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Agnes Scott College

Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 25, 1923





DR. F. H. GAINES

May 10, 1923.

The Board of Trustees:

By direction of the Executive Committee of the Board, I have the honor to present the Annual Report of the College for the session 1922-1923.

THREE OUTSTANDING EVENTS

There have been three matters of unusual importance in the life of the College that have occurred since the last annual meeting of our Board. Any one of these would be sufficient to make the year notable, but the coming of all three within the space of a few months will make it long remembered. The most noteworthy event of the year is of course the death of Dr. F. H. Gaines on April 14, 1923. The losing of his presence, his personal influence, his executive force, and his strong spiritual touch is no doubt the keenest blow the College has ever had, though the passing of Col. George W. Scott, Mr. S. M. Inman, Mr. G. B. Scott, and others has taught us what loss means. This report is not the place for a eulogy of Dr. Gaines or an attempt to summarize his achievements; and a special committee has been appointed from the Board to prepare a memorial paper. It is proper, however, to record our gratitude that he was spared to us so long. For nearly thirty-four years, his hand has been largely guiding the institution, and this is several times the length of service allotted to most college executives. Of the original group who launched the institution in 1889, only two survive—Hon. C. M. Candler, who has been continuously a Trustee, and Miss Nannette Hopkins, the first Principal and still Dean of the institution. We cannot be too grateful for these and other associates and co-workers whom Dr. Gaines gathered around him, for one of his strong points was the inspiring of others and winning their confidence and support.

On April 30, last, we lost through death Dr. J. D. M. Armistead, for eighteen years the Professor and Head of the English Department. He came to us during the first year of the life of the institution under its college charter, and he was largely instrumental in building up the high standard of Agnes Scott. We have perhaps never had a teacher who was more beloved than he. Almost every girl in Agnes Scott since it became an institution of college rank has passed under his instruction, and his place will be hard indeed to fill.

One of the most encouraging and stimulating events of the year is the legacy of Miss Jane Walker Inman. In her will probated August 2, 1922, she made Agnes Scott College her residuary legatee. It is conservatively estimated that the gift will at the present time amount to more than \$100,000; and her will created a life estate in \$50,000 that will eventually come to the College. It is one of the largest gifts ever made in the South by any woman for the cause of Christian education; and it is doubtless the largest ever made by any citizen of Atlanta for the training of young women. The friends of the College are profoundly grateful to this noble woman for her generous foundation; and it is all the more acceptable because it is to be a memorial of a former Chairman of this Board, Mr. S. M. Inman, beloved by every friend of Agnes Scott.

THE COLLEGE

Since the death of Dr. Gaines brings us face to face with many new problems, and since we need the fullest co-operation and best thought of every member of our Board, it has seemed to me wise to "take stock" as it were and let this Report deal more with our general situation and conditions than with the facts and figures of a single year—to take what former President Schurman of Cornell University used to call "a perambulation of the institution."

The College would be listed by any educational expert as one of the foremost colleges for women in the whole country. It has been a member of the Association of Colleges and Secondary Schools for the Southern States since 1907. It has been put on the approved list of the Association of American Universities. Its graduates are at once eligible to membership in the American Association of University Women. Our work is fully recognized by all the great universities. We have all the recognition that an institution may gain in academic matters except a chapter of Phi Beta Kappa, and we are now arranging for our institution to be placed before the society at its next meeting. We are fully qualified for membership, but we have never made application.

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There can be little doubt that Agnes Scott is the largest and best recognized college for women under Presbyterian control in the entire world. This fact alone

Place in the Presbyterian World would not necessarily put us high in rank, for Presbyterians in all lands have neglected education for women. Our position

gives us great opportunities and responsibilities as a leader not only in our Southern church but wherever Presbyterians are found.

The latest statistics show that Agnes Scott now distinctly leads every other Southern Presbyterian college in material equipment and financial assets.

In Our Southern Church It is one of the great forces of the denomination; and we have a wonderful opportunity to aid the other institutions

of the church by supplying fine teachers, by setting a worthy example, and by co-operating as fully as may be possible.

There is little doubt that Agnes Scott has an opportunity to become the greatest college for women in the world of any denomination. We are ideally located

Our Opportunity near a large city, with ready means of access and with the best climate of our whole country. We are four hundred miles from

serious competition. We are surrounded by a homogeneous population and not with mixed races as in the East. We are in the heart of the Anglo-Saxon peoples in America. Our section of country stands largely for the separate education of men and women rather than for the co-education that dominates the West. Southern people furnish more orthodox girls in religion than any other part of our country; and as an institution standing for pure religion we have a field almost our own among colleges of our rank. Surely the College needs our best thought and efforts.

THE TRUSTEES

Having noticed briefly our achievements hitherto and our prospects for the future, we may review the resources with which we may hope to make further progress; and first of all we should consider the Board of Trustees.

Our Board really constitute the College. In their official capacity, the Trustees own all the property that has been accumulated through the years; and **Constitute the College** theoretically at least they exercise all the powers of the institution. In most commercial corporations, the Directors do not own the entire business; and the Board of Directors is not identical with the corporation itself. In many church institutions, the title to the property rests in the Synods or other church courts. The Trustees of Agnes Scott have as full powers and as great responsibilities as it is possible to grant to a board.

In the best American colleges, the Board of Trustees assume rather direct management of the **Manage the Business** business affairs. The investment of money, the care of buildings and grounds, and the supervision of budget making are well recognized duties of Trustees.

The means for growth are essential to any live institution. In denominational colleges, the church or denomination usually looks after this. In state institutions, the legislature should provide the funds. In the relatively few independent colleges for men, like Washington and Lee or Princeton, the alumni have generally assumed the important task. In time to come the graduates of colleges for women may be able to assist largely in this work, but at present the Agnes Scott alumnae are too few and young as a rule to assume leadership, though they are wonderful supporters of the work. For this reason, a relatively young college for women is more dependent on its Trustees for guidance and growth than any other kind of college.

Provide for Growth

Our new charter provides that the membership of the Board may not exceed twenty-seven. Three of these possible members were to be chosen only on condition that either the Synod of Florida or that of Tennessee should ask for representation on our Board. Since no action has been taken by these synods, for all practical purposes now our maximum number is twenty-four members. At present we have twenty-one in service. Under our charter provisions, we must rearrange our members into groups on the basis of "Corporate" and "Synodical" and "Alumnae" Trustees, and the groups also for the various terms of service must be made. This will necessitate also some changes in our committee personnel.

Without changing essentially our self-perpetuating character or altering our general powers, we arranged last year to have four representatives from the Synod of Alabama. Those elected by us and confirmed by the Synod were Mr. W. A. Bellingrath, Dr. Dunbar H. Ogden, Dr. W. R. Dobyms, and Mr. H. C. Armstrong. The last named found it impossible to serve, but the other three have been

Organization

Alabama Now Represented

active in their co-operation since the Synod confirmed their election in October, and we are exceedingly fortunate to have them as co-workers for Agnes Scott. At the coming meeting, some one from Alabama should be elected instead of Mr. Armstrong.

At the last meeting of the Synod of Georgia, a plan was adopted whereby the Synod will have representation on the Board in the same manner as Alabama.

Georgia To Be Represented There must be chosen from the Synod of Georgia four representatives for our Board. These do not have to be new appointments. We may select some of our own strong Georgia members to especially represent the Synod also.

THE FACULTY

According to our Agnes Scott by-laws, the Faculty has been given by our Board general charge of instruction, the discipline of the College, and the general social and religious welfare of the institution. As we have noted, the Trustees are the College; but in a sense the saying is true that "the faculty makes the college." The art of teaching is rare and difficult to attain, and the maintaining of a strong faculty is no simple problem.

To meet the requirements for a place in Agnes Scott necessitates a long and expensive training. The usual high school and college courses are but the foundation. On top of that we expect from two to four years of graduate study and at least two years of successful experience. In addition we require membership in some evangelical church and the acceptance of the essentials of our faith; such as, the deity of Jesus Christ, the atonement as the way of salvation, and the historicity of the Scriptures. People may accept these tenets, however, without being very active in their faith,

and hence we plan to interview personally every teacher before employment. Our religious qualifications cut out nearly two-thirds of those whom we otherwise might consider and make it very difficult to maintain our high scholastic requirements. The increases in salary have helped, however, in this matter.

There is hardly any problem before us that calls for as much care as our faculty. A number of our best teachers have only the M. A. degree. The Southern Association is pressing for all heads of departments to have the Ph.D. We ought to devise some way of helping these teachers go on with their study. Some of them are not financially able to take leave of absence without any pay. As soon as our finances justify it, we ought perhaps to help them to some extent. We need more men on the faculty. At least half of our professors ought to be men. We need also more married people so that there may be more homes on the campus where students may go for friendly visiting and counsel.

We have not been able as yet to fill the place of Dr. Armistead. It is perhaps the most important place on the faculty, and it will take time for a proper choice.

Changes in Faculty Prof. S. G. Stukes has been asked to assist temporarily with the work of Registrar. Miss Elizabeth Jackson, Ph.D., has been chosen Assistant Professor of History to succeed Miss Lois Gibbons; Miss Mary Campbell of Vassar College will fill the place of Miss Catherine Torrance in Greek and Latin for the next session, as the latter has been granted leave of absence for a year. Miss Margaret Phythian, M.A., and Miss Margaret Bland, two of our graduates, will be instructors in French for 1923-1924 instead of Misses Margaret Culberson and Gwendolen Glendenning, who have resigned. Miss Strehel Walton of the Conservatory of Toronto will assist in the departments of Voice and Piano, taking the place of Misses

Kathrine Sutphen and Eunice Curry, since our Music work does not justify the two assistants. Miss Ruth Pirkle, one of our recent graduates, will become Assistant in Biology instead of Miss Fannie McCaa, who has resigned.

While Campbell Morgan is not one of our faculty, he has suggested that he would be glad for his coming to the college to be an annual event; and we have secured him for a series of addresses on Fundamentals during next November.

THE PRESIDENT

In American colleges, there is the greatest variety of duties exercised by the President. In all cases he is the executive officer in carrying out directions of the Board of Trustees, and in practically all cases he has the responsibility of nominating the members of the faculty. There are a great many other directions in which he may spend his energies.

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The most inviting field of service for a president is in providing spiritual leadership for the college. There can be no finer work than that of helping splendid young women to develop their spiritual natures and to find places of service and of happiness in the Kingdom. Unless definite efforts are made to permeate the college life with religious interest, the so-called Christian institution may not be more influential in spiritual things than state institutions.

Spiritual Leader

The modern college should have constant contact with the public, and one like ours should also be in close touch with the church. An institution owes something to its constituency, and from it must gain its ultimate support. A very active president may easily spend all of his time in meeting the public, and his engagements might be helpful to his institution and possibly also to the community and the church.

The function of securing funds for support and development has been greatly emphasized in recent years, and it is much deplored by educational experts. The Carnegie Corporation recently expressed the fear that its great gifts have perhaps done more harm than good because they have taken college presidents from their tasks of running the educational work and made them field agents. The work is very absorbing, and success in it means the devoting of nearly all one's time to it.

**Money
Raiser**

the fear that its great gifts have perhaps done more harm than good because they

The most important problem before the Board at the annual meeting this year is the selection of a President for the College, or the taking of steps looking to this end. For the present at least, he or she will have to serve in the three-fold capacity outlined above; but there is no doubt that the work should be more and more concentrated on developing the characters of our students. If we fail in that, it will be of little use for us to gain money or reputation or size. There is no hurry in making a selection. Things are in very good shape temporarily. The position is one of the best within the bounds of the Southern Presbyterian church, and it will command almost any one who may be called to it. There are no commitments in any way either as to person or salary, and the field is entirely open for an unrestricted choice.

**Agnes Scott's
Situation**

to this end. For the present at least, he or she will have to serve in the three-fold capacity outlined above; but there is no

THE STUDENTS

For the young women who make up our student body, the College is run. Without them there would be no need of President, Faculty, or Trustees. The quality of the student body has a most important bearing on the output of our institution.

Importance

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If we consider our equipment and endowment as capital, a reasonable assumption, and if we assume five per cent as a fair rate of interest, each student costs us about \$250 per year more than we charge her. In addition she takes our time and effort. We do not wish to waste either our time or money; and we cannot take all who apply to us, so it is very important that we select only worthy students. We are not promising any spaces before June 15th of each year, and on that date we pick the best applicants from our list who are registered. We are taking these only from schools which are known to do good work. In addition we use the psychological tests to help us get the leaders for our students. After all, we must depend largely on our friends, including Trustees, patrons, and others, to help us find girls who are worthy of our training.

Even with our rigid process of selection, we can see that the time is approaching when we must take care of more girls. We will soon be having excess applications from girls of such quality that we cannot afford to turn them away. This is true of all the best colleges for women in our country, and it will not be many years before we must face it. We are in the heart of a rapidly growing city and community, and we cannot afford to turn away fine girls from our very midst.

The past few years have been trying ones for those who are striving to train young people. Post war conditions have upset many moral and social standards. We have fared remarkably well, and we are thankful for it. The thing we notice most is the tendency on the part of our students to go into outside activities instead of concentrating on their studies; but even this practice, mistaken though it is in policy, is due largely to a desire to serve the community rather than to the spirit of neglecting duty.

BUILDINGS AND GROUNDS

Many of our problems, while quite real, can wait for later solution; but it is necessary that some questions concerning our grounds and buildings be decided promptly. The rapid development of both Decatur and Atlanta will soon make our situation grave unless we plan wisely.

Agnes Scott is very young as an institution of college rank, and it has had a phenomenal growth. During the last three years, we have considerably more than doubled our assets. No one can tell what is before us, but there is every reason to believe that we have a wonderful future.

We ought to plan so that our own dreams and those of Trustees to follow us may have opportunity for coming true. Last spring some of us were thrilled with the suggestion which came from our Northern friends of acquiring a large site and building a fire-proof plant from the ground up, with unlimited room for development. Since we could not unite whole-heartedly on that plan, we ought to develop our present location with our prospects and opportunities fully in mind.

As all of the Trustees probably know, Dr. Ralph A. Cram, of Boston, one of the best known architects in any country, visited Agnes Scott last fall and has drawn plans for our immediate needs; and he has outlined, though not on paper, something of what can be done for the future. He believes that we can make a very attractive and serviceable plant where we are at present, taking care of considerable increase in attendance and expansion. His outline sketch will be presented by the Committee on Buildings and Grounds. Dr. Cram advises us to get a fuller plan of development, showing a bird's-eye view of the proposals, with details of the various buildings and some estimate of their cost. This

would enable us to approach prospective givers with something definite in hand. I believe this would be a good investment for us. Since we are not attempting a new plant with its challenge to Atlanta, the church, and especially our Northern friends, we need to work all the harder and to rely more largely on our own forces—our Trustees, Alumnae, and more local friends. These resources are sufficient if we can have hearty support of our plans.

The greatest single hindrance to progress where we are is the Georgia Railroad, and that cannot be disposed of; but Dr. Cram thinks its inconvenience can be somewhat relieved. The next most difficult problem is the South Decatur car line; and the time seems ripe to try through the City of Decatur to get it off our grounds and off Candler street if possible. By operating with the city we can make better terms than if we initiate proposals ourselves.

It has been more than ten years since we began any building of major importance on the campus, and all our competitors have been making substantial progress. A first-class college ought to do some building every four or five years unless it is far better equipped than we are. We ought to have a Gymnasium **at once**. Our present building is only about 30% of what we need in point of size, and it is not worthy in any way of our College. Another real need which ought to have our prompt attention is a house for Day Students. This is not a major undertaking in point of size or expense, and a temporary building might serve the purpose for the present. We have three times as many day students as four years ago, and the number is increasing. We are dependent on Atlanta and Decatur for much of our support, and we need enthusiasm among the local girls, while at present they are not thoroughly enough in touch with college life to be as happy and enthusiastic as they ought to be. You will recall that last year they undertook to raise \$3,000, and we agreed to help them if they achieved this result. They have about half of the amount in sight, but seem unable to go forward. I fear that a sense of failure and dis-

couragement may be harmful to their **esprit de corps** if we do not do something for them.

We must make it a part of our budget plan to save some money each year for expansion. Most of the strong colleges do this, and I will mention it later. At the same time it is essential for us to find some friends who will appreciate our fine work and our urgent needs and will assist by putting up individual or memorial buildings.

