES-WECONOMIC DEVELOPMENT, WIDESPKEAD
SOCIAL GHANGE, AND DEMANDS FOR GREATER POPULAR INVOLVE-
MENT IN SHMPING THE DEGISIONS WHICH AFFECT IRANIS GIFE
anu FUPURE, IN THE COUHSE OF THIS PROCESS OF hapID
MOUEKNIZATION, ECONOMIC PKOGRESS HAS OUT#PACED THE
OEVELOPMENT OF POLITICAL INSTITUTIONG, SOME IRANIANS
hAVE FELT THAT THEIR THADITIONAL ROLES AND RELIGIDUS
CONYIETIONS HAVE BEEN THREATENED BY THESE DEVELOPMENTS
ANU BY THE INTHOUUCTION OF AN UNFAMILIAR CULTURE, MANY
GRE NOW IN&ISTING ON A WIDER SHARING OF POLITICAL POWER
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PROLLEM IN IKAN TODAY.
-GOUR POLICY OVEN THKEE DEGAOSH HAS GEEN TO WORK WITH
IRAN, AS WITM OTMEN NAPIONS UNDEROOING PHESE PROFOUND
GHANGES, TO HELP THEM FIND CONSPRUGTIVE EOLUTIONS TO TME
PROHLEMS THEY FACE, EMERGE FROM PENIOOS OF CHANGE WITM
NEW STAEILITY, ANO PRESERYE THEIR NATIONAL INDEPSNDENEE.
OUA STHONGLYEHELD VIEW IS THAT NO OUTSIDE POWER SHOULD
TRY TO DJCTATE INANIS COURSE, EXPLOIT IMETABXLITY FON
ITS OWN ENDS, OR SEEK CONTROL OF ANY KIND IN THIS AREA.
EACH NATION SHOULD HAVE THE FREEDOM TO WORK OUT ITS
FUTUNE FREE FROM OUTSIUE INTERFERENCE.
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- THE ENTIHE AREA OF WESTERN AGIA IS CHARAGTERIZEO BY
GROWTH ANO CHANLE CHANGE PRODUCES OPPORTUNYTY AS WELL
AS INBTABILITY AND CRISIS. THE IBEUS IS HOW TO CHANNEL
GHANGE GLONG PATHS LEAOING TO GTABILITY AND BTRENETM.
OUN POSITION IN THE AREA IS ETRONG. MOST OF THE BTATES
THERE SHARE OUR OBSECTIVES TOR THIS REGIONEFTHE BECURTTY
AND NATIONAL INDEPENDENEE OF EACH ETATE IN THE ANEA AND
THE GPPORTUNITY TO CHOOSE THEIA OWN WAYE TO BULLD AETTER
GIVES FOR THEIR PEOPLE: QECAUSE WE SMARE THOSE OBJECO
PIVES AND SEEK NO DOMINATION, WE BELIEVE UNITEO STATEB
HELP IN APPRUPRIATE WAYS WILL GE GOUGMT IN THE FUTU最E

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AS IN THE PAST AS NATIONS OF THE AREA WONK OUT THEIR
IUTURES. WE ARE IN CLOSE TOUCH WITM GOVERNMENTS IN THE
HELION ANU ELSEWHENE WHOSE INTERESTS ARE ALSO
AFPECTED BY THIS SITUATION.
AMERICAN INTERESTS AND ROLEI
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TME INTENESTS OF THE UNITED BTATES IN IRAN MAVE REMAINED
CONETANT OVEK THE PAST GENERATION.

UECAUSE OF IKANIS IMPORTANCE TO THE SECURITY OF THE GULF REGION, FUTURE OF THE MIODLE EAST, ANO TME PRODUCTION OF OIL, WE HAVE STRONG INTEREST IN FREE, BTABLE, AND INDEPENDENT IRAN. WE HAVE PERSISTENTLY AND ACTIVELY PURSUED THIS OBJECTIVE SINCE WORLO WAR II.

WOKKING WITHIN THE LIMITS SET GY THE GOVERNMENT OF IRAN IN AREAS OF COMMUN INTEREST, WE NAVE MELPEU IRAN BTRENGTHE EN ITSELF ECUNOM」CALLY IN TWO WAYS: (1) WE HAVE PARTIE CIHATED IN INAN'S MODERNIZATION, FIABT THKOUGH DEVELOPE AENT ASSISTANCE ANO THEN THRQUGM THE COOPERATION OF PRIVATE AMERICAN FIKMS (2J GMERICAN ANU OTMER MESTERN COMPANIES HAVE WONKEU CLOSELY IN PME OEVELOPMENT OF IHANIS OIL PKUUUCTION AND MARKETING, THEREEY HELPING TO PROVIUE TME NEVENUES WHICH HAVE BEEN THE MAIN ENGINE
OF IRAN'S ECONOMIC DEVELOPMENT.
AS IS OFTEN THE CASE WITH GOVERNMENTS WHERE AUTHORITY
18 HIGHLY CEIVTHALIZED AND WHERE IMPORTANT ECONOMIC AND
STHATEGIC INTERESTS AKE AT BTAKE, OUK ABILITY TO MAINTAIN
CONTACT WITH ALL ELEMENTS OF THE SOLIETY AND PRESS
EFFEGTIVELY AND CONSISTENTLY FOR CON\&TRUCTIVE CHANGE HAS
UEEN LIMITED. WHERE WE BAW SOCIAL AND POLITICAL PREBSURES
dUJLOING UP WITHIN THE SOCIETY, WE CALLEU ATTENTION TO
PHEM, BUT THE PACE OF DEVELOPMENT MAS BEEN BEY BY THE
GOVERNMENT AND CIRCUMSTANCES IN IRAN.
WE HAVE ALSO RESPONDEO TO IRANIS REQUESTS TO HELP MOUEKNE

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12E ITS ARMED FORCES, WHICM HAVE PLAYEO AND MILL CONTINUE
PO PLAY AN IMPORTANT ROLE IN IRANIS DEFENAE POLLOWINB
URITIEH WITHDRAWAL IN IO7I FROM A SMECEAL ROLE IN THE
DERAIAN GULF WE HAVE ENGOURAGED GOOPERATION EETWEEN THE
GTATES OF THAT REGION TO STRENGTHEN GECURETY PHERE, IN
DAKT TO COMPENSATE FOR ERITIBH WITHDRAWAL, WE EXPANDED
OUR EECURITY ASSISTANCE RELATIONIHIP. TME GRANIAN ARMED
FONCES IN ADDITION TO NELPINE NEIEHBORINO OMAN DEPEND
GGAINET INSURGENGY HAVE HELPED PROTECT WEBPEAN AECESS
TO OLL SUPPLIERS.
WE HAVE Abso ENCOURAGED IAANTB CONTRIBUTION TO GLOBAL
CCONOMIC PROGRESS AND BTABILITY. UNTIL RECENTLY IRAN
WAB CONTRIBUTED NOT ONLY BY PRODUCING OIL FOR THE WORLDIB
ENEAGY NEEOS BUT ALSO GY GIVING SUSETANTIAG. AJD TO OTMES
COUNTRIES, INVESTINE IN BOTM THE OEVELOPED AND THE
OEVELOPING WORLD, AND PLAYING A SIGNIFICANT ROLE IN THE
WORLD ECONOMY.

IN INTERNATIONAL DIPLOMAGY, IRAN HAE MADE NUMEROUS OSITIYE CONTRIEUTIONES PEACEKEEPING IN VIETNAM AND THE MIDDLE EAST, SUPPORTING MOOERATE SOLUTIONS TO CDNFLECTE IN AFRICA AND EGSEWMERE, GND WORKING TD REEDGVE, SOME OF
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as a conseguence of our other dnteregts in irang we have
AN INTEREST ALSO IN IRANIS INTERNAL DEVELOPMENT AND
STABILITYE BUT IN ANY EFFORT TO PURBUE TMIS INTEREST,
WE MUST IN THE FUTURE, AS WE WAVE IN THE PAST, REBPECY
THE RIGHTS OF IRANIANS TO DECIDE HOW THEY SHALG ORDER
THEIK OWN FUTURE.

HOW THE PRESENT SITUATZON CAME ABOUT:
IF WE AHE TO UNOENSTAND FULLY THE NATURE OF THE PREBENT SITUATION, WE NEED TO EXAMJNE HOW IT CAME AUOUT.

MOUEFNIZATION IRAN HAS EXPERJENCED IINCE WORLD WAR II MANY OF THE PRESSURES AND INTERNAL STRAENS GENERATED BY MOUERNIZATION THAT HAVE PROVED DEETABILIZINE IN OTHER COUNTRIES. SOME OF THESE PHOHLEMS ARE FAMILIAR ONESED RAPID POPULATION GROWTH, A MASSIVE SHIFT OF POPULATION PROM RURAL TO URBAN AREAS, LARGE NUMBERE OP UNEMPLOYED AND UNDEREMPLOYED URGAN WORKERS AND BTUDENTB, AND A MOST OF OTHER PNOGLEMS THAT ARISE WHEN A NATION AS DIVEREE AS IRAN PUSMES FUN DEVELOPAENT ON A NUMBER OF PRONTE SIMULTANEOUSLY, OF PARTICULAR SIGNIFICANCE IN IRAN MAS GEEN THE INGREASING ALIENATION BETWEEN THOBE LEADING AND

QENEFITTING FROM THE MODERNIZATION AND OTMERS WHOSE POSITION IN SOCIETY AND OEEPLY MELD RELIGIDUS CONVICTIONE ARE THREATENEO 甘Y IT.

THE "WHITE REVOLUTION"I 1962-03. BY THE 496 EIB, IRANIAN LEADERS HAD BECOME KEENLY ANARE OF GROWING DIIACONTENT, A SENSE OF DRIFT IN IKAN, AND DEMANDS FOR FARREACHING REFORMS WITHIN A MORE BROADLY-BABED, RESPONSIVE, NON AUTHDRITAKIAN POLITICAL SYSTEM, IN ORUER TO CHANNEL THESE PKESSURES INTO CONSTRUCTIVE RATHER THAN REVOLUTIONARY CHANGE, THE GOYERNMENT LAUNCHED A PROGRAM OF EVOLUTIONARY REFORM AND DEVELOPMENT PRESEED FROM THE TOP AT F FRCED-DRAFT PACE. TMIS "WHITE REVOLUTION" BT
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CINCEUR FON POLAO, TEL AVIV FON PAO, DELIVER BY O A,M.
AIMEL AT SOCIAL AND ECONOMIC MOOERNIZATION WITH THE SHAH
HIMEELF AS THE MAJOR AGENT IN THE REFORM PROCESS.
THE REFGNM PKOGRAM, FUEGED GY RISING mEVENUES IN THE
190RIS, QUICKLY KESULTED IN FAROREACMING CMANGES. SUB=
STANTIALGY IMPROVING THE LIVES OF MANY CITIZENS BUT
OAMAGING THE POSITION OF OTHERS. LAND REDISTRIEUTION,
FOR EXAMPLE, WEAKENED THE POWEN OF THE EIG LANDLOROS AND
GYO WEAKENED THE CLERGY, HEMOVING THEIR INDEPENDENT
SOURCE OF INGOME ANO MAKING THEM DEPGNOENT ON PRIVATE
DONATIONS. THE AMSITIOUS SCALE OF OSVELOPMENT PRODUCED
A NEW ELITE OF THOSE CNARGEO WITH PLANNING AND CARRYING
GUT THE NEW PROGKAMS, BUT PLANS WERE MADE AND IMPLEMENTED
WIH GITTLE PUBLIC CON&ULTATIDN. EXPANSION IN THE
PRIVATE SECTOR GAVE RISE TO A NEW CLASS OF ENTREPRENEURS,
WHILE THE INTEREST OF GAZAAR MERCHANTS ANO OTMER TRADI-
TEONAL ELEMENTS OF SOCIETY WERE NEGLECTED, THERE WERE
INCNEABEO OPPOKTUNITIES FOR EOUCATION. BUT RESTRIETIDNS
8TILL LIMITED THE PARTIGIPATION OF THE NEWLY EDUCATEO
IN THE POLITICAL PROCESS, MND MORE WERE TRAINED THMN
GOULD BE EMPLOYED IN PDSITIONS TMEY FOUND REWARDING.
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CONFIDENCE AND GKOWTH: 1953-76. THE ECONOMIC SUCCESSES
OF THE WHLTE KEVULUTION HEAVILY OVER\&HADOWED THE ABSENCE OF
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A PARALLEL ADVANGE IN THE POLITICAL EYSTEM, BY 1976, IT APPIARED TO MOET OBSERVERS OF TME LRANLAN SEENE THAT IRANIS APPROACN TO MODERNIZATION HAD PROOUCED SUBSTANTIAL PROGRESB. AS A REBULT OF THE REFORM PROGRAM, IRAN WAS EEING TRANEPOAMED INTO A MOOERN ECONOMJC POWER. THE PUTUAE LOOKED BRIGHTE PROSPERITY SEEMED ABEURED TMROUEM HAPIDLY INGREABING OIL REVENUES EY 1976 THERE WAS SOL \$D ACHIEVEMENT, AGTHOUEH ECONOMIC ANO POLITCAL OEVELOPAENT CONTINUED TO MOVE DN SEPARATE TRACKE AT VERY OJPFERENT BPEDS.
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PROBLEMA AND PRESAURESI 1076-78. TME NEW PROSPERJTY $0 I D$ NOT ENTIRELY MASK THE PROBLEME PRODUCED BY THE CDNEEN. PRATION OF POLITICAL POWER AT THE APEX OF GOVERNMENT AND THE ABEENEE OF POLITICAL INETITUTIONS THAT COULD DEAL WITM THE TRAUMA OF MODERNIZATION. MOET PROMINENT AMONG THE CAUEES OF DISSATISPACTION WERE POPULAR RESENTMENT OF WHAT WAS SEEN AS WIDEBPREAD CORQUPYION, HARSH REPRESE IION, SOME INEPTITUDE IN HIGM PLAEES, DISREGARD FOR THE OEEP RELI6IOUS FEELINGS OF TME PDPULATION, IMBALANEE GETMEEN REVENUES AND EXPENSES, SHORTCOMINES IN PLANNING ANO GARRYING OUT AMBITIOUS PROJECTE, RISING UNEMPLOYMENT IN TME CITIES AS THE CONSTRUCTION BDON BEEAN TO BUBSIDE, INBUFFICIENT JOG OPPORTUNITIES FOR EVER GAREER NUMGERS OF GRADUATING STUDENTS, JNEQUZTABLE DEBTRIBUTZON OF TME BENEFITS OF DEVELDPMENT, SACRIFICE OF CIVILIAN PRDGRAMI POR MILITARY PRODUCRMENT, AND A MIGN RATE OF INFLATION THAT OUTSTRIPPED WAGE INGREABES AND FAUSTRATEO EXPECTAE TIONS FOR A STEADILY RISING STANDARD OF LIVING THESE GRIEVANCES AND TME ABSENCE OF POLITICAL OUPLEFB FOR AFFECTING GOVERNMENT POLICY LED MODERATE EECULAR OPPOSITION LEADERS TO MAKE COMMON GAUSE WITH IIONZPIGANT ELENENTS OF THE MUSLIM CLEROY.

ON RESPONEE TO INCREASING POLJTICAL FERMENT AND CRITICISM IN 1976 AND 1977, THE GOVERNMENT IPONSORED CAMPAIGNS AGAINST CORRUPTION IN TME PUBLIC AND PGIVATE SEGTORS, REOKGANIZED ITSELF TO CURB WABTE AND PMOMOTE EFFICIENCY, AND GAYE AN OFFICIAL POLITECAL PARTY A BT
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CINGEUR FOR POLAD, TEL AVIV FOR PAD, DELIVER BY O A,M.
GREATER ROLE WITHOUT INPRINGING ON ROYAG AUTMORITY.
MOVES TO IMPROVE THE MUMAN RIEMTS B&TUATEON NERE DIGECTED
AT E&IMINATING TORTURE AND EXTRE圄 MUNEBMMENTS IM THE
PRIGONS AND AMNESTYING POLITICAL ORISONEMS NATMER THAN
AT ESTAELISNING NEW POLITICAL INSTITUTIONG, PNE
GOVERNMENTIS MEASURES EYENTUALLY INELUDEO GNGOURASEMENT
OF NONSTRUGTIVE CRITICIEHN TO RROMOTE EITEZSN
PARTIEIPATION IN GOVERNMENT, AS WELL AG EFPORTS FO BLOW
UONN THE RAPID NATE OF ECONOMIC GRONTH THAT HAO CAUSES
SEYERE DEBGOGATIONE IN THE SOCIETY THEEE CMANEES,
HOWEVER, DID NOT SATIEFY TME OEMANOE OF LAROE NUMBEAE OP
\RANTANS FOR A MORE OPEN POLITICAL EYETEM.
GY THE HND OF 1977, IRANIAN AND FONETGN OBEERYERS SAW
TMEBE MOVES AS THE FIRET RESULTS OF THE OFFECIAL POLSCY
OF LIESRALIZING IRANTAN POLJTICAL LIFE TMAT MAD ITARTED IN
1976. THOSE STEPS, MOWRVER, DJO NOT YET INELUOE MOVEMENT
TOWAMD BABIC POLITICAL CHANEE.
GY EAMGY 1978, HIOESPREAD DISRUPTIONS HAD BERUN ANO
GYMPATHY WAS SHOWN EY STUDENT DEMONGTRATYONE AEROAO.
BY MIDOYEAR IT WAS CLEAR THAT A NEW POLITIGAL DYNAMIG
WAS EMERGING. RELIEIOUS FIGURES TOOK THE LEAD
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IN EXPRESSIHG ETFUSITIUN TO THE GOVENNMENT, THE SHAM
MUGLICLY STAIED H:S INTENTION TO PUNSUE LIEERALIZATIUN,
LOOKING TOWAKD FKEE ELECTIONS, BY LATE AUGUST, HOWEVEN,
IT WAS APPARENT THAT THE GOVERNMENT HAD UNDERESTIMAFED
THE DEPTH OF DISSATISFACTION. A NEN GOYEHNMENT WAS
INSTALLED MT THAT TIME WHICH PKOMISEO FREEDON OF
ACTIVITY FOR LEGITIMATE POLITICAL PAKTIES. A PEW
DAYS LATER IT WAS FORCED TO DECLARE MARTIAL LAW IN
TEMRAN AND ELEVEN OTHER CITIES IN RESPON&E TO MASSIVE
OEMONSTKATIONS GY THE END UP OCTOAER, STHIKES AND
DISORDERS HAD BECOME WIDESPREAO, OIL PRODUCTION MAD
DROPPED DRAMATICALLY, ANO THE GOVEHNMENT APPARATUG WAS
CEASING TO FUNCIION, WITH MASSIVE RIOTING IN EARLY
NOVEMBER, THE CHISIS HAO BECOME FULLBLONN AND A
MILITARY GOVEKNMENT WAS INSTALLED.*
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TOOAY, TME SITUATION IN INAN AS WE SEE IT AT THIS
MOMENT CONSISTS UF THE FOLLOWING ELEMENTSI WIOESPNEAD
STRIKES AND UEMUNSTRATIONS HAVE BROUGHT THE TRANTAN
ECONOMY TO N NEAK HAGT, MANY PEDPLE, AT LEAST IN THE
MALN EITIES, ARL NOY WORKING AND ARE SUPPERINS SNORTAGES
OF KEY COMMOOITIES. THE BANKING SYSTEM HAS NOT BEEN
FUNCTIONING AND PETKOLEUN PRODUCTION DOES NOT MEET
CUMESTIC NEEUS. ACTIVIST KSLIGIOUS LEADERS AND MANY
MEMBERS OF THE PULITICAL UPYOSITION MAVE BEEN PNEBSING
POR THE SHAH:S LITMEOLITE UEPAGTURE FNOM IRAN ON FON HIS
ABDICATIUN, THE SMAH HAS GEFY IKAN ON VACATIONG A
NEPRESENTATIVE KEGENEY COUNCIG HAS BEEN NAMED TO PERFDHM
ITS CONSTITUTIONAL FUNCTIONS IN THE ABSENEE OF THE SHAH*
PK\ME MINISTEK BAKNTIAN'S NEW GOVENNMENT FACES THE TASKS
OF RESTONING NORAAL LEFE IN THE COUNTRY AND NECONCILING
POLITIGAL ELEMENTS THAT HAVE OPPOAED EACM OTMER.
IN BHORT, JRAN MAS EEEN THKUUGH A DEEADE AND A HALF UF
NAPID GRUWTH AND SULIAL GA&NGE WHILE HER POLITICAL
INSTITUTIONS HAVE NOT LVULVEU COMMENSUNATELYG TME PEOPLK
MOST GFFECIED HY CMANGE ARE NOW DEMANDING G GREATEN
NOLE IN UETENMINING IMANTS FUTURE BUT KAVE NOT YET
FOUNO OKDEKIY NGES OF EXPRESSING THEIN VIEWS ON IRANJS
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WHY AN EXPLO\&IONT WITM HINOS\&BHT, THE GTORY APPEAMS
DEGEPTGVELY GLEAR ANO SIMPLE, GUT IT IS NOT SO SIMPLE.
SOME ANAGYETS UOTM IN ANO OUT GF GOYERNMENT HAVE POINTED
OVIN TME YGARS TD VARIOUS POINTS OF WEAKNESS IN THE
IRANIAN ECONOMIC, SOCIAL, ANO POLITICAL EYSTEMS. BY
MIDOI970, JUST AS TME LSADERSNIPYIN IRAN BEGAN TO NEACT
FO GROWING OISCONTSNT, ANALYSTS IN WASMINGTON WERE POINTE
ING OUT THAT IRANIS RAPIO ECONOMIC GROWTH HAO NOT PRODUGED
POLITICAL PANTICIPATION TO MATCH AND THAT THE GOVERNMENT
WOULO FIND \&T NEEESAARY TO SHARE POLITIEAL POWER MORE
GROADLY.
S\$NCE 1976 A NUMEER OF DEVELOPMENTS HAVE REINFORCED
EACH OTMEN TO DEEPEN EXISTING DISSATIBFAETIONE AND TO
ACCELERATE THE CNISIS IN UNPREOLGTABLE WAYS. SOME OF
THOSE ISSUES NENE STIMULATED GY THE VERY SUCCESS OF TME
ECONOMIC MODEMNIZATEON ITSELF. AN ECONOMIC DONNPURN WITH
SHARPLY INCREASEO UNEMPLOYMENT ANO INFLATION AODED TO
DIGEONTENT AS WELL AS TO A POOL UF UNEMPLOYED WMO NO
LONGER HAD A STAKE INEXISTING ECONOMIC ACTIYITY, WNILE
THE IRANIAN GDVERNMENT WAS TAKING CERTAZN GTEPS TO ALLDW

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FKEER EXPHESSIGN OF CHITICISM ANO TO IMPROVE ITS NEKFONMANCE IN SSURING HUMAN RIGHTS. BASIC GRIEVANCES NEMAINED, IN THIS CONTEXT, MASSIVE ANTIMGUVENNMENT DEMONSTKAIIONS PMOTESTIMG ASHECTS UF TME SHANIS PROGKAM TOOK PLACE IN EAWLY 1978, THE GEGINNING OF THE CYCLE OF aCTION ANU COUNIENACTION THAT HAS GHARACTERIZEO THE IRANIAN SCENE SINCE THEN.
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THE ISSUES AMEAO TME MAIN ISSUE FON THE IKANIAN GOVENN.
MENT IS TO END TNE BLOODSHED AND RESTORE ORDER SO A
NEm NATIONAL CONSENSUS CAN bE FOAGED ON how iRAN shoulu
ge governed and mhat its phiundties at home and abroad
iHOULD bE, THE IMMEOIATE GHALLENGE IS for tme regency
coungil and the nem civilian government to min enOugh
POPULAK SUPPOKT SO THAT THE VIOLENCE CAN GE ENOED AND
NDNmAL ECDNOMSC ACTIVITY CAN uE KESTUREO, IN ADDITION
to enojng the suffering whilin people mave experienced
IN RECENT MONTHS, IT IS ESSENTIAL TO CNEATE AN
envikonment fun mational deligerations on a long-tekm
politiCAL yogutiun for iRANIS problems.