How Can We Build?

FINANCES

Miss Inman's donation has been mentioned in an earlier part of this Report. I understand that a considerable part of the residuum coming to us will be in relatively unimproved land. As the College has to pay taxes on such an investment and as the income is disproportionately small, the Finance Committee or some other one should perhaps be authorized to dispose of the property if a satisfactory price can be secured.

Miss Inman's Gift

Mr. and Mrs. Dennis Lindsey, Decatur, Ga., have given the College \$2,000 worth of stock in the Lindsey-Beverly Printing Company for a scholarship, and they guarantee the income to be sufficient to pay the full tuition of a student, preference being given to Decatur or Atlanta girls. This is a most generous contribution and is already being put to work. Mrs. Martha Wynunee Bergstrom of Atlanta has also contributed \$1,000 for a scholarship fund on the annuity plan. At her death it will establish a memorial for two of her children. The students of the College are raising a fund to establish a memorial scholarship fund for Miss Martha Bowen, one of our students who died this spring. They are making good progress, but they have not yet reached the needed amount.

Scholarship Gifts

Our gross subscriptions from all sources amounted to \$858,151.50. Our total collections from all sources to date are \$642,851.61. We have had to cancel pledges amounting to \$6,364.02, leaving yet to be secured in cash \$208,935.82. Of the last named sum, \$55,840.69 is due by the General Education Board provided we make corresponding collections. We cannot afford to fail in these collections. Too much is at stake for our future. During the fall and early winter I gave a good deal of time and personal effort to this work, and we made fair progress; but this spring it has been impossible to do much at it on account of the pressure of other things.

The Synod of Georgia has announced its purpose to raise \$1,000,000 for education. Our relation to this effort ought to be carefully considered while the plans are in a formative state. If the Board can do this at the annual meeting, it would be wise; if not, it might be practicable to authorize the Executive Committee or some other that might be named to act for us. Whether we enter the Georgia Educational Campaign or not, we will have to face the need for enlarging our resources as soon as a strong effort is possible. Practically all our competitors already have endowments ranging from \$1,000,000 to \$5,000,000, and nearly all of them are laying plans for further growth. Our endowment at the present time is about \$730,000.

On the whole we are having a good year. We are blessed with fine business officers. Our collections to July 1st, 1923, are already 100%. Provisions, coal, wages, and salaries of teachers are all running higher this year than last; and the prospect is that our bank balance will not be as large as last year. We think that it will show about \$10,000, a sum sufficient for ordinary repairs and improvements during the summer, but not allowing for a large margin. This

is the last year we shall have the annual gift of the General Education Board of \$13,750, and we are increasing salaries to some extent next year to bring them to the Southern Association requirement, so that care will be needed for 1923-1924.

If we are to clear any money on our yearly budget for building purposes and for a margin of safety, we may consider an increase of rates beginning with September, 1924. Perhaps no action should be passed now, but the matter may be taken under advisement. We charge for tuition much less than most other colleges and universities of our class. If we advanced the price \$50 per year, it would probably not be felt by new students coming in; but girls already in college would likely regard the increase as burdensome. When other institutions make increases, they sometimes allow the administration authority to grant scholarship help to worthy young women already in college as a temporary expedient while the adjustment is being made. If we should make some such arrangement, I think the increase could be carried through without any friction or complaint. I would like very much to see us have a surplus each year of about \$25,000. This would be moderate in comparison with many others. If this could be done regularly, we would be in position every four or five years to put up a building of major importance or to buy land that might come on the market. From a business standpoint, this policy would make for satisfied and happy Trustees, enthusiasm among the alumnae and students, and steady progress in the educational world.

ADDITIONAL INFORMATION

As this report is already long, and as it deals with matters of a general nature, it has seemed wise to add an Appendix for the listing of certain information that some may wish to have, but which the whole Board may not care to study.

In view of our temporary organization, and of the efficiency of our standing Committees, it has seemed wise for me to make no formal recommendations, but to submit to the appropriate Committees such matters as need definite action at this time.

In closing I wish to express my sincere appreciation of the help and co-operation which have been given by members of the Board and by the Faculty and Students during these trying days since the death of Dr. Gaines.

Respectfully submitted,

J. R. McCAIN,

Acting President.

APPENDIX

Our enrollment and average attendance have been the largest in the history of the institution.

Attendance The distribution by states will be of interest.

Georgia	270	Louisiana	2
Alabama	47	Massachusetts	4
North Carolina	29	Oklahoma	3
South Carolina	24	Texas	6
Virginia	15	West Virginia	3
Florida	14	Pennsylvania	2
Mississippi	14	Canada	1
Tennessee	13	Japan	2
Arkansas	8	Korea	1
Kentucky	7		465

Resident Students	339
Non-Resident	126
	465
Total	465

It will be gratifying to know that we have now on our list of applicants for next September many more than we can accommodate in our buildings. Others will be applying later, and we will have to turn away about the usual number no doubt.

We have on our campus eight brick buildings and sixteen frame structures—twenty-four in all. We have acquired three cottages since the last annual meeting of the Board. Two of these are being used by teachers, and the other is rented on a commercial basis for the present. Since our buildings are so numerous and scattered, it is expensive to supply heat for them, and we are not able to furnish steam for several cottages which really ought to have it. Our wooden buildings also require frequent painting and recovering, and these items alone are very large each summer.

The engineer's topographical survey which we had made last fall shows that we have just about twenty-five acres in our campus. We need very much to have improvements made in beautifying the grounds and in planning more harmoniously our systems of walks, drives, and flower beds. Mr. Cram's plans will be of considerable help to us in these matters, and perhaps no action ought to be taken until we have accepted or rejected his program.

The Board will learn with interest and appreciation the fact that Dr. J. D. M. Armistead in his will left his library to Agnes Scott College. It will be a valuable addition, especially to our English collections; and we plan to keep it intact for the present at least in a separate room, but with an adequate card index and cross references with the general index of the Library.

We now have in the Library 11,740 volumes, 793 having been added during the past year, and not including the gift of Dr. Armistead. Our fund for purchases amounts to about \$1500 annually. This is small, but much better than it was a few years ago. In Miss Genevieve White we have a most efficient Librarian, and her monthly reports are most illuminating. From the opening of college to the middle of April, 92,816 books had been charged to students, indicating the incessant use of the library by our girls.

In addition to books and the regular small replacements, we spent last year about \$7,000 in new equipment for laboratories, pianos, house-keeping equipment, and class room furniture. We ought to spend even more this summer, but will not likely have the funds available.

During the past two years, the demand for scholarship and loan aid has been very notable and pressing. We are not able to take care of many worthy cases.

Scholarships We need very much some endowments that would provide in large measure the entire expenses of a girl here. At present the utmost help that we can give any one is \$150, and usually we give about \$75 to each. We give assistance only to those who will prove worthy of our time and attention, and as a rule the girls are about the best in college. Some of our own Trustees have been leading in this fine work, but in the most quiet and unobtrusive manner possible.

Agnes Scott College
Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 23, 1924



**PRESIDENT'S ANNUAL REPORT TO THE
BOARD OF TRUSTEES**

1923-1924

The Board of Trustees,

Agnes Scott College.

I have the honor to submit a brief outline of the work of the College for the session just closing.

The members of the Board have been most helpful in showing interest in the College and in co-operating for its welfare. Many good suggestions have been made by individuals, and practically every member has given sympathetic consideration to problems talked over by the President. Special acknowledgment should be made of the work done by the Chairman of the Board and by the chairmen of the various committees. Without their special labors, it would have been necessary to call perhaps a half dozen meetings of the whole Board.

At our meeting a year ago, we elected Mr. John H. Frye of Birmingham as a representative from the Synod of Alabama to serve until May, 1925. Mr. Frye was at first inclined to accept the place, but finally decided that he must decline. This position is to be filled at the meeting on May 23rd.

Attention is called to the fact that the terms of the following members will expire at this meeting: Mr. George E. King as a corporate Trustee, Dr. W. R. Dobyms as a member from Alabama, Mr. H. T. McIntosh as a representative of the Synod of Georgia, and Mrs. Harold B. Wey from the Alumnae Association. The Committee on Nominations will of course take care of this matter.

It was necessary to make twenty-one changes in our faculty last year, including additions. Dr. Gaines had filled about half of these before he died. Some of the positions were very important. We are grateful that the appointees have given excellent satisfaction; and all the faculty and officers have been untiring in their efforts for the upbuilding of the College. In a very real sense they "make" the institution, and we are thankful for their self sacrifice and loyalty.

It is gratifying that no changes of major importance will be needed for the next session, so far as we can now see.

Details of the changes made for 1923-1924 will be found in the Appendix to this report.

By using the house of Dr. Gaines for boarders and by making a recitation room out of the old Home Economics dining room, we were able to take about forty additional students this year. The enrollment for the session has been five hundred three. The increase in numbers has been needed to enlarge our income, but it has given us satisfaction to be able to take a few more of the fine girls whom we would have had to turn away.

The work of the session has been unusually good. It was the first year in which we have tried a strictly merit basis for admission, including psychological tests, and we are much pleased with the results. Our failures have been reduced about fifty per cent. The proportion of upper classmen in colleges is increasing, as should be the case; but we see that it will bring problems to us. The advanced electives are being crowded, and we will soon be facing faculty increases in work where the cost is higher than in giving work for Freshmen.

The students have shown a fine spirit of co-operation.

There have been very few cases of discipline. More seriousness of purpose is evident than a few years ago. Special mention should be made of the excellent service rendered by the leaders of the Student Government Association and of the Young Women's Christian Association.

(See Appendix for additional details regarding students.)

We have been pressing earnestly for the securing of enough land to develop a really great College on our present site. Since the last Annual Meeting of the Board, we have bought six lots, each with a residence on it. This property has cost about \$45,000, all of which has been paid except \$5,000 in mortgages not yet due and which the mortgagees will not allow to be paid off. In making these purchases, we used campaign funds to extent of about \$30,000, and the remaining \$15,000 we had to take from our current account. While it is very expensive to purchase property at such rates, we feel that it will never be cheaper, and we cannot afford to be hemmed in too much. In planning for growth for twenty-five years even, we are sure we ought to extend our holdings to Dougherty Street between Candler and McDonough Streets.

There are still a number of houses that ought to be eventually acquired in order to round out our holdings and protect us from commercial intrusion. There are four such places on McDonough Street, one on College Place, and six on Candler Street. It would probably take \$125,000 to go into the market and buy them now, as most of them are held at inflated prices and we have not the money available; but as they come on the market from the initiative of the owners we ought to buy if the prices are right. Some reserve fund is needed for such opportunities, but we have not yet been able to arrange it.

We face perhaps our greatest need in the erection of a gymnasium. Our present one was designed for about 200 students and we now have 500. Since it was built methods of teaching physical education have changed, and the arrangements are out of date. The swimming pool is a joke among the girls, and we are ashamed to take visitors to see the building.

Another need of almost equal importance is a large auditorium. We have about 560 officers and students, and our chapel will hold only 467. We have not sufficient room for ordinary exercises and worship, and we cannot invite visitors without fear of their having to endure discomfort.

It looks as if the time has come to build a gymnasium and to so arrange it that it can be used as a temporary auditorium until a permanent one can be provided. We are informed tht such a combination can be erected at a cost of about \$100,000. We have available about \$70,000 which can be financed without calling on the current treasury, can be used for the purpose, and we have in sight interest income or good pledges for \$15,000 more by the first of November. We believe that the erection and equipment can be financed without calling on the current treasury, and without borrowing, if we can get \$15,000 subscribed.

There are other building needs which we must plan to meet soon if we are to maintain our standards of efficiency.

Other Building Needs The first of these is an Administration Building with plenty of room for recitation quarters. It is needed almost as much as the gymnasium-auditorium; but our plans call for the location of the administration building on the site of our present gymnasium and hence the latter should be replaced first in some other location. The sum of \$250,000 will probably be needed for the erection of an adequate building combining recitation class rooms and space for administration.

Engineers tell us that our present heating plant and power house cannot carry more than the proposed gymnasium-auditorium unit, and that it will have to be enlarged. It cannot stay in its present location as it would prevent the development of our plans for major buildings. It will probably cost about \$75,000 to move it to the corner of College Place and Dougherty Street; but we would gain in several ways besides more room, heat, and power. We could have gravity drainage in the proposed location and we could also avoid the drayage of our coal by bringing it in car load lots by trolley.

Still another improvement that should be planned for an early date is a new Chapel. It is hard to maintain the spirit of worship and reverence when our services are held as now in a room used for all sorts of other activities. Agnes Scott's strongest motive is religious, and hence we should by all means provide a Chapel as soon as possible. It would be most fitting if this building could be erected as a memorial for Dr. Gaines. We are discussing this with some of the Alumnae.

We are constantly pressed to take more boarding students, and we believe that the Agnes Scott influence would be a blessing to many of them; but we ought not to plan enlargement until the fundamental equipment needs mentioned above have been met.

In order to unify our campus, it is necessary that the South Decatur-Stone Mountain trolley line be moved. After a great deal of delay the City Commissioners have given their consent. The moving was vigorously opposed by prominent citizens. We tried earnestly to avoid inconveniencing them by working out some other route, but it was not possible, and hence we are paying for the removal of the tracks from Ansley Street to Dougherty Street, letting the line run on our own right of way. To effect this

plan we had to purchase the property of Mr. H. E. Taylor for \$15,000, and we will have to pay out approximately \$10,000 more perhaps, but it will give us relief for the present at least, and the last named expense will be met out of the income from the next fiscal year.

A comprehensive plan of beautifying the grounds has been prepared and about \$400 has been spent this spring in making a start on the work. The Alumnae **Campus Improvements** are helping to plan this program and they have been quite helpful in it. The interiors of some of our buildings are also being improved; for example, the parlors in Agnes Scott Hall. Income from the generous gift of Miss Jane Walker Inman has been used in this way.

The proceeds of the legacy of Miss Inman have been paid to the College during the last year. Mr. John A. Hynds, the Executor, proved to be most capable in handling this, and we were pleasantly surprised to find that the amount was larger than anticipated. The total sum was \$144,389.92, including the real estate on Harris Street. The latter is not producing much income, but the remainder of the legacy is well invested, and it is likely that we can make a good sale of the real estate before long.

We ought to give some definite expression of appreciation for this truly wonderful gift. I doubt whether we are ready to make a permanent decision, but it would be appropriate for Mr. Inman's name to be attached to two departments of the College that are among the largest and most popular. For example, we might establish "The Samuel M. Inman Professorship in English" and "The Samuel M. Inman Professorship in French." Those two chairs are just now held by Miss Louise McKinney, our oldest professor in point of service, and by Miss Lucile Alexander, one

of our leading alumnae, both of them greatly beloved. These two foundations would take \$120,000 of the amount donated. It might be appropriate to use the balance of about \$25,000 to establish the "Jane Walker Inman Improvement Fund." These suggestions are given by way of example.

On account of the enforced withdrawal by the General Education Board of the annual appropriation they have made for three years, we have faced the need of strict economy this year. Thanks to the fact that we closed last year with a nice balance, we will finish the current year with money in the bank, but the situation has kept us anxious at times. We have had fine co-operation and forbearance on the part of our whole staff. Special mention should be made of the good business judgment and faithfulness of Messrs. Cunningham and Tart in the business office.

The increase of \$50 per year in charges which has been made for next year will keep us from the danger of a deficit, but increasing expenses will quickly absorb most of the larger income. Patrons have realized the justice and need of the increase, and very few have found it necessary to ask for additional scholarship aid. We may have to pay out about \$800 more than our endowed funds will produce, but this will last only for next year, we think.

We were able to close out our first campaign account with the general Education Board last summer; this was the one requiring us to collect \$325,000 in order to receive from them \$175,000. We are now laboring on the second agreement with them, made in 1921, requiring us to collect \$150,000 in order to obtain \$100,000. We have gotten about half of what is necessary, and the Board has paid their proportionate part of their pledges but we are having hard work

to get up the balance needed. We have the subscriptions, but collecting is slow. We cannot afford to lose in this matter.

The campaign has been a great blessing to the College. Our endowment is about \$850,000. While this is very small in comparison with our competing institutions and with our needs, yet it is so much larger than four years ago that we are grateful for the growth.