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In A COUNTMY \(厶\) S CUMPLEX AS :KAN QUICK SOLUTLONS ARE NOT
TO BE EXPECTEO. IN A COUNTKY WHICH HAS SUFFERED SU MUCM
VIULENCE, THEFE MILL UE NO PAINLESS ANSWERS, DOMESTIC
peace ano phobadly consideragle time wlil ge needeu por
iHE IRANIAN PEOPLE TO WONK OLT A NEW CONSENSUS ON TMEIK
POLITICAL FUTURE. IT IS IMPUKTANT TMAT THIS PROCESS EE
ONOEKLY. WE OANNUT PHEUICT WHAT OIRECTION IRAN WILL
CHOOSE: BUT IRANIANS ALONE MUST MARE THE UEGISION.
GEGIONAL IMPLICATIONS:
THE UUESTIUN HOST FRENUENTGY PUSED AGUUY THE IMPLICATIONS
UF THE CUNKENT CKISIS JN LRAN: ISI DO WE SEE TME
INSTABILITY IN IRAN ALUNG WITM KECENT DEVELOPMEMTS IN
AFGHANISTAN, NONIH AND SCUTH YEMEN, THE HUNN OF AFRICA
AS PIECES IN A PATTERN OF INSTABILITY WHICH WILL CMANGE
THE POLITICAL ORIENTATIOL OF THE STKATEGIC MIOULE EASTt
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FOUR PUINTS NEED TO GE STATED:
FINST, WE OF COURSE, RECDGNZZE THAT FUNOAMENTAG CMANGEB
ARE TAKING PLACE ACROSS THJE ARESA OF WEBTERN ABIA AND
NONTHEASTERN AFRICAEEECONOMIC MODERNIZATION, TOCIAL
CMANGE, A REVIVAL OF RELJGION, REOU|REGNT NATIONAGZBM,
OEMANOS FOR GROAOER POPULAR PARTIEIPATION IN THE
POLITICAL PROCESS. THEEE CHANGBE ARE RENERATED OY FORCEG
WIPHIN EACH COUNTRY. WE MUCT OIFF夏RENTEATE GETMEEN THEM
ANO KESIST TME IMPULGE TO OVERSIMPLIFY, ECONOMICO SOCEAL,
AND POLITICAL DEVELOPMENT ARE COMPLEX PAORESSES WHICH WE
STILL DD NOT FULLY UNDERSTAND. OUR POLICY TN TNE FUTURE
AS IN THE PAST 3G YEAMS WILL BE TO WORK AB WE GAN WITH
THE COUNTKIES UNDERGOING THESE CHANGES TO HELP THEH TIND
CONSTRUCTIVE SOLUTJONS AND TO EMEREE FROM PERFODS OF
CHANGE WITH NEW STABILITY AS LQNG AS TMEBEE NATIONS
ARE GENUINELY INDEPENDENT AND FREE TO PUREUE THEIR OWN
PGLICIES WITHOUT INTIMIDATION, FMIS WILL CONTRIAUTE TO
THE KINO OF WORLD WMICM IS TME GOAL OF THE UNITED
TATES.
SEGOND, JNSTAEILETY IN ANY COUNTRY IN A ITRATEGIC AREA
BECDMES A FACTOR IN GLO\&AL POLITICSE WE ARE IN CLOSEE
TUUCM WITM OUR FKIENOS AND ALLIES IN THE MZODLE EAST

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ANU KLSEWHERE ANU SHARE THESR CONCERN THAT TME SULUTIDN
SF THE PROBLEMS IN IKAN NOT INCREASE THE DANGER TO THEIK
UWN INDEPENDENEE. WE WILL CONTINUE TO NORK WITM ALL
OF THEM TO MINIMIZE THAT DANGEN, WE WILL CONTINUE TO
MAKE CLEAN OUR VIEW THAT WE SHARE WITH THEM THE OBJECE
TIVES OF ASSUNING THE STABILITY, THE SECURITY, ANO TME
NATIONAL INDEPENUENCE UF EAEH NATION IN THE AREA, WE
BELIEVE UUK COMMON PUKPOSE WIGG PROVIDE THE BASIS FOR
FUNTHER CLUSE COUPERATION.
THIKD, OUH PUSITION IN THIS STHATEGICALLY IMPONTANT AREA
NILG REMAIN STRONG OVER THE LONE RUN AS LONG AS MOST OF
TME COUNTHLES TMEKE ARE ALLONED TO PURGUE TMEIR OWN
OATMS TO DEVELOPMENT ANU PROGRESS FREE FROM OUTSIDE
INTERFERENGE UUR RESPECY POR DIVERSITY AND PLUKAGISM,
OUR ENCOURAGEMENT OF HUMAN FKEEDOMS ANO LIBERTIES, TME
APPLIL UF WESTEHIN ECONOMIC AND TECHNOLOGEGAL STAENGTH,
ANU DUK UEUIGATION TO DEMDCRATIC PRINCTPIEA ALL EVOKE
A STRONG RESONANGE GMONG THE PEOPLES AND NATIONS THROUGHE
OUT THE AREA, THEY ALSO KNOW THAT WE ARE PREPARED TO
SUPPURT THEIK UWN EFFORIS TO STRENGYHEN THEZN UEFENSIVE
CAPAUILITIES WITHOUT SEEKING A SPEGIAL POESTZON FOK
OUNSELVES THAT THEY UO NUT WANT.
FOUNTH, THE GHANGES WE MNE WITNESSING ACHOSS THIS AREA
OF WESTENN ASIA AND NOKTHEASTENN AFRICA CONTAIN YME SEEMS
OF PNOGRESS AS WELL AS THE CAU\&E8 UF CRISIS. 8OME PANTS
OF TMIS AHEA AKE AMONG THE FASTEST GNOWZNG AND RESOURCE\#
RIGM NATIUNS OF THE WOHLUS SOME ANE AMONS THE MOST
TRADITIUNAL AND THE POOREST, THE CHALLENEE WE AND OUR
FKIENDS FACE IS HOW TO SEIZE THE OPPORTUNITY FO CHANNEL
CMANGE TOWAKU CONSTRUCTIVE NESULTS = = NOT SIMPLY TO
REACT TO IT AS AN UNWELCOME SOURCE OF INBTABILITY ANO
CONFLICTE :N SAYING THIS, WE DO NOT MINIMIZE TME UANGENS
PON AMENICAN INTERESTS, UUT WE WANT ALSO TO KEEP OUR
SIGMTS ON WHAT WIWL XE THE INTERESTS OF THE PEDPLE IN
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CINEEUN FOR POLAD, TEL AVIV FOR PAO, DELIVER BY O A.M.
U_s. POLIEYS
USS PULICY TOWANO IRAN HAS BEEN BASED ON TMREE CONSISO
TENT PRINEIPLES AS EVENTS THERE MAVE EVOLVED OVER THE
PAST SEVERAL MONTHSI

1. WE HAVE NEPEATEOLY MAOE IT CLEAR THAT DECIBIONS
AFPEGTING THE FUTURE OF IRAN AND THE RELATIONSHIP OETWEEN
TME IRANIAN PEQPLE AND THEIR GOVERNMENT ARE DECISIQNS
WHICH MUST BE MADE IN IRAN BY IRANJANS. WE SEEK ND ROLE
IN DECIOJNG THOSE QUESTIDNS. AND WE CONSIDEN ANY
EXTERNAL INFGUENGE IMPROPER.
2. THE U.S. GOVERNMENT HAS WORKED WITMIN THE INSTITU-
TIONAL FRAMEWORK OF IRAN UNDER IT S CONSTITUTION WITH
THE DULY ESTABLISHEO AUTHORITIES OF IRAN AS SPECIFIED
IN THE IRANIAN CONSTITUTION, THERE ARE CONATITUYIONAL
PROVISIONS FUR CHANGE, AND WE SUPPORT TME DECI\$IONS OF
THE IRANIAN GOVERNMENT WHEREVER AND HOWEVER WE GAN
APPROPRIATELY HE HELPFUL.
3．WE HAVE SUPPORTED IRANIS INDEPENUENCE．WE HAVE TAKEN THE POSITION YHAT NO OUTSIDE POWER BHOULD EXPLUIT【NSTABILITY IN IRAN＝EOR ANY OTHER COUNTRYー－POR ITB OWN
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ADVANTAGE, THE OVERRIDING AMERICAN ORJEGTIVE FOR TRAN IG
SIMPLY THAT IT SHOULD HAVE THE FRESDOM TO WORK DUT ITS
OWN FUTURE FHEE FROM SUCN INTERFERENCE,
IHESE PRINCIPLES HAVE UEEN APPLIED CONSISTENTLY TMROUSMOUT
THE LAST YEAK OF TURMOIL IN IRAN, ANO TNEY WILK. CONTENLE
TO BE OUR GUIDELINES IN THE FUTURE.
WITHIN THE GENERAL EONTEXT DF THOSE PRINGIPLES WE HAVE
PUNSUED THESE KEY OEJECTIVESS
FIRST, WE HDPE TO SEE THE END OF BLOODSHED, SO THE PEOPLE
OF IRAN GAN RETUNN TD NORMAL LIPE, ONLY IN SUCH CIRCUME
STANCES CAN THERE BE RATIONAG DISCUSSION OF A POLITICAL
SOLNTION TO IRAN'S CURRENT PROELEMS WHICH WILL REBTORE
SYABILITY TMERE, WE WILL ENCOURAGE ALL PARTIES TO EEEK
OOLETSCAL ENOS BY PEACEFUL MEANS.
SECOND, WE WANT TO MAINTAIN A GLOGE AND FRIENDLY RELATIONE
SHIP NITH AN INDEPENDENT, STABLE, AND SECURE IRAN, WE
DELIEVE THE INTERESTS OF IRAN GND OF THE UNETED STATEB
ARE CLDSELY INTERTWINED, AND WE SEEK AN ENVIRONMENT OF
MUTUAL RESPECT ANO POSITIVE COOPERATION WE AELIEYE
TMIS WILL SERVE THE INTERESTS OP IRAN, OF THE UNITED
STATES ANO DF THE FREE WORLD.
THIRD, WE SEEK A STABLE AND PROSPEROUS IRAN WHICH GAN
PLAY ITS RIGHTFUL ROLE IN THE REGION AND THE INTERNATIONAL
GOMMUNITY. WE ARE PREPARED TO HELP IRANWWON TME TECHNTCAL
LEVEL, ON THE GOVERNMENTAL LEVEL AND ON THE
UIPLOMATLC LEVELOWTO RESTORE ITS PRODUCTIVITY ANO TO
NEGAIN THE INTERNATIONAL CONFIDENCE IT HAS EARNEO DVER
THE PAST DECAOE THE RESUMPTION OF MAJON OIL EXPORTS
WIGL SE IMPOKTANT BOTH TO THE ECONOMY OF IRAN ANO TO THE
ECONOMY OF THE WONLO.
NE HELIEVE THAT THESE OBJECTIVES SERVE NOT DNLY THE
INTENESTS UF OUK OWN COUNTRY BUT ALSO TME INTERESTS OF
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CINCEUR FOR POLAD, TEL AVIV PON PAO, DELIVER EY O A,M.
THE IRANJAN PEOPLEF WE AELIEVE PHEY OFPER A PRAGTICAL
BASI\& FOR COOPERATION.
WHAT LJES AHEAD%
IRAN IS IN THE MIDST OF A MAJDR BOCEAG CRISIS, WE MAVE
NO LLLUSIONS THAT THIS PROESES WILG BE RESOLVEO EASELY,
ANO IT WOULD SENVE NO PUNQOSE FOR US TO SPECULATE ON
FUTURE TWISTS AND TURNE OF EVENPB.
TME AMENICAN PEOPLE AND THE PEOPLE OP JRAN BMARE BABIC
GGREEMENT ON FOUR FUNDAMENTAG VAGUEBS
~FIR\&T, mF BOTH HAVE STRONG RELIGIOUS HERITAGES. THE
PEOPLE OF DOTM CUUNTRIES BELIEVE IN TME IMPORTANCE OF
A LIFE THAT IS GUIOED AY MORAL PRENCIPLES. NE BELSEVE
TMOSE PNINGIPLES MUST GUIOE A GOVERNHENT TNAT IS TRULY
JusT.
-GSECONO, WE SMAME A BELEEF IN THE REONT OF THE PEOPLE
TO EXPRESS THEMAELVES POLITIGALLY THROUEH INETITUTIONS
CONSTITUTED BY THEM. WE BOTM HELIEVE FHAT IT IS FOR
THE JRANIAN PEOPLE TO DEEIDE MON THEY WIGG GOVERN

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TMEMSELVES, JUST AS IT IS POR TME AMERICAN PEOPLE TO
GMOOSE THEIR OWN GOVERNMENT.
mWTHIRD, BOTH OF US BELIEVE IN THE USE OF OUR NATIONAL
WEALTH FOR THE GETTERMENT OP OUR PEDPLE. TME UNITED
STATES REMAINS WILLING TO HELP IRAN DEVE\&DP THE POTENTIAG
OF THE COUNTRY.
-mPINALLYY, BOTH AMERICANS AND IRANIANS WANT TO SEE AN
IRAN THAT IS TRULY INDEPENOENT. WE HAVE NO ASPIRATION
TO DICTATE THE POLICIES OF THE IRANIAN GOVERNMENT.
ON THE BASIS OF THESE SHARED VIEWS AND OUR GOMMON
INTERESTS, WE WILL MAKE EVERY EFFORT TO ABSURE A CONTINUED
CLOSE RELATIONSHIP BETWEEN TME UNITED STATES AND IRAN.
IN LOOKING TU THE FUTURE, THE UNITED STATES WILL CONTINUE
TO WORK WITH THE LEAOERS OF IRAN IN TMEIR EFFORT TO
CONSOLIDATE THE CIVILIAN GOVERNMENT WITH GOPULAK SUPPORT
FON HESTOAING OKDER AND NORMAL LIPE AND GUILOING A SOUND
FOLITICAL FOUNOATION FOR IRANIS CONTINUED PROGRESS AND
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S"FJ\&CT: FRENCI PONEIGN MINISTER FRANCOIS-FONCET'S VISITTG
CGFENGAGEN

1. (C) ENTIRE TEXT.
2. SUMMARY: MEA OFEICE ON JA*TARY 26 PGOVIDED US WITA A KEGIFE OF FRENGH POREIGN NINISIEA FAANCOIS-FONCET'S EHITY JANUARY 23 VISIT TO CJP\&NGAGEN. TCPICS DISCOSSEE INCLUDED TEF BUROPZAN MONETAKY SYSTEM (EVE) AND FWSAONETARY COMPENSATION AMOUNTS (MCA) LINEAGF. THE EC COUNCIL/PARLIAMENT BUDGET DISFUTE, DISALMAMTVT, IRAN AND ITS IMPLICATIONS FOR A MIDLLE EAST SETVLEKENT, AND INDO-CHINA. KND SUMMAKY.
$\because$ PLINOA FOREIGN MINIETER PRANCOIS-DONUET ARRIVFJ
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NIAP". VISIT WAS ON\& OE A SETIIS AE IS UNDENTAGING

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UAC A MAIT :CUR MEPTING MITH SANISG FCOGIGN MINISTGG JEVNING

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SAV FYE-TO-EYE WITH IdEIR VISITOR CN THESE ISSUEE.
5. TYE WORYING DINNFR WAS "MORE IINNER TAAM WORIISX,"
T% NEW TRENCH TOREIGN MINISTER SPOKF OF EIS GOVKKiv-
M.SD'S GuONOSED CONFERONCF ON DTEARMAMENT IN GVOOP:
(GTE); TG* DISIAATION IN IRAN: TGL LATTER'S IGPLICATIONS

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TOR : MID ZAST SETTLEMENT: AND TAS SITUATION IN SCUTIIEAST ASIA.
A. ON TPS CDE, FRANCOIS-PONCET PUT PKIMARY EMPHASIS ON PPTNCIPLES UNDERLYING THF PRCPOSAL-EEGG, THE RIGET or bveay country to ASSURE ITS OWN SECURITY. he CONFI GiGED THAT CONVENTIONAL FOGCFS UERE TO bE ADDRESSED FIPST ANE FYPGASIZED THE IMFORTANCE OF SATISFACTORY PFOVISION FOR VERIPICATION. Tl JiNDICATET That TaE FFENCh WERE PKEPARED TO BE PATIENT ABOUT YROGRESS TOWARD CONVSNING SHCH A CONFEKENCE (HE DREV A PAFALLEL TO TEE 1A-15 YEARE TKAT THE USSA DEVOTED TO FUESUING TIEIR PROPOSAL FOR A CECE).
B. FQANCOIS-PONCET WAS PESSIMISTIC CONCEPNING IRAN'S PUTURE AND SPOKY OF LIKELY INSTABIIITY AND ANADCHY". \(A E\) UAS CONCERNED TTAT, AS A RLSULT, EUROPE WOULD Lattea in the rear gxperiznce difficulties in OIE SOPPDY.
C. TEE FRENCH POREIGN MINISTER BELIEVED TFAT EVENTS IN IBAN SERVED o INGRFASE THE FRELINGS OF INSECURITY IN ISPAFL AND EGYPT, ISRALL, CONCERNED INTER ALIA WITH FURORE UIL SUPPLI:S, WOULY BE LESS FLEYIBLE IN CONCIEDING TRE gILATERAL AGREEMENT WITH EGYPT AND LESS WILLING TO YIELD TERKITOHY IT PAESENTLY OCCUPIES. FrIG!:TENED INSECURITY VOULD ALSO RENDER MORE DIFFICULT CONCLSUION OF THE BROADEE MID :AET SETTLEMENT ENVIEAGED AT CAMF LAVID. FRANCOIS-PONCET SAID TAAT ptor circumstances complicare depinition of an bc POSTURE IF TEE ISRAELI-FGYPTIAN AGREEMENT IS CONCLUDED. Hy aliden tuat foua montus ago tqe fo could simply Eave AFPLAUDED CONCLUSION OF THEAT AGRLEMENT BUT NCW THE ATPIGPRIATH EC RESPONSE WAS UNCLEAR. ( EMBASSY OPFICER PrISSED FOR ELABORATION OF TEIS REMARI, BUT MFA OFFICER EXPLAINED TYAT NONE VAS GIVEN AT THE DINNER.)
D. ON INDO-CEINA, THE FRENCH POREIGN MINISTER TOOK \(\triangle\) POSITION WHICH MFA OFFICEA CHARACTERIZED AS TEE SAME LINE AS THE U.S. AND DANES ARE TAKING: I.E., THE VIETMAMESE PRESENCE IN KAMPUCUBA WAS UNACCEPTABLY; SOMF AID SANCTIONS ARE INDICATED, BUT TEE DOOR SHOULD FF ICET OPEN FOR THE VIETNAMESE IF THET REPENT-- THE VIGMNANESE SHOULD INDERSTAND THAT THE WEST REMAINED a "POTENTIAL PARTNER". MANSHEL
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    \thereforei,H:s:' IRAN
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        KHCHEIHI (IOI, EAILL FEB %&B19%9)
            IRANTAAS UAIVERSITY EROFESGOT:
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        ON ECONOMIC AFFAIRS BUT HIS ACCESS TO THE I ELIGIOH:
        CONMUNITY IS UMKNOWN.
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1. THE ADVISORS AROUND AYATOLLAK RUHOLLAHKHOME 1 N I \(\therefore \because\) ZGLINIHG TO ADDRESS THEMSELVES TO THE QUESTION OF HOW THEY UILI. . A. ILIH THE MASSIVE ECONONIC PROBLEMS FACING IRAN WHEN THEY ASSIME IOLER, AND TOTHE FORMULATION OF CENTRAL PEINCIPLES TO GUIDE THE:A ECCNUMIC PROGRAMS, OH THE WHOLE, THEY HAVE NOT GONE FAR DEYOND
 OF FRUCUCTION AND A RENEWED EMPHASIS ON AGRI CULTIRAL FRODICIION. ESSESTIALLY THESE ADVISORS, AND KHONEINI HIMSEIF, BRF AT IHGTTYNG TO DEAL HITH THE QUESTION OF THE VERY WATURE OF THE IRA:IAN ECOHOMY. THEY ARE WILLING, IN EFFECT, TO ACCEPT A NUCH LESS ":OP:IISTICATEN" ECONOLY IF BY DOING SO THEY ANE ABLE TO SHBSTANTIGLLY FGitice rrie FGEFIGN PRESENCE IN IBAH GiNO THE PERCEIVED FOREIGN DE UNAILOH OF BAE ECCHOMY PREY ARE ALSO RUESTIGNIUG THE WEED TO PRODLCE THE EKAGK OIL AT THE SAME LEVELS THAT EXIETED FRIOR TO THE OIL JTRINFS. COMCRRNED WITHTHE GSORPTIVE CRPACITY OF THE IRMMI

 EE T:ING:
* DEALING WITH SPECIFYC GAFAG, KHOMETUI AND H: ADVTSOAS


A- AGRICULTURE - KHOMEINI LELIEVES THAT THE HAH'S MROORAG OF I. AND REFORH WAS A FRAUD AND THAT IT DESTROYED THE OUGUILUMY O: MAM: IRANIAN FARMLAMDS BY BREAKING IHEM UP IHTO Sintil R, lar, oNMill
 INSPIRED GOVERNMENT WILL GIVE GREATLY INCREASED EWH IS TO THE AGRICULTURAL SECTOR ALTHOUGH PRECISE PLANS FOR WHAT I EY INTEND IT DO IEMAIN TO BE THOUOHT OUT.
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    B. LABCR - NO DEFINITE TLANS KAVE REEN FORIGILATED IO DFAI
    U!H [HE QUESTIOH OF HOW TO HANDLE TME LABOR OUESTIUN BEYOND
O.AIITUDES CONCERNING INCREASED BENEFITS AND SOCIAL SERUICES rUR TIG
UOR!KI!G FORCE.
C. INDUSTRY - KHOMEINI AND HIS ADVISORS ARY GRRIOU: Y UOOTEMPLATINGITE NATIONALIZATION OF ALL MAJOR PRODIICTIVE Ui TS IH IAE IRANIAN ECONOMY. BUSINESSES BELONGING TO BAHAI'S PARTIGUABIY THE MAJOR' APPLIANCE MANUFACTURER "ARJ'; IS PROMINENTLY CITEL IN THIS FESPECT, WILL BE THE SUBJECT OF SPECIAL ATTENTION. NO REAL PLANS :UB IW THE NAT IONALIZATION WILL BE CARRIED OUT OR HOW HLAKHIIC AD

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``` ARE YET AVAIL'ABLE.
D. BANKING - IN ACCORDANCE WITH ISLAMIC PRIHCIFLES, Eか? \(\because: \therefore\) SILL NO S. JNGER OPERATE IN ACCORDANCE WITH ACCEPTED VESTESN FRACIICES NHO IIE TOO WILL BE NATIOHALIZED. BANKS WILL STILL LOAN MOBEY, BITT MTLL O CHARGE INTEREST, SHARING INSTEAD IN THE PROFITS OF THE : :TERlíISE THAT THE LOAN FINANCES AND ABSORBING ANY LOSSES. POI.IUJES togrd sivings and other bank taansactions remain to be ruinmitib.
3. (SOURCE COMVENT: THE ECOHOMIC THINKINO OF KHOMEINI \(A\) ND HIS JUISORS REIAAIHS VERY IMPRECISE AND WHEN PRESSED FLis DETAILS, SIjCH 1: O: THE ISSUE OF HOW A NATIONALIZATION PROGRAG WOMD DE CARRIFD
- THE ADVISORS aESPOLD THAT THE DETAILS WILL DE OMS:ED OUT. MNOM
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if SE MEN HAVE TO AAKE HARD DECISIONS tBOUT TILE ECC bIY AUD iTU (:©uUCTIVITY.)
4. ACQ. E IRAN, TEHRAN (4 FEBRUARY 1979). FIKID RLPGRT i10.: 1: T-10,438.
5. FIELD DISSEM: EMBASSY AND ECOHOMIC COUNSEIC. AT Ifitinit. EHI TO PARIS, KIWAIT, JIDDA, ABIJ DHABI, AMNAN, CAI. O, TEL GVIV, liafina, Muscat, hew delhi, kabul, ISLAMABAD, KARACH: (PRINCIPAL. (FFICERS ONLY).
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AEPDRT CLASS SE CRET WAHNINO NOTICE - INTELLIGENCE SOURCES ANO CfREIOS INUOLVFO - NOT FELEASABLE TO FOREIGN NATIONALS - NOT RFLEASABLE TO CONTRACTORS OR CONTRACTOR/CONSULTANTS - DISSEMYNATIOH AHO EXTRACTIOH OF I ITRURMATION CONTROLLED BY ORIGINATOR.
MUW USFEBS9. DRU DSC.I BY RECORDED REPORTING OFFICER. ALL . QRTIO.S CARIY CLASSIFICATIONS AND CONTROLS OF OVERALL DOCURENI.

# What Went Wrong in Iran? 

Stanley T. Escudero

Throughout the post-war period and particularly since 1953 , the united states maintained an extraordinarily intimate relationship with the shah of Iran and his regime. We were instrumental in the overthrow of leftist/nationalist Premier Mossadegh and the return of the Shah from his brief European exile. We spent several billion dollars in various bilateral aid projects, many of which were well conceived and much appreciated. Based on our similar regional security interests and Iran's capacity to buy, we helped Iran build itself into the predominant Persian Gulf power. We had thousands of military and civilian advisers and technicians in the country. We were backing a strong autocrat who was farsighted enough to perceive the need for national development and, apparently, courageous enough to take the lead in the kinds. of national economic and social reforms which would lead Iran into the 20th century. The list could go on but, in short, we had it made.

Yet when $I$ returned to Tehran in November 1978, after an absence of 3-1/2 years, the Shah was on his last leg. Anerican officials were travelling in armored vehicles with armed guards to protect them, not against isolated groups of terror-

[^1]
ists, but against mobs of ordinary Iranlans. The Embassy and other U.S. and GOI installations were protected against similar threats by truckloads of Iranian soldiers with automatic weapons. Even so both the Embassy and our Consulate in Tabriz were attacked and the grounds of the latter were overzun. Later the Embsssy itself was briefly captured. Virulent anti-American. feelings were sweeping virtually every segment of Iranian society, and many of the strengths on which we had based our policy had become liabilities. The situation grew far worse after the Shah's departure in mid-January and the threat of renewed and heightened anarchy is very real.

Clearly our Jranian policy, which had served us well for over 30 years, had become irrelevant and in many ways harmful to our interests some time before the fall of the Shah. It is legitimate to ask what went wrong and why, with all our assets in Iran, we didn"t see this coming.

A complete description of the events and forces which led to the collapse of the Shah's dictatorship will be the subject of scholarly debate for some time to come and, in any case, it is well beyond the scope of this vaper. However, it clearly was the result of a genuine internal :evolution rather than externally urchestrated unrest.

- Rather simplistically stated, the Shah's system of rule depended upon a firm hand at the top supported by a ruthless security mechanism and the financial capacity to reduce dissatisfaction ihrough development programs, wutright subsidy, and the cooptation of those who might otherwise have opposed the regime. Years of repression, corruption, mismanagement, sycophancy, hollow promises, and just general ineffiCiency weakened both of these pillars of the regime and blinded many Iranians, who are cynical and distrustful of their government in any event, to the many significant and worthwhile accomplishments of imperial rule. Rapid modernization and burgeoning educational opportunities also helped set the stage for the pahlavi collapse.

Two developments, in my opinion, delivered the coup de grace. The first, and most important, was the 1974 decision taken by the shah personally to use iran's vastly expanded oil income to force national development. accepting the risk that production might not increase fast enough to meet increased demand and thereby offset inflation. When this decision was made Iran was already experiencing double-digit infla$t$ ton, and the country lacked the physical infrastructure, the trained manpower, and the managerial expertise to absorb anything half so ambitious. These deficiencies were magnified by the Shah's devotion to his outsized and unnecessary military buildup. consequentiy, in almost every Instance the development programs falled but inflation succeeded. is now running at something over 50
percent. As economic conditions worsened the disparity in income distribution became more obvious, the disaffection of the people grew, and the capacity of the regime to use its financial resources as a tool to maintain itself was diminished.

The second development was the advent of the carter administration's human rights policy. Many Iranians hold obstinately to the belief that the policy of their country has, since the late 19 th century, been directed by a foreign hand, first Russian or British and, since 1953, American. Some oppositionists interpreted the human rights policy as a U.S. step away from the Shah and consequent weakening of the Throne. They were encouraged and became more active. At the same time the Shah, desiring a political climate which would permit the smooth transfer of power to his son, and perhaps also as a reaction to human rights pressures, began taking steps to liberalize Iranian political life.

Generally speaking, Iranians have a peculiar view of authority - they regard it as a barrier in the way of individual accomplishment, and they try to circumvent it wherever possible. Once circumvented, authority is conteraptible; authority which cannot be circumvented is accorded grudging respect.

The Shah's absolute rule had established clearly defined parameters of dissent. His ilberalizing moves and the impact of our human rights statements altered these parameters without establishiry new ones. Unwilling to believe that the regime would lessen its controls except through weakness, the Iranian people began pushing in all directfons, attempting to determine the new limits of individual political behavior. To date they haven't found any as the Shah was unable or unwilling to take the harsh measures which might have re-established his position, and the new government has yet to develop the instruments of power,
the managerial expertise, and the national cohesion which it must have if it is to succeed.

At the appropriate moment the exiled Islamic leader, Ayatollah Ruhollah KHOMEINI, revitalized his opposition and became a symbol and a focus of the rage of the people. Just as it had in every successful national revolutionary movement in modern Iranian history, the Islamic establishment offered a respectable Iranian umbrella for the coalition of disparate opposition elements and lent to the movement its invaluable capacity to mobilize enormous numbers of people.

This same revolutionary coalition has brought about, directly or indirectly, the death of one shah, the ouster of another, and the temporary exile of a third within the last 83 years. Now it has brought down what may have been the last shah. of all the shahs who have ruled Iran since the establishment of the Qajar dynasty in 1796, only one has come to the throne through an untroubled transfer of power. Based on historical precedent alone, the threat posed to Mohammad Reza Pahlavi by the Iranian revolution should have come as no surprise. But it did.

Simply put, I think we were unprepared for the collapse of the Pahlavi Regime because we did not want to know the truth.

It is an exaggeration, but not such a great one, to say that the Shah was a u.s. puppet in the years immediately following 1953. But with the passage of Years he began to become more sure of himself, more independent, and we began to deal with him on a more nearly equal basis. With the growth of this healthier relationship, however, came the growth of a fundamental error of U.S. policy - the misperception that U.S. interests in Iran were cóterminous with those of the pahlavi Regime. By sometime around 1968, as nearly as I could determine from old files, it had become the unspoken policy of the Depart-
ment and the Embassy (and possibly also the Administration, although a junior officer would never be in a position to be certain of this) to curtail reporting critical of the Shah. During my own 1971-75 assignment to Tehran, the same restrictive policy prevailed. When raised the question in general terms, $I$ was informed that critical information could be leaked and misused by the Shah's enemies in Washington. On a specific matter, when $I$ was instructed to report nothing concerning a temporary marriage which the shah had contracted with a young Iranian woman, I vas assured that the matter was covered fully in official-informal letters. Hardiy an adequate means of informing the intelligence community of a potentialiy significant development.

Through imposition of this essentially dishonest policy over the past decade, the Department denied itself information which might have enabled the United States to be better prepared for recent Iranian developments.

This error was compounded by the restriction of Embassy contacts to those whose intercuurse with us would not displease the shah. Contacts with old opposition leaders and with the Islamie establishment were forbidden. Instead the Embassy restricted itiself primarily to the same circle of contacts which it had had for 25 years. By and large these people were supporters of the Shah. Their wealth, power, influence, and to some extent their physical wellbeing rested upon their retention of imperial favor. But in seeing Iran through the eyes of this limited group we were seeing it through an imperial prism. It is not surprising that the bulk of the reporting which flowed from these sources was favorably inclined toward the Shah and his programs.

Even had we been inciined tö report the views of all elements of Iranian society, we would have been hindered by a lack of officers who are truly competent in Farsi.

Contacts with Islamic and bazaari leaders are virtually impossible without fluency in that language -nd the same is true for many university professors and students. A traveler in the provinces is cloaked in ignórance if he cannot speak the language of the people.

The Soviets give their specialists five years of oriental studies before sending them to Iran, and when they arrive they can speak, read, and write Farsi very well indeed. It would not be practical to consider anything like the Soviet program, but our officers are fortunate to get 10 months of Farsi training. Before they are thrown into the Tehran environment, where English is widely spoken, they should solidify the basics which they learned in the United States through six months to one year of additional studies at an Iranian university outside the capital such as Ferdowsi University in Mashad, which has an excellent farsi program. this longer commitment to more rigorous language training might not be possible for all language officers but it should be demanded of political officers.

In retrospect it is clear that we reinforged our tendency to remain ignorant of many aspects of conditions in Iran through a natural inclination to take the easy way out. We had no choice but to deal with the absolute ruler of Iran who, in any case, was giving us whatever we wanted. So why look further? Anyway, in today's world, any policy that works for 25 years is a good policy.

The shame of it is, we need not have come down at the crunch with no alternative but that of backing a loser. We could have maintained wider contacts with minimum damage to our relations with the shah. When we finally informed him of our decisions to initiate contacts with the opposition, he merely grumbled suspiciously.

A less hesitant reporting policy would not have enabled us to save the Shah. What happened to him would have happened sooner or later, if not to this Shah then to his son, and by the time we became aware that the revolution was coming, it would have been too late to stop it. But provided, our government were willing to act on the basis of information which contradicted established policy, wider contacts and accurate reporting, even at some cost in the intimacy of the USG-GOI relationship, might have given us the capacity to anticipate much of what was coming and to minimize the damage to our position in Iran. Today, insofar as the present government and the Iranian people are concerned, that position is in shambles and will only be partially revived with great difficulty.

We made similar mistakes in post-war China, in Vietnam and we will continue to do so whenever we confuse the interests of a client government with our own. Someday we simply must learn that the purpose of political reporting is to provide information and informed analysis to assist in the making of policy decisions, not to support existing policy. $\overline{\text { After all, the }}$ policy might be wrong.

From: RADM F. C. COLLINS, Jr., USN, 430-32-0914/1110
Chief Navy Section, ARMISH-MAAG, Iran
To: Chief of Information, Navy Department, Washington, D.C. 20350
Subj: Speech Material Clearance; request for
Encl: (1) Framework for speech on Revolution in Iran

1. From May 1978 to February 1979 I served as Chief Advisor to the Commander-in-Chief, Imperial Iranian Navy while assigned as Chief of Navy Section, ARMISH-MAAG, Iran. Needless to say it was an exciting adventure, one which offared fantastic opportunities as Iran made its leap from a WWII Navy to the latter 20th Century technology of the 993 KOROUSH Class Cruiser, and an unbelievable box seat to a violent revolution where a 50-year dynasty of autocratic rule was crumbled.
2. Anticipating that there will be those who are interested in hearing a first person account of the action, I have composed an outline of facts I have titled "Anatomy of Revolt" which I intend to be the basis for any remarks $I$ make. The outline is factual and the only deviation from facts to opinion is found in the last two pages in which I show my opinion of why it happened. They will be clearly labeled as such. My supporting visual aids consist of Vu-graphs and 35 mm slides of various front page shots; Kayhan and Tehran Journal -- Tehran's two English language newspapers during the period.
3. I would appreciate your clearance to use this in future speaking commitments on the subject of the revolt in Iran. I will be departing the Washington area for a short stint of TAD and leave on the West Coast, so between 28 April and 7 May I can be reached through Commander Surface rorces Pacific in San Diego. After that 1 will be reporting to OP-40 for duty.
4. Thanks.


Copy to:
Chief, ARMISH-MAAG, Iran
CINC, EURCOM

## ABATOMY OF REVOLT

## PROLOGUE

- END OF 2507 year old persian gmpire 11 february caught everyone INCLUDING AYATOLLAH RUHOLLAH KHOMEINI AND PRIME MINISTER BAKHTIAR B ${ }^{\circ}$ SURPRISE. WHAT HAPPENED? HOW DID IT HAPPEN? THIS IS MY VIEW.


## THE BEGINNING

JANU.IRY 1963 - "WHITE REVOLUTION" OR "SHAH AND PEOPLE'S REVOLUTION" WHEN SHAH TOOK ROYAL AND CHURCH LANDHOLDINGS AND REDISTRIBUTED TO PEASANTS. SPECULATION AT TIME THAT CLERGY OWNED $60 \%$ OF LAND IN IRAN. TO GAIN INSIGHT INTO INFLUENCE OF CLERGI, CONSIDER THAT CURRENTLY THERE ARE SOME 80,000 MOSQUES; 180,000 MULLAHS; AND OVER 1200 AYATOLLAHS IN a COUNTRY OF ABOUT 35 MILLION PEOPLE. ONE DISSIDENT WHO TOOK VOCAL AND VIOLENT ISSUE WITH THE SHAH ON LAND REDISTRIBUTION WAS RUHOLLAH KHOMEINI WhO taught in holy city of qow about 90 miles south of tehran. for his OPPOSITION HE WAS EXILED AND LIVED IN IRAQI HOLY CITY OF NAJAF UNTIL 6 OCTOBER 1978 WHEN HE MOVED TO PARIS. THE MOVE WAS PROMPTED BY IRAQI officials who were interested in preserving the recently mended relations WITH NEIGHBORING IRAN.
the revolution's external manifestation in iran could be dated 8 JANUARY 1978 WITH STUDENT RIOTS IN QOM AND ESFAHAN. MARTIAL LAW WAS DECLARED IN ESFAHAN AND OTHER OUTLYING CITIES FROM TIME TO TIPE. - RELATIVE CALM IN TEHRAN THROUGH JULY 1978, THO THERE WERE DEMONSTRATIONS AND DESTRUCTION OF PROPERTY (MAINLY BANKS, LIQUOR STORES AND CARS.) SHAH AND FAMILY SPENT MOST OF SUMER ON CASPIAN. RUMOR THAT SHAH HAD BEEN SHOT BY AN ARMY J.O. (LT. KHATAMI, SON OF DECEASED GEN KHATAMI) WAS
denied, and shah and shahbanol's pictures and pronowncements daily appeared in papers.

- EARLY AUGUST 1978 bombing of kohansolar restaurant in tehran, followed by riots in esfahan on 11 august and the tragic rex theatre fire in abadan 17 aUGuSt which Claimed 377 lives began the active - continuous PERIOD OF REVOLT.
- ayatollah shariat madari, the senior holy man in country, began SPEAKING OUT ACTIVELY ON NEED FOR REFORM, AND HE WAS JOINED BY AYATOLLAH taleghani who was in the vanguard of political prisoners released by the SHAH. GOVERNMENT ALSO TRIED TO NEGOTIATE WITH KHOMEINI IN IRAQ AT THIS TIME, BUT NO SUCCESS.
- 27 aUGUST 1978. DRAMATIC INDICATION OF TROUBLE WAS PRIME MINISTER JAMISHID AMOUZEGOR'S RESIGMATION AFTER JUST OVER YEAR IN OFFICE.
- 28 AUGUST 1978. JAFAR SHARIF EMAMI, WHO HAD BEEN PM 1960-61 WAS APPOLNTED AS PM. FELT TO BE MODERATE WHO COULD COMMNNLCATE WITH CLERGY, NATIONAL FRONT, ETC.; UNFORTUNATELY GMAMI NOT DYNAMIC OR DECISIVE ENOUGH AND DEMONSTRATIONS AND DESTRUCTION CONTINUED.
- 8 SEPTEMBER at 0600. MARTIAL LaN DECLARED IN TEHRAN (CURFEW 9PM SAM) AND 9 OTHER MAJOR IRANIAN CITIES - SIGNIFICANTLY ENOUGH, NEITHER OF THE NAVY CONTROLLED CITIES WERE INCLUDED. GENERAL OVEISI, CINC IIGF WAS MARTIAL LAW ADMINISTRATOR OF TEHRAN. AT MID MORNING 8 SEPT, A LARGE MOB ASSEMBLED IN JALLEH SQuare to see If govermment was serious about martial LaW. PUSHED TO LIMIT, TROOPS FIRED ON MOB KILLING AN ESTIMATED 300 aND WOUNDING PERHAPS A 1000 MORE- (GOVERRMENT FIGURES SAID 70 KILLED, 280 WOUNDED) .
- 17 SEPTEMBER 1978. EARTHQUAKE IN NE IRANLAN CITY OF TABAS KILLED an estimated 25,000 TO ADD TO Shahanshah's woes.
- 6 OCTOBER 1978. KHOMEINI LEAVES NAJAF, IRAQ FOR PARIS; BEGINS FULL male propaganda campalgn against pahlavi "dynasty" and government. - EARLY OCTOBER SAW BEGINNING OF STRIRES -- POSTAL, HOSPITAL MORKERS, ITC. ON 11 OCTOBER, 4 DAY STRIKE OF NEWSPAPERS WHO PROTESTED CENSORSHIP. 26 OCTOBER - SHAH'S BIRTHDAY. A SUBDUED AFFAIR; RECEPTION AT GHILESTAN PALACE IN DOWNTOWN IRAN WITH BUSINESS, ACACEMIC, CLERGY AND GNIOR MILITARY INVITED TO PAY RESPECTS TO HIM, HIM LOOKED GOOD, PEOPLE vIRE IMPRESSED, SHAH RODE TO AND FROM RECEPTION IN MOTORCADE WITH NO unitival SECURITY.
- LATE OCTOBER SAVAK, STATE POLICE/INTELIIGENCE CAME UNDER FIRE, IINERAL NASSIRI, FORMER LEADER, CHARGED WITH MURDER.
- 1 NOVEMBER OIL STRIKE BEGAN.
- 4 NOVEMBER KARINS SANJABI, NATIONAL FRONT LEADER WAS INVITED TO (1IME BACK FROM PARIS WHERE HE WAS CONFERRING WITH XHOMEINI TO PORM COVERNMINT; KHOMEINI SQUASHED THIS OPPORTUNITY FOR PEACEFUL SETTLEMENT.
- 5 NOVEMBER $\$$ TRANSFER OUT OF COUNTRY RESTRICTED.

5 NOVEMBER ATTACK ON BANKS, CLNEMAS, LIQUOR STORES REACHED PROPORTIONS of ANARCHY. 300 BANKS DESTROYED, 11 STORY BMI BLDG RAZED, 7 STORZ BANK mi.ill hDQTRS GUTTED, COUNTLESS THEATRES AND LIQUOR STORES BURNED.

- SHARIF EMAMI GOVT RESIGNS.

6 NOVEMBER SHAH APPOINTED GENERAL GHOLAM REZA AZAHARI, CHIEF OF SCS, An PM. CALLS FOR ORDER AND CALM, ADMITTED CORRUPTION AND ERROR IN GOVT. IPEECH WELL RECEIVED EXCEPT BY THOSE WHO TOOK EXCEPTIOA TO HIS ADMETTING PRKSONAL ERROR; CONSTITUTION SAYS SHAH CAN DO NO WRONG - ONLY GOVERMMENT.

- SERVICE CHIEFS APPOINTED TO MINISTRIES; RABI-HOUSING, OVESI-LABOR, HABIBOLLAHI-ELUCATI ON/TECHNOLOGY/CULTURE/HIGHER EDUCATLON, QARABAHI-INTERIOK ETC., RESIGNET WEEK LATER DUE CONSTITUTION RESTRICTIONS AGAINST HAVING: TWO KEY GOVT PUSITIONS.
- MOHARRAU (1-10 DECEMBER DEEP MOURNING PERIOD FOR IMMAN HOSSEIN, 3RD IMMAH, SON OF ALI, MOHAMMED'S SUCCESSOR), MARKED BEGINNING OF WIDESPREAD "ßOTES'I - CUKFEW VIOLATION THE NORH - ROOF TOP CHANTING OF "ALLAH ARBAR" BECAME NORM AS DID CONTEMPT FOR MARTLAL LAW.
- $\quad 7-8$ DECE GBER EVACUATION OF DEPENDENTS BEGAN, TO LESSEN DANGER FROM EXPECTED RIOTS ON $9-10$ DECEMBER.
- TASHUA (9 DECEMBER) PARADE PERMITTED BY AZAHARI. 3/4 MLLLION TO MILLION PARADEI) TO SHAHYAD PEACEFULLY.
- ASHURA (10 DECEMBER) REPEAT OF TASHUA. CROWDS ABOUT SAME, 'MOHAM NEISS"

DECEMBER NIGHTLI BLACKOUTS, BENZENE, NAFI, GAS-OIL SHORTAGE. BENZENE LINES 48 HOURS LONG - NAFT MINIMLM 8-10 HOURS. GAS OIL SHORTAGE PRODUCED COLD HOUSES ANI, SHOWERS!

30 DECEMBIR GEN AZAHARI HAS SLIGHT HEART ATTACt AND ASKED FOK RELIEF AS PM.

3 JAN 74 SADIGHI ASKED TO FORM GOVT - COULD NOT GET CABINET. GENERAL. OVEISI, CINC IIGF AND MARTIAL LAW ADMINISTRATOR FOR TEHRAN LEFT COUNTRY FOR USA. BAD ONEN. S. BAKHTIAR GIVEN CHANCE TO FOKM GOVERNMENT. AGREES TO TRY UNDER THREE CONDITIONS: SHAH LEAVE COUNTRY; HE BE GIVEN FREE REIN; HE CONTROL MILITARY. SHAH AGREES.

7 JAN 79 BAKHTIAR PRESENTS CABINET - ALL ANTI SHAH. MUST NOW BE APPROVED BY MAJLIS AND SENATE. CURFEW EASED TO 11-5. COUP TALK.

15 JAN 79 APPROVAL OF BAKHTIAR CABINET GAINED.

THE DOWN TURN
16 JAN 79 SHAH LEAVES IRAN FOR REST. LEAVES REGENCY COUNCIL IN Charge. tehrani president of council. much elation. spent day in bandar abbas.

17 JAN 79 SPENT DAY IN BUSHEHR. SPIRITS DOWN BUT NOT OUT.
21 Jan 79 COMMUNIST CONDUCT BIG PARADE IN DOWN TOWN TEHRAN. MET SOME OPPOSITION.

23 JAN 79 KHOMEINI THREATENS TO COME TO TEHRAN; MEHARABAD CLOSED FOR 5 DAYS.

25 JAN 79 CONSTITUTIONLSTS CONDUCT SUCCESSFUL PARADE FOR BAKHTIAR to barhestaran square in front of mallis. 3 - 500,000.

27 Jan 79 bakhtiar offers to meet khomeini in parls; komeini says, "COME WITH RESIGNation In hand."

1 FEB 79 KHOMEINI RETURNS TO IRAN AFTER 15 Years AbSENCE - 750,000 TO 1 MILLION PEOPLE TURN OUT TO GREET "AGHA UMAD" (THE MASTER HAS COME)

6 FEB 79 KHOMEINI NAMES 70 YR OLD MEHEJI BAZARGAN AS PM OF REVOLUTIONARY GOVERNMENT. BAKHTIAR RESPONDS THAT REVOLUTIONARY GOVT IS "JOKE".

B EEB 797 OF BAKHTIAR'S MINISTERS SWING TO BALARGAN. QARABAGII TO Cadets at officers school says "army's job not politics, but defending country."

9 FEB 79 SERMON TITLE "WHEN NOTHING MAKES SENSE" at tehran commonity Church. homofar disturbance at doshan tappeh. imperial guard called out TO QUELL.

10 FEB 79 WORD OUT THAT ARMY FIGHTING AIR FORCE. SHOOTING AND BURNING TO SOUTH OF IIN HDQTRS. CURFEW LOWERED TO 1630. AF SECTION RESCUED fROM DOSHEN TAPPEH BY helo; NAVY SECTION DRIVES hOME; ARMISH MaAG STAFF elects to stay at scs hdotrs. police stations methodically knocked over.

END OF A DYNASTY
11 FEB 79 ALL hands told to stay home. Sporadic shooting. 1100 QARABAGHI NEUTRALIZES ARMi "POLITICS FOR POLITICIANS." IMPERIAL GUAKD RETURNS TO GARRISON. CROWDS GO WILD'. RUMOR THAT WATER SYSTEM POISONED. Gens badarie, jafarian and belargi all killed today.

12 FEB 79 IMPERIAL GUARD ARMORYS KNOCKED OVER. THOUSANDS OF WEAPONS and millíons of rounds of small arms ammo now in hands of revolutionaries. radio announces americans are joining imperial guards in counter revoit. IMPERIAL GUARD JOINS REVOLUTIONARY FORCES OR DESERTS. MUCH SHOOTING. 0430 gast and company rescued by ibrahim yazdl and taken to embassy.