The officers of the College have co-operated with the Finance Committee in checking our investments and analyzing them. We are submitting in the Appendix an outline showing our holdings in various groups. Mr. J. C. Tart, Treasurer, has been most valuable in this work as well as in keeping up with investment conditions and in making suggestions.

This is the most active period religiously that we have had in several generations. The running of a great college, especially one that is alive to all intellectual movements, is peculiarly difficult. Agnes Scott was founded for the glory of God. We now have an unequalled opportunity for witnessing a good confession of Him. Our teachers and students are alive to all that is going on, but they have been surprisingly loyal to the things of Christ. The stand of the institution is becoming widely known, and a large number of parents in applying for the admission of daughters write that they choose Agnes Scott because the faith of their children will be safe. We have never had so great a demand for our graduates. The opportunities we face constitute a great challenge that should knit our Board and our other friends in a circle of prayer that we may not fail to maintain our best ideals at this time.

In planning for the greatest service of our graduates after they leave us, we feel the need of more definite train-

**Department of
Religious
Education**

ing of our students in religious education and in practical Christian work. We have a Bible course that is as good as any outside the best theological seminaries. If we can combine with the thorough education we give and the excellent Bible training furnished nomething akin to the practical teachings of the Assembly Training School in Richmond, we would be able to furnish workers who would be of more value to the Kingdom than the average preacher. We have not the means for establishing this department as yet, but we are hoping that it will come later.

No specific recommendations are needed in connection with this general report, as they will be brought in by the respective Committees of the Board.

Respectfully submitted,

J. R. McCAIN,

President.

APPENDIX

Some of the more notable faculty changes for the session 1923-1924 are noted below:

Sanford M. Salyer, A.B., Ph.D., was selected as Professor of English to succeed Dr. J. D. M. Armistead.

Miss Mary Stuart MacDougall, Professor of Biology, was given another year's leave of absence in order to complete her Ph.D. degree, and Professor Woolford B. Baker, Emory University, has been serving as Acting Professor for this year.

Miss Catherine Torrance, Associate Professor of Latin and Greek, has been given a year's leave of absence in order to complete her Doctorate at the University of Chicago. Her place has been filled by Miss Mary E. Campbell, B.A., M.A.

Miss Lois Gibbons, Ph. D., resigned as Associate Professor of History, and her place has been filled by Miss Elizabeth F. Jackson, Ph.D.

In the Romance Language Department, Misses Margaret A. Culberson and Gwendolyn Glendenning resigned as Instructors in French, and their places have been filled by Misses Margaret Pythian, M.A., and Margaret Bland, B.A.

Mrs. Margaret O. Fitzhugh resigned as Associate Professor of Psychology and Education and Miss Emily S. Dexter, Ph. D., has been elected in her place.

Miss Mary Elizabeth Goodwyn resigned as Instructor in Latin, and her place has been supplied by Miss Janet L. Brownlee, B.A., M.A.

On account of the expansion of our work it has been necessary to employ some additional teachers.

Miss Laura Cooper, B.A., M.A., has been appointed Instructor in History.

Miss Elizabeth Hoke, B.A., has been elected Assistant in Mathematics and Physics.

Miss Marguerite McCampbell and Miss Carlotta P. Mitchell have been added in the Departments of Physical Education and Spoken English respectively.

In Biology Miss Ruth Pirkle, B.A., has succeeded Miss Fanny McCaa; and in Chemistry, Miss Philippa Gilchrist, B.A., has succeeded Miss Sarah McCurdy.

In Music Miss Strehel Walton, a graduate of the Toronto Conservatory of Music, has been assisting in Piano and Voice, as we did not have enough students in these subjects to justify an assistant in each one of them.

On the Administrative side of the College, Professor S. G. Stukes has been appointed Registrar, and Miss Eleanor Buchanan has been appointed assistant in his office.

II. Our 503 students may be classified in various ways, as follows:

Seniors	60
Juniors	84
Sophomores	96
Freshmen	216
Irregulars	26
Specials	13
Graduate Students.....	3

By States they are distributed as follows:

Georgia	200	Pennsylvania	2
Alabama	43	New Jersey	2
North Carolina	31	Kansas	1
Virginia	25	Louisiana	1
Florida	19	Texas	1
South Carolina	18	New York	2
Mississippi	17	District of Columbia.....	1
Tennessee	17	Japan	2
Arkansas	6	Korea	2
West Virginia	6	Canada	1
Massachusetts	3	India	1
Kentucky	2		
		Total	503

The denominations have been represented among the students as follows:

Presbyterian	207
Methodist	125
Baptist	94
Episcopal	24
Jew	15
Christian	10
Christian Science	5
Catholic	4
Unitarian	2
Congregational	1
Dutch Reformed	1
Lutheran	1
Not specified in application.....	14
Total.....	503

III. Investment groupings. Some of the investments listed below are held in reserve for building or other emer-

gency measures. The real estate left by Miss Inman is not included, as it is regarded as a temporary investment and as it is only slightly productive.

Type of Security	Amount	Per Cent of Total
First mortgage loans.....	\$77,500	8.6%
Stocks (donated)	21,100	2.4
Oil bonds	50,000	5.8
Mining bonds	27 500	2.7
Shipping bond	2 000	.2
Foreign govt. bonds.....	52,100	6.
Canadian bonds	100,000	11.6
Public utilities bonds.....	95,000	11.2
Municipal bonds	5,000	.5
Industrial bonds	97,000	11.3
Railway bonds	347,000	39.8
<hr/>		
Total par value.....	\$874,200	
Average yield, 5.75%.		







Agnes Scott College

Decatur, Georgia

ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 22, 1925



**PRESIDENT'S ANNUAL REPORT TO THE
BOARD OF TRUSTEES
1924-1925**

The Board of Trustees,
Agnes Scott College.

I beg leave to submit herewith my second annual report as President of Agnes Scott College, covering the academic year 1924-1925. There have been few notable features in the regular work of the session. It has been marked by improvement in the quality of scholarship, by earnest and faithful work on the part of the students, and by loyalty and unselfish devotion on the part of the officers and faculty. Since the educational and religious aspects of the year have no special features, I am changing the usual order of the report and am calling attention to a few of the matters on the material side that need our attention.

The General Educational Board lacks about \$35,000 of having paid in full their pledge made in 1920. In order to claim this remainder, it is necessary for us to collect a corresponding part of the pledges made by other friends. It will take approximately \$51,000 in collections to clear us with the Board by next February. We have outstanding about \$125,000 in subscriptions, but many of our friends have already notified us that they cannot pay by that time. As a matter of fact, we have been collecting for the last two years only an average of \$25,000 annually, and we have a definite problem before us. If we press our subscribers very hard, they will cancel their pledges. By being patient we will likely be able to collect

rather well on this campaign and retain friends to whom we can later go again. The General Education Board has been more liberal with us than is customary, and we can hardly ask for an extension of time.

When the College was closing the campaign of 1909, a similar situation prevailed, and Mr. S. M. Inman bought the outstanding subscriptions. By the use of tact and patience, we understand that he collected enough from them to reimburse himself. If we come to the end of our days of grace in this campaign, we may need to look for another good friend or friends, but we are going to make an earnest effort to close the campaign without having to resort to this expedient. We would like for the Trustees to keep the matter in mind and to make suggestions for hastening the work of collections. The fact that we are considerably ahead of other similar campaign funds in the per cent already paid in is a compliment to the loyalty of our friends and to the efficiency of our Treasurer, Mr. Cunningham, but it will not be of much comfort if we should fail to realize in full the generous offer of the General Education Board.

Work on the new Gymnasium-Auditorium was begun about December 1st and has been progressing satisfactorily.

Building The contract calls for its completion by Sep-
Plans tember 1st, and the prospects are now favor-
 able for that. We hope that each Trustee will
 take time to examine the building thor-
oughly. It is a model of its kind, and it has attracted most favorable comment from educators who have examined the plans. We had hoped that it could be erected for \$100,000; but in order to get what we need now and to provide for future growth, we found that the cost will be over \$150,000. Some details of the work will not be finished now, and the furnishings will have to be scanty for the present, as nothing for them is included in the estimate above mentioned; but we believe by taxing our resources and using careful economy we can see our way clear to its ultimate

completion without debt. We can realize something of the size and kind of construction when we know that it will cost, without equipment, more than *any two* other buildings on the campus. We think it is a worthy unit of a larger and better plant. I am happy to record that our students voluntarily raised \$7,500 to help us finish this building.

Edwards & Sayward, who are architects for the new building, have voluntarily been working over plans for future development that were prepared for us by Dr. Cram two years ago, and they have submitted suggestions that appeal strongly to us who are in the administrative work of the college. We expect to have these plans on exhibit at the annual meeting, and we will hope to have your suggestions at that time.

We need *immediately* two additional units for our plant, and our work will have to suffer in a vital way until we get them. The first of these is a combination heating plant, power house and laundry. We have outgrown our present equipment, and we can barely heat the structures we have by crowding our boilers. The laundry building has been condemned and we have found it necessary to put in additional braces to hold it together temporarily. Besides, we must have the land where our present plant stands for our academic building. This unit will cost from \$75,000 to \$100,000, we are told.

The other pressing need is for a recitation and administration building. No other college of my acquaintance with the standing of Agnes Scott is so poorly equipped for the conduct of our class work, which is at the heart of our whole program. We cannot take more young women either as boarders or as day students until we secure this new unit. The cost is hard to estimate, but it will probably be from \$250,000 to \$300,000.

We are also anxious to have a Chapel that may serve incidentally as a memorial of Dr. Gaines, but particularly

as the religious headquarters of the campus. Our present chapel lacks 100 seats of being able to take care of our faculty and students alone, without a single visitor from the outside. The new building can be used for special occasions, but not for daily use, as it would involve the continual moving of chairs and would interfere with the gymnasium work. We ought to have a place that would each day challenge the full attendance of all our college community for the worship of God.

During the past year we have bought two more lots, each having a residence, in the section between the College and Dougherty Street. These cost \$15,100.

Grounds We are not able to make additional purchases just now, as our current account is heavily taxed with other expenses, and as we have already spent \$35,000 more from the campaign account than was contemplated by the General Education Board.

We have moved the car line from Ansley to Dougherty Street. The cost was estimated by the Georgia Railway & Power Co. at a little less than \$6,000 before it was begun. Their bill was for \$8,400. As this seems to us quite excessive, we are negotiating for a better adjustment. When the bill is paid it will have to come out of our current account.

We are negotiating with the City of Decatur for the closing of Ansley Street and of College Place within the limits of our property. The indications are that our petition will be granted if we will improve Dougherty Street so as to make it a good thoroughfare. The city estimates that this will cost about \$6,000. While we do not see just where the money will come from, we feel that it is essential that this improvement be made, as it is the only way for us to have an adequate athletic field. The grading of this field will also be an item of expense that we will need to provide for in our budget of next year.

We have greatly improved the east side of our campus by the widening and paving of Candler Street. This was done at a cost of \$5,000, but it certainly has added to the attractiveness and value of our property.

We are making progress slowly but steadily in beautifying the grounds. We put out shrubbery this spring around Rebekah Scott Hall and the Colonnade at a cost of several hundred dollars. We have also planted a large number of dogwood trees and running roses along our embankments.

As already indicated, and as the special report of the Treasurer will show, we have had this year an unusual number of special calls on our current income. The present indications are that we will show expenditures in excess of receipts for the session. We feel sure that the money spent has been wisely invested, and a number of the items are for additions to our capital account; but we have found it necessary to be economical until it hurts in a number of ways, as we do not wish to incur debt.

All of our administrative officers have worked hard to make the year a success. Special mention should be made of the excellent service rendered by Mr. Cunningham, Business Manager, and Mr. Tart, Treasurer. The latter continues what I think is the unequalled record for collections in college circles—100 % each year.

The report of the Treasurer will show the amounts held by our endowment fund and how these are invested. Mr. Tart has done excellent work in checking the markets on all our holdings, investigating carefully any proposed changes, and in making recommendations from time to time to the Finance Committee. He is one of the best informed bond experts in Atlanta.

A year ago the Board elected Mr. P. T. Shanks, Selma, Ala., as a Synodical Trustee. This choice was promptly and unanimously ratified by the Synod, and we **Trustees** are pleased that he has accepted the work and has already shown a fine spirit of interest and co-operation.

The terms of the following members will expire at this meeting: Messrs. J. T. Lupton and W. C. Vereen and Dr. D. P. McGeachy as Corporate Trustees; Miss Mary Wallace Kirk representing the Alumnae; Dr. Neal L. Anderson as a representative of the Synod of Georgia, and Mr. P. T. Shanks from the Synod of Alabama. We have no more valuable Trustees than these.

In order that membership on the Board may not be burdensome, we have not called meetings through the year; but we have had numerous occasions to call on individual members for advice and help, and we appreciate greatly the hearty response always obtained.

From two or three sources, we learn that the Synod of Florida may wish to join in the ownership of Agnes Scott. They had planned for affiliation with Rollins College, but we understand that this has been abandoned. Our Charter already makes provision for representation from this Synod, if it is sought.

There have been relatively few changes in the staff of the College for the current session, and we are grateful for the loyalty of many teachers who could **Faculty** have gotten more money by leaving but who stayed with us in the belief that we are doing here a great work in the development of an institution that combines high standards and a definite Christian faith.

Professor John W. Good, A. B. of Erskine College, Ph. D. of the University of Illinois, takes the place in the English department formerly held by Dr. Salyer.

Miss Mary Stuart MacDougall, who has been absent for two years for the completion of her doctorate, is with us again. She has made quite a name for herself, and incidentally for the College, by important scientific discoveries she has made; and she has been highly honored both in this country and abroad. Her return has stimulated greatly interest in Biology. Partly as a result of this increase of interest, we have found it necessary to employ Mr. Eugene S. Heath, A. B. of Ohio Wesleyan, A. M. of University of Nebraska, as Acting Associate Professor of Botany.

Miss Ruth Pirkle has been promoted to become Instructor of Biology, taking the place of Miss Rothermel, who resigned for advanced study. Miss Alice Brown, B. A., of Goucher College, takes the place of Miss Pirkle as Assistant in Biology.

Miss Coma Cole, B. A. of Duke University, M. A. of the University of Pennsylvania, was chosen Instructor in History to succeed Miss Laura Cooper, resigned.

Miss Catherine Gault, Ph. B. of University of Chicago, has been added to the Romance Languages staff as Instructor in Spanish.

Miss Cora Frazer Morton, B. A. of Agnes Scott, has succeeded Miss Elizabeth Hoke, resigned, as Assistant in Physics and Mathematics.

Largely on account of expansion in our work, the following Assistants have been added during the year: Miss Daisy Frances Smith, B. A. of Agnes Scott, in English and Psychology; Miss Frances Amis, B. A. of Agnes Scott, in Spoken English; and Miss Carrie Curle Sinclair, student of Teachers' College, in Physical Education.

The indications are that we will have a record this year in the small number of changes necessary for completing the organization for 1925-1926. We have again become out of line on the salaries paid to certain groups of our teachers, and after another year we will probably have to make some advances, but for the present we are able to hold our excellent staff.

During the year, we tried the experiment of having a "resident poet" for a week. Our students have made quite a reputation in the country for excellence in verse. We brought Mr. DuBose Heyward, well known as a poet, and Mrs. Heyward, almost as well known as a playwright, to the College for a series of lectures and conferences; and we found the experiment most stimulating and helpful. We wish to repeat the plan again when we are able to afford it.

Dr. D. Clay Lilly conducted religious services for a week during November, and he was most helpful both in his public and personal ministry. The spiritual life of the College has been distinctly good this year. For the Session 1925-1926, we have arranged to have Dr. G. Campbell Morgan to conduct a week's services. He has been most stimulating to us in the past.

Through the College Lecture Association, many other distinguished men and women have been brought to give messages on various topics of educational interest.

Our capacity for taking and teaching students is so limited that we are failing in our best service to the South.

Students Our growing faculty take more rooms each year, and this fact decreases the number of boarders we can accommodate. This year we rented the home of Miss Philo Sturges adjoining the campus, but even with this additional room we have been able to take only the number received last year; namely, 503 young women.

We continue to increase the tests for admission and try in every way to accept only the cream of the applicants. We believe our methods of selection are superior to those of any other institutions of which we know, and the quality of our class work has definitely improved this session.