13 FEB 79 ADMIRAL HABIBOLLAHI ON RADIO ASKS NAVY TO RETURN TO WORK.
14 FEB 791120 RECEIVE CALL FROM GAST, EMBASSY UNDER ATTACK. I CALL adm habibollahi and ask for help - also khomeini police station. 1145 GAST CALLS BACK, "pMBASSY OVERRUN, WE'VE SURRENDERED." Yazdi AND KHOMEINI forces arrive and talk guerillas into surrendering prisoners who are TAKEN TO KHOMEINI HEADQUARTERS FOR QUESTIONING. GUERILLAS CLAIM TO bE MarXIST; FEDEYEN. CLAIM TO BE LOOKING FOR SAVAK MEMBERS AND RECORDS AT U.S. embassy. all embassy/milpers returned to embassy in iate afternoon. bob PRYOR COMES BY AND 1 INUITE HIM TO STAY. dESCRIBES dISECRATION OF CHURCH 11 FEh

15 FEB 1979 ARMED MEN COME TO MY GATE. GARDNER TELLS THEM NO ONE OF importance lives here.
16. FEB 1979 ACCOMPANY BOB PRYOR TO SERVICES HE IS HOLDING AT SAADI ROOM OF HILTON. KHOMEINI MILITIA GUARD ENTRANCE. 1230 WHILE FIXING LUNCH, abdol announces "committee" has come to call and would like my presence. 8 OF 25 COME INTO COMPOUND, QUERY ME AS TO WHY I AM Still here, advise me TO GO. NOT SAFE. THEY CANNOT GUARANTEE PROTECTION, :TC., COURTEOUSLY TREATED.

17 FEB 79 IRANIAN NAVY BACK TO WORK. COMMITTEE SCREENS FLAG OFFICERS; CAPT SULTAN IS SENIOR NAVY REP - MULLAH IS IN CHARGE. POURZAND bROTHERS DU NOT FARE WELL, KAYHAN HAS FIRST PICTURES OF "ISLAMIC JUSTICE". REVOLUTIONARY COURTS CONDEMNED AND HAD SHOT GENS NASSIRI (SAVAK), NAJI (ESFAHAN MARTIAL LAW ADMIN), RAHIMI (TEHRAN MARTIAL LAW ADMIN) AND KHROWSHODAD (OIC ARMY AVIATION). GORY PICTURE, ALSO PICTURES OF FOUR OTHER GENERAL OFFICERS WITH HANDS TIED BEHIND BACKS. ALSO WILL LIKELI SUffer Saye fate. plo leader arafat in town.

18 feb 79 GIVE CLOTHES TO SERVANTS, PACK BaG. MOVE TO HILTON. BOMB SCARE WHEN WE ARRIVE.

19 FEB 79 SEARCHED THOROUGHLY AT MEHRABAD AND PASSPORT CHECKED 7 TMMES. 1502 WHEELS UP FOR FREEDOM.

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"KEYS TO DOWNFALL OF PHALAVI DYNASTY"
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"KHOMEINI'S HATRED OF SHAHANSHAH"
"CORRUPTION IN GOVERNMENT"
"failure of shah to 'mind the store'"
"AUTHORITARIAN RULE OF ShahanshaH"
"LACK OF VALID/TIMELX INTELLIGENCE BY USG/GOI AGENCIES"
"SHAH'S WITHDRAWAL FROM PUBLIC LIFE IN SEPTEMBER"
"FRENCH SUPPORT OF KHOMEINI"
"Farsi language news fron bBC"
"FAILURE TO ENFORCE MARTIAL LAh"
"FAILURE TO DEAL WITH KHOMEINI OR OPPOSITION"
"FAILURE TO DEAL EFFECTIVELY WITH STRIKES"
"LACK OF 'GUSTY' MILITARY"

## "OVER ESTIMATION OF ABSORPTIVE CAPABILITIES OF IRAN'S PERSONNEL RESOURCES"

 "HLMAN RIGHTS POLICY""LACK OF UNDERSTANDING OF MIDEASTERN CULTURE BY WESTERNERS"

## KEY UNANSWERED QUESTIONS

"WH: DID SHAH WITHDRAW EROM ACTIVE LEADERSHIP?"
"WHi did general qarabaghi neutralize aran?"
"WHY didn't GOVERNMENT EITIER TRY TO SELL ITSELF TO PEOPLE, OR DISCREDIT aYatollah Khoneini?"
"WHY DIDA'T MILITARY MOVE TO TAKE OVER STRIKE-BOUND INDUSTRIES OR SERVICES SUCH AS REFINERIES AND CUSTOMS?"
$\because 4$



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TAGS: EAGR, ECON, ETRD, PFOR, IR
SUBJ\& CEARGE'S CALL ON AGRICULTURE MINISTER DR. MOKAMMAD IZADI

RET: STATE 110124

1. (C - ENTIRF TEXT)
2. SUMMARY: THE CHARGE, IN HIS MAY 2 CALL ON AGRICULTURE MINISTER IZADI, CONVEYED THE SAME POLITICAL MESSAGE DELIVBEED IN HIS PREVIOUS CALLS AND IZADI RESPONDED WITY $\triangle$ POLITE IF SOMENHAT- COOL EXPRESSION QF DESIRE TO OVERCOME TEE DETICIENCIES OF US FOREIGN POLICI AND BUILD BILATERAL AGRICOLTURAL RELATIONSHIPS ON OUR EISTORIC PDUCATIONAL, TECENICAL AND COMMODITY TIES. LITTLE NEM OR SPECIFIC WAS LEARNED CONCERNING AGRICULTURAL POLICIES BUT THE MINISTER DID INVITE US AGRICOLTURAL RQUIPMENT MANOTACTURERS TO SUBMIT PROFOSALS FOR LONG-TERM PRODUCTION arRang mients in iran. END summart
3. TEE CHARGE, ACCOMPANIED BI THE ACPING ECONOMIC CODNS ELOR, CALLED MAY 2 ON DR. MOHAMMAD IZACI, MINISTER FOR GGRICULTURE AND GURAL DEVELOPMENT (MARD). MR.
MAGRSOOB-POJZ OF PHE INTERNATIONAL RELATIONS OFFICE SAT IN. THE CHARGF DESCRIBED TEE USG'S BASIC POLICT OBJECTIVES VIS-A-VIS IRAN-IRAN'S TERAITORIAL INTEGRITY AND ECONOMIC
STRENGTE AND US NON-INTERYERENCE-AND EXPRESSED BOPE THATON TEE BASIS OF MUTOAL RESPECT, HISTORIC TIES AND MOTUALII DBNRFICIAL TRADE WE COULD COOPERARATE IN TEIS NEW ENVIRONMENT. TEE CHARGE REGOUNTED VARIOUS BILATERAI TECBNICAL PROGRAMS, PARTICULARII THOSE INVOLVING OUR DEPARTMENT OF AGRICULTURE AND, WHILE ACFNOWLEDGING THE PREMATURITT OF SUCH CONSIDERATIONS, INVITED THE MINISTER TO KEEP IN MIND THE PUBLIC AND PRIVATE ASSETS VITHIN THT US WEEN HE DEVELOPS HIS AGRICOLPURAL PROGRAMS.
4. DR. IZADI, IN RESPONSE, REPERRED TO THE INCORRECT ECONOMIC STRATFGY OP THE PREVIODS REGIME WHICH EMPRASIZED SHOU-OTF PROJECTS" AND PURSUED UNREALISTIC INDUSTRIAL GOALS. IRAN, FE SAID, STODLD RETURN TO ITS TGADITIONAL GGRICOLTURAL EMPEASIS, THOUGH WITH OSE OF ALL APPROPRIATE TRCENIQUES. "WE WANT GRLP PROM ANT TAIEND. AS CONCERNS fOREIGN RELATIONS IN AGRICULTURE, HE SAID TGAT THE US IS IRAN'S NUMBER ONE LOGICAL SODRCE FOR KNOWLEDGE AND TECENICAL ASSISTANCE OUIN EDUCATIONAL INSTITUTIONS IN TRAINING IRANIANS. WBETHER OR NOT THIS RELATIONSHIP CONTINOES DEPENDS, HE SAID, ON OS POLICT-WHETEER THE US ENGOURAGES IIES.
5. TURING TO TEE POLITICAL, DR. IZADI EXPOUNDED ON THE DIHFRENGE BETWEEN AMERICANS (XIND, HELPFUL, ETC.) AND US
policy. tae latyer, ie said, is bastd on dS ainents reports
AND THE US MEDIA, WEICE WITE THE EXCEPTION OF PBS IS CONTROLLED BI TEE SAME MONOPLI WEICH CONTROLS US MOVIES, etc. If ter us freis unloted, it is because foreigners are reacting to the distorted vien of them cebated by our media. he empaisized his beligf that if we wish, as tie CGARGE FXPRESSED, TO IMPROTE RELATIONS TEEN TEE USG MUST IMPROVE THE OS MEDIA. TRE PGOI, EE SAID, IS OPEN AND WANTS TO DEAG HONESTLT. SINCE WE ARE ALL CHILDREN OF ADAM AND EVE VE SHOULD BE ABLE TO COOPERATE ON TRE BASIS OF KNOWING EACH OTRER AND MOTUAL RESPECT. THE 30 MINOTES CALL ENDED WITH DR. IZADI RETURNING TO KIS CRIPICISM OF TEE US PRESSA ADDING THAT EE CONCLODED DERING GIS MANY ifars as a student in the us that fie us media was MANIPULATED BI'"A. MONOPOLY." THE USG, FE SAID, NEEDS A LAW TO SOLVE TRIS PROBLEM; GE ADDED, ALMOST AS AN AFTERthouget, that he, of codase, favors freedom of the padss.
6. the charge, givbn tye minister's articulate and sincrre ESPOUSAL OP HIS ANTI-MEDIA CONVICTIONS, CONFINED HIS RESPONSE TO A BRIEF RECOUNTING OF TEB SHAH'S SIMILAR YOCUS on ter evils of ter us press and tat obsehvation that a media hated by such disparate proples can't be all that bad.
7. THE CHABGE, IN AN ATTEMPT TO GET TEE DISCUSSION BACK ON the farm, soliciated ter minister's virns concernivg the direction of agriculyural polict and phograms. again AILOWING POR THE NEWNESS OF THE GOVERNMENT, HE ASZED POK ant indication of how the government planned to move on RURAL DEVELOPMPNT (ROADS, RLECTRIPICATION), STRUCTURAL POLICIES FOR AGRICULTURE (COOPERATIDES, CORPORATIONS, AGROINDUSTRY) AND COMMODITY PRICE POLICY. DR. IZADI SAID LITTLE HAD BEEN DECIDED, PARTICULARLI CONCERNING TEE Situation of the agricultural structure.admitting to some ${ }^{\circ}$ dispute on tris, he said he personally pavors privape ENTERPRISE, WITH GOVERNMENT INVOLVEMENT ONLI TO THF EXTENT NEEDED TO ŚTIMILATE P.

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tie private sector chnnot, r.j. tiays foli ifrifation. feedgr aoads will be a priority. tas official face pot WAEAT YAS EEEN INCRDASED AIL PRICES FOR BARLEY, SUGAP bEET AND HICE A:E UNDERGEVIEW. HEN TMBORE DESCRIBED THE successed of tee is national rural electric cooperativt IN OTHER COUNTRIES AND ITS DESIRE TO ASSIT IRAN, DR. IZADI Said rual blectaification progeams yege important, but WOULD POLLOW THE FROVISION OF ADEQUATE DISTRIBUTION AND barehous ing of al beadi exisfing agricul trual production. (DETAILED INPOFMATION SOUGHT PER REFTEL, RECEIVED AFTER CUR CALL, is NONETAEL BSS MORE APPROPRIATE TO THE 3 frorts or tee fas attache, an orfice abandoned or fas' stayt or CONTACT SINCE MID-PLEROARY.)
e. Minister izadi invited us manufactureas of agricultural gQUIPMENT TO SURMIT INPORMATION AND PROPOSALS TO TEE MARD if interested in a long-term production posirion in iran. hi said paat in kerping fith iran's ney agricultural EMPIASIS IT YOULE SELICT THPPE (3) COMPANIES TO PRODUCE AND SELL GERE. THEIR ABILITY TO PROVIDE SERVICE AND SPARE parts would be tayen into accoont. interested companies SHOULD phovide capalogs oz thsir prodocts wite prices. emborf assed dhat this polict indicated for the future of poreten pirms alfeadi bers (Such as bomanian tractoas with massei ferguson at tabriz and john derae and international bazvester af abá) and the minister said that those facilitirs could be caanged. (note: our commercial staft and pas fins will coordinatz erports to plese out this INVITATION AND REPORT ACCORDINGLY.)
9. Duhins the 25 minutes we weae eept waiting for the APPOINTMENT dE EXPLAINED TO MARD OTYICIAL MAGHSOOB-POUR TER OUTS TANDIN: $\$ 21,700$ DEBT TO OUR DEPARTMENT OF agricolyurf foa adyinces to iranian porsstry trainets. EE OPFEED HIS ASSISTANCE IN RESOLVING TEE ISSOE AND OUR fas fins will contact him. maizis 00 B -pour, a 25 year yeteran with the mard, said that tee miniśtay was beginning TO bESUME WORX. ITS EIERARCHY IS REDJCED fROM NINE to pour dedeasecretaries, one of which is a carrtover.
12. biograpeic: dr. mobammad izadi, repoptidit 53, is LEAN, ALMOST BALD AND UITH BEARD. HIS ENGLISH IS LLMOST flatiess, bis speech carlful, articolate, and consistent witi a confident bearins. be attended pab unitersity of PENNSILYANIA AND OBTANED GIS PED (BELIEVE IN AGRICULTURAL SCIENCBS F FKOM TEE UNIVEASITY OF ORGON. HE VIS MOST becentiy a fiofessor of aghicultural sciences at tee PAHIAVI UNIVERSITT AT SEIRAZ. HE IS ALSO A PARMER AND SAID $\mathrm{H}_{\mathrm{E}}$ GROUS CEIERLY TOMATOES AND CABBAGE WITE SOME RICE. bis manner tovards eis visifors was cool and barbly correct. yithout reailng too much into this one call. there was LITTLE WLRMTE IN EIS RECRPTION (WHICR ATHER A LATE ADMISSION HE AEADILI, AND WITHOUT APOLOGY, INTERRUPTED WITE A LONG TELEPHONP GALL). RE APPRARED PRIMED YO DELIVBR, AS WE WERE TO TAKE, HIS Lices ON OS POREIGN POLICT. HIS Singene and by all appearances immotable virus concerning ta IUS pagss, not suaprisins bven among sugh bigaly and ds pocated taanians. is marbied yith 1 blindness concern-
Ing the fabrications and distortions bring ped the iranian PUBLIC BI E日OMEINI AND BIS "TRUYH SQUAD." IZADI SEOUID BE AS UELL QUALITIBD FOR EIS PORTYOLIO AS ANI MINISTER IN tae bazagen cabinet and his private enterprise leanings bODE WBLL POR A PRAGMATIC APPROACH TO A SECTOR CORRENTLI devoid or investors confidence. tals, our first start AT DIALOGUE WITE BIM, SHOOLD IDEALLI BE FOLIOUBD BI SECOND LEVEL CONTACT'IT STAFP RESODRGES PREMIT. IZADI'S clear recognition of iran's natural inclination to the oS in agricoltural matrers neids carepul pilling. ESPECIALLY BI OUR PRIVATE SECTOR, PO OTBRCOME EIS'SUSPICION, If NOt gostility, to USG postoris. nais
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 بثا بآتا ى وزهرا مورخا ربه





 ا فكا رعمو مى ملـت دردوا بـط خودبا دولـتا مريـكا درجهت معدودنـــودن آن تجدهدنظر نــا بـد .

بشـا ا طمينا ن ميدمركهد دلـت متـبوع من نهيز ما بـل ا ست بـا ا ا با لات
 هعلكت و منا فع ملى وا مترا ممتقا بـل برقرا رنـها هـ ولـى ا هـن روا بــط



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بشها ا طمينـا ن ميدهمكه جنا نهه روا بط مدهددوكشور ما برا ســـا س
 خودتا ن بدا ن ا شا رهنـر هودها هـد مسا عدخوا مدشد .

 Micte

جنا بآنا ي با بهروس ونس
وزهـرا مورخا رجها ابا لات متسدها مريكا

## OFFICE OF T:IE MLNISTER OF FOREIGI AFFAL.S

May 20, 197!

Mrable Mr. Secretary of State:
*nr Excellency's letter dated May 13, 1979, was received with pleasure.
1 :tpreciato the congratulations and good wishes that you havs expressel
"the occasion of my appointment as Minister of Foreign Affairs of the: Mrisional Government of the Islamic Republic of Iran, and wish to assura Yur Excellowcy mutually that the Islamic Republic of Iran is also roady 1. co-operate in the joint issues and matters of common interest to the 1 w countries.

Tonk you for informing me of the appointment of Mr. Cutler as the Ambasa dor of the United States of America to Iran, and I hope that as som as 1.1. atrnosphere of diplomatic relations between the two countries beccmes l.virable he can proceed to Iran and commence his duties.
: wolcome your views on the necessity of full and frank exchange of vicw, w) "ther direstly or through representatives of the two countries, and in .ursuit of that idea may I set forth the following point and invite vor awcial attention to it:
*. Secretary of State,
Y... stste in your letter that your government has no intention to intervent 1. 'ny way in Iran's internal affairs. I appreciate this evplicitness.
wive, I bive to state that in the viey of the provisional covemment

- the I:l, Herublic of Iran the resolution dated May 17, 1979 of your
"utry': 8 ate concerning the penalization of the former recime'~
Gminals ducs not at all comply with the above principle, but is a elete
Ho.tance or intervention in our country's internal affairs and, thereby
"pelled, the Iranian Government strongly protests against that ling o?
"tion rucs :esolution of the United States Senate.
:' is a source of surprise for the Iranian people who wonder how it was " it when the past regime was ruthlessly felling dow our youne poople

1. Pinited States Senate remained ailent and did not seem to foel that
2. Un richto were being violated in Iran, whereas now that the revolutio. triumphed and the criminals - regardless of their religious affilia-

- A: - are moted the peualty of their deeds, it has raised the cry of
- riectats violation in Iran and supports those who have comitted the
t showefil crimes for more than half a century.
: : onfidert that Your Excellency is quite familiar with the fect thet ? the :rincipal and continuous otjectives of the Iraniat. porl: 's lation i: to hrim to erd any sort of intervoution hy forainan in
the intermal arcoirs of their country. Under those conitione ? mas atate with conoem thet not only does the action tiaken by jorer couviry': Sena'o not help to create mutual understandia, and a busis s. No fruitfin soroporation as cited in your letter, but it compell. tim Iranial soverment, under strong pressure from the nation's rublic opinion, to made revisions in its ties with the United States rovsjument in ti. direction of limiting them.

I assure Your Excellency that my government is also desirons of estiblisiang close ties of friendship and co-operation with the Enited States o: America on the basis of preserving the country's independence and national interests and based on mutual respect. But these relations, as also pointed out by Your Brcellency, must be based on a new foundation In the view of my sovernment this foundation is consideration and respec for the feelings and alpirations of the Iranian people and acceptance of the realities derived from their heroic revolution.

I assure you that in the event the new relations between our two countris are founded on the above bases, they will constitute a favorable sround for the kinds of co-operation mentioned in Your Excellency's letter.

I mutually wish for an opportunity to meet you in the future.

With regards,
/s/ Ebrahim Yazdi
H. Exo. Oyrus Varice

The Secretary of State of the United States of Anerica

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EFESUNLL TO EXTENT POSSIBLE OY DAY OF SCHEDULED DEMONSTRAT! $\therefore$ UE ARE MOT SATISFID, HOWEUER, WITH PGOI 'S H:SENIM IC DATE TO YOLR REQUEST POR ADDITIONAL SECURITY. TYEYFOEE UOULD YOU PLEASE SEE PM GAZARGAM OR FONMIM !A?D! OM LRGENT BASIS TO MAKE FOLLOWING POINTS:
-. AS IRANIAN GOVERMMEIT WILL KAVE NOTICED, IHIS ADMIMISTRATIO'N HAS BEEN MAKI WG A MAXIMUM EFFORT TO IMPROUE -I. AT IONS, RESTORE OUN IIES TO A NORMAL COURSE, AND LIMIT TO EXIENT FOCSIBLE EHOTIOWAL OR. WISINTOHED MESPONSES. Y: HAUF NO ABILITY TO COUTROL STATEME WIS FROM TME AMERICAM Fing: OR U.S. COBGRESS.
?- WT WAUE DONE OUR BEST, HOWEUER, TO PRESENT A FACTUAL PICTIRL OF EVENTS IM IRAM AM IO DESCRIEE TO ALL INTERFSTED

MEICA: PARTIES THE MUTUAL INTERESTS AND CONCERRS WE G!ARE UITH IRAN.
r. WE ARF DESTURES BY TRE PHEMOMENOM OF INCREASING AMTI-
 I'FMAS MISUMFRSTAMDIWG OF THE ATTITUDE OF THIS ADMIMIS. TGET10N. WE REALIzE TKAT THE PGOI FACES MANY
COMSTRAINTS ASO WE APRRE-
CTATF TH': EFFORTS TO DATE TO DEFUSE; THE MSGHLY-CHARGED AT*: SPHERE.

D, UE ARE SER TOUSLY CONCER NED AT PROSPECTS IMAT DEMON. STR AT IOHS NAY THAEATEN THE SAFETY OF AMERICAN EMBASSY fERSONNEL IN TEHRAN. WE WOLLE LIKE THE INANIAN GOVERNME害E TU CONSIDER ADDITIONAL MEASURES IO PROVEDE PROTECPIÓH IA T: EMOT 10 NALLY-CKARGED CIR CUMSTAMCES. ACCORD I WGLY, WE REOUFST LREENTLY TMAT ADEQUAIE NUMBERS OF EFRECTIVE AME DISCTPLINED SFCURITY PERSONNEL EF PROVTDED TO,ARATECF THR A"ERICAN EMFASSY COMPOUM MD ITS PERSONNEL.
F. WE HSO RECLEST IHAT STEPS EE TAKEN TG PREVENT SRH, DULD DEYONSTNATIONS WHICH WAY'BEOMAE YIOLENT TROP THKEATENINC THE PREmISES OR THE ANERIGAN EMBASSY.
$\therefore$ WE WILL, MFANHILD, MAKE SAME POINTS TO IRANIAN ENBASSY HERE ON AN LRGENT EASIS. CHRESTOPHER.
ET
$\therefore$ - $9 \%$

## IRANLAN ECONOMIC TRENDS

## A REPORT PREPARED BY THE AMERICAN EMBASSY IN TEHRAN

JUNE 1979

## SUMMARY

By mid-1979 Iran's economy was ptill in the main paralyzed as a result of the revolutionary turmoil which ushered in the Islamic Republic last February. Despite deceiving elements of normalcy, such as basic infrastructural services, the level of productive economic activity is still less than half that of a year ago. Agriculture has been least affected and within the industrial acetor, food and pharmaceutical induetries are near normal operation. It is estimated, in the absence of any official economic data or estimates, that the real GNP declinad som 20 percent in 1357 , the year ending March 20. Economic recovery is seen as a medium term prospect and one determined more by political than economic factors. Iran's revolutionary leaders inherited an almot moribund economy, but also the fortunate factors of high foreign reserves, low public debt, the revenue oil base and long-term potentialities which justify moderately ambitious social and economic aspirations. The impact of the revolution on foreign commarcial interests in Iran has been adverse and substantial. The status of most presevolutionary contracts is atill uncertain and bueinesemen are advised to obtain the latest information before viaiting Iran or navigating its still revolutionary waters.

## CURRENT ECONOMIC SITUATION AND TRENDS

MARCO ECONOMIC SITUATION: Iran's post revolution economy remains in serious disrepair as of late June. This reflects in great part the continuing nature of the revolution, which saw the Monarchial Government overthrown February 11. Iran is governed by a Provisional Government and awaits the semingly illusive procese of adopting a new constitution and electing a permanant government. The impermanence of government and wide-spread negative expectations foster the continuing economic malaise. The Revolutionary Government and authorities inherited in February an economy, already suffering from disequilibria, shattered by pre-revolution strikes and concessions to workers. Induatry, apart from the generally strike-exempt food and pharmaceutical sectors, was virtually moribund. The construction eector was shut down. Commerce was suffering from consumption slackness, customs embargoes, and an almost bankrupt bank system. The oil sector was barely meeting domestic requirements. Agriculture, alone, appeared little affected by the traumatic events. But, unilke mont revolutionary benchuarke, Iran'a new leaders inherited a good fortign axchange resarve, low public debt and the hard currency revenue earning power of the easily resumed oil sector.

Non economic taicurs have been pre-eminent since the change of gove ment. Typical of most revolutions, priority is given tc the "purif tion process," and economic consequences thereof are subordinated to revolutionary goals. This "backward looking" phase of the revolutic seems not yet complete. Contracts, financial movements and personal wealth accumuiation are all scrutinized and revolutionary justice m, out to those considered guilty. This process has not enhanced the tors requisite to economic recovery -- the fabric of authority, eff tive decision making, worker discipline and positive expectations. the contrary, a majority of Iran's senior governmental and business leadership has been removed -- imprisoned, executed, voluntarily exil or just told to vacate-- and with the continuing substantial loss ${ }^{-}$ middle level managers, professionals and technicians through emigrat Iran's economy is suffering from lack of adequate leadership and exp tise, with the concurrent erosion of authority with all its consequ ces. Officials, public and business, are reluctant to make decision and their subordinates, likewise fearing the uncertain consequences from action in this continuing revolution, impede the execution of programs.

Many aspects of lran's post-revolution economy are almost disconcertingly normal. The infrastructural fabric of water, electricity, telecommunications, pust, petroleum supplies (and record traffic) if essentially sound and supports ones expectations that all else shoul likewise be normal. Offices are staffed and banks and most stores open, but the functional level of the economy is still well below ne mal, a factor understandable in a revolution, but nonetheless often hard to appreciate in the midst of "normal" trappings. In June, a senior government official said that Iran's industries were working at 40 percent of capacity; 40 percent of "normal" may have been what he meant. He recognized as inpedinents to economic recovery the show tage of credit and uncertainties.

Few economic data are available since September 1978, the beginning of revolutionary curmoil. The Central Bank's Annual Report, which presents the year's economic data, will not be available before September, at least three months late. Our best, educated-guess estime of economic performance in 1357, the year which ended March 20,1979 is a GNP in cirrent value of some $\$ 70$ billion, down 8 percent, versus a 17 percent increase in 1356. At this level, per capita GNP would be $\$ 1,988$, off 10 percent. We estimate that in constant 1353 prices the GNP fell about 20 percent to $\$ 44$ billion, which compares with a 2.8 percent growth in 1356. The fall in GNP was a consequenc of the political turmoil which led the country to near economic para lysis. Oil production, erratic during the fall, fell to a bare subsistence level December 26 , with exports curtailed until March 5 and valued at but $\$ 14,8$ billion for the year. Value added in the group of industrial sectors declined by at least 20 percent, with construa tion the most depressed sector. Government expenditures contracted to juat about the paytoll minimum by Pebruary.

Most observers do not anticipate full economic recovery for at least several years, so drastic have been the shock waves of the revolutic

The oil sector, now more essential to the economy, is producing at an average 4 alliion $B / D$, almost 40 pexcent below the level a year ago. But if this level is sustained, production in 1358 will be roughly equal to last year's. In 1978, oil production at 1.9 Billion $8 b 1 s$ was duwn 8.3 percent. Revenue, however, will be at least 40 percent greater, zunning now at an annual rate around $\$ 24$ billion. Industry, little recovered, and construction considered but 20 percent of normal, will depress the GNP. Agriculture will probably post a negative tigure since, apart from even to favorable prospects for wheat ( 5.4 million $M T$ ), suya and dairy, meat, rice and other production prospects are down. Fiscal policy is reportedly to be expansionary, but by the time the yet embryoric 135 . budget is adopted, obligated and disbursed, little economic impact will be felt this year. Foreign non-oil trade will be but half previous levels, with imports not exceeding $\$ 9$ Billion. Major projects are either cancelled or inoperative, awaiting reconfirmation and remobilization. Unemployment continues as the country's primary economic and political issue, and Government leaders have complained concerning the "Workers" Dictatorship." Inflationary factors have built up and are expected to be unleaghed by economic recovery, an unfortunate price but hard to avoid. Private investment, down slightly in real terms in 1356, is absent and will unlikely occur in the private sector given prospects of increasing nationalization and other uncertdinties. In summary, Iran's economic performance in the near-term will be conditioned principally by its political environment. Continued uncertainty will impede recovery; restoration of stability and achievement of a reasonable level of economic activity will require substantial government initiative. Fortunately, if oil production is maintained at or near a $4 \mathrm{MMB} / \mathrm{D}$ level, feasible even without foreign technicians in the short term, Iran will not face financial resource problems.

Economic policy is still in a state of flux. All that was past is suspect. Shia lslam apparently is sufficiently flexible in much of the economic area that, apart from an oft-declared tenent of private property rights and an equalitarian thrust, policy determination would seem more a product of Iran's third world position and perceived socio-economic needs. The eventual mix of private and public sectors in the economy may be quite different from the currently increasing public intervention in the economy, which is justified as necessary due to the chaotic post-revolution conditions. Numerous changes in policy have been noted, witness the nationalization of banks June 7 and insurance June 25. Nationalization auchority is currently pending for the industrial and agricultural eectors. Minimum tax liability has been raised and the range of government salaries narrowed. Trade policy seems to favor autarky, the relaxation of price controls, reliance on market forces and greater attention to the priorities of the rural/agrarian sector. "Show-case" projects and sophisticated military systems are out.

Iran, as we have said previously, has better than average long-term prospects. With oil reserves of around 60 b 保lion barrels, the world's second largest known gas reserves and a not insignificant
minerals sector, its foreign exchange earning potential is capable of supporting a moderately ambitious long-term development program Easily overlooked in revolutionary rhetoric is the fact that from the overly ambitious, oil-boom spending spree, Iran emerged with at much improved infrastructure, highar level of literacy and manpower skills and per capita consumption capable of supporting a darger indigenous industry. Revolutions are seldom efficient, and Iran's has cost it dearly in human and physical terms. its challenges include a population growth of some three percent, stillhigh adult illiteracy, a badiy skewed income distribution and social factionalism. The country now must find or develop new political and even social fabrics and a self-identity that can be directed constructively to attain its individual, social welfare and economic aspirations.

FISCAL DEVELOPMENT: Iran's fiscal performance has been abnormal since late 1978. Disbursements for major capital projects generally ceased and arrearages from 1357 persist. Current expenditures have continued to be restrained, hardly exceeding payrollingd Foreign lending and investment have been negligible for over a year and will continue so. Tax collections ceased last fall and an amnesty on payments was granted until June 21. Debt financing through bonds and foreign credits cassed by October and neither are considered short-term revenue prospects. Expenditure restraine is credited with minimizing the government's 1357 deficit to below $\$ 3$ billion. Government external debt is virtually current, but early resolution of payments owed foreign companies is problematic ${ }^{f}$

A temporary budget for the first quarter of 1358 has expired and a permanent budget is, at this writing, pending approval. The budget is reportedly rials 2240 Billion ( $\$ 31.8 \mathrm{BN}$ ), with R1s. 800 BN ( $\$ 11.3 \mathrm{BN}$ ) allocated for capital expenditures and the balance for current and miscellaneous activities. These levels are substantially below those authorized for 1357 , but probably close to actual levels of spending in the last two years. Government compensation features have been trimmed to offset somewhat the substantial basic pay increases granted last fall. The chief announced tilts in the budget favor agriculture, rural development and housing. Decisions are still awaited on the continuation of most major projects, but the overall capital allotment appears adequate, especially in light of the lag between decision and disbursement. The chief issue will be the political capacity to allocate and disburse. The learning curve of the new leadership, lengthened by the weakened second level manpower support which has been depleted by; emigration or revolutionary fevor must be taken into account in expectations. Another issue will be the ability or will to clea up the sizeable arrearages from 1357. A projected $\$ 5$ bn deficit is to be resolved by higher oil revenues and personal (not institutional) government bond purchases. Receipts from Iran's \$7 billion external, non-monetary protfolio, should be around $\$ 1$ billion.

The net of revenues from a major tax amnent program and the resulte from a large increase in personal tax exempt income is hard to calculate, but non-oil revenues seem deatined to be a smaller share of the resource pie.

MONETARY AND PRICE DEVELORMENT: Iran's banking system was reasonably operational at this writing. The health of banks was uneven prior to the June 7 nationalization with about 15 banks highly liquid and about six deposit banks in substantial foreign arrearages. Banks reopened after the revolution on a regular basis but with erratic service; the foreign exchange market has bean particularly chaotic, with Central Bank regulations changed almost completely May 5 and revised often since. Bank management, as elsowhere in the economy, was shattered, with about two-thirds changed. Revolutionary Committees often controlled even the most routine transactions. An amnesty on payment of commercial instruments was granted through June 21, at which time all except penalty fees and interest would be due. With bank nationalization, there came an almost complete change of management in the private and mixed capital banke. It in anticipated that with the government now liable for all claims on the banking system, the problem of weak banks as well as the relucfance of most banks to extend credit will be resolved. Continuing postponement of domestic and private dabt repayment to banks is oxpected; most banks, on the other hand, are current on their domentic and foreign debt. U.S. banks, with direct outstandinge in Iran of about \$3 billion early 1979, are slowly reducing their exposure. As in the case of other foreign banks, they are booking littl new debt. The issue of compensation of foreign as well as Iranian private bank shareholders has yet to be determined, but the Provisional Government has espoused the compensation principle.

Official monetary data are not available since october 1978, but liquidity (M2) is thought to have increased by five percent from September 21 to February 19, with notes in circulation up 103 percent and savings and term deposits down 20 percent. Thus, the decline in velocity of money offset almost entirely the large note issue activity which was required to sustain banks during the pertod of heavy withdrawals. Notes in circulation of March 20, were Rials 912 billion, compared with Rla. 450 billion September 22. The Central Bank has not yet reinstated the reserve requirements reduced last October and banks are not required to purchase government bonds. Liquid banks have been enrolled in the Government's program of credits for economic recovery, which were made availabla in May to industry, agriculture, housing and various atate-owned companies. interest rates or "fees" are six percent or less. The Central Bank is concentrating on bank recovery and has not yet: adopted a monetary budget. It does seek, however, a negative nate issue for 1358, which would be aided by Rial repatriation. Iran appears to face no short-term difficulties on ita external accounts, Preliminary eleven month balance of payments data suggest a 1357 basic foreign exchange account balance in balance to siight ourplus. official foreign exchange in mid-June, after some three months with virtually
no oil receipts, were a little over $\$ 10$ billion. Assuming payments in 1.358 at $\$ 13$ billion, off overw 40 percent, and oll exports (crude and product) averaging $3.4 \mathrm{MMB} / \mathrm{D}$, Iran's current surplus could reach $\$ 10$ billion, with end-year reserves of over $\$ 20$ billion. Such a prospect may tempt Iran to repay high cost foreign debt, enjoy a cushion until the level of economic need is remtored, raduce the earnings ' rate or escalate expenditures. There is debate concerning the exchange rate policy, with argumente pro and con on devaluation and ravaluation. The Central Bank has a two tier rate, with officially sanctioned exchange needs sold at Rials 70.60 to the Dollar with other exchange purchases sanctioned at riale 79.00. Non-oil export earnings benefit from the higher Rials 77.50 aelling rate.

TRADE DEVELOPMENTS: Iran's trade fell subwtantially in 1978 and ia expected to be off some 40 percent from that level in 1979. The most recent Iranian trade data are through December 1977. Preliminary data for the first seven months of 1357 (through October 22) reveal non-military imports of $\$ \$ 157$ million, or an annual rate of $\$ 14$ billion. We doubt, due to the customs and other strikes, that such imports exceeded $\$ 11-12$ bn in 1357, with total merchandise payments around $\$ 14.5-15.0$ billion, versug $\$ 18$ billion in 1356 . Non-oil/gas exports probably did not exceed $\$ 350$ million in 1357. Receipts from oil exports should reach $\$ 21$ biliion in 1358 if production continues at the 4 million B/D rate. Non-oil/gas exports, dependent largely upon the presently crippled induetrial and mining aector, should be off half. The 1358 import regulation reflect not only Islamic prohibitions but a more autarkic philosophy. For example, vahicle imports are prohibited.

Conditions at the ports after the revolutien were chaotic due to the prolonged strikes. Despite subsequent preoccupations with politicai and management issues, operations slowly resumed and Irandestined goods off-loaded in the Gulf during the strikes were delivered. Then ethnic/political problems in Khorramshahr resulted in the closing of that port in May. Fortunately, almost all of Iran's food imports, which in turn account for most current import activity, enter through other, calm ports. Imports in customs' holding areas, abandoned or benefitting from a warehouse-cost amnesty, are sizeable and becoming a problem. Lack of liquidy, again, is a major impediment to resolving this problem. Financial terms for trade are new. Most exporters to Iran desire a confirmed Letter of Credit and most Iranian banks have in turn asked for a 100 percent prior deposit. It is too early to see whether this obstacle will lessen due to bank' ${ }^{\prime}$ nationalization. Iranian exporters must agree in advance to sell foreign exchange proceads to the banking system.

INFLATION ISSUE: It appears that Iran will have to pay the price of high inflation as a cost of conomic recovery. Its rate of inflation was braked in 1978 due principally to a slowing of the economy and policies which affected real estate prices. The wholesale and conaumer price indexas moved an average 9.4 and 9.7 percent in 1357 , considerable dealines from the double digit previous rates. Unfortunately, the coefficients of theise indexes were virtually inapplicable during
the last half of 1357 due to the changed expenditure patterns caused by the economic paralysis and uncertainties. Thus, we consider more likely 1357 inflation rates of 15 and 11 percent CPI and WPI, with a GNP implicit deflator of 12. A recent examination of current price movements suggest an annual consumer price inflation rate of $15-17$ percent. Real estate prices and rents have declined. Utilities are down slightly while transport and clothing costs are up somewhat. Food costs, apart from the generally subsidized staples, push the index up. Fruit, meats and vegetables suffer periodic shortages and prices in some items will run two to five times a year ago. Overall, food costs are up some 30 percent in the last six to nine monthe. Spare vehicle and machinery parts, plastics and industrial chemicals are in short supply. The Government's price policy is not yet determined. Food subsidies apparently will generally continue. The wage increases of last fall, shortages, pent-up demand due mainly to political factors, decreased productivity and the prospect of increased Government spending and consequent lessening of unemployment together support a prospect of high, over 30 percent, inflation in the near future. Esgentially, a moderate price movement in the near-term would be a consequence of economic inactivity, low demand; higher inflation rates will be an unavoidable price of near-term economic recovery or stagflation will develop over the longer term.

LABOR CONDITIONS: Unemployment is perhaps Iran's greatest economic and political problem. It's magnitude $1 s$ disguised by the present policy of voluntary or involuntary employment at previous levels regardiess of need. Few reportedly are participating in the Government's Unemployment Loan Program, financed at Rials 10 billion a month. Nonetheless, many wonder when the cushions of personal savings and societal relief will run out for the several million unemployed and millions more underemployed. These are found particularly in the depressed construction and transport sectors, with slackness in industry and private services also contributing to the problem. The costs of compensation for little or no work will eventually have to be paid by the economy, A familiar situarion is a factory with virtually the same complement of employees as a year ago, but producing $20-30$ percent of normal and paying higher wages. In commerce, employers maintain staffs out of their pockets, awaiting an upturn in business. government bureaucracy, like private, is still pre-occupied with political and organizational concerns. Ironically, Iran's new nascent labor movement, having successfully flexed its muscles during the politically motivated strikes last fall, faces a depressed economy and urgings from the revolutionary leadership to foresake material goods and sacrifice for the revolution. Indeed, even the off-frustrated formal Government recently established a special foroe to regulate labor and put down worker interference in operations. The Government's fiscal program is said to include employment creation in the rural areas which it hopes will induce migration. from the urban centers.

THE ENVIRONMENT: Iran's political and economic environment is still revolutionary at this June writing. The populace awaits certain spec:fic and other, nebulous developments essential to a perception of security and motivation to work and resume normal economic risks. Amnesty of political prisoners and others considered suspect is seen by many as a requisite to clear the atmosphere of tear and uncertainty. Likewise, adoption of a new constitution and election of a permanent government with general public acceptance is seen as necessary to reducing the political malaise and negative expectations. Establishment of an adequate and just security and judical system is also sought. The diffusion of authority among governmental and revolutionary fabrics persists. Westerners, as well as western trained Iranians, often feel the effects of the revolution's judgement against western influence and presence. While physical danger has lessened, the atmosphere can be inhospitable.

## IMPLICATIONS FOR THE UNITED STATES

The economic impact of Iran's prolonged paralysis and revolution on its foreign suppliers of goods and services has been significant and will be felt for some time. Foreign exports to Iran fell dramatically from late 1978 and orders in the pipeline are almost exclusively food, pharmaceuticals, paper products and spares. U.S non-military exports, which increased in 1978 by Sl billion to $\$ 3.7$ billion were but $\$ 245$ million the first quarter of 1979, of f 72 percent. U.S. export potential remains good in agricultural commodities and such shipments have resumed at normal levels. Investment prospects are, of course, uncertain and U.S. joint ventures in many cases are anxiously awaiting word on their future. Some, as is the case in the minimally affected food and drug industries, report a brighter situation.

Many Iranian Government contracts with foreign firms have been cancelled, few have been reconfirmed and a good number remain in suspense. One calculation of the value of cancelled civilian contracts with foreign firms is $\$ 38$ billion. The value of cancelled military-related contracts with the United states is at least $\$ 15$ billion, apart from many related services. To the extent that these sales are not redirected, the loss to the U.S. economy must include the multiplier effect and loss of U.S. employment. Among major civilian contracts declared or considered "dead" are the aromatics plant at Abadan, Kalingas LNG, the two French 900 MN nuclear power plants, the Tehran/Khorramshahr/Bandar Khomeini (ExShahpour) railroad electrification and Tehran's Center City Development "Shahestan". Projects presently considered unlikely to be continued or, if so in a highly modified form or not with foreign contractors, include Tehran's International Airport, the qomBandar Khomeini Highway and Tehran-Tabriz railroad electrification. In the undec rded but unlikely column are the IGAT II gas pipeline, the two German 1200 MW nuclear power plants (over two-thirds completed), the italian sceel mill at Bandar Abbas, and Tehranes Metro subway. Projects to be continued include the Iran-Japan Petro Chemi-
cal complex, the Sarcheshmeh copper complex, gas recovery/reinjection in Khuzestan (though modified) and, also in modified form, the telecommunications projects. Businessmen are urged to contact the Departments of Commerce and State to obtain the most current information concerning specific projects as well as general economic conditions in Iran.

Most foreign firms having outstanding contracts or joint ventures in Iran have resumed contact with their Iranian colleagues since the revolution. Many believed that had they not returned - and some did not interrupt their presence -- it would have indicated to the Iranian agency something between disinterest and culpability for past actions in Iran. The results of renewed contract have differed greatly, but on the whole the foreign businessmen see their visits justified even if all issues were not settled. In many instances the foreign businessman has found that the government was not yet able to obtain a decision on a given contact. public agencies, in cases where renogotiation has occurred, appear in general to seek downward modifications in contracts, a decrease in unit labor costs, lower expatriate presence and a waiver by the foreign firm of demobilization/remobilization and other costs relating to the revolution. Thus, even when a contract receives a "Go-ahead", the foreign firm, in most cases reluctant to resume work until arrearages are cleared up, faces some difficult public policies. Iran's formerly large foreign population is reduced to a few thousand legally documented workers. The former U.S. population of at least 45,500 is down to several hundred, excluding permanent resident dual nationals. A new and highly restrictive foreign work permit policy seeks to maximize employment of Iranians, but will make difficult the resumption of old or execution of new contracts.

Ihe Embassy continues to provide current guidance on travel to Iran either in response to direct queries or through Washington agencies. While many U.S. businessmen have continued their work or returned permanently or periodically without incident, there have been numerous instances in which businessmen have been detained, restrained from leaving Iran or subjected to varying forms of employee harassment. The Embassy's Security Advisory late June continues to recognize its inability to afford normal protection to American lives and property, Business travel for specific objectives, other than general commercial promotion, may be warranted, but visitors are urged to obtain a current assessment before initiating travel and to maintain contact with the Embassy while in Iran.

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#1. (C) ENTIRE TEXT.
2. ACTING ICONCOUNS OSTAINEL JUNE 12 FROM DR. REZA
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INVESTMENT ANL ECONOIIC ANE TECRNIGAL ASSISTANCE OF IPAN
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ACTIONS CAREPUILY GJAREED BY THE PREVIOUS gOVERNMENT.
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- EXPECT MUCH IRANINA LARGESS.

TOYPT - - DESPITE TGE EARTY MARCE PSOI ANNOUNCEMENT OR
- SUSPENSION CF FURTHER AID, SALIMI REFEREED TO DENDING
- PROGRAMS THROUGE THE JOINT INVESTMENT COMPANIES IN A
- way to indicate that teer werp alive.

SENEGAL - THE PROGRAMS, TERMED "NEVER PROVEN VIABLF"
- aRE DEAD.

INDIA - DIS BURSEMENTS GGAINST THE ZUDRDMUTY IRON PROJPCT, - WHICH HAVE BEEN VIRTUALLY COMFLETEL, ZEMAIN SUSPENEEA
- DUE TO PE日FOBMANCE DISFUTES.