Our 503 students may be classified in various ways, as follows:

Seniors	84	3rd Year Irregulars.....	2
Juniors	67	2nd Year Irregulars.....	3
Sophomores	146	1st Year Irregulars.....	7
Freshmen	183	Specials.....	9
		Unclassified	3

By States they are distributed as follows:

Georgia	282	New Jersey.....	1
Alabama	35	New York	1
North Carolina	34	Ohio	1
Florida	29	Oklahoma	1
Virginia	24	Vermont	1
South Carolina.....	21	China	3
Tennessee	18	Korea	4
Mississippi	13	Canada	1
West Virginia	8	Cuba	1
Arkansas	5	India	1
Kentucky	5	New Mexico	1
Louisiana	4		
Massachusetts	3	Total	503
Pennsylvania	2		
Texas	2	Resident Students.....	355
California	1	Non-Resident	148
District of Columbia.....	1		
Missouri	1	Total	503

The denominations have been represented among the students as follows:

Presbyterian	218	Unitarian	2
Methodist	118	Congregational	2
Baptist	75	Dutch Reformed	1
Episcopal	35	Lutheran	1
Jewish	16	Greek	1
Christian	10	Universalist	3
Christian Science	4	Not Specified.....	10
Catholic	4	Total	503

As I have been with the College for ten years, though as President only two, I think it is well for us to look back through diagrams at some of the developments of the institution in order that we **Some Comparisons** may have some basis for considering future growth. I do not wish to draw any particular conclusions, but simply to present the general facts in a few important matters.

Respectfully submitted,
J. R. McCAIN,
 President.

May 1, 1925.

CHART 1.
Ten Years at Agnes Scott
Number of Faculty and Officers

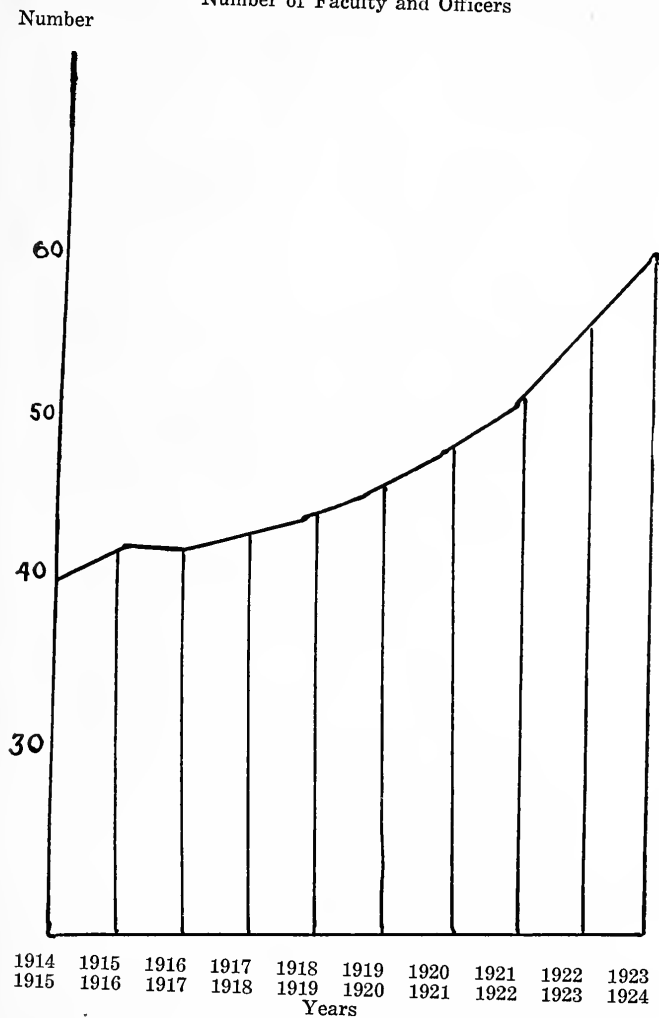
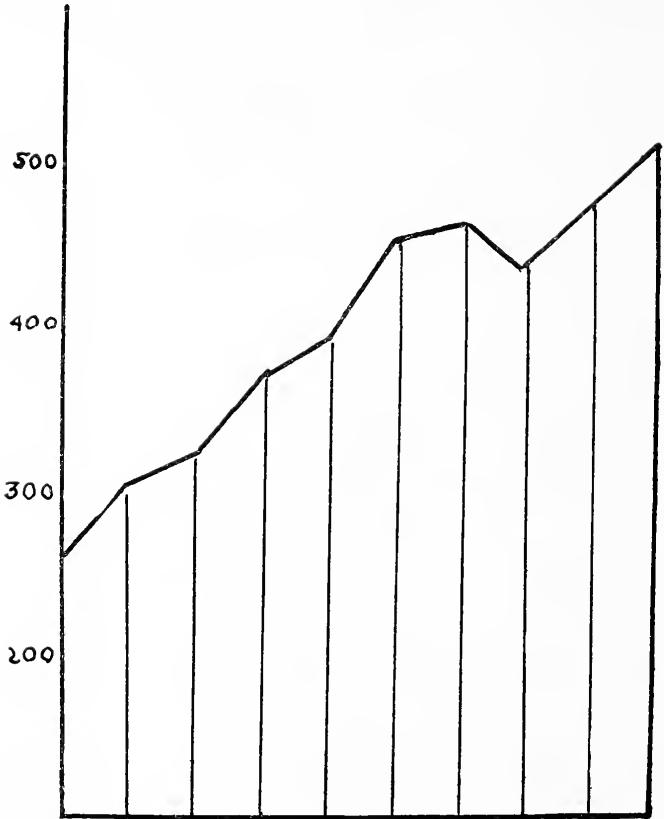


CHART 2.
Ten Years at Agnes Scott
Student Attendance

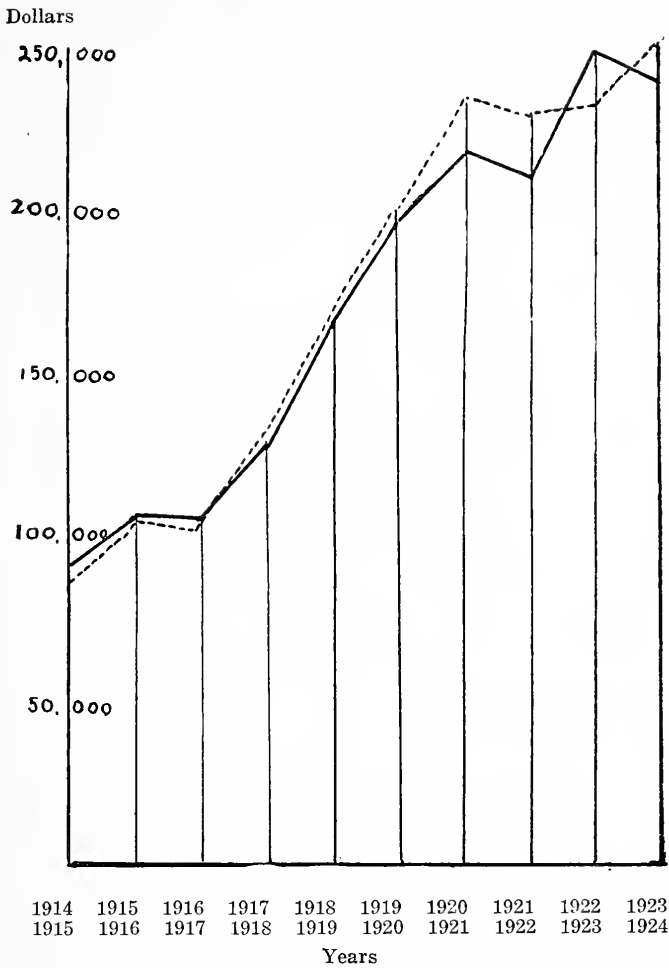
Number



1914 1915 1916 1917 1918 1919 1920 1921 1922 1923
1915 1916 1917 1918 1919 1920 1921 1922 1923 1924

Years

CHART 3.
 Ten Years at Agnes Scott
 Total Income and Total Expenses



— Total Expenses
 - - - Total Income

CHART 4.
 Ten Years at Agnes Scott
 Comparison of Tuition Income and Salaries

Dollars

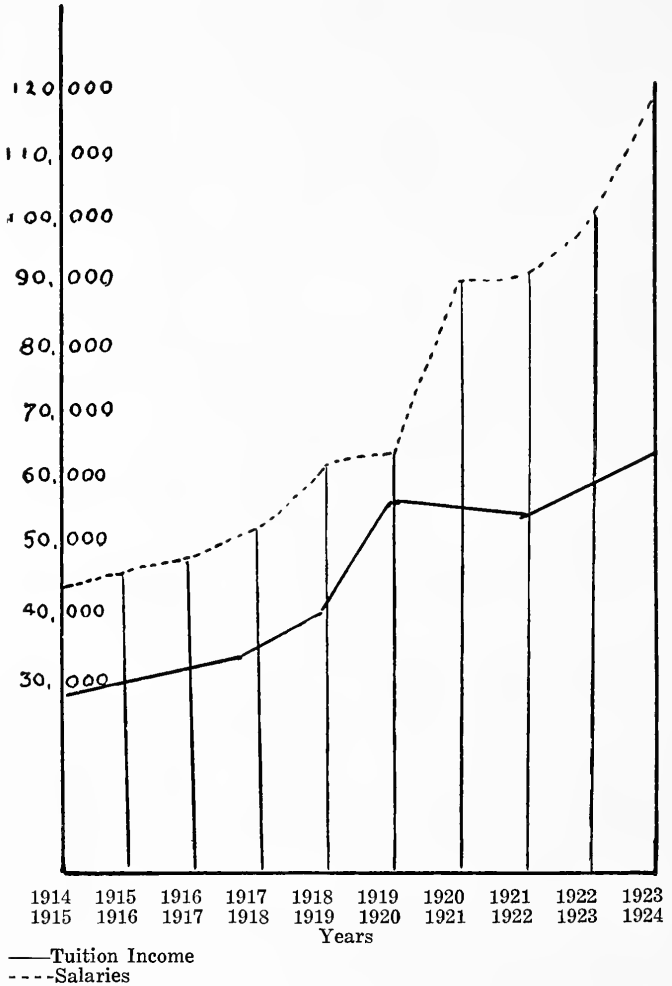
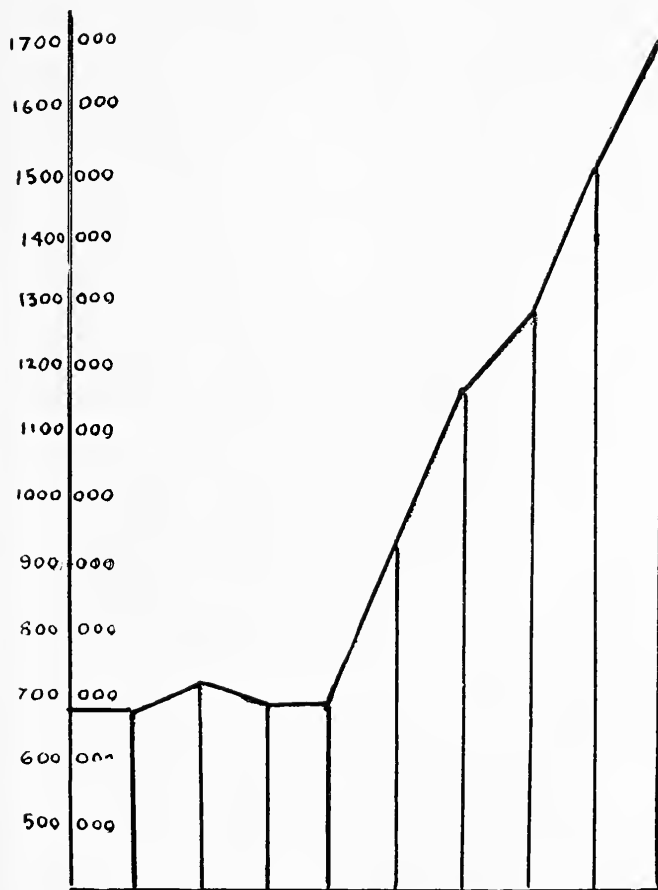


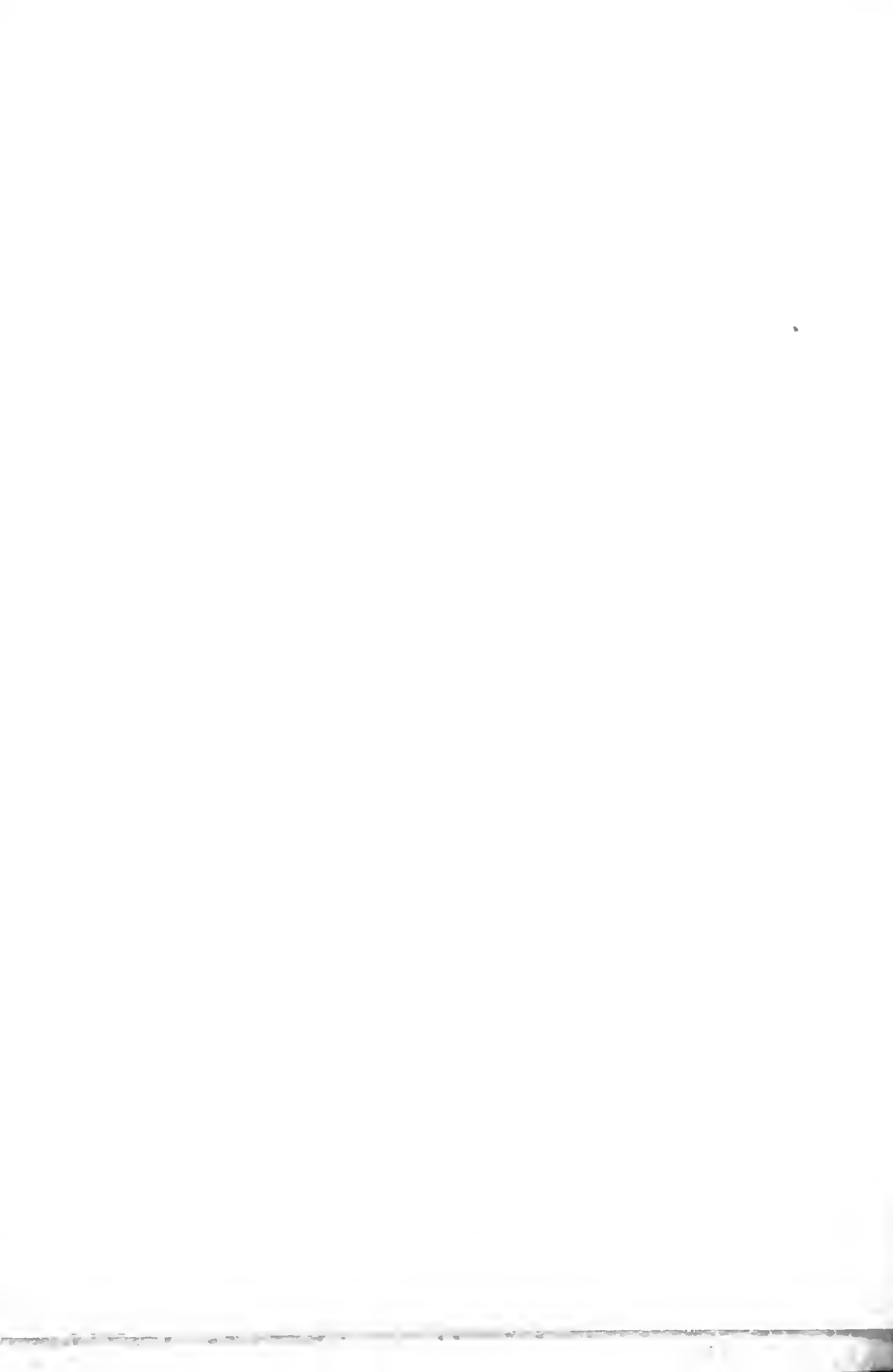
CHART 5.
 Ten Years at Agnes Scott
 Growth in Assets