OPEC FUND - DR. SALIMI SAID THAT IRAN RECENTLI REPOSED
- TO RESPOND TO A FINAVCIAL CALL ANL ZAISEE EIRYTJE FUND ITS CONTRNTION THET IRAN'S QUOTA DOES NOT PROPEPLY REFIECT ITS OIL PROEUCTION RELATIVE TO OTHEZ MEMBRES. THE PARTICULAR REFRRENC U WS TO SETDI ARABIA. SALIMI SAID TGAT IRAN'S COMMIEMENT OF \(\$ 423\) MILIICN (INCLUDED \(\$ 120\) MILLION FOR IFAD) COMPARES UINH \(\$ 415\) MILLION BY SAUEI ARASIA, A MUCG LARGER OIL PROEUCER AND COMSIDERASLY BETTER OFF. EE SAID TKAT DISBURSEMENT EY IRAN TO THE FUND THUS FAR EXCEED \(\$ 200\) MILLION.
4. FOREIGN INVESTMENT: DR. SALIMI SEID THAT THE

REVCLUTIONARY-GOVERNMENT'S POLICY OF FOREIGN INVESTMENT IS STILL UNDER STUDY, BUT IN TEE MEANUHILE THERE ABE NO
- PLANS TC LISINVFST. HE AO:NONIEDGED COMEIDEPASEE CKITICISM CONCNRNING TGE PREVIOUS GOVARNMENT'S FOARISN INVESTMENT. TKR FECT THAT IN SUESEQJENT LAYS TER PRESS PLAYED PROMINENTLY THE TRAVEL OF MINISTER OF INDUSTRY AND IINES TO ATTEND A BOARE MEETING TO RRUPP RATEER SUG OESES AN UNDEESTANDABLE IRANIAN PRIDE IN SUCG FOREIGN INVESTMENTS.
5. REVENUES FROM THE OIETA PORTSOLIO: DR. ASERAFI, SALIMI'S PREDECESSOR, ESTIMATED PEAT INTEREST END FRINCIPAL RECEIPTS BY IRAN FROM TEIS PORTFOLIO CF FOREIAN. LSSETS WOULD RTACH \$I. 2 BILLION IN THE CORRENT IRANIAN YEAR, JBEN EMBOFF MENTIONEL TEIS BSTIMATE, WITHOUT ATTPIBUTION, TOSALIMI, IE SAIDIT SOUNDEDEIGE, GUT FE THEN ACMITREC THAT IN ZIS NEWNESS TO TEE POSITION EE REALLI HAD NOT ASSESSED TEE ISSUE. TWO PRINCIPAL RJPAYMENTS, \$ 500 MILLION FRJM TGE LONDON WATER BOARD AND AN BT
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ACCELERAIDD REPAYMENT OF \(\$ 300\) MIL亡IO：V ETOM TGE EANS OF
 OTAER PRINCIPAL SHOULD PUSE TRE RFVEAUES TO OR OVER ONE BILLICN ECLIARS．LFLINQUYNAIES MO TAMF IN IRAN＇S FOREIGN ASSISTANSE PROARAM ARE TEOSE PEJVIOTST，R REPORTED： EGYPT，SUDAN AND PAKISTAN．EFYPT＇S DFBI MS RESCEEDUTED LONG ANO，HE EAVS NO DETAILS CONCERNING SGIAN ANI PAZISTAN＇S DEIINOUENCI EUBIES ALONG NITHOUT ANE FOPMAL RESCRELILING PEVFNJE LATA FROM：TAE INVESTKBNT PORFOTIO CONTINUE TO BE UNAVAILABLE．

6．LEST SERVICE BY IRAN：THE OIETA IS RXSPONSIBLE FOR SERVICING OF IRAN＇S PUSLIC DPET（DIRECT AND．IF NPED EE，GUARSNMEED！AS HELL FOR APFADVINJ YLI EOREISN DEDH

 PUELIC SFCTOR STRISES，TME OITTA UAS UNDEP JRELF PRTSSJPT育T
 THE NEAF IAD JUAPANTEDD．IN SOME OE THE LATTER CAS：S． ETHE OIETA EEFERKES ON PAYMENT AS GUAEANTOR UNTIL A世REASONABLS EFFORT COULD 3R MADE TO JTT TH PRIYSR？
 OSECTOR IS ALVOST CIR\＆ENT OV EXTSGNAL LERE SERTICF．
 IS NCT GUARANTEED ZY THE MTAP，ANE IEAN TRACTOR COMPANY， A SUPSIDIAEY OF IDRO，BUT NOT GUARßN！EED．DR．SAIIMI COMPLAINED ABOUm TYE LOTE PAYNZVI PSNALTIES AT THF USG（EXIMBAN：ET AJ）ANL ASAED IF，IN COUSIDIKATION צOF THE DIFTICUETIES IRAN YAD BEEN THROUGH，WHICK VERE ＊NOT FINANCIAL，TAE USG COULD NOT FORSIVE THESE AMOUNTS． HE SAID ThAT THE OIETA BAD ？AIT SEVBFAL PENALTIES EEEORT THE MATTER WAS ROTICED AND THAT NO甘 THE MEAF IS DICLIAIAG， CLAIMING FOKCE MAJEOKE．FIBOTF SATD HE ONLERSTOCI TEE CONCERN，BUT OBSERVED THAT TAE PSOI WAS TRYINS TO FA5E IT EOTH WAYS．GOVEANMFNZ AGENCIFS dEAE ETJECTING FORGE MAJFURE CIAIMS FY FCKLIGN CONTRACTORS CONCERNING YOEX NOT ACCONPLISHED DURINF THZ PEVOLUTION．ENBOFF ASTED PEE MAGNITUEE OF THE PENALTIES ANE IF TKEY NERE MOSEEY
 OVER \(\$ 1\) MILLION AND THAT ALMOST ALL IAS EROM TEE USU． EMBOEF FXPLAINEDTYAT THE USG HAS IITTLE LATITYES IN THE MATTER OF DRBT COLLECTION，TO NHICH SALIII SAID THAT IF TEX USG PRESSES，HE WILL NECESSARY FUNDS TROM TEZ ECCNOMIC COUNCIL．NEAS
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TAGS: RINR, IR
SUBJECT: REPORTING SUBJECTS
REF: TEHRAN 6605
1. (SECRET - ENTIRE TEXT)
2. FOLLOWING IS TEXT OF REF B REQUESTED IN REFTEL. REF CABLE POUCHED JUNE 28.
,AS YOU REQUESTED AND AS OPPORTUNITIES DEVELOP IN THE WEEKS AHEAD, HERE ARE SOME OF THE TOPICS ON WHICH WE COULD USE ADDITIONAL OR COUNTINUING INFORMATION:
1. POLITICAL RELATIONSHIPS WITHIN THE REVOLUTIONARY LEADERSHIP.
,A) WHO ARE POTENT FIGURES WITH AND WITHOUT OFFICIAL POSITIONS? WHOM SHOULD WE WATCH AS COMERS? NEED BIOS.
"B) WHAT ARE THE POLITICAL ALLIANCES AND STRENGTHS OF AMH ENTEZAM AND SABAGHIAN? WE KNOW RELATIVELY LITTLE OF EITHER.
C) WHERE DOES YAZDI STAND IN THE HIERARCHY AFTER HIS SHIFT TO MFA? DID HE GAIN OR LOSE POWER? HO; HAVE MFA PERSONNEL REACTED TO HIM AND ARE THERE ANY PREDICTABLE AFFECTS ON POLICY?
'2. WHAT IS THE PO'ULAR IMPRESSION OF BAZARGAN?. HON IS HE REGARDED BY VARIOUS KEY GROUPS? DOES HE HAVE ANY RIVALS?
'3. WE DO NOT HAVE A VERY GOOD FIX ON TALEGHANI, HIS ENTOURACE AND LINKS TO OTHERS IN THE RELIGIOUS AND SECULAR ESTABLISHMENTS.
14. WE NEED SOME FAIRLY SYSTEMATIC APPROACH TO THE DEPICTION OF TRENDS, INCLUDING A DESIGNATION OF SOEGIFIC POLITICAL AND ECONOMIC AREAS TO WATCH AND PESIODID REPORTING. SEVERAL CATEGORIES WERE MENTIONED IN OUR EARLIER CABLE.
'5. HOW IS THE US PERCEIVED? WHAT ACTIONS OR INACTIONS SINCE MID-FEBRUARY HAVE HELPED OR HURT US? WHAT COULD WE DO BETTER?
.6. REPORTS OF MILITARY CONVERSATIONS ARE MOST HELPFUL. FROM TIME TO TIME IT WOULD BE USEFUL TO SUMMARIZE, DEPIC'IING TRENDS, FOR EACH OF THE SERVICES. POLICE AND (;ENDARMERIE INFO ALSO VALUABLE.
7. WE APPRECIATE EXTREMELY VALUABLE ECON REPORTING. E (OULD USE (AS PART OF NO, 4 ABOVE) REGULAR COVERAGE OF MARKET BASKET PRICES AND SHORTAGES, EMPLOYMENT, GRIPES. HOW ARE THE UNEMPLOYED MAKING ENDS MEET?
8. WHAT ARE THE ACTIVITIES, STRENGTHS, PLANS OF LIBERAL DEMOCRATS (MATIN-DAFTARY), NATIONAL FRONT (SANJABI) LEFT (?UERRILLAS (FADEYEEN), VARIOUS MUJAHEDIN GROUPS, PROSHAH ELEMENTS?
'9. HOW FARE THE PROVINCES, PANTICULARY HARVEST, FOOD AVAILABILITY?
'l0.WHAT IS STATUS OF EFORTS TO CLOSE DOWN, SELL OFF OR SHIP OUT MILITARY FACILITARIES AND EQUIPMENT?
; ll. WHAT CAN YOU GATHER OF PERCEPTIONS OF KEY EMBASSIES? WHAT ARE THE SOVIETS UP TO?
'12. WHAT IS THE SITUATION WITH THE UNIVERSITIES, NIRT, OTHER MEDIA?
13. STATUS OF PLANNING FOR THE CONSTITUTION AND ELECTIONS.
'14. WHAT HAVE PGOI/KHOMEINI DONE ON AMNESTY FOR MILITARY POLICE, OTHERS?
'15. AND, IN BETWEEN, DON'T FORGET TO PLAN THE FOURTH OF JULY PAOTY. CHRISTOPHER
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- CONPIEEMTIAL/NO POREION DISSEMIMARION
    FOR: ASB: 15A/DSAA; NEA: IRN/PM-SAS: DJCS-J-4/5;
    BACS-1IN; 0P-65; PAI-LIET; ECDC/ECJ-A/P; J-S-J-2
    SUBJ: IRANIAN CONSTITUTION (E)
        1. (0) TIE TEERAN TIMES, RECBNFT IM A SEEIES OP EBFORES,
        PORLISED ITS PRANSLAFION OF TIE DLAIE OF IEE IRANIAN

        MIMISTE OF STATE, TADOLLAI SAMABI MAD CONFIRNED FIIS
        THANSLAYION AS SURSEANFIALII COMRBCT: FIE DIAFT CON-
        TAINS 151 AIPICIES RNCOMPASSING ALL HACETS IT VIICE TIE
        NEU ISLAMIC IEPUBLIC VILL BE GOVBLNED, IF APRIOTBD. TIIS
        MESSAGE CONTAINS I SYMOPIS OF ARTICIES, VEICI DIRETIX
        OR INDIRSCTIT, YODLD APTICP THE ILANIAN ARMES FORGES ANS
        DEYENSE POLCIES.
    -A. ARTICLE 6 - CRNSORSEIP VILL ONLT BE IMPOSED IN
    TIME OF WAR.
-B. ARICLE 76 - TEE PAESIDENT HAS TO BE OF IRANIAN ORICIN
AND IAS TO ES IN IRANIAN GITIZEN.
--C. ARTICIF \(82-\) "TEF PIESDENT'S OATE," IMPER AEIA,

THE TERITOAIAL INTEGMITI OP TEL COUNTRT.

MANDER OF P1E COUNTEI'S MILI\&AEI FORCSE. IBE GEIEF OF

SELPCTED AT THE SUGGESTION OF TEE CABIMEP NIMISTRS
AND APPROYED AI THE PRESIDEWY.



APPROVAL OF SUCE PACTS AND FIEATIES.

MAKING OP PIACS IS 4 POYE OP THB PIBSIDENT YOLIOYING
APPROVAL IT THE PARITAMENT. IM CASES OF EHELBENCI.

COMFIDEWPIAL

TEE PRESIDENT CAN MAEE SJCE DECLARATIONS TOLLOWING CON－ SULTATION WITH the minders of the cabinsf．
－－G．ARTICLE 103 －CONDUCTING THR ATPAIRS OT THE COUNTRI AND GESPONSIIILITY FOR ALL CIUIL ANB MILITART ORGANIZA－ tions lats vite thi conncil of mimistirs．
－H．ARYICLE 121 －tEE ARMED FORGES OF gEL ISLAMIC REPUDLIC OF IRAN ARE RESPONSIBLE FOR TES COUNTRT＇S INDEPINDENCE AND TERIITORIAL IMTEGRITI．
－－I．ARTICLE 122 －NO POREIGN SOLIER OR OTFICER IS AL－ LOWED TO SEREI IN THE IRANIAN AlMED FORGES．THE STAY
 PHROUGE TIE COUNTRI YILL ONLI IE ALLOYRD WEEN IN TES INTEAEST OP THE COUNTAY，AND VITE TIE APPROVAL OT \(3 / 4\) OF thE YROLE PARLIAMENT．
－－J．ARTICLE 123 －THE ANNOAL MILITART JUDGBT WILL EAVE TO IR APPROVED AY TER PLRLIAMENT．BXPINSES POR BUYIMG WEAPONS AND TEE REASONS TOR TAVING TO PURCIASE TEEM WILL EAVE gO DE MADE CLEAR IN TEE MILITARY 3UDGE．
－－K．ARTYICLE 123 －ESTABLISEMENT OY ANY LIND OF POREIGN basi in iran，ivin fon placiful purposis is strictit FORBIDDEN．
－－L．AETICLE 138 －MILITARY．TRIBUNALS ARE TO BE SET UP TO COMSIDEA VIOLATIONS OE SPBCIIIC MILITAIT JUTIES IND IYSPONSIEILITIES．TEE CONSIDERATION OP GBMERAL OTHENSE ALLREEDLY COMMITTES IT MILITARY POLICE PHE－ SONNEL IS क⿴囗十⺝丶 DUTI OR GENBRAL COURTS OP JUSTICE．
 IND TO INSURE TEE CONFORMITY OF OTEER LAUS VITI IT，A COUNCII to photect tie constitution will is sit op vipl taE POLLOVING COMPOSITION：
－－－1．FIYE RELIGIOUS LEABES VHO ATE AWARE OF THE REQUIAEMENTS OF CONTEMPORART TIMES．TEE FAREIAMENT VILL BT
． 6965
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CHOOSE T日ESE FITE PERSQNS THOM A LIST OT VELL-INOWN RELIGIOUS IEADERS.
----2. SII EXPERTS IN JUSICIAL MATTERS: TERES OF VHOM WILL BE LAN PROFESSORS AT THE COUNFRT'S COLLEGES OF LAV. AND THE OTEER TEREE JUDGES OF PHE COUNTRY'S SUPRBME COURT WEO UILL BE ELBCTED BI PARLIAMENT.
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2. (C/NF) COMMENT: IF TTE ABOFE CONSTITUTION IS
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FORCES AS TEE SUPREME COMMANDER (ARTICIS - 93). IT
APPEARS THAT TEL CEIET OP STAFF VIIL EE EQUIVALBNT TO
OUR CHAIMMAN OF THE JOINT GRIEPS OF STAFF. IF THE
PRESIDENT IS ALSO ERAD OF TGE ISLAMIC RELIGIOM (THE
OPFICIAL FAITH, JAPFARI SHIAISM), AS VOULD ER IN THE
CASE OF RHOMEINI BLCOMING PRESIDENT, IE VOULD BE IN AN
ESPECIALLI FOUPRPUL POSITION VIS-A-VIS TAL MILITARY.
THIS LLMOST TOTALITARIAN SITUATION COULD EMEROE BECAUSE
IT CAN BE ASSUMED THAT TE| LIADER (異EAD OR CHIEF
AYATOLLAH) OF THS TIVE RELIGIOOS LBADERS ENPRUSTED TO
GUARD THE CONSTITOTION (ARTICLE - 142) COOLS YELL DE
KHOMEINI. SHOULD A LATMAN SE BLICMSD PISSIDSNT, TME
RELIGIOUS LEADERSEIP UILL STILL EF A PROHIMENT PACTOR
IN DECISION MAEING. STRATEGICALLT, TEL PORDIDDING OF ANY
FOREIGN BASES ON IMMNIAN SOIL ITEN TOR FBACETUL PURPOSES
(ARTICLE - 124), IT \&NEOMC\&D (ANB NS ASSUME IT YOULD BE
AS LONG AS IROMEINI EAS PONLK), VOULE PRECLODE REESTAE-
LISHMENT OF U.S. MIIITART PAT-RESOLOTIONARY OPERATIONS,
OTHEA THAN MLAG RELATED TUNGTIONS. IMPIEMENGATION OP
TEOSE ARTICLES NOT SOMMARI2TD IN ITIS MESSAOE, ARE NOT
CONSIDERED TO IMPACT ON TITB IRAMIAN ARMBD FORCES. IT
IS REITERATLD THAT TEE CONSTITUTION IS ONLI IH DRAPT
FORM, A POINT RECENTLI MADE ONCE ACAIN DT SAEABI TO EMB
TERRAN OFFICERS. NOMEAODS OSJECTIONS HAVE ALREADY
SURFACED BY DIPTERENT FACTIONS OF THE POPOLAPION. GAST
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F.C. 12065: GDS 7/22/85 (JOHNSON, MARK) OR-E

TAGS: EINV, BEXP, BDIS, IR
SUBJECT: U.S.-IRAN COMMERCIAL RELATIONS
REF: STATE 180957
1. (C - ENTIRE TEXT)
2. VISITING DEPTOFF CALLED ON BANK MELLI PRESIDENT JALIL SHORAKA JULY 22 FOR DISCUSSION OF U.S.-IRANIAN COMMERCIAL RELATIONSHIPS, DRAWING ON POINTS CONTAINED REFTEL. WE PARTICULARLY WANTED TO SEEK HIS VIEWS CONCERNING POSSIBILITY OF REACTIVATING CHAMBER OF COMMERCE OR BUSINESS COUNCIL SINCE SHORAKA had beEn Irantan Chairman of the ECONOMY AND FINANCE COMMITTEE UNDER THE U.S.-IRAN JOINT COMMISSION.
3. DEPTOFF OPENED CONVERSATION BY BREIFLY SKETCHING THE MOOD OF U.S. BUSINESS, BASED ON CONVERSATIONS WITH SOME 300 FIRMS SINCE THE REVOLUTION. BASIC MESSAGE WAS THAT THERE WAS STILL INTEREST IN MAINTAINING COMMERCIAL TIES WITH IRAN BUT ALSO SOME IGNORANCE OF AND CONSIDERABLE UNCERTAINTY OVER EVENTS IN IRAN. U.S. COMPANIES COULD ADAPT TO "BAD" SITUATIONS. BUT THEY HAD DIFFICULTY COPING WITH THE UNCERTAINTX. ALTHOUGH SOME FIRMS, LIKE GM AND DUPONT, HAD EXPERIENCED POSITIVE VISITS. OTHERS, LIKE GTE, WERE ENCOUNTERING SERIOUS DIFFICULTIES. (COMMENT: SHORAKA SHARES OUR PUZZLEMENT AS TO WHY GTE IS BEING SUBJECTED TO THIS TREATMENT. END COMMENT.) WE HOPED THAT THROUGH SOME INFORMAL CHANNEL WE COULD IMPROVE COMMUNICATIONS AND HELP MINIMIZE FURTHER COMMERCIAL DISPUTES.
4. SHORAKA SAID HE WAS "FRANKLY VERY WORRIED" ABOUT THE CURRENT SITUATION. THE REVOLUTION HAD CHANGED THINGS 180 DEGREES. THERE WAS VIRTUALLY NO ONE LEFT IN THE MINISTERIES WHO WAS FAMILIAR WITH THE PROBLEMS. NEARLY ONE LEFT, HE SAID. COMPANIES, TOO, HAD EXPERTENCED THIS RAPID TURNOVER IN SENIOR MANAGEMENT. SHORAKA OFFERED THIS AS A MAJOR REASON WHY THE ECONOMY WAS STILL IN A PERILOUS STATE AND WHY MANY FOREIGN FIRMS WERE EXPERIENCING DIFFICULTIES REESTABLISHING RELATIONSHIP.
5. Shoraka then revealed that he had recently made a TRIP TO NEW YORK AND LONDON AT THE BEHEST OF PRIME MINISTER BAZARGAN. PURPOSE WAS TO EXPLAIN BANK NATIONALIZATION AND ALLAY CONCERNS ON PART OF MAJOR FOREIGN BANKS. TWO WEEKS AGO HE HAD CONVENED MEETING OF BIGGEST AMERICAN BANKS IN NEW YORK AND OFFERED THEM FULL PGOI ASSURANCES CONCERNING RESPECT FOR THEIR ASSETS

AND OPERATIONS. SHORAKA STRESSED THAT IRANIANS HAD POSITIVE RECORD ON THIS SCORE, CITING CASES WHEN HE WAS IN MINISTRY OF FINANCE WHERE RIGHTS OF SHAREHOLDERS WERE FULLY PROTECTED.
6. WITH REGARD TO REJUVENATION OF BUSINESS COUNCIL, SHORAKA AGREED THAT IDEA HAD MERIT. PROBLEM WAS THAT IRANIAN SIDE WOULD HAVE TO BE RECONSTITUTED AND IN LIGHT OF THE LARGE-SCALE EXODUS OF SENIOR BUSINESSMEN, THIS WOULD TAKE TIME. SHORAKA FRANKLY FELT IT WOULD BE BETTER TO WAIT ON THIS PROPOSAL UNTIL AFTER A NEW GOVERNMENT EMERGES. DEPTOFF REPLIED THAT WE WOULD, OF COURSE, BE GUIDED BY IRANIAN VIEWS AS TO TIMING, BUT THAT IT SEEMED DESIRABLE TO HAVE SOME MECHANISM FOR INFORMAL CONSULTATION. SHORAKA FELT THAT DURING THIS TIME IT WOULD BE BETTER FOR U.S. COMPANIES TO PURUSE THEIR INTERESTS ON INDIVIDUAL BASIS, WITH REGARD TO JOINT COMMISSION. SHORAKA SAID THERE HAD BEEN NO TALK ON THIS SUBJECT WITHIN PGOI. HE FELT THE COMMISSION COULD BE USEFUL VEHICLE AND SUGGESTED WE RAISE SUBJECT IN CALLS ON MINISTER OF FINANCE AND OTHERS.
7. POSSIBILITY OF ARRANGING SMALL DELEGATION OF LEADING AMERICAN FIRMS TO VISIT TEHRAN WAS ALSO DISCUSSED. AGAIN, HE FELT IT WAS PREMATURE FOR THIS TO OCCUR. IT WOULD EE BETTTER TO WAIT UNTIL IMPLEMENTING REGULATION COVERING INDUSTRIAL NATIONALIZATION WAS PROMULGATED. HE EXPECTED THIS TO HAPPEN SOMETIME NEXT WEEK. SHORAKA SUGGESTED THAT WE SEEK ADVICE OF OTHERS IN PGOI BEFORE PURSUING IDEA. (COMMENT: WITH RAMAZAN BEGINNING LATER THIS WEEK, ANY SUCH TRIP WOULD HAVE TO BE CONSIDERED FOR SOMETIME IN FALL, AT EARLIEST. END COMMENT)
BANK MELLI (HE WAS APPOINTED IN FEBRUARY 1978 BY THE SHAB) WAS UNIQUE. HE ATTRIBUTED THIS TO HIS STRONG FAMILY TIES IN THE BAZAAR. THIS MADE HIM ACCEPTABLE TO THE "OTHER SIDE." FROM SHORAKA'S PEMARKS, ONE HAS THE BT
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IMPRESSION THAT HE AND HIS SMALL BRAIN TRUST AT BANK MELLI SERVE AS A "BRIDGE" BETWEEN THE BAZARGAN GOVERNMENT AND THE REVOLUTIONARY PERSONALITIES ON MATTERS OF ECONOMIC POLICY. LAINGEN
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AMEMBASSY KUWAIT
AMEMBASSY LONDON
AMEMBASSY MANAMA
AMEMBASSY MOSCOW
AMEMBASSY MUSCAT
AMEMBASSY PARIS
E.0. 12065: GDS 7/23/85 (TOMSETH, VICTOR L.) OR-P
TAGS: PGOV, PINS, PINT, IR
SUBJECT: PGOI TRIES (ONCE AGAIN) TO CONTROL THE
REVOLUTIONARY MOVEMENT

REF: FBIS LONDON 201554 J JULY 79
1. (C - ENTIRE TEXT)
2. SUMMARY: IN A TELEVISED SPEECH TO THE NATION JULY 20 PM BAZARGAN REVIEWED THE REASONS FOR IRAN'S ANOMALOUS PARALLEL SYSTEMS OF GOVERNMENT AND ANNOUNCED THE PGOI'S LATEST ANSWER TO THE PROBLEM. THE EFFECT OF THE LATTER, WE ARE INCLINED TO CONCLUDE, WILL BE MARGINAL. THE PROGNOSIS FOR THE FORESEEABLE FUTURE IS THAT THE REVOLUTIONARY COMMITTEES, THE REVOLUTIONARY COURTS AND VARIOUS ARMED MILITIAS WILL CONTINUE TO ACT INDEPENDENTLY OF BOTH THE PGOI AND THE ISLAMIC MOVEMENT'S LEADERSHIP. END SUMMARY.
3. BAZARGAN TOLD THE IRANIAN NATION JULY 20 (REFTEL) THAT THERE HAD BEEN THREE KINDS OF REVOLUTIONS THROUGHOUT HISTORY, I.E., MILITARY, PARTY AND NATIONAL. THE 1920 COUP LED BY REZA KHAN (LATER SHAH) WAS AN EXAMPLE OF THE FIRST TYPE, THE 1917 RUSSIAN REVOLUTION AN EXAMPLE OF THE SECOND, AND, OF COURSE, THE 1979 IRANIAN REVOLUTION WAS AN EXAMPLE "SCARCELY MATCHED IN THE HISTORY OF THE WORLD" OF THE LATTER. A CONSEQUENCE OF MASS PARTICIPATION IN THE IRANIAN REVOLUTION, HE SAID, HAD BEEN THE DECENTRALIZATION OF POWER WITH ALL MANNER OF INDIVIDUALS AND ORGANIZATIONS SEEKING TO EXERCISE IT.
4. THIS SITUATION, BAZARGAN SAID, COULD NOT PERSIST SINCE ALL TOO FREQUENTLY THOSE ATTEMPTING TO EXERCISE POWER, INTENTIONALLY OR OTHERWISE, WORKED AT CROSSPURPOSES. THE PGOI, THE REVOLUTIONARY COUNCIL AND KHOMEINI HAD MET TO DISCUSS RESOLUTION OF THIS PROBLEM. THEY SAW THREE ALTERNATIVES: DISSOLUTION OF THE REVOLUTIONARY COMMITTEES AND ALL THE OTHER ELEMENTS OF THE INFORMAL STRUCTURE OF GOVERNMENT, PUTTING THE GOVERNMENT DIRECTULY UNDER THE REVOLUTIONARY COUNCIL "IN THE SAME WAY THAT THE IMAM'S COMMITTEES ARE UNDER THE SUPERVISION OF'" IT, AND MINGLING THE MEMBERSHIPS OF THE GOVERNMENT AND THE REVOLUTIONARY COUNCIL. THEY PICKED THE LATTER, AND BAZARGAN ANNOUNCED THAT FIVE MEMBERS OF THE REVOLUTIONARY COUNCIL WOULD BE ASSIGNED TO POSITIONS AS UNDER SECRETARIES IN THREE DIFFERENT MINISTRIES OF THE PGOI. THESE INCLUDED NATIONAL DEFENSE, ECONOMIC AND FINANCIAL AFFAIRS AND SCIENCE AND HIGHER EDUCATION.
5. THIS CHOICE PROBABLY HAS THE LEAST CHANCE OF THE THREE ALTERNATIVES TO BE EFFECTIVE IN RESOLVING THE ISSUE OF DUAL AUTHORITIES. IT IS HARD TO IMAGINE HOW THE THREE MULLAHS AND ONE CIVILIAN NAMED AS UNDER SECRETARIES (ECONOMIC THEORETICIAN ABOL HASSAN BANISADR DECLINED THE OFFER TO TAKE UP THE POSITION AT THE MINISTRY OF ECONOMIC AND FINANCIAL AFFAIRS, APPARENTLY MUCH TO THE RELIEF OF MINISTER ALI ARDALAN) WILL HELP THE PGOI WITH ITS REAL PROBLEM, WHICH IS ONE OF ASSERTING AUTHORITY OVER THE REVOLUTIONARY COMMITTEES AND COURTS AND THE VARIOUS PARAMILITARY FORCES. ALL OF THESE HAVE ACTED NOT ONLY IN INDEPENDENCE OF THE PGOI, BUT OF EVERYONE AND EVERYTHING ELSE AS WELL, AND THERE IS NO REASON WHY THEY WILL NOT STOP ACTING INDEPENDENTLY. LAINGEN\#\#
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HipfRSSIVE MEASJRES, EE ENJOYS TRT STEADEAST SUPPORT OR TRE LOWER
Quna|!aSS. THE ISLAMIC PORCES REMAIN IN CHARGE, AND NO POLITICAL
GROUF FAS BMERGED TO CGALLENIE THEM.
F. (C/MOFORN) THE ISLAMIC FDNDAMENTALISTS, HOWCNER, HAVE SFOWN
frheIR INABILITT TO ONIFI IRAG'S PIORALISTIQ SOCIETY, WHICH CONTAINS
Ja LAFGF MODFRNIZED, SECULAR COMPONENT. DORLNG THLIR E MONTHS
IN PCWF:, TORY RAVE ALIENATED ONE GRODP AFTER GNOTAE?. THIS
ffrOCTSE CANNGS GO ON INDEFINITELY. UNTIL THP FANATICAL SOPPOAT
Egof que masSES bEGINS TO ERODE, FONEVEA, KHOMEIAI IS EXPECIED TJ
GEMAIN IN CONTROL AND TO CONTINUR TO CONSOLIDATLE HIS. POWER.
|PFFPARED BY: LCDR D. ADAMS, USN, DN-2E
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4. WE SHARE DEPARTMENT'S ANALISIS OP TAZDI'S PDRPOSES -TO CREATE, HOR HIS OWN PSICHIC AND PERSONAL POLIPICAL PURFOSES THE IMPRESSION OF TEE ISLAMIC RETOLOTIONARY AS A NEW BREED OF MAN IEMANDING TO BE GEARD ON TEZ WORLD STAGE. TAZDI HAD THAT OPPORTUNITT, BOTH AT GAVANA AND AT NEH YCRE, ANI EE CLEARLI WAS DETERMINED TO USE II TO MAXIMUM EFFECTIVENESS.
5. MORE SPECIPICALLI, AS PAR IS TEE USG IS CONCERNED, HIS PURPOSE WAS TO TELL US, BOTH PRIVATELI \(4 N D\) PUBLICLT, TEAT GEVOLUTION. \(\triangle N D\) TO WARN US THAT UNTIL YE DO, TEBAE CAN BE NO PROGRESS IN BULDING I NEW RELAYIONSEIP. T日E PREME WAS SOUNDED AGAIN, VITE SPICIPICS, IH 1 PRESS CONFERENCE ON HIS RETURN RERE FROM NEU TORE (SEPTRY). THE IGE, SAYS TAZDI, HAS NOT TET BEEN BROKEN.
6. TEAT MAY SOUND A BIT EXTREME IN LIGHT OT USG ACTIONS TO DATE DESIGNED TO DBMONSTRATE THAT WE HAVE INDEED ACCEPGED THE REVOLUTION. EUT IT IS PERHAPS NOT ALL THAY SURPILSING, FOR A VARIETY OF REASONS -- NOT ALL OF WHICH ©F NHD ACGEPT BUT URICE WE NEED TO TAKE INTO ACCOUNT IN
：INIING WAYS TO LFAL WITG THIS DIFFICULT qEGIME．
＇．PAHTLY，AS REFTEL POINTS OUT，IT IS THE REVOLUTIONARY ＇OLITICIAN，THE AMBITIDUS POLITICAN THAT TAZDI IS．THAT COMPULTION HFQUIRES HIM TO TALE AND LOOK LIEE A REVOLU－ I IONARY，ESPECIALLI IN THIS PIRST RETURN TO THE U．S．AFTER IIS 18 years in texas and other waypoints－－a part of IIS PAST THAT HE NOW FINDS SOMEWHAT BURDENSOME POLITICALLI． CNSEQUENTLI IT WAS IMPORTANT FOR IAZDI THAT THE HEADLINES ACE HOME SHOW HIM IN TRUEREVOLOTIONARI COLORS，PREPARED ＇O STAND UP TO THE U．S．AND NOT SOMEONE STRICEEN WITH THE ＂MENTAL SLAVERE＂THAT GE DECRIED IN HIS HAVANA SPEECR hS THE MOST DISTRINCT CONSEQUENCE OF IMPERIALISM IN THE CONTEMPORARI YORLD．．．A CEEAP AND EPFECTIVE TOOL OF PERPETUATING IMPERIALIST DOMINATION＂．
«．but there is more than that in his touge stance wite US，BOTH IN HIS BILATERAL WITH THE SECRETARY AND HIS PUBLIC SPEECEBS．TAZDI IS POLITICALLI AMBITIOUS BUT RE IS ALSO A BELIEVING REVOLUTIONARY．IT IS THEREFORE HORE THAN THE REVOLUTIONARI REPURBISHING HIS CREDENTIALS． HIS APFROACH SAYS THINGS THAT ARE FUNDAMENTAL ABOUT THE NTIRE REVOLUTIONARY APPARATUS HERE－－ONE THIN 3 THAT IS ACTICAL AND REASONABLY SHORT－RANGE；THE OTHER MORE rUNDAMENTAL AND LONG－RANGE．
\(\therefore\) IN THE SHORT－TERM TAZDI AND OTHERS OP HIS CLOSE aSSCCIATES IN THE PGOI REFLECT，UE TEINE，AN INCREASING CONCERN FOR CONSOLIDATION OF THEIR POLITICAL POWER AT 11．TIME CF ffal OR IMAGINED THREAT TO IT．THUS THE SHARP GSACTION TO THE NEW OOTBRTAR OF DIFPICULTIES IN KJRDESTAN ，AL EHUZESTAN，A REACTION MAREED BY A BARRAGE OF INTERNAL I GOPAGANDA TO THE EFFECT TFAT THE U．S．．BEHIND TRE FACADE INEEEL THAT IRAQ IS ALSO INVOLVEL IN SOME CONVOLUTEL ：OLLUSION WITH AYFFICAN AGENTS AND INFLUENCE．WHATEVER －TS FELATIONSHIP TO THE REAL SITOATION ON THE GROUND IN I HSE TEO TROUFLED FROVINCES，THE SPATE OF PROPAGANDA SYEMS I EIGNEL FUGTHER TO STRFNGTHEN CLERICAL AND RFVOLUTIONARI CCNROL OVER THE SECDRITY FORCTS AND TEE EVOLVING GOVERN－ －HIT APPARATUS TSAT IS TO BE PUT IN PLACE WHEN THE －UNSTITUTION IS COMPLEPE．THE EPFORT AT CONSOLIDATION OF 1OWER IS ALSO SEEN IN THE INCREASING EMPHASIS ON THE NEED \(\because\) O＂FURGE＂FROM THE STRUCTURE OF GOVERNMENT BOTH THE －ENNANTS OF THE ANCIEN REGIME AND THEIR POLITICAL OPPONENTS． HUS TAZDI IS QUOTED FROM NEW YORE AS SAYING THAT THE

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IUKGE OF THE FOKEIGN MINISTRI HAS IET TO BE COMPIETED. CFAMRAN TALES OF TEE PORGE GE INTENDS TO PURSUE IN THE AKMED FORCES. THE NAZIH AFPAIR AT NIOC IS ACCOYPANIED BY. TALK OF A NECESSARY PURGING PROCESS THAT NAZIH GAD IGNCRED OR SET ASIDE. ANE KHOMEINI TALES OF THE PURGE NECESSARY FOR THE ENTIRE SOCIAL AND ECONOMIC STRUCTURE IF TEE REVOLUTION IS TO BE CONSOLIDATED.
10. RELATED TO PEIS BUT LONGER-qERM IN ITS NATURE IS AN EXPFESSED CONGERN OVER ANOTHER AND GREATBR DANGER FOR THE REVOLUTION, ITS GOALS AND PURPOSES. THAT CONCERN RELATES TO THE NEED TOELIMINATE FOREIGN AND PARTICULARLI WRSTERN CULTORAI, DOMINATION - AN ALLRGED LGGACT OF TAE PREVIOUS REGIM THAT TEB REVOLUTIONARIES SEE AS CORROSIVE FOR THE BPFECTIVENESS OF ISLAM AS TEE DRIVING FORCR AND MOTIVATION FOR IRAN'S ENTIRE POLITICAL, SOCIAL AND ECONOMIC MAKE-JP: INDEED TEEY SEE TRIS CORROSION AS THREATENING TVERTVHERE IN THE ISLAMIC VORLD, AN IIROLOGIGAI COMPOLSION THAT COMBINES WITH LOOSE TALE OP IRRIDENTISM IN SHIA MESSIANIC TERMS TO MULEI THE YATERS FOR THE ISLAMIC REPUBLIC'S RELATIONS WITH MOST OF ITS MUSLIM NEIGBBORS.
11. TAZDI DEVOTED A GOOD PART OF EIS REVEALING SPEECH AT llayana to this particular concern or the IRANIAN REVOLU' \({ }^{\prime}\) IONARIES. AS EE POT IT, TEE STANDARDIZATION OP VALUES, GOALS AND ASPIRATIONS A:YONG THE RULING BLITE OF THE WORLD HAS ADDED A NEU DIMENSION OP CULTURAL DOMINATION TO TBE EVOLVING CIARACTER OF IMPERIALISM IN THE CONTEMPORARY HORLD." TAZDI CALEED FOR A GRCOSNITION OF "THE ALIENATING ANI HABITUAL CUTLURAL ALIGNMENT WITH THE SUPERPOWBRS AND A SISTEYATIC EFFORT TO FREE ODRSELVES PROM THE MENTAL BONIAEE OP CULMURAL DOMINATION.
12. IT IS NOT AND IT WILL NOT BE EASI FOR US TO NORX UITH A LEADERSHIP THAT BELIEVES AND ACTS AS THIS ONE DOES; GHAT KNOK TEET NEED US BUT IET FEAR FOR THEIR KEVOLUTION FF THET GET TOO CLOSE TO DS. TIME AND TEE COMPELLING CIFCUMSTANCES OF AN ALREADI BUILT-IN MOMENTUM IN THE GECULARIZATION END MODERNIZATION OF IRAN'S GCONOMY AND ITS URBAN SOCIAL STROCTURE VILL CHANGE SOME OF TEIS. sUT THAT WILL BE A SLOW FROCESS, BARRING SOME DRAMATIC POLITICAL TURNAROUND TRAT SPEMS UNLIEELY IN THE SHORT-TERM. *E WILL NEED TO ACT WITE A MAXIMUM OF PATIENGE AND SENSIGIVITY AS UE PTRSUE OUR INTERESTS IN THE ATMOSEBERE OF SUSPICION MANITESTED BT TAZDI IN NEW YORE.
13. WITH TEIS AS BACKGROUND, WE COMMENT BELOU ON TEREE SPECIPIC AREAS OF POLICI: FIRST, MILITARY SUPPLI: SECOND, OUF PUBLIC POSTUKE ON THE REVOLUTION; AND THIRD, TES SPECIAI SYMBOLISM OF CALLING ON GHOMEINI AND NOMINATINĜ AN AMBASSADOR.
14. TAZDI DID NOT PAIL IN NEW TORK TO MAKE CLEAR THAT OUR PERFORMANGE IN THE MILITARY SUPPLI PIELD WILL CONTINDE TO EEAN ACID TEST OR OURATPITONES TOWARD TAE REVOLUTION. TAE GCORSE WILL EE ROUGR. NOT SIMPLY BECAOSE OP WHAT SEEMS DESTHED TO BE A PRICELY RELATIONSHIP WITE CHAMRAV AS TEE

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' \(E\) E HEAD CF THE DEFENSE ESTABLISBMENT, BUT MORE PUNDAMENTALLY HECRUSE OF THE FEAR OF AMERICAN INPLUENCE IN AND VIA THE MILITARY IN IRAN SOCIETY. (AS YAZDI NOTED IN HAVANA, HORE TRAN 1200 IRANIAN MILITART PERSONNEL WERE TRAINRD IN THE UNITED STATES -- CONSERVATIVE FIGUREBT OUR ESTIMATE). THERE IS ALSO THE ABIDING SUSPICION ON TRE FART OF YAZDI AND OTHERS THAP IRAN HAS BEEN FINANCIALLY FAD BI MEANS OF THE TRUST PUND.
15. UL THUS PACE THE CHALLENGE OP SATISFIING BOTH THE FOLITICIANS SUCH AS TAZDI AND GHAMRAN BUT ALSO THE MILITARY PROPESSIONALS, WBO ARE BEGINNING TO REPLRCT A CONCERN THAT \({ }^{\text {PHET WILL BE DENIED THE LOGISTICAL AND }}\) TECHNICAL SUPPORT THET TEEL THET NEED PROM THE D.S. NONETHELESS UE SEE OUR CURRENE POLICY STANCE ON MILITARY SUPPIY AS ESSENTIALLY SOUND -- AN OP吉A AND STRAIGB客FORMARD POS TURE CONCERNING BILLINGS AND ACCOUNTS, PRANE AND FORCEFUL REMINDERS ABOUT OUZ OUN LAYS AND REGULATIONS IHAT APPLI, A DEMONSTRATRD VILIINGNESS TO GO ALL OUT IN RESPONLING TO PGOI QUESTIONS ABOUT PINANCIAL DETAIL, BT
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ANL MAKING SPARE PARTS AVAILABLE AS RAPIDLY AS THE PGOI CAN GET ITS OWN HOUSE IN ORIER. WE EELIEVE WE SHOULD, HOUBVER, ALSO BE PREPARED TO TAYE SOME RISKS IN THE CASE BY CASE POLICY UE ENVISAGE AS APEEGING GLASSIPIED AND SENSITIVE MATERIAL, AS A CASE IN POINT VE BELIEVE WE SHOULD MOVE AFFIRMATIVELI IN RESPONSE TO THE PGOI REQURST CONCERNING THE RFEE'S. TO DELAI OR TO DENI THESE AIRCRAFT
 PGOI ON BOTE PINANCIAL AND POLITICAL COUNTS; APPROVAL OF this small number of airchaft alrgady largely paid for AND ADDIIIONAL TO AN ALRBADI EXISTING IIAP INVENTORY IS CERTAINLI DEPENSIBLE (IN WHAT UE ASSUME UILL BE RBQUIRED CONGRESSIONAL CONSULTATIONS) IN TERMS OE OUR INTERESTS IN IRAN.
16. SECONDLY, AS THIS EMBASSY HAS RECOMMENDED EARLIER, WE believe we can and should rind wats to speak publicly and positively more than ve have to date about having ACCEPTRD THE CHANGE in IRAN. there are fyo reasons for this ; the one osviousiy to help azdoce pgoi suspicions about OUR PURPOSES AND THE OTHER TO REMIND OUR OUN POBLIC (ONLT SUPERFICIALLI INFORMED BY TEE U.S. PRESS) ABODT ODR LONGthrm interests in iran. this is not to sat that wr nemd PUBLICLI TO EMBRACE AND ENDORSE KHOMEINI, OR TO APPLAUD suct figures as tazei and chamran and all that they sat AND DO, OR TO COMMEND PGOI POLICI IN RURDESTAN. WHAT WE do need to sat, in vays that we have not yet done, is that WE HAVE LONG-TERM INTERESTS IN IRAN THAY CONYINUE AND WHICE we believe can be preserved in an islamic Iran.
17. SPECIFICALLY, WE URGE THE DEPIRTMENT TO TIND WAIS pUbLicly to say that we wish iram weli in potting its REVOLUTIONARI OBJECTIVES INTO FORMS AND INSTITUTIONS THAT WILL COMMAND THE SUPPORT OF ALL ITS PEOPLE; THAT THE U.S. fas no interest in or intention or imposing any regime, MONARCHI OR OTHEEWISE, ON IRAN; THAT WE BATE AN ABIDING INTEREST IN IRAN'S INTEGRITY AND INLEPENDENCE; THAT AMERICAN int zrests in access to iranian oll ars sinontmods alte IfANIAN INTERESTS IN SUSTAINING ANE FINANCING ITS FUTURE INDUSTRIAL AND AGRICULTORAL DEVEIOPMEME. WE SHOULD FIND OPPORTUNITIES AS WELK TO VELCOME RETOLUTIONART IRAN'S EYPEASIS ON ISLAM AND ITS SPIRITUAL CONFRIBUTION TO SOCIETY AS SOMETRING that americans dnderstand and resprct, given the wat in which americans also sbe teings of ter SFIRIT AS Important to homan endeavor.
18. ASSISTANT SECRETARI SAUNDERS' TESTIMONI OP SOME MONTES BACK before the birc on the middle east as a WHOLE HAS THE ESSENGE OY MUCE OF THIS AND IS TEE IIND OF thing ve should be heard sating more frequently aboot IRAN.
19. THIRDLY, AND BRIEFLY, taIRE IS' the very large IMPORTANCE OF tRE SIMBOLIC ACTS OF SEBING xHOMEINI AND NAMING \(\triangle N\) AMBLSSADOR. TEBESE ACTIONS ARE LONG OYRRDUE; TEEY ARE CRNTRAL TO THE WAY IN WBICH YAZDI AND INDERD MOST IRANIfNS SEE OÜ ATITTDDES TOUARD THE REVOLUTION. If a new fobassador is to be furteer ielated, we recommend peat

AE SEFK A MEFTING NOU WITH KHOMEINI AT THE CPARGE IEVFL. AS rOR DESIGNATING AN AMBASSADOR, THE TIMING WILL NEVER GE TOTALLI RIGHT; THE ACTION SHOULD NO LONGER BE DELAYED. LAINGEN
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TAGS: RCON, ETIN, PINF, IA
SUBSECT: ECONOMIC RECOVEII - UEBAE MOU?

1. (C-ENTIRE TEIT)
2. INTRODUCTION AND SUMHAEY. VEILE IEAM EAEMS TMO BILLIOM DOLLARS \& MONFI IN OIL EETENOBS ABOUT 2.4 MILLION OT IRAM'S WOREPORCE (OR 2A PRECEMR) ABE UWEMPLOYED. MARY PLANTS ARE IDLED. AVEAORS PLODDCTIOM IS ESTIMATBD AT FIFTY PERCENT OF CAPACITY VITI \&TE IETOLUEION 8 MONTES PAST, AND THE TIRST IMITIAL SEMOE, BECOTER FROM CRAOS.
 coveni conve is mot mising raster.
3. THIS TELEGRAM EXPLORES A BASIC PROBLM, TEE FAIIURE TO franstape bxcess LiQUIDITY IN LATE IMro BIDLY MERDED IMVESTMENT OR CREDIT FOR LIMPIM IMDOSTALAL SECTOR.
 AND CONTRIDUTES TO TTE IMSTABILITI AMD LACE OV CONPIDENCE
 IISCOSSED BELOU ARE THE LACE OI IUTHEFOAS AND INTESTMENT. CAPITAL FLIGET, GOVERNENT INCAPACIEI AE ALL EIVES, PER-

 MENT'S SUCCESS IM THE COMING MONSHS IN ISSOLVIMG SUCH PROBLEMS AND IN LAUNCIIME PROGRAMS YIICE IMSPIRE CONFIDENCE, MAY DEPEND TIE NTOR OI TIIS ESOME. END INTROIUCTION AND SUMMATY.
4. LACK OF CONFIDENGE, ZERO IMVEPMENE, LIQUIDITI PREFERENCE AND CAPITAL FLICET. BICESS LIQUIDITE CAN BZ MADE PRODUCTIVE THROUGE IMYETHENT. IM WIN OR EXISTIMG PIANT, OA TBROUGH TEE LOAN OP VOREIME CAEIRAL. INVESTRENT TODAT IS LLMOSt NON-EEISTENP. IM PARE DEAUSE TES OLD INTIEPRENEURIAL CLASS IAS TLE TIE COUMIII. SADEGE SAMII, DEPOEI MANAGING DIREGEOR OF ITE IRAM-AEAS BAME, AND

 PIISOMAL TINANCIAL EEATO2 gIET WILL NOT MAEE A MOV.
 NOT RISI-TAKING INVESTOAS. ACcOLDIM TO DIERCTOR ABPABI OI THE FOREIGN DRPARTMENT OF BANE MELEI IEAM'S LARGST COMMERCIAL BANK, THESE MEARIS ARE EKTRIMELI WEEL TEELED.