Dollars

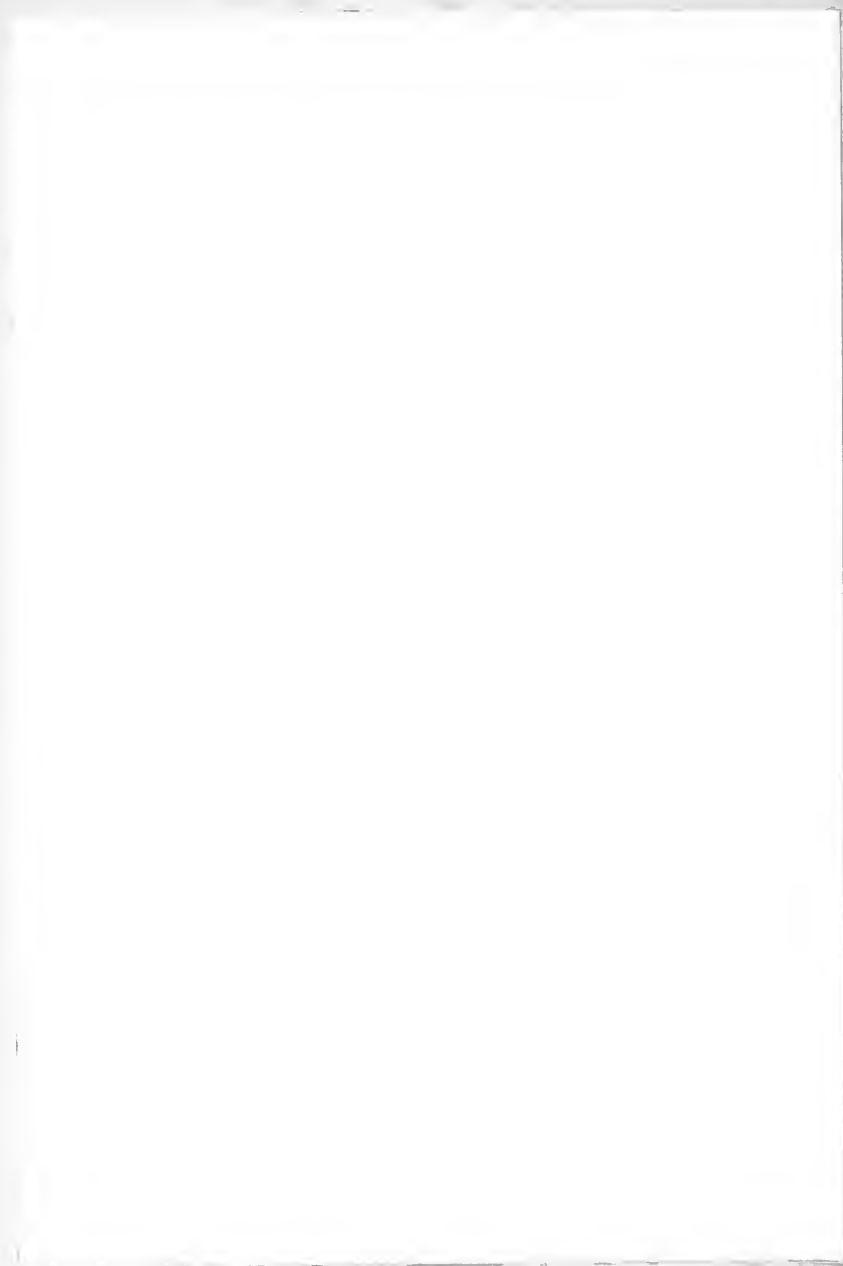


1914 1915 1916 1917 1918 1919 1920 1921 1922 1923
 1915 1916 1917 1918 1919 1920 1921 1922 1923 1924

Years







Agnes Scott College

Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 21, 1926

PRESIDENT'S ANNUAL REPORT TO THE BOARD OF TRUSTEES

1925-1926

The Board of Trustees,

Agnes Scott College.

In submitting my third annual report as President of Agnes Scott College, I am glad that we can feel gratified at the progress of the institution during the session of 1925-1926. There have been no outstanding features but our progress has been marked by several interesting steps which will be noted later.

Educational Items

One of the most important educational events of the current year, or of any year in our history, was the voting of a chapter of Phi Beta Kappa to Agnes Scott last September at the triennial meeting of the Council of United Chapters of this ancient honor society. As there are only about one hundred institutions of the country so recognized, it puts us in a select group. There are only nine colleges distinctly for women on the list.

The installation of the chapter occurred on March 23rd and was an interesting occasion, participated in by representatives of twenty-one institutions of the Phi Beta Kappa Fraternity.

The Faculty have worked even harder than usual in promoting the educational efficiency of the college. The various committees have been studying the curricula of some twenty of the best known institutions of the country and we are trying to adopt the best plans of instruction as they may be developed. Our faculty come from twenty-five dif-

ferent states and represent in their training degrees from thirty-five of the best colleges and universities of the country so that we have an interesting variety of viewpoints and of experience to help us in our planning. While the whole faculty show excellent co-operation, I wish to call attention particularly to the work of Miss Hopkins as Dean and of Mr. Stukes as Registrar. They are most helpful indeed.

In spite of the fact that our salaries are lower than the average, as will be explained later, the faculty are very loyal to Agnes Scott and relatively few changes are made.

One of the most valuable studies that has been made at the college in some years has been conducted this year in an effort to ascertain whether our students are over-worked and whether their health is being endangered. Questionnaires covering all phases of College life and work were sent to all the students. We got a very satisfactory number of replies and the students were evidently most serious and co-operated in their efforts to help us with actual facts. The study made evident the fact that some courses are requiring too much time of the average student, and steps have been taken to adjust this matter. We found that some students are laboring under a sense of strain but we were very much gratified to find that relatively few are so troubled. As far as it exists this strain seems to come from two sources: namely, a feeling at the end of any given period that not all of the work which should be done has been accomplished, and a certain constraint due to the fact that in so large a crowd it is very difficult to have much time to one's self. As to the first cause the faculty had to admit almost unanimously that they, too, have a sense all the time of not ever getting fully caught up on the multitude of things which we would like to do. I imagine that probably some of the Trustees are conscious of the same difficulty. We regard it as not a bad sign for students

to have tasks that cannot be fully accomplished provided they do not allow the matter to worry them unduly.

We found that most of the students who feel that they have unfinished work are doing a great deal in connection with extra-curricula activities. We are undertaking to provide for the students something more in the way of definite recreational opportunities without the students themselves having to provide the amusement. In this way we believe that relaxation can be secured and consequent refreshment.

We have been very much gratified to find that very few of the students are in poorer health than when they entered. In the case of the great majority the health is either as good as when they came, or better. No doubt our Committee of Health will analyze more fully some of the features of this report.

Among the changes which are being made in the teaching staff for next year, the following may be noted:

Professor W. W. Rankin, Jr., the head of the Mathematics Department, has been called to Duke University. To take his place we have secured Professor Henry A. Robinson, who is taking his Ph. D. at Johns Hopkins University. He has had very successful teaching experience and while he is young he is very highly recommended.

Miss Mary E. Campbell has resigned to take a position at Hunter College, New York City. To fill her place we have secured Miss Gladys Freed who has her Ph. D. from the University of Chicago. She will rank as Assistant Professor of Latin and Greek.

Miss Alice Brown who has been an Assistant in Biology has resigned and to fill her place we have gotten Miss Mary Westall, Ph. D., University of Chicago, who will rank as Assistant Professor of Botany.

Miss Catherine Gault who has been Instructor in Spanish is leaving for a position in Chicago and her place will be taken by Miss Roberta Hollingsworth who holds her Bachelor's degree from Goucher College.

Miss Leslie J. Gaylord who has been studying Mathematics at the University of Rome, Italy, will return to continue her teaching in the department next year.

Miss Harriette Haynes has also been on leave of absence on account of illness. She will return to continue teaching in Physical Education.

Under our arrangements recently made to encourage our faculty to go on for further study, we have arranged for the following to be on leave of absence for the next session:

Miss Emma May Laney, Associate Professor of English, will study at Yale University. Her place will be taken for this year by Miss Janef Preston who has been studying this year at Columbia University.

Miss Isabel Randolph, Associate Professor of Physical Education, will study at Teachers College, New York City, and her place will be taken by Miss Llewellyn Wilburn, who was formerly with us and is now teaching at Nashville, Tenn.

Miss Margaret Bland, Instructor in French, will study at Yale University and her place will be supplied by Miss Vivian Little, one of our graduates who studied last year at the Sorbonne in Paris on a scholarship from the French Government.

In this connection I think it worthy of note that each summer we have some twenty or twenty-five members of the faculty either travelling or studying in Europe, or taking advanced work in some of the Universities of this country.

Our average training is increasing quite rapidly and satisfactorily.

One very interesting development during the current session has been the installing of a department of Play Writing in connection with the English Department. Miss Nan B. Stephens, one of our former students, is in charge of this and has done some notable work in teaching the students to express themselves dramatically.

We have had this year the largest enrollment in the history of the college. Our five hundred and fifty-one (551) students taxed the utmost capacity of our dormitories and recitation rooms. We would not have been able to take this number were it not for the fact that we cut up the old Gymnasium into class-rooms and thus made additional space for day students. We have been very much pleased with the quality of our students and feel that there is no finer group studying in any institution. We are giving below certain information about them by classes, by the distribution among the various States, and by their denominational affiliations:

Seniors	80
Junior	101
Sophomore	136
Freshman	196
Third Year Irregular.....	1
Second Year Irregular	2
First Year Irregular	15
Unclassified	8
Special	1
Music or Art only	11
	<hr/>
	551

CHURCHES

Presbyterian	246
Methodist	120
Baptist	72
Episcopal	52
Jew	17
Christian	10
Christian Science	5
Catholic	5
Lutheran	4
Congregational	2
Dutch Reformed	1
Missionary Alliance	1
Unitarian	1
Universalist	1
Greek	1
Not Specified	13
	551

SUMMARY BY STATES

Georgia	301	Texas	2
North Carolina	46	District of Columbus..	1
Alabama	37	Maine	1
Virginia	28	Michigan	1
Florida	29	Missouri	1
Tennessee	23	New Jersey	1
South Carolina	21	New York	1
Mississippi	13	Canada	1
West Virginia	9	China	4
Kentucky	7	Cuba	1
Louisiana	6	India	1
Arkansas	6	Japan	1
Massachusetts	2	Korea	4
Pennsylvania	1		
Ohio	2		551
Resident Students	366		
Non-Resident Students	185		
			551

In connection with our students I wish to bear testimony to the excellence of our Student Government Association. Each year they face some very difficult problems of discipline and they certainly do excellent work solving such problems. In many institutions the Honor System as well as Student Government has been under fire but we are more pleased with both of them as the years pass.

Religious Life

Each member of the Board of Trustees is keenly aware of the various religious crises facing young people during these years. It has been several generations since there were so many questionings in regard to faith and the Bible. We believe that Agnes Scott has never had a finer opportunity than just now to bear testimony to the value of saving faith in Jesus Christ.

As a matter of fact there are a great many encouraging things in regard to our work. The students are not carried off their feet by the conflicting current though they are alive to all that is stirring. Dr. James I. Vance of Nashville, Tennessee, conducted our week of religious services and he was most helpful to the College Community. He was impressed with the girls and their sanity about religious matters and preached a sermon on his experiences at Agnes Scott since he returned to his own church.

The religious activity of the College community largely centers in the Young Women's Christian Association. As organized in our College it is very spiritual in its aims and methods and a very definite effort is made to reach every unsaved girl and to quicken the interest of those who have already made a profession of their faith.

Trustees

Since our last Annual Report the Synod of Florida has requested to have a part in the management of Agnes

Scott and this was ratified at a called meeting of our Board of Trustees. Three strong representatives from this growing Synod will be of great assistance to us and we believe that the College can be a great power for good in connection with the work of the Synod.

Our Board now has its maximum number of twenty-seven (27). Of this number eleven (11) represent the Synods of Alabama, Georgia, and Florida, two (2) represent the Alumnae, and one (1) a member ex-officio. The other thirteen (13) are elected without special reference to any organization or geographical location.

It is of interest to note that we are very nearly a Presbyterian College in the technical sense of that word. We meet all of the requirements of the General Assembly except in the number of Trustees ratified by the various Synods. We have at present eleven (11) so ratified as mentioned above, and it would be necessary for eighteen (18) to have the official endorsement of the Synods in order for Agnes Scott to be fully recognized as a Presbyterian college.

The terms of the following members will expire at this meeting of the board: Dr. J. S. Lyons, Mrs. C. E. Harman, Dr. R. O. Flinn, Dr. B. R. Lacy, Jr., Mr. J. J. Scott, Mr. W. A. Bellingrath, Mrs. Harold B. Wey. It is a pleasure to testify to the helpfulness of each one of these in the work of the college.

Physical Developments

The most noteworthy development on the campus since the last annual meeting was the completion of the Bucher Scott Gymnasium Auditorium. Its net cost was one hundred fifty-four thousand three hundred twelve dollars and eighty-six cents (\$154,312.86). This does not include any of the furnishings, nor does it include such matters as the

moving of the Infirmary, the changing of the street car line, or any other auxiliary activities. We are more than pleased with this building. It has been a delight to the whole college community and a source of favorable comment to all who have been on the campus. We do not see how we could have gotten along without it. The furnishings of the building to date have cost about \$5,000.00. It will probably cost twice as much more to put the building into first-class permanent shape. We can get along for the present without suffering, however.

To provide for future development we have purchased the Chambers House on South McDonough Street, a lot of vacant property from the George W. Scott Investment Company at the Corner of Dougherty Street and College Place, and the residuary interest in the Sturges House on South Candler Street which is only effective after the life interest of Miss Sturges has been satisfied.

After considerable delay on account of weather conditions we have succeeded in paving Dougherty Street from South Candler to McDonough Street. This was in accordance with our agreement with the City of Decatur when they closed Ansley Street for us.

We have completed the grading of a splendid Athletic Field and are trying very hard to get a good growth of grass on it. This will add very much not only to the physical development of the girls but to the general appearance of the south side of the college grounds.

We have put out several hundred dollars worth of shrubs around our buildings and are working on a definite program for further development as soon as funds are available. We engaged Mr. Warren Manning of Boston to make the survey of our grounds and to give suggestions regarding our drives and walks. Some definite plan in re-

gard to these is very desirable and I hope that we may be able to proceed with the work before very long.

It will be necessary for us to spend a good deal of money next summer on the general up-keep of our buildings. Most of them will need painting and some rather expensive repairs may be necessary in some of the wooden structures.

Finances

It is pleasing to report that we were able this spring to settle in full with the General Education Board and they have paid their balance on their third pledge to us. The assistance of this Board has been invaluable to the College. In 1909 they offered one hundred thousand (\$100,000.00) dollars on condition that we would raise two hundred fifty thousand (\$250,000.00) additional. In 1919 they offered one hundred seventy-five thousand (\$175,000.00) dollars if we would raise three hundred twenty-five thousand (\$325,000.00) dollars. In 1920 they offered one hundred thousand (\$100,000.00) if we would raise one hundred and fifty thousand (\$150,000.00) dollars. Without these challenging offers it would have been hard to stimulate our local and Southern friends, but as a matter of fact we have had splendid cooperation, and I am grateful to be able to report that our endowed funds now amount to about a million (\$1,000,000.00) dollars. While this is very far from meeting our needs it is of splendid help to us every year.

Of these endowed funds, approximately seventy-five thousand (\$75,000.00) dollars is in scholarships so that the income is not immediately available for ordinary college expenses. We would like to get to the point where no scholarship funds would be counted at all in our endowment. Another item in the endowed funds is one of nineteen thousand (\$19,000.00) dollars for houses occupied by some of the officers. While the General Education Board approved the counting of this as endowment when the settlement was being made about 1913, we really ought to replace this item

with actual cash and count the houses as a part of our buildings and grounds. With these two adjustments made our endowment would be in most excellent shape as the accompanying report of the Treasurer will show.

We have transferred all of our Endowment Funds that have been held by Mr. Cunningham as Campaign Treasurer to Mr. Tart as the actual College Treasurer. Mr. Cunningham will continue to collect the subscriptions outstanding but will from time to time turn them over to Mr. Tart to be expended as the Board may direct. In this connection, I wish to express my heartiest appreciation of the fine work of these officers. They very considerably lighten the burden of the President's office.

During the last few years there has been considerable increase in the scale of salaries paid in Southern institutions of our class. The average scale for full professors in the best colleges of this section is about thirty-six hundred (\$3,600.00) dollars, and other positions on the faculty in proportion. Our scale averages some six hundred (\$600.00) dollars less. In order to get and to hold strong members of our faculty who are really the heart of the college, I feel that it will be necessary to make some increases another year. Our finances will not justify making these increases unless we at the same time advance our rates for either tuition or board, or for both. I am giving below some information in regard to rates charged by leading colleges for women.

Institution	Tuition	Board
Agnes Scott	\$185	\$400
Bryn Mawr	300	700
Goucher	250	510
Mt. Holyoke	350	550
Radcliffe	350	500
Smith	400	500
Vassar	400	600
Wellesley	400	600

I doubt whether our clientele would be able to stand such charges as many of these institutions make. I do believe that the average of our students would be able to pay one hundred (\$100.00) dollars more than we now charge without its being a burden to most of them. The last time we made an increase in prices the Trustees allowed the President to create a Special Scholarship Fund to prevent worthy students from having to drop out of college on account of the increase. Such provision should certainly be made if we decide on an increase at this time. If we make the advanced prices, for the present there would probably be some margin between our income and the actual operating expenses. If there is such a margin it could be used for development purposes as we find so very necessary at the present. Before very long we would find that the mounting cost of education would absorb the whole increase which we may make.

Agnes Scott Needs

Lest we should feel that Agnes Scott has already attained the growth and development which it needs, I am giving some figures for other institutions for women with whom we are in direct competition at all times for teachers and for the cream of the young women in the United States who wish the best education.

COMPARATIVE DATA FOR LEADING COLLEGES FOR WOMEN

Name.	Students.	Faculty.	Endowment.	Other Assets.
Agnes Scott	550	50	\$ 999,690	\$ 950,000
Bryn Mawr	504	75	6,381,505	2,120,019
Goucher	1,100	76	1,300,000	2,370,000
Mt. Holyoke	1,024	112	3,178,587	2,589,254
Radcliffe	987	177	3,340,000	1,487,000
Smith	2,072	276	4,241,620	5,602,562
Vassar	1,150	150	7,347,102	4,913,917
Wellesley	1,548	150	3,053,000	4,250,000

In comparison Agnes Scott seems very small and insignificant. However, it is worth considering that no one of these colleges in the last five years has made as rapid progress as we have. There is no institution that has naturally so great a field for service as have we. We are located in the heart of the section where the need is remarkable. The homes from which we draw are largely Scotch-Irish or Anglo-Saxon and they are the steady, conservative people who make the backbone of our country religiously. We must realize that Agnes Scott is destined to have an opportunity to be the great college where earnest, simple faith and high scholarship meet and both are recognized.

There is no question but what we have a very big task ahead of us to realize this goal and it will take the whole-hearted support of not only our Trustees but our whole constituency. It is evident that we cannot take all the steps needed at one time, but I think it is obvious also that we ought to take some definite forward movement every year. It seems to me that our first duty is to advance our physical equipment to a higher state of efficiency.

Before we can develop further we must have a new Steam Plant, Power House and Laundry. We should certainly make an effort to have this begun within a year. I hope our Committee on Buildings and Grounds may have some recommendations to present at this meeting of the Board with regard to this matter.

Other very pressing needs are for an Administration Building where we can have adequate teaching facilities, for a Chapel, for a complete system of walks, drives and other campus improvements, and for adequate quarters for the day students.

One of the weaknesses of our college has been that we have had relatively few wills made in our favor. The splen-

did legacy of Miss Jennie Inman is of course a striking exception. So far as I am aware we have received only three other legacies for relatively small amounts, two of them from former professors. We have been working on this matter and we know of at least five wills which have been made in our favor for the future, but we do need the help of every Trustee in getting disseminated the idea of remembering Agnes Scott. It is not always necessary that a large amount of money be left for a will to be of great value. A minister who leaves his library, or even a valuable set of books, to the institution may make an impression on some member of his congregation who can do vastly more. It is the cumulative effect of expressing affection for the institution and confidence in its future that we need to have disseminated among our people.

Respectfully submitted,

J. R. McCAIN,

President.





Agnes Scott College

Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 27, 1927



**THE PRESIDENT'S ANNUAL REPORT
TO THE BOARD OF TRUSTEES**

1926-1927

Board of Trustees,

Agnes Scott College.

I have the honor to submit herewith my annual report as President of Agnes Scott College for the Session 1926-1927, and I welcome the opportunity to lay before you the general condition of the College.

Trustees

Since our last annual meeting, we have suffered a great loss in the death of one of our members, Mr. L. C. Mandeville. While a committee of the Board has been appointed to draft suitable resolutions for consideration at our meeting, it seems appropriate to record here some facts regarding the life of our friend.

LeRoy Clifton Mandeville was born September 21st, 1851, in Carrollton, Georgia. His father and mother were pioneers in that section of Georgia, a remarkable and greatly beloved couple.

Mr. Mandeville was closely identified with his home community and was most active in its upbuilding. He founded the First National Bank of Carrollton and was its president until a few weeks before his death. He was also president of the Mandeville Mills, which include a great variety of enterprises. He was prosperous in business, and he shared his prosperity with his associates.

He was very active in educational work, being a member of the Board of Education of Carrollton and also for his

County. He was mainly responsible for the founding of the Fourth District A. & M. School at Carrollton. He was not only a Trustee of Agnes Scott, but also of Oglethorpe University, and he was actively interested in Nacoochee Institute, Thornwell Orphanage, Columbia Seminary, Berry Schools, Montreat Normal School and others.

Mr. Mandeville was a deeply religious man. He was for forty years an officer in the Presbyterian Church of Carrollton. He also served as teacher in the Sunday School and later as Superintendent. He was most generous in the support of his local church and also of all the benevolent causes of the General Assembly.

In 1876 he married Miss Carrie Richardson, and they had five children. His wife and four of them survive. They are Mrs. C. K. Henderson, Jr., Mrs. Camilla M. Newell, J. A. Mandeville, and L. C. Mandeville, Jr.

Mr. Mandeville educated his three daughters at Agnes Scott, and his interest in the institution was aroused in that way. He was elected a member of the Board of Trustees in 1906, just as its charter as a College was granted, and so he was a Trustee throughout its collegiate history, for twenty years. The Board never had a more faithful member. During the entire period, the minutes show very, very few absences and always accounted for by unavoidable circumstances. He was deeply interested in the institution and in all of its work. After the death of his daughter, Mrs. Eugenia Mandeville Watkins, he established a scholarship at the College in her memory; and he kept in personal touch with all the girls who shared its benefits. He never thought of limiting his generosity to the mere income of the scholarship, however, but gave of his private funds every year. He was largely responsible for educating over two hundred girls and boys. He was also generous in support of the College itself.

In his will he left to Agnes Scott twenty-five shares of

stock in the Mandeville Mills, a gift greatly appreciated. It is the first bequest ever made by a Trustee to Agnes Scott.

The terms of the following Trustees expire at this meeting: J. K. Orr, C. M. Candler, F. M. Inman, Mrs. S. M. Inman, D. H. Ogden, and Miss Mary Wallace Kirk. These are constant in their interest in the College and in their effective labors for it.

Rev. J. W. Jackson, Tallahassee, Florida, a recent, but valuable member of the Board, has removed from the State; and at the last meeting of the Board Rev. J. R. Cunningham, Gainesville, Florida, was nominated to the Synod to fill his place.

Mr. Mandeville represented the Synod of Georgia on our Board. To take his place, Miss Nannette Hopkins, Dean of the College, has been nominated by the committee for the consideration of the Board at this meeting.

Our Great Equipment Needs

As a rule, the President's Report deals first with the educational aspects of the institution, but it seems to me that the material problems loom so large that I shall deal with them first.

This is the fourth time that I have found it necessary to call attention to the urgency of our need for additional buildings. Before his death Dr. Gaines had realized something of the situation and had mentioned it in one of his annual reports. Our growth since his death has made the problem more and more acute.

Our heating plant, laundry and power house are in great need of replacement. Our boilers are of old type and they have almost reached the limit of their usefulness. In order to care for the many buildings which are heated from this

one unit it is necessary to fire the boilers rather regularly and our neighbors have recently filed formal complaint of the increasing nuisance from our smoke.

Before we can put up any other building this unit of our new plant must be provided. We have an excellent location for it on the southwest corner of Daugherty Street and College Place. We have preliminary estimates showing that probably it would take one hundred and twenty-five thousand (\$125,000.00) dollars to erect and equip the combination engineering unit and we should have endowment of at least fifteen thousand (\$15,000.00) dollars to provide upkeep for the building.

Of greater importance, if possible, than the building of the unit just mentioned, is the erecting of an adequate Administration and Recitation Building. I do not believe there is in the United States any other institution of our rank that is as poorly provided with first-class recitation rooms as we are. Our teaching is at the very heart of the standards of the College, and of our purposes, and we ought to provide facilities for adequate class-room work. The site which we must use for this building is the one now occupied by our heating plant and power house so that this would be moved before we can begin work on the Administration Building. It is estimated that this unit would probably cost about three hundred thousand (\$300,000.00) dollars and at least fifty thousand (\$50,000.00) dollars of endowment should be provided to care for maintenance. This would give us one of the best teaching buildings in the entire South and we should not be satisfied with less.

We also need very much indeed a Chapel in which we may hold our religious exercises. The students do remarkably well in trying to maintain a spirit of reverence in the worship in our present quarters but we are not able to have all of our students and faculty in the Chapel at any given time and of course we are not able to bring our

friends in for any special occasions unless we go to the Gymnasium, the use of which is rather inconvenient. The Chapel will cost about \$125,000, and \$10,000 endowment will be needed for its upkeep.

We have been trying very hard for at least three years to save some money to put into these three buildings. Every time we get a little ahead by means of closest economy we have found it necessary to purchase some essential land that was just coming on the market, or we have been confronted with paving requirements of the city or with some other demand on our income so that we are not able at present to show any money whatever for these improvements.

Much as we hate to think of it, it does seem necessary for us to consider some kind of campaign in order to raise the money. All of us will agree that for the current year this will not be practicable but we should look forward to it as soon as financial conditions in this section improve.

Current Expense Needs

Sometimes we meet with an impression even among our close friends that Agnes Scott has an adequate operating income; and I think we should squarely face the facts in this matter. It is true that we do not run an annual deficit on strictly current expenses, as the institution did for its first quarter of a century. We can be thankful to our endowment income, and to the recognition of the College which enables us to charge and to collect more adequate fees than formerly, for the progress which has been made. At the same time, we are now able to provide only the meat and bread, as it were, of a well-rounded educational diet.

Only a few things will be mentioned here as samples of what we hopefully look forward to doing when we can possibly find the means. They are only illustrative of several times as many which the best colleges regularly have in

their budgets. Recent educational experiments indicate that in every strong college there ought to be a considerable quota of tutors; these may be used partly to assist students who have a hard time, but more especially to make possible the putting in of what is known as "honors courses" for the brighter and more intelligent students. Such a policy would call for the addition of perhaps a dozen additional faculty members, but we have not the money. The fact is that our salary scale now is quite below that of most of our competitors for the teachers already employed.

We should like to furnish the means for faculty members to have sabbatical leave of absence on full pay for study and for getting fresh viewpoints on their work, but we cannot do so yet. We would also like to have the professors attend meetings of the learned associations bearing on their special fields. For example, I would like to have our Biology teacher at **every meeting** of the American Biological Association and to present a paper when there is an opportunity. It would give us a chance to get before the educational world; but it is too expensive to expect the teachers to go regularly without help, and we are not able yet to send them. Likewise we should be preparing to pension such professors as stay with us a long time and find it needful to retire. It is only fair and just to do this, but our budget at present could not make provision for the policy.

In the Fine Arts, we need to make expenditures regularly. We have no beautiful pictures or statuary and no provision for the purchase of them. We ought to have a policy of getting at least one fine original painting each year, with such other copies and auxiliary art supplies as possible. We also need to put some money into a real museum. We should be accumulating rare old books, first editions, attractive bits of fine furniture, not to mention documents and odd pieces of all kinds that are found in first class museums.

Most modern colleges and universities are spending considerable sums in some forms of research. It is customary

to participate in the support of such great laboratories as at Woods Hole, Massachusetts, for example, or in the archaeological excavations in Palestine. We are invited every year to join our sister institutions in these enterprises, but we must each time regretfully decline. We should like to have in our Library appropriations some provision for books and materials for research, but these cost a great deal and we must be content so far with only general text and reference works. From time to time we have work done by professors and students which is well worth printing and distributing as "An Agnes Scott Bulletin," but we have that also as one of the things yet to achieve.

There are a great many health services which we would like to render our students if we had the means. We could use the full time of two doctors instead of only one, and of at least three nurses instead of two. We should then be able to give frequent examinations to all students and to provide individual exercise, treatment, and physical direction more effectively. At every examination period we make some discoveries that we wish we could have caught earlier.

If we could afford it, we would double our expenditures on the upkeep of the dormitories and grounds. We would greatly delight our girls if we could add attractive furniture from time to time to some of the rooms that are now drably furnished. We would like to have running hot and cold water in the rooms instead of the old-time bowls and pitchers. We would like also to put more shrubbery on the grounds and to beautify the place in every way. Perhaps we may be able to do it more effectively some day.

As mentioned above these are merely illustrative suggestions of our needs from a current expense standpoint. The President has them brought to his attention almost every day. It is one of the painful duties of the office to be compelled to say perhaps a thousand times a session something

to this effect: "NO, I am sorry we cannot do that. It is a real need, and I hope we can get to it before long; but we are trying to run the College without debt and we must economize to do it." The only way I can see to get our needs supplied is for every member of the Board of Trustees, all the Faculty and the students and other friends to simply tell the world, and our friends in particular, that we are a growing institution with countless needs both for daily existence, as just noted, and for the larger items of permanent equipment. People of means will help us when they really know the facts. We cannot be satisfied until Agnes Scott College becomes the very best institution for women in all the world—not the largest or most showy, but sound in heart, thorough in accomplishments, and beautiful in our surroundings and especially in the lives of our students.

Physical Developments

The most evident change in the physical appearance of the College is the building of a new driveway through the campus. This is of the very best concrete construction with combination curb and gutter of one color and the main driveway itself darkened for the purpose of contrast. The sidewalk has been laid the entire length of the drive and also a concrete walk has been laid from the Candler Memorial gate to Main Building. The entire campus has been graded and worked over by expert landscape engineers and planted in grass so that the general improvement is notable.

Plans have been drawn for two gateways of brick and stone construction for the end of the driveways. These will add very much to the general appearance of campus and they should be erected at once. We have not yet found the money to put into them, but we hope to secure it soon. One of these gateways is to be a memorial for Mr. L. C. Mandeville, a beloved Trustee who died in September, and the other is to be a memorial for Dr. J. D. M. Armistead, who was for many years Professor of English in the College.

The Summer House, which covered the old well in front of Main Building has been moved to the west side of Rebekeh Scott Hall and has been remodeled to make a very comfortable Day Student Hut.

An addition has been made to the Infirmary so as to provide more porch room and also space for an additional contagious ward if need be.

We have continued our policy of beautifying the grounds by planting shrubbery. Most of our attention this winter has been centered upon satisfactory planting about the gymnasium, but we have also put out many dogwood trees and large quantities of running roses.

In order to protect the College from the encroachment of business on the east side we found it necessary to purchase the home of Mrs. J. M. Worsham. This cost us nearly \$26,000.00 and the price is far in excess of what we would have paid on a purely investment basis. However, as the land is essential to our best development in the future it was purchased as a matter of protection.

The home of Mrs. Elizabeth Neel came on the market because of her death and the College purchased it for \$15,000.00. It was the only tract lying between the original campus of the College and Daugherty Street.

When the house has been put into condition it is very likely that the most economical use of it would be for the President to live there and to release the house he now occupies for additional students. The Neel House is too far away from the campus to be used for students, but the house now occupied by the President would accommodate two teachers and about sixteen students. It would require very little remodeling to adapt this house for dormitory purposes.

It will be necessary to spend a considerable sum of money

during the summer in painting our frame buildings and in making general repairs. Since our holdings now include 36 buildings including residences, of course the matter of upkeep is becoming an increasingly large item in our expenditures. We now employ a full time carpenter and a full time practical engineer in addition to Mr. Rivers, who is in general charge of our heating, lighting, and plumbing arrangements. In an average year it will take more than the income on three hundred thousand dollars of endowment to keep our plant in reasonably good shape.