EXPORT IT. OVERINYOICING OP IMPORTS IS EEPORTRDLY A COMMON DEVICB, EXPLAINING VHY THE VOLUME (I.S. TOTAL DOLLAR YILDE) OF LET\&ERS OF CREDIT HAVE SYOLLEM SO MUCE OVER TEE PAST TVO MONTHS "IF DOES NOT NECESSARILY MEAN INCREASED IMPORTS, ON INCREASED ECONOMIC ACTIYITY. WHY, I KEEP ASKING PEOPLE, YIJL TEET NOT FACE TES FACT TBAT UE ARE IN A VRP BAD SITUAFIONT, " ASES ABTAEI.
6. LLTERNATIVELY, ABTAHI YENT OM, HEARIS (AND OTHEAS) ARE CONYERTING THEIE YEALTE INTO GOODS LIEEIY TO IIHD MAREETS ABROAD. BESIDES ODVIOUS IPIMS SUCE AS GOLD OR ORIENTAL CARPETS, SATMON NOY IS MUCE IM DEMAND. UNLIKE THE ENTREPRENEOIAL CLASS MHO IAD EEBN DNCOMPORTABLY CLOSE
 ALLI CLOSE TO TEIS ONE. GENERALIT, TEET ARE DOING VELL, AS ATTESTD BY LIVELY MEAIL ACTIVITI IM THE BAZARS, AND BI TEAIM SWELLIMG BANE ACCOUNTS. ETIDBNCS OF UNCBPTAIMTY ON THEIR EARY, TBEREYOEE, SEOULD NOT BE DISMISSED LIGETLY.
7. PART OF THIS MISTRUST IS OF TEE POLICISS (OR TME LACS OF TEEM) EMANATING MOM TIE OVIERMEMS. IMSTEAD OT IIRM
 2ERO INTEREST, (REP 2), VITROUS MDCE BEIMO OPFERED IN THE WAT OF SPECITICS TO WIICE TREI CAN RELATE, AMD ON TEY BASIS OF WHICE TMEI CAN MAEE PLANS. AIPARI OHLI EALEFACETIOUSLI REMARED TMAT TALE OF ZETO INFERES MIGET EATE EEENA PALSE SIGNAL, IM ORDEE TO SCABE BICESS LIQUIDIPY OUT OE INTEREST-BEARING TIME DEROSITS AND INTO THE STOCK MARKET OR MORE DIRECT FORMS OF IMYESTMEMT. \(30 T\) THIS, EE SAID SADLY, WAS JUST NOT WAPPEMIME.
E. EQUALLY DISTEREING FOR TRI BAZAIIS MUST EE TBE PRICE MUCH EID TUEY PAY FOR TEIS OR THAT IMPORTY HOW MOCH ARE THET CHARGING THE CONSOMERS? VEIEE TAIS HAS BERN A ET
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TRADITIONAL CLERICAL FUNCTION IN TRADITIONAL ISLAM, ITS SIMPLISTIC APPROACH, AND THE DISOUIET THAT THEIR BIAS AGAINST PROFIT MUST GENERATE, SHOILD BE AM ADDITIONAL DETERENT TO INUESTMENT OR LENDIME.
9. CONFIDENCE MAYBE ERODED BY THE RUALITY OF MANAGFRS APPOINTED TO RUN THE NATIONALIZED I WDUSTRIES. EVEN TKE WORKERS, APPARENTLY, MAY COMPLAIM. BANKERS TFLL OF MANAGERS WHO HAVE TO BE INTRODIICED TO THE DIFFERENCE RETWEFN THE DEBIT SIDE OF THE BALANCE SHEET, AND THE CRFDIT. COMPOUNDIMG THE RELUCTANCE OF BANKERS TO LEND TO FIRMS WITH INEXPERIENCED MANAGEMEMT IS UMCERTAINTY AS TO WHO OWNS AND CONTROLS THE FIRMS. IM SOME CASES WHERE aLl THE SHARES HAVE NOT BEEN TAREN OVER; BUT WHERE THE GOVERMMENT OR A CHARITARLE FOUNDATION APPOINTS CERTAIN DIRECTORS TO THE ROARD, LINES OF AUTHORITY AND ULTIMATE FINANCIAL RESPONSIBILITY REMAIM UNCLEAR.
10. THE APPOINTMENT OF I NEXPERIEMCED ADMI MISTRATORS REFLECTS THE FLIGHT OF THE: EXPERIENCED. YET, A NUMBER OF THE LATTER REMAIN, AND ARE FUNCTIONIME UITHIN THE SYSTEM. THEIR ARILITY, HONEVER, TO BRIDGE THE EXPERIENCF GAP AMD EfFFCTIUENESS IN MARIMG THE ECOMOMY TICR, IS REDUCED RY PSYCHOLOGICAL DISCOMFORTIIT THEIR ROLES. DDO YOU REALIZE* ASKED ABTAMI, "THAT MY TEMURE HFRE MAY DFPENI OM WHETHER OR NOT I PRAYT" OTHERS MAVE SAID THE SAME, WHO, LIKE ABTAHI ARE INWILLIMG TO PLAY THE KYPOCPITE. ALL ARE VUL NERABLE TO SOME EXTENT, A LESSON DRIVEM MOME RY THE FIRING OF THE NIOC CHIEF. WAZIH. TMERE ARISES A TEWDENCY TO AVOID DECISIONS LIKELY TO GIVE OFFENSE OR TO DRAV ATTENTION TO THEMSELUES. IT EUFN AFFECTS THEIR DESIRE TO WORK OUFRTIMF (ESPECIALLY AFTER THE RECENT MAJOR CUTS in Pay in nioc and the banks.)
11. ANOTHFR, AND RELATED PRESSURT, IS THE FEAR MOT THAT THIS REGIME, BUT THAT ITS SUCCESSOR MAY CALL MANAGERS TO ACCOINT FOR HAVING CARRIED DUT THE I NSTRUCTIONS OF THE PRESFRT ONE. WHAT HAPPENED TO MANY WHO CARRIED OUT THE ORDERS OF THE SHAH, THE PATENT INSTABILITY OF THIS REGIME, AND THE FFLT POSSIRILITY OF COUNTER-REVOLUTION, ALL COMginf. to discourage initiative. on the mositive side, nf OUURSE, THE EXAMPLE OF WHAT HAPPENED TO THOSE UHO RENT THE RILFS TO TAFF CARF OF THE SHAH'S CRONIES HAS STREMOTHENED THE RACYS OF gANKFRS TO RESIST GRUDF: I WTERFFRENCES BY CLFRGY AND KOMITEHS ANXIOUS TO HAVE PHEIR PET PROJECTS FI NANCFD, HOWEVFR UNFCOHOMIC. "MOBODY'S GOIME TO STAND ME IJP AGAINST THE VALL LIKE THEY DID TO SOMF OF THOSE GUYS, " SAYS MANAGIM DIRECTOR AGKILI OF THE BANK OF IRAN AND THF MIDDLE FAST.
12. ON BALANCE, HONEVER, THE EFFECT OF ThtSE PRESSURES, PARTICULARLY ON BANKERS WHO ARE NOW CIVIL SERVANTS, HAS REEN TO DISCOURAGE I NNOVATION, BOLDNFSS AND FLEXIBILITY. these aualities are particuliarly needed as many insolvent IRANIAN INDIISTRITS CALL OUT IN VAIN FOR CRFDIT.
13. TO UNDERSTAND THE IMPORTANCE OF CREDIT FOR IRAMIAN INDUSTRIES, ONE SHOULD RECALL THAT MUCH OF IT CONSISTS OF THE ASSEMBLY OF FOREIGN COMPONENTS, OR, AT LEAST, DEPENDS heavily on imported raw materials. industrialists were at pains to maintain their credit ratimes.as managimg director saghettlian of the foreig trade bank of iran (fibi) COMMENTED, THEY TOOX CARE OF THEIR SUPPLIERS WELL REFORE their iranian bankers. in return, many enjoyf. the PRIUILEGE OF BUYIMG ON OPEM ACCOUNT. OTHERS TOOK OUT TERM LETTERS OF CREDIT OF 189 days OR BETTER. AT 180 day terms having allowed a month for transport of the imported inPIJTS, a month for processimg and a months grace to the PIJRCHASER OF THE FINISHED PRODUCT bEFORE HE hAD TO PAY, THE INDUSTRIALIST ENJOYED A 3-MOMTH MOLIDAY REFORE HE MAD to pepay his suppliers. the float was an important factor in his profit margin.
14. WITH THE REVOLUTION, FOREION SUPPLIERS REGAN TO INSIST ON CONFIRMED LETTERS OF CREDIT, WHICH EFFECTIVELY meant cash. firms in turn began to demand cash payment from their customers. the float was lost, and, in many cases, production is down (and earnimes), while. full PAYROLLS MUST STILL bE MAIMTAINED WITH A 29 PERCENT PAY bOOST. CUSTOMERS have withheld payment. effectively INSOLVENT, WITH THEIR AVAILABLE COLLATERAL (LAND) RENDERED VALUELESS, MANY I NDUSTRIES, ALREADY LENT UP, WERE TRYING to borrow fuen to meet their payrolls, and usually withoitr success.
15. THE CRY FOR EMERGENCY CREDIT, FIRST HEARD FIVE MONTHS ago, was responded to ry the "business committer" of the revolutionary committee in aum. in league with rightTHINKING PAZARIS, THEIR WELL-PUBLICIZED 8 G BILLION RIAL EmERGENCY CREDIT (REF A) BUILT UP GREAT HOPES. AT SIX PERCENT INTFREST, AND WITH COLLATERAL RENUIREMENTS effectively waived, the cbi was to channel 89 billion rials in 10 tranches through in banks (recfently become il) of the stronger commercial banks. fifiy percent of the BT -1223

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APPLICANTS' REAUIREMENTS WERE TO BE DRAWN FROM THIS FACILITY, WHILE IHE BALANCE WOULD COME FROM THE BANKS OWN FINDS. HENCE 1 RO RILLION RIALS WOULD BE INJECTED INTO THF ECONOMY, WITH 1.6 BILLION.RIALS EXPECTED FROM EACH DESIGNATED RANK IN THE FIRST TRANCHE. THE CREDITS COULD BF USED EITHER TO MEET PAYROLLS, OR TO PURCHASE RAW MATERIALS.
15. WITH ONE POSSIBLE EXCEPTION, ALL OUR RANKING CONTACTS hgree that the scheme has proven to be a tatal failure THE BANK SANAYE, THE ONLY ONE OF THE DESIGNATED RANKS TO GIVE US FIGIIRES, NOTED THAT OF ITS 1.6 BILLION, ONLY 369 MILLION, OR 2a PERCENT OF TARGET HAS EEEN ADVANCED. THE PRINCIPAL ROADRLOCK, ALL, ADMIT, WAS THE HOPELESSLY COMPLFX REDTAPE ENCOUNTERED RY THE APPLICANT. SAGHETELIAN OF FTBI TELLS OF ONE APPLICANT WHO APPLIED FOR A CREDIT TO BUY RAW MATERIALS, ONLY TO BE REQUESTED BY THE LOAN COMMITTEE OF THE MINISTRY OF INDUSTRIES AND MINES TO SIIPPLY THE NAMFS OF ALL HIS EMPLOYEES. INADVERTENTLY, HE MAD APPLIED FOR THE WRONG KIND OF CREDIT: (THE RIIESTION REMAINS WHETHER IN ORDER TO MAKE AN EMERGENCY PAYROLL LOAN, ONF REALLY NEEDS ALL THOSE NAMES.) THE IRANIAN BUREAUCRACY IN THE MINISTRY HAD A FIELD DAY AS DID THE CLERICAL REPRESENTATIVES, IN SOLICITING NIGGLIMG AND IRRELEVAMT DETAILS. MONTHS WOULD GO BY, WITHOUT ACTION ON THE PART OF THE MINISTRY OF CENTRAL RANK.
17. ALONE AMONG THE RANKERS, SAGHATELIAN APPEARED UNTROIRLED PY THESE DIFFICULTIES. WHEN THE CENTRAL BANK WAS SLOW IN COMING THROIIGH, HE WOILD ADVANCE THE ENTIRE AMOINT FPOM FTRI'S OWN FUNDS, AND CORRECT THE ACCOUNT LATER. IN CONCFDING THAT THE DRAW-DOWN RATE IN OTHER BANKS WAS LOW, HF. ALI.OWFD THAT HIS BANK HAD TRADITIONALLY ENJOYED THE. CUSTOM OF THE "CREAM" OF IRANIAN INDUSTRY. IN OTHER WORTS, HE WAS LENDING TO THE FEW WHO DIDNT REALLY NFED EMERGFNCY CREDITS. AS NOTED ABOUE, THE CONSENSIIS WAS THAT THOSE WHO DID NEFD THEM WEREN'T GETTIMG THEM.
18. THE OUFRRIDING DUESTION, THEREFORE, REMAINS THE CRFDITWORTHINESS OF THE INDIVIDUAL INDUSTRIALIST. BANK MELLI, SAID ABTAHI; HAD DONE ALL IT COULD TO MAKE CREDIT AVAILARLF. GUT WHEN A COMPANY IS PATENTLY INSOLUFNT, WHEN IT HAS TO BORROU EVEN TO MEET ITS PAYROLL, THEN A LINE HAS TO RE DRAWN. ABTAHI MADE IT CLEAR THAT HE HAD NO MORE DESIRE THAN AGHILI, SOMEDAY TO BE STOOD UP AOAINST A WALL.
19. CONCLUSIONS. FACED WITH THE INEPTITUDE OF THE RFSPONSIRLE MINISTRY, NO COLLATERAL REAUIREMENTS, AND ASYED TO PUT IHEIR OWN MONEY INTO I MSOLVENT OPERATIONS, THE COMMERCIAL BAKS ARE UNDERSTANDABLY NOT RESPONDI NG TO THIS NATIONAL PRIORITY. THE CONSFQUENCES ARE FELT IN a NUMBFR OF WAYS.
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20. FOR FXAMPLF, THE TRUCKING INDUSTRY'FACES A SERIOIS SHORTAGE OF SPARF PARTS. ONE OF THE LARGEST SPARE PARTS IMPORTFRS CAN MFET ONLY 65 PERCENT OF ORDERS. ADDITIONAL STOCK IS AVAILABLF, BUT UNPAID FOR, IN CUSTOMS WAREHOUSES. THF FIRM IS INSOLVENT, AND NO BANK WILL LEND IT FUNDS TO PAY OFF THE LETTERS OO CREDIT AND CLEAR CISTOMS. MFANWHILE, GOUFRNMFNT MINISTERS ARE JAWBONING MANIFFACTURERS AND IMPORTERS TO "DO SOMETHING" AROUT THE PRORLEM.
21. THIS MAY EF AN EXTREMS CASE. INDUSTRIES OWNFD BY THF GOUERNMENT, AT LFAST ACCORDING TO PRO-GOVERNMENT MANAGING DIRECTOR AFGHANI OF THE RANK SADERAT IRAN, ARE ARLE TO FIND ENOUGH CREDIT TO IMPORT AND TO KFEP PRODUCTION GOING. A NUMRER OF PROBLEMS WERE INHERITFD FROM THE DAYS OF THE SHAH. AGRICILTURAL MACHINERY, WE ARF IOLD, IS DOING BETTER.
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22. THEPE IS, NFVERTHELESS, CAUSE FOR CONCERN IN THE PRECEDING ANALYSIS. AS REVOLITIONARY EVENTS RECEDE INTO THE PAST, PFOPLE WILL EXPECT MORE OF GOUFRNMENT THAN GOVERNMENT IS PRESENTLY DELIVERING. THE NFXT FFW MONTHS SHOILD GIVE US A BETTER IDEA OF WHFTHER THF STARILITY AND CONFIDENCE CUPVF WILL GO UP, OR DOWN. LAINGEN BT
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1．（C－FNTIRETEXY）
2．SBHMART：DURENG A RECENT VISIF TO TABRIZ，TDT COMMOTY
 COMMOFF FROM EARLIER TOUR IN TABRIZ（1972－74）WAS VELK－ ACQUAIMTBD VITG PIANT，ITS PRBVIOOS IRANTAN MANAGING DIRECTOR AND ITS NEV IRANIAN MANAGIME DIRECFOR，CBRIST AGEADEGIAN UHO EAPPENS TO EF AN ARMENIAN．BY POST－ REYOLUEIONART IRANIAN INDUSTAIAL STANDARDS PRODUCTION AT 56 PERCENT OF PAST PRODUCTION GAN BF COUNTED AS SUCCESS ． STORT OF BOW PLANT IS WEATBEAING CAISIS PROVIDES INTEREST－ ING YIANETTEE ON REFOLUTIONART IRAN AS vELL AS BXAMPEE OF HON TALENTSD ARMENLAN MANAGER CAN JUGOES OFTEN CONFIICT－ ING INTEBESE OT GOTERNMBN，PRIFATE SHAREHOLDERS，BANKS， REVOLUTIONART COMMIM安EES MULLLES AND YOREERS．BND SUMMART．

3．THE IRANIAN DIESEL ENOINE MANUTACIURING COHPANI（IDEM） WAS ESTABLISEED IN 1970 AS A MERCEDES－BEN2 JOINE VINTURS TO MANUFACTURF TRUCK AND BUS DIBSEF SNGINBS APPROKIMATE－ IY RQUAL SHARES ARE EELD IN THIS PAIVAT空 JOINT－STOCK DEVILOPHENT BANE OF IRAN（IMDBI），EAATAR COMPANY AND IRAN NATIONAL．KHAYAR AND IRAN NATIONAL ARE MERCEDES－BENZ MANUPACPURERS IN TEHRAN OF M－B TRUCES AND BUSTS RESPRCTI－ VELI．IDEM HAS BEEN A SUCGESS STORY；BY 1977 PRODUCTION HAD RISEN TO 18，00n ENGINES A IEAR（APPROTIMATELI HALT BACE FOR GHAYAR AND IRAN NATIONAL）AND A FIGOROUS EXPAN－ SION PROGRAM WAS ENSURING STBADT INCREASE IN IRANIAN VALUE ADDED．PRODUCTION FOR TEI CORENT IRANIAN TEAR（MARCH TO SEPTEMBER）HAS DROPPED 10759 BNGINSS A MONTG OR ABOUT 9．0GE PER TRAR．

4．IIEM HAS BESN BOTH FORTUNATE AND UNFORTUNATE IN ITS CAPTIVE MAREET KGAVAR COMPANY GAS IAD TERI SERIOUS CREDIT AND PAODUCEION PROBLEFS SINCE TAE REVOLOTION．VEILE ITS GHIET STOCKHOLDER（THE SOUDEYAR FMMII）HAS REMAINED IN IRAN，THE GOVIRNMENT BAS IMSTAELED NEH MANAGIMENT AND A NEN BOARD OF DIRECTORS ETATA童 UAS OFER－SITBNDED ETEN PRIOA TO 2RE REVOLUPION；TRUCES vBRE SOLD ON CREDTT IN IRAN AND KHAVAR AIVAIS HAD TO STRUGGIE TOR OPEATING CAPITAL．WITE TEE REYOLUTION，THE SBUT－DONN OF LIROE CONSTRDCTION PRO－ JECTS．SEE RETUSAL OR INEBILITI OF IES CUSTOMEAS TO PAT THEIR DEBTS，COUPLED VITE CRBDIt SEORSAORS AND GES INBX－ PERI ENCE OP ITS NBN MANAGEMENW，TEI COMPANI IS NBARIT BANKRUFI．WORKRZS WAGES BAVE BEBN RAISED WAIIE PRODUCTION

\begin{abstract}

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IS VIRTUALLI NIL IRAN NATIONAL, ON TEE OTEER RAND, WAS A MONEY MACRINE POR ITS OWNERS, THE KGAYYAMIS, IN PRE-REYOLUTIONARY IRAN. PATKAN AUTOMORILES MADE EY THE YIRM VERE IN SUCE DEMAND THAT CUSTOMLRS FAID CASH 6 MONTHS IN ADVANCE AND ITS M-B BUS MARIET VAS GROUING STEADILY. TRE Ghatyamis have fled from iran, teir property has been NATIONALIZED. BUT EVEN THE PGOI HAS MOT BEEN ABLE YET TO RUIN IRAN NATIONAL. THE COMPANY HAD SURPLOS CASE OPERATING CAPITAL OF OYER I BILLION TOMAN (ABOUT 135 MIIIION DOLLARS ON THE EVE OF TEE IEVOLUTION. THIS HAS PROVIDED A COMPORTABLE TEMPORARY COSRION TO LBSORB INCREASED WOREER WAGES AND TEE CONTINUING DEMAND FOR M-D BUSES HAS PROVIDED A MAREET FOR IDEM.
5. By TABRIL AND EVEN IRAMIAN STANDARDS, IDEM HAS BEEN A PROFI TABLE COMPANY FOR ITS SIATEHOLDERS. TORNOVER VAS OVER 600 MILIION TOMAN FIR TBAR (NEARLI 100 MILLION DOL) IMPORTS OF COMPONENXS FROM DAIMLER-BENZ WERE OVER 100 M . DM PER TEAR, TME PLANY HAENSD A PROFIT OF 80 MILLION TOMANS (OYER 10 MILIION DOLLARS) IN 1977 AND PBOVIDED EMPLOTMENT FOR 1306 TABRIZIS. PLANT IS NOH AT BALT-PRODUCTION, IS FAYING ITS SAME VORKDORCE (YHICZ CAMNOT BE REDUCED GIGHER WAGES AND IS LOSIME ABOUTS MILLION TOMANS A MONTE (ADOUT EOO, EAE DOLLARS). LOSSES ART TO A LARGE EXTENT BEING TINANCED THIOUGA DIPPING INTO DEPRECIATION RESERYES AND SOME BANE CREDISS. PRIOR TO THE REYOLUTION, D-M GERMANY SOLD COMPONENTS AT SE PERCENT DOUN AND 50 PERCENT IN 9. 12. AND 15 MONTH IRANCRES. AFTER TEE REVOLOTION, D~M EXIENDED TERMS TO 420 PERCENT TO BO PERCENT RATIO, BUT WHEN EERMES ILIMINATED ITS EXPORT INSURANCE, ILEM WAS TORCED TO PURCHASE ON A CONFIMMED LETTER OP CREDIT BASIS.
G. THE REVOLUTION HAS DRAMATICALLT CEANGED MAMAGRMENTIABOR RELATIONS AT IDEM. AT LEASTINTHE SHORT-RUN. AGHABEGIAN BECAME ACTING MANAGING DIRECTOR IN EARII 1978. AGKABIGIAN, A NATIVE FABRIZ ARMENIAN. EAD SPENT 13 TEARS IN GERMANI, BUT RETUENED TO TABRIZ IN 1976 AS AN ENGINERR AND EAS WORKED HIS VAY TO TEE TOP OF TES COMPANY. AGBABEGIAN UAS APPOINTED MANAGING DIRECTOR ET TEE BOABD OP ET
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LIRECTORS APTER THE REVOLUTION AND RE-CONPIRMED IN TRIS POSITION BY THE REVOLUTIOMARI PLANT COMMITTEE IN A NOIST MEETING OF LLL 1300 EMPLOTEES. TEE GARLT PLANT COMMITTEE HAD 29 MEMBERS (SOME IETTISTS), BUY TEE HORKERS BAVE SINCE ELECTED A NEU 5-MAN COMMITTEE COHPEISED OF TERY RELIOIOUS GOREBRS. AGBABEGIAN IS SOMWEAT CONCERNED THAY THIS COMMITTEE IS INCREASINGLT BEING EY-PASSED BY WOREERS WHO WANF TO BRING THEIR PRODLEMS TO EIM DIRECTIY. WHILE TEIS INDICATES TRUST IT PLACES AN IMPOSSIBLE DIMAND ON EIS TIME.
7. EVEN PRIOR TO THE REYOLUTION, GGBAEGIAN HAD VERT ASTUTELI REACTED TO VOREER FRUSTRATIONS AND JEALOOSIES. TO THE CHAGRIN OT STAPF, EE ALLOUED MORERE TO USE THE IDEM CLUB, SYIMMING YOOL AND TENNIS COURAS. GE STOFPED CONSTRUCTION ON A 250, EES DOL HODSE HE EAD BERN CONSTRUCTING AND HAS CONTINDED TO LIVE IN A SMALLER EODSE IN
 PRAY AND BEGAN THE CONSTAUCTION OF A SMALL MOSQUE ON THE PLANT SITE. GE RERUSED A CHMEED, SOLD TEE NEY MERCEDBS COMPANY CAA AND DRIVES A 5 TBAR OLD MERCEDES. ALL OF THIS GAS PAID OEF IN BETTRE YORERR RBLATIONS. BUT PERHAPS EVEN MORE IMPORTANTIY HAS PROMOTED AGHADEGIAN'S RELATIONS WITA THE CITY'S NEW REVOLDTIONARY ESTABLISHMENT, TEE SINGING OF HIS PRAISES BI HIS PIOUS WOREER COMAITTEE RAS baODGET VISITS AND COMMENDATIONS PIOM THE CIET'S CEIEP AYATOLLAES. HIS RELATIVELT SUCCESSYOL RLEAS FOR CEEDITS FROM THE CAUTIOUS BANEERS IN TABRIz HAYE BEEN BACEED EY REQUESTS PROH THE CEIEF REYOLUTIONARY COMMIPYES TO TEZ GOYERNOR GENERAL TO TEE CITT'S CHIET ATATOLLABS.
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E. agiabegian mealizes fhat socciss in revolutionart ifan is temporary. t日e vorises who "Elected" him can TURN AGAINST HIM ENELOC FOR IITTLI OR NO CADSE. HIS hoamd of directors, mant of hbom ale noy gotranment apfointess, are an additional taial. be has poogit them, hovevir, refusing to hate minetes of board mestings chinged from engish to parsi and bas challengid their band of "BANNER" REVOLUTION (ALL REETORIC, NO WORX). HOYIVES ARE notoriously dipriculy to analize, bue it appzars that AUhabigian, who has been fids tiated to the point of besignation on thee separate occasions, belizies that the plant might weli fail withodt bim sincr bis oard and the worem commithe repusid to accept ais hesigmation thei may agrex. ageabegian is a managra who sexts to conevzr phe immense challenges tacing

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``` large are open, howetrri m-z bas a job waiting poi him in germany and bis armenian relatives in los angeles vould maxz iim a buSings partnba. agbabigian is an bxample of
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[^0]:    $\therefore$ USE 3 ẼOADLY, SO LONG AS I RANIAN GIL PRODUCTION
    IC DRASTICALLY REDUCED, ISRAELIS FEAPTTHAT IHE INDUS- CON FIDENTIAL T:IALIZED STATES UILL BECOIAE EVEN HORE DEPENDENT ON PAGE FIVE 285
    $\because \because \partial 1$ ARABIA. AS SEEN FROM HERE, THE U.S. WILL BE EVEA LESS WILLING TO EXERT PIESSURE ON THE SAUDIS TO EUPPORI THE CAMP DAVID ACCORDS AND A NODERATE SOLUTIOM TO THE AÑAB-ISRAELI COHFLICI. FURTHERMORE, WITH IHE GIUDIS.EVER MORE IN THE DRIVER'S SEAT, SADAT TOO UILL give even less maneuvering roon In the peace negotiaII UNS THAN AT PRESENT.

[^1]:    Stan Escudero served two tours in Iran; the most recent a TDY assignment last November-January. He is currently in IO/UNP.