There is still a considerable amount of property adjoining the campus which the college ought eventually to buy. On McDonough Street there are two houses and on Candler Street there are three. It has been our general policy not to initiate efforts to secure these holdings for we find that the prices rise when it is known that the College wishes to purchase. If this property comes on the market at a price which seems within our reach, we have been making the purchases. By following this policy eventually we will probably be able to acquire these other houses.

Finances

The report of the Treasurer, which has been mailed to each member of the Board, will give details on most features of our work. The officers of the College understand perfectly well the difference between normal operating expenses and capital or permanent expenditures; but for practical purposes we are not able to make much distinction. The necessity for spending money for permanent improvements comes almost as regularly as the salary accounts, and we simply cannot choose but meet the absolute needs. This accounts for the fact that with all the economy we exercise by cutting the budget to the minimum we cannot save any money for development. We will be obliged to rely on gifts from friends to do any expanding or major development.

In putting into effect the increase in charges for the next

year, we had only a single complaint from any patron, and this letter was apologized for when the parent learned all the facts. We have made it clear that we do not want the increase to prevent any worthy girl from staying in College, and we are planning to assist a large number of those who have asked for help. We cannot tell yet just what the increase will net us, but we do know that it will save us from a deficit, for our operating account for 1927-1928 will be considerably increased.

The increase in charges may have prevented some new girls from applying, for we do not have as large a waiting list this year as last spring; but we have more applicants than we can possibly care for in the next session. So far as I have been able to learn, Agnes Scott is almost alone in Georgia in not being hurt as to attendance by the business depression. We draw from such a wide area that so far we have not felt bad effects.

We still have about \$85,000.00 in unpaid subscriptions, and we have made very little progress in their collection this year. I am afraid that we may have to cancel many of these. We have been waiting for better crops and more prosperous general conditions before trying to bring pressure in winding up the whole campaign.

Mr. Cunningham and Mr. Tart have continued their excellent work in handling the business affairs of the College. Mr. Tart has been particularly active in helping the Finance Committee with investments, and he has been successful for the ninth consecutive year in making 100 per cent. collections of all amounts due the College.

Educational Progress

We regard the present session as the best year the College has ever had from an educational standpoint. The graduating class of 1927 is the first that we have had under our careful selective, competitive admission program; and

we believe it confirms the value of the plan. We have never before graduated over 80 students. This year with practically the same size student body we have 105 candidates for the degree. There will likely be some of this number who may fail of graduation this year, but we ought to have at least 100 degrees. We have been striving to hold our students better—to have a Senior Class, for example, not greatly out of proportion to the Freshman; and we are gratified to see this coming to pass.

The health of the students has also been good, and there have been relatively few who found it necessary to drop out on account of illness. Dr. Sweet and her helpers are exceedingly careful to catch sickness in the earliest stages and this is a great help in our educational program. She also is careful to watch the work carried by students and to lighten the load if it endangers health.

We have Faculty committees working on a number of educational problems. One of these is the wisdom of giving examinations for admission. We doubt the wisdom of having the old-fashioned examination in each subject; but there may be merit in the general comprehensive type now used in a few places. We are investigating also the wisdom and practicability of giving what are known as “honors courses” for our strongest students. These matters are discussed somewhat more fully under the section of this report entitled “Current Expense Needs.”

In the “Appendix” we have also listed a number of items that deal with educational interests. I would call special attention to the various student activities there mentioned. We have not yet come to feel, as some young people do, that the most valuable part of education is that acquired **outside** the class room; but the many auxiliary educational activities are valuable, and we believe they are as well organized and managed for helpful, constructive results in Agnes Scott as in any other college in the country.

Religious Life

The ultimate test of the value of Agnes Scott, as viewed from the ideals of the founders, is the religious element. We have a mission in preparing young people to fill worthy places in life; we have a missionary program in raising the standards of education in the South; but we agree with the founders that if our College does not make a vital contribution to the advancement of the Kingdom of God, there is no need for the sacrifice and labor so many people are putting into Agnes Scott. We believe that the results fully justify all that has been invested here in either time or life or money. Our girls are going out nearly 100 per cent. active Christians, and the Alumnae are filling far more than our share (so far as numbers go) of the positions of religious leadership in the Southern Presbyterian Church and in other denominations also.

The problem of keeping the College actively Christian is always with us. It takes more of the President's time than any other one phase of his work. We have been passing through a very critical period of religious history during the last few years, and we are not entirely through with it yet; but there are signs that the hostility between Modernism and Fundamentalism is being dropped from the area of greatest attention in religion and that the actual practice in daily life of Christ's gospel is getting again its proper emphasis.

During the year we have had a number of helpful religious meetings. Dr. W. R. Dobyms, one of our own Trustees, preached for a week for us, and his leadership was most valuable. Both faculty and students rejoiced to have him and enjoyed his messages. Dr. William Evans also conducted services for three days simply for the love of getting the gospel message to such a group of leaders as our girls, and we are indebted to him also for his gracious fellowship in this work.

Our Y. W. C. A. has been running through the year a remarkable series of services on the "After-glow of God." They have been trying to interpret all phases of College life and experience in terms of what these ought to be as a revelation of God and His will. The plan has been so unique and well worked out that the National Y. W. C. A. Board has asked permission to use the plan and program for general distribution over the United States next year.

For the maintaining of the Christian life in our institution, I earnestly ask for the interest and prayers of each Trustee.

Respectfully submitted,

A handwritten signature in cursive script that reads "J. R. McBain". The signature is written in dark ink and is positioned above the printed name "President".

President.

APPENDIX

I. Some of the more notable faculty changes for the session 1926-1927 are listed below:

Henry A. Robinson, B. S., C. E., M. A., has been chosen as Acting Professor of Mathematics to succeed Professor W. W. Rankin, Jr., who was called to Duke University. Professor Robinson has practically completed his work for the Ph. D. degree at Johns Hopkins University and it is expected that he will be a full professor when this work is finished.

Miss Emma May Laney, Associate Professor of English, and Miss Isabel F. Randolph, Associate Professor of Physical Education, have been granted leave of absence for the session in order that they may do further work. Miss Laney is studying at Yale University for her Ph. D. degree, and Miss Randolph at New York University. Miss Janef Preston is carrying most of the work which Miss Laney taught and Miss Llewellyn Wilburn has been Acting Associate Professor of Physical Education.

A new appointment of considerable interest is that of Miss Mary Westall, A. B., A. M., Ph. D., as Assistant Professor of Botany. We have done very little work in this field and as Miss Westall is peculiarly qualified to develop the work it is hoped that we may soon have a strong department.

Miss Gladys Freed, A. B., M. A., Ph. D., has been elected Assistant Professor of Latin and Greek to succeed Miss Mary Campbell who was called to Hunter College.

Miss Margaret Bland, Instructor in French, has been granted leave of absence for a year and is studying at the University of North Carolina, where she expects to take her M. A. degree in June. Her place is being filled by Miss

Vivian Little, one of our own graduates who won a French Government scholarship and studied for a year in France.

Miss Roberta J. Hollingsworth, A. B., has been appointed Instructor in Spanish to succeed Miss Catherine Gault who resigned last spring.

Miss Florence Edler, M. A., has been appointed Instructor in History to succeed Miss Coma Cole, who was married in the fall. Miss Edler has completed a large part of her work for the Ph. D. degree at the University of Chicago.

The following Agnes Scott graduates were appointed as Fellows and are serving during the current session: Miss Lucile Caldwell in Biology, Miss Sterling Johnson in History, Miss Margaret Whittington in Chemistry.

II. Our 556 students may be classified in various ways, as follows:

Seniors -----	105
Junior -----	99
Sophomore -----	131
Freshman -----	187
Third Year Irregulars -----	3
Second Year Irregulars -----	4
First Year Irregulars -----	7
Unclassified -----	4
Special -----	2
Graduate Students -----	2
Music or Art only -----	12
	<hr/>
	556

By states they are distributed as follows:

Georgia -----	304	Pennsylvania -----	3
North Carolina -----	50	District of Columbia --	2
Alabama -----	33	Ohio -----	2
Tennessee -----	28	Indiana -----	1
South Carolina -----	25	Michigan -----	1
Florida -----	21	Missouri -----	1
Virginia -----	20	New Jersey -----	1
Kentucky -----	12	China -----	7
Mississippi -----	12	Cuba -----	1
West Virginia -----	11	India -----	1
Louisiana -----	8	Japan -----	1
Arkansas -----	4	Korea -----	2
Massachusetts -----	2		
New York -----	3		556

Resident Students ----- 371

Non-Resident Students ----- 185

556

The denominations have been represented among the students as follows:

Presbyterian -----	248
Methodist -----	122
Baptist -----	77
Episcopal -----	47
Christian -----	15
Jew -----	12
Lutheran -----	4
Congregational -----	4
Christian Science -----	3
Catholic -----	3
Dutch Reformed -----	2
Christian Alliance -----	1
Unitarian -----	1

Universalist -----	1
Greek -----	1
Latter Day Saint -----	1
Morman -----	1
Alturian -----	1
Brethren -----	1
No Church Affiliation -----	1
Not Specified -----	11

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III. It may be worth while to mention some of the student organizations or activities that tend to keep College life from being monotonous or idle. Only those of most general interest are here noted.

Student Government Association includes all young women attending college. It represents the highest achievement of students in legislating and in administering the various laws and regulations. It is recognized to be one of the most effective in any institution North or South.

Young Women's Christian Association. This organization includes almost every student in college. Membership is voluntary but many of the students who are not members of evangelical Christian churches do participate as Associate Members. It carries on its work through ten very active and effective departments, and the religious life of the college outside of the formal Chapel Services and the Bible Department largely functions through this association.

Athletic Association. This also is a very active group. It supervises Basket-Ball, Tennis, Hockey, Swimming, Field Day exercises, Baseball, Hiking. Also under the general activities of the Athletic Association is the management of the Agnes Scott Camp at Stone Mountain, and the home very generously loaned by Mrs. Mason and Mr. Venable.

Lecture Association. This group includes nearly all members of the student body and also members of the faculty. It brings each year to the College noted speakers who stimulate intellectual thought and arouse an interest in learning outside of our campus.

Fire Department. This is a well organized student activity with a Chief for the whole campus, and Captains for all of the various buildings. Alarms are sounded and drills given with effectiveness every year.

Class Organizations. The Seniors, Juniors, Sophomores, and Freshmen all have very live class units and the rivalries of these different units make our intra-mural activities very interesting indeed. For example the Black Cat contest between the Freshmen and the Sophomores which comes early in each session is one of the very picturesque and lively features of our social entertainment.

College Publications. *The Aurora* is a quarterly magazine that seeks to foster and encourage literary effort and appreciation among the students. *The Agonistic* (not Agnostic) is a weekly paper published by the students which aims to give the news of the College community and to promote College spirit. *The Silhouette* is the College Annual and is edited mainly by members of the Senior Class.

Literary Clubs. Much of the activity of students outside of the class-room centers around Literary Clubs. Admission to these is by "try-outs" and of course they are open to any student who can win a place by merit. *B. O. Z.* Writers' Club composed largely of upper-classmen who are interested primarily in producing short stories and essays. *K. U. B.* is a Journalistic Club founded for the purpose of aiding the College in publicity. It not only sends items to the Atlanta papers but also furnishes information to the home papers of girls who achieve distinction here. *The Folio Club* is a literary organization composed largely of

Freshmen who are interested in Short Story writing. *The Poetry Club* undertake to promote the expression of the students in verse, and the work of this group has been so notable that we have at different times brought poets to the college and kept them for a week in order to teach and help young women interested in this subject.

Honor Societies. *Pbi Beta Kappa.* This is one of the newest organizations and it is composed of Faculty members of the society and such alumnae and students as do outstanding work. Emphasis in this club is put upon scholarship. *Hoasc* is a club that emphasizes *service* to the College as a primary quality for membership. It is composed very largely of heads of the different organizations and of those other outstanding girls who have been willing to sacrifice themselves in order to serve the community unselfishly.

Entertainment Clubs. *Blackfriars* is a Dramatic Club that undertakes three times a year to put on rather elaborate programs for the entertainment of the College community and friends. *The Glee Club* is composed of those students in college whose voices are exceptionally good. It furnishes several programs during the year on the College campus and is in frequent demand for entertainment in the city. It is one of the main factors in the Annual Founder's Day program on February 22nd. *Pi Alpha Pbi* is the debating society and it has been sponsoring the Inter-Collegiate Debate between Randolph-Macon, Sophie Newcomb and Agnes Scott. In these debates we have won 4 of 7 contests which we have had with Randolph-Macon and 5 of the 7 contests which we have waged with Sophie Newcomb. *The Cotillion Club* is an organization which has for its purpose the furthering of the social life of the College community by providing dances for the girls only, and by stimulating the highest ideals as to dancing in all social relations.

Departmental Clubs. There are a number of very active departmental clubs which meet regularly and stimulate

an interest in the different phases of departmental life. Among these are the *Art Club*, the *Bible Club*, the *Classical Club*, *French Club*, and a *Mathematics-Science Club*.

At Agnes Scott these various organizations mentioned above take the place of the sororities or fraternities that are common in so many other institutions. The summary given above, however, does not cover by any means all of the various activities of the campus. There are regularly held receptions given by the faculty and members of the senior class which bring together the college community and stimulate acquaintance one with another. The Faculty members also have "afternoons at home," and various state groups find convenient opportunities for getting together. Besides all this, the Alumnae Association, through the Anna Young Alumnae House and through its own activities, help very greatly to promote the social life of Agnes Scott.





Agnes Scott College

Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 25, 1928

**THE PRESIDENT'S ANNUAL REPORT
TO THE BOARD OF TRUSTEES**

1927-1928

Board of Trustees,

Agnes Scott College.

I have the honor to submit herewith my annual report as President of Agnes Scott College for the session 1927-1928, and I appreciate the privilege of laying before you the general condition of the College.

Trustees

There has been no meeting of the Board of Trustees since the annual one of May, 1927. Our men and women are so busy that we hesitate to call a meeting unless there is something urgent. Our Committees are very efficient and most of the business can be transacted through them. Individual members of the Board have cheerfully given time whenever called upon.

Miss Nannette Hopkins, Dean of the College, was nominated at the last meeting of the Board to take the place of Mr. L. C. Mandeville as Synodical Trustee from Georgia. Her election was ratified at the last meeting of the Synod so that she is now a full member. Since she was the very first teacher employed by the school when it was started as Decatur Female Seminary in 1889, and since she has been with the institution either as Principal or Dean ever since, moulding in large measure the ideals of the college, she will be a most helpful Trustee.

Much to our regret, Dr. J. R. Cunningham, Gainesville, Florida, has accepted a call in another State and his removal from Florida automatically leaves vacant his place as a Trustee. This has been brought to the attention of the

Nominating Committee. While Dr. Cunningham had never been able to attend a meeting of the Board he always evinced an interest in the College and a willingness to serve it in any way.

The terms of the following Trustees expire at this meeting: George E. King, G. Scott Candler, H. T. McIntosh, W. R. Dobyens, C. T. Paxon, and Mrs. D. B. Donaldson. All of these have been of great assistance to Agnes Scott during their entire service on our Board.

Development Plan

In the fall of 1925, after a careful survey of the college needs for development, the Trustees adopted plans calling for an expenditure of two million nine hundred twenty-four thousand (\$2,924,000.00) dollars over a period of ten years. It was thought that this would cover the needs for buildings, improvements, endowment and scholarships during that period. The President of the College was directed to use his best efforts in a quiet way to meet these needs through collecting pledges, savings on current expenses, and seeking new gifts. At the last meeting of the Trustees the same general exhortation was renewed. The work has gone forward somewhat slowly for conditions have not been favorable for campaigning.

During the two and one-half years that have elapsed since the objectives were definitely defined, we have added either in improvement, cash, or pledges about \$350,000, to our permanent assets. Other tentative pledges have been made, but since they are not signed they are not included in this list. Some of the subscriptions have been made on condition that we have a total of five hundred thousand (\$500,000.00) dollars subscribed by January 1, 1929.

The actual money spent toward achieving our objectives during the period has gone for the following purposes:

Land and improvements.....	\$ 75,907
Paving, walks, etc.....	9,302
Additions or improvements to buildings.....	20,684
Permanent equipment.....	7,450
Athletic field	3,238
Additions to steam and sewer plant.....	8,040
Scholarship and Fellowship Endowment.....	40,000
General endowment	129,375

We have not been able to touch the larger items of our building program, and these are needed so acutely that we must make the best effort NOW to secure funds for their erection. The President's time is so absorbed in various duties that it is hard for him to give this matter consecutive attention, and it seems necessary to secure some help for the special effort. It does not seem practicable to employ a firm of professional campaigners. The expense would be large and conditions are not yet favorable for the type of campaign they would wish to put on. If we can secure a couple of capable Christian business men who have had some experience in raising money it may be the best plan. The consideration of this problem is one of the most important matters to come before the Board at the approaching annual meeting.

Some Campaign History

It has been nine years since Agnes Scott made a general appeal either to the Trustees or the public. In 1919 the General Education Board offered \$175,000, if friends of the College would contribute \$325,000 to match it. The Trustees under the fine leadership of Mr. J. K. Orr led this campaign to success, and the Trustees themselves contributed over \$100,000 of the supplementary sum required.

In 1920 the General Education Board offered \$100,000 more if the College would raise \$150,000 additional. This also was accomplished with great difficulty, but it was by private solicitation of friends and not by a general campaign.

In 1921 the friends of Miss Anna Young, long beloved at the College as a teacher, undertook to raise a memorial fund. This was among the faculty and students and alumnae. The money was used in part to erect the Alumnae House.

In 1923 a rather earnest campaign was carried on among the College community friends, some alumnae, and a few others to secure funds for the building of the new Gymnasium to cost about \$150,000. It was a great temptation to call on the Trustees to lead in this, and a few volunteered some assistance; but we were able to win without a formal campaign.

In 1924 when the contract was let for the Gymnasium, it was found that there was not money enough on hand for the swimming pool and the completion of the stage for dramatic work. A whirlwind campaign among the faculty and students was inaugurated and carried to a successful conclusion.

As mentioned elsewhere in this Report, during the current session a campus effort is being made to raise a memorial fund for Miss Cleo Hearon, and it gives promise of success.

In every one of these campaign efforts, the faculty and alumnae and students have shown wonderful self-sacrifice and interest and college spirit. This is the tenth consecutive year that those on the campus have been paying on pledges for some of these causes. We have not felt that these objectives were big enough to challenge the real efforts of the Trustees, but we believe that the time has come when we

should call for Trustee leadership in a great undertaking for Agnes Scott. We ought to have in the next three years at least \$650,000 more than we now have in sight.

Bequests

During the past few years, the President has given considerable time to seeking to interest people in remembering Agnes Scott in wills. The tangible results are hard to estimate, but it is a field where the College ought to sow and reap through the years.

During the current year, we have received \$3,000 from the will of Mrs. E. C. Dugas, of Birmingham, Ala., the money to be used for a scholarship in honor of her first husband, Capt. James Cecil.

Also through the will of Mrs. Fannie W. Wilkins, made a number of years ago, the College has this year come into possession of a valuable house and three lots in the city of Waynesboro, Ga. The property is variously estimated from \$10,000 to \$20,000 in value. When it is converted into money, the principal is to establish a memorial scholarship fund in memory of Marie Wilkins, a former student of Agnes Scott, a daughter of the donor and a wife of the late Judge W. H. Davis in Waynesboro. For the present we have rented the house until we can get favorable terms for selling.

Buildings and Grounds

Last July the President moved into the house which was purchased from the estate of Mrs. Lizzie Neel on Candler Street. This has been renovated, painted, and has had steam heat installed, so that it makes a very attractive home.

The house on Candler Street formerly occupied by the President has been made into a dormitory, accommodating

two teachers and sixteen students. It has proved to be a popular building among the students.

During the year the College purchased the house on the corner of McDonough Street and Ansley Street from Miss Marianne McClelland for nine thousand one hundred (\$9,100.00) dollars. This will be used for a Professor's home.

Current Expenses

The increase in our tuition charges which became effective this year has no doubt saved the College from running a deficit. The operating account will show a fair profit. This is not as large as we expected for two reasons: (1) The number of students was smaller than we anticipated, as explained later; (2) It was necessary to give scholarship aid as authorized by the Board last year to quite a number of girls.

It will be necessary to allow some scholarship aid and loan funds to the students for next year, additional to the income from endowed funds. A recommendation on this subject will be made at the meeting of the Board.

For the tenth consecutive time Mr. J. C. Tart, Treasurer, has been able to report one hundred per cent (100%) collection. This takes hard work on his part, particularly as a considerable part of our income is now contributed by individuals or groups for the aid of worthy girls and we cannot insist upon as prompt payments from such givers as when the patrons themselves are responsible for the accounts.

Faculty

The College community has been saddened by the illness and death of Miss Cleo Hearon, Ph. D., for ten years head of the History Department.

Miss Hearon was a native of Mississippi and received her education largely at the University of Chicago, taking the Ph. B., the M. A., and Ph. D. degrees at that institution. The last named degree was taken *summa cum laude*, and she was elected to membership in Phi Beta Kappa at the University.

Before taking her Doctorate she taught in various institutions in Mississippi and after receiving her degree she was Instructor at Westhampton College, Wellesley College, and Ripon. She came to Agnes Scott in 1918 and continued in charge of the department of History until her death on January 11, 1928.

She was a true scholar, a stimulating teacher, and an active member of the faculty. At Agnes Scott she organized and directed the Lecture Association and was Chairman of the Debating Club. She served on several other important Committees. She did much to stimulate Graduate work among the Alumnae.

Outside of the College circles, Miss Hearon was also active. She was a leader among Southern women in the American Association of University Women, and also in the League of Women Voters.

In her will Miss Hearon left her library to the College. This consists of several hundred well selected volumes and these will be of great help to the community.

In appreciation of Miss Hearon, and of her work for the College, the Students and Alumnae have furnished anew the History room at the Library and are undertaking to raise a Memorial Endowment Fund for the Library. As this fund is much needed, and as it is included in the general develop-

ment plan of the College, the effort ought not to interfere with our general campaign and we trust that it will be an entire success.

Faculty Changes

Since the last meeting of the Board of Trustees there have been a number of changes in the Faculty. Dr. J. W. Good has resigned as the head of the English Department and his place has been filled by Professor George P. Hayes, B. A., Swarthmore, and M. A., Ph. D., Harvard.

Miss Jean Davis has resigned as Professor of Economics and Sociology, and her place has been filled by Professor J. M. Wright, B. A., William Jewell, M. A. and Ph. D., Johns Hopkins.

Miss Florence Smith, B. A., Westhampton, M. A., Chicago, has served as Acting Professor of History on account of the continued illness and death of Miss Hearon.

Leave of absence has been granted to a number of our staff including Miss Emily Howson, of the Physics Department; Miss Emma May Laney, in English; Miss Louise Hale, in French, and Miss Martha Stansfield, in Latin. Their places have been satisfactorily filled during the year, and we anticipate the return of all these for the next session.

Other minor changes may be noted in the catalogue, a copy of which has been sent to each member of the Board of Trustees.

Students

The student-body is smaller this year than during the session 1926-1927. To a considerable extent the explanation of this is the fact that the Girls' High School of Atlanta did

not graduate a regular College Preparatory class last year. The twelfth grade was being re-established in Atlanta and the High School kept its students for one year more. This school sends a large number of students to Agnes Scott every year and we noticed very much the difference this session.

At the same time we did not have as many boarders as last year. This was partly due to the increase in fees. We do not know to what extent this played a part, but we think that the cancellations which occurred during the latter part of the summer were due more largely to the general financial depression in the South than to any special charges which we made. The very rigid entrance requirements which we now specify also make it difficult for many girls who want to come to qualify for admission. We are not alone in the making of the increase in fees because all of the colleges of our class in the South have found it necessary to do likewise. Even with the increase already made, we are several hundred dollars behind the average charges of our competing institutions in the East. We anticipate having a full student-body for September of this year.

Our students for the year may be classified in various ways as follows:

Seniors -----	103
Juniors -----	82
Sophomores -----	120
Freshmen -----	155
Fourth Year Irregulars -----	1
Second Year Irregulars -----	2
First Year Irregulars -----	1
Unclassified -----	9
Special -----	1
Graduate Students -----	3
Music or Art only -----	15

By States they are distributed as follows:

Georgia -----	235	Texas -----	3
North Carolina -----	49	District of Columbia---	1
Alabama -----	43	Indiana -----	1
Tennessee -----	25	Maine -----	1
South Carolina -----	24	Missouri -----	1
Florida -----	24	New Jersey -----	1
Virginia -----	16	New Mexico -----	1
Kentucky -----	15	Oklahoma -----	1
Mississippi -----	10	China -----	6
West Virginia -----	7	Cuba -----	1
Louisiana -----	6	Japan -----	1
Arkansas -----	4	Korea -----	2
Massachusetts -----	3	Mexico -----	1
New York -----	3	Venezuela -----	1
Ohio -----	3		
Pennsylvania -----	3		<u>492</u>

Resident Students ----- 355

Non-Resident Students ----- 137

492

The denominations have been represented among the students as follows:

Presbyterian -----	228
Methodist -----	104
Baptist -----	66
Episcopal -----	42
Christian -----	14
Jew -----	9
Lutheran -----	2
Congregational -----	4
Christian Science -----	3
Catholic -----	3
Dutch Reformed -----	1
Moravian -----	1
Ethical Culture -----	1
Universalist -----	1
Greek -----	1
Alturian -----	1
No Church Affiliation -----	1
Not Specified -----	10

492

Health

The College community has enjoyed good health this year with the exception already noted of the continued illness and death of Miss Hearon. Careful examination was made of the students and special treatment given to any who seemed to need corrective work. If a student shows any symptom of illness she is put in the Infirmary and kept there until she is well, both for her own sake and for the sake of the College Community. Dr. Sweet and our two trained nurses have been thoroughly effective and we also get a great deal of help from the Physical Education Department.

We have been giving careful attention through the year to the nourishment of the students; and each week the menus for all the meals are planned ahead by a committee consisting of the Dean as chairman, the Housekeepers, College Physician, the Business Manager and occasionally other officers who are interested.

Religious Life

The fact that the religious life is put last in this report does not signify that it is a minor consideration at Agnes Scott. It is the very soul of the institution. It occupies a large part of the attention not only of the students, but also of the Faculty and Officers.

At a recent meeting of the Faculty a round table discussion was held regarding the spiritual life of the institution for this session and it was the unanimous feeling that conditions have been unusually satisfactory. We have not had trouble with atheism, unbelief or even disputes regarding orthodoxy. The main difficulty which we have is simply that of indifference on the part of some members of the college community, as we find it in the various churches.

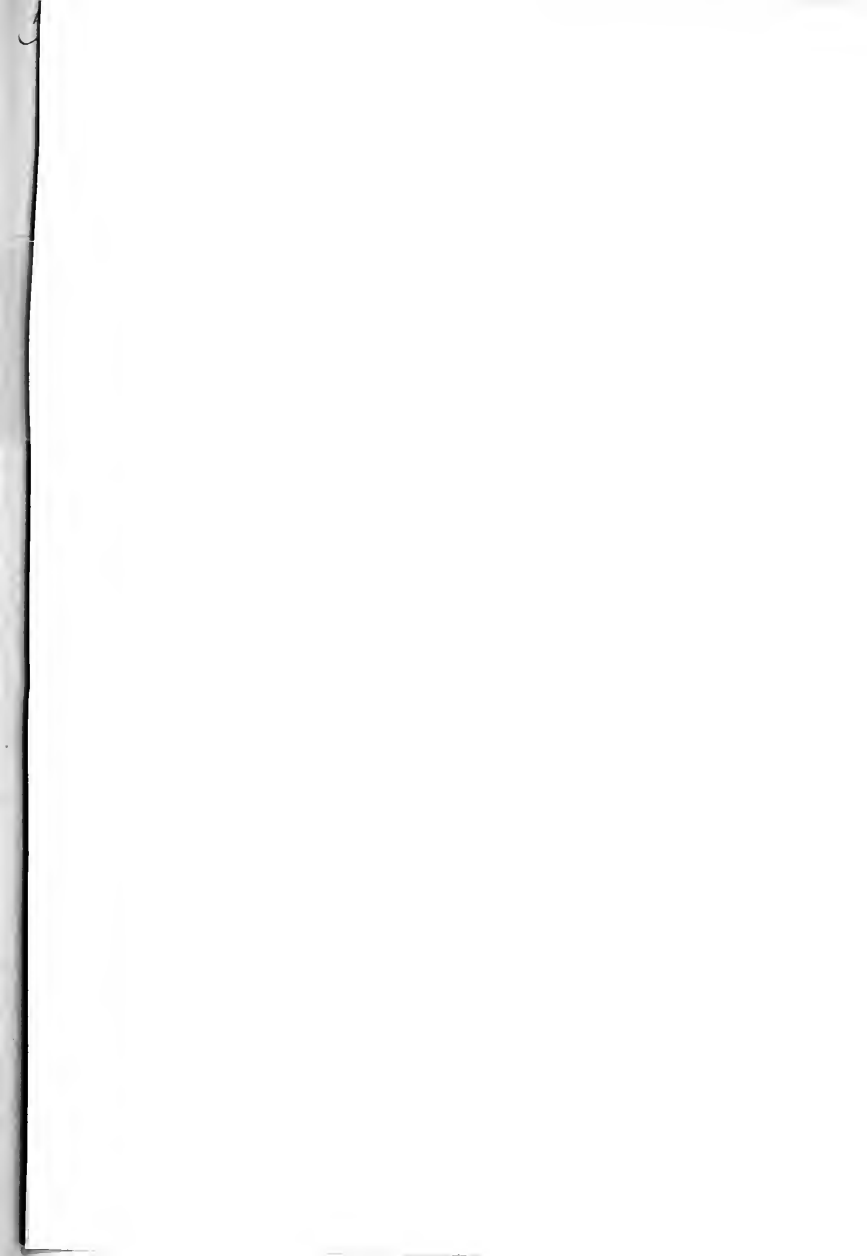
Dr. Frank C. Morgan led in religious services during the early part of December and secured most excellent results. At the request of the students themselves some of the officers of the college conduct voluntary Bible classes on Sunday morning, and of course the organized religious work of the institution goes forward as usual.

In conclusion I wish to express my appreciation of the excellent work which is done steadily and unostentatiously by the Officers and Faculty of the College. Miss Hopkins as Dean, Mr. Stukes as Registrar, Mr. Cunningham as Business Manager, and Mr. Tart as Treasurer, make a team of workers with whom the College may safely be left even if the President is away for a considerable length of time. The other Officers and the Faculty are likewise dependable and most co-operative, and they are very largely responsible for any success which the institution may attain.

Respectfully submitted,

A handwritten signature in cursive script, reading "J. R. McBain". The signature is written in dark ink and is positioned above the printed name of the President.

President.





Agnes Scott College

Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 24, 1929



**THE PRESIDENT'S ANNUAL REPORT
TO THE BOARD OF TRUSTEES
1928-1929**

Board of Trustees,
Agnes Scott College.

I have the honor of presenting herewith a Report for the session 1928-1929 with comment on the general state of the College.

OUR DEVELOPMENT PROGRAM

I. Is It Needed?

Some of our friends have asked whether this is really a necessary campaign. They agree that it is desirable, but seem to think that it is more or less a luxury. Such a view is based on the fact that we are operating successfully and not running in debt, but it fails entirely to take into account the changing educational conditions. In my judgment, our need is sufficiently urgent to justify radical sacrifices if necessary. If we cannot win otherwise, I believe the cause important enough to call for giving up the family automobile, doing without a cook, wearing old clothes, or even reducing the amount heretofore contributed to Church causes.

At the risk of being tedious, I would like to explain some aspects of the present educational situation. The facts have been furnished me largely by the General Education Board of New York, or by the Survey made by Dr. Henry H. Sweets and covering all of the educational work of the Southern Presbyterian Church.

The private or denominational college is facing a fight for its existence—not because it is being fought but by virtue of current conditions. The following are only a few factors of this situation:

(1) The Rising Cost of Education.

This has more than doubled in the last dozen years and it will increase steadily for several years more. Our denominational friends are not able to stand this cost without some assistance. We are finding it necessary to help more than two hundred of our girls in some

way at Agnes Scott, and this is ten times as many as when I first became connected with the institution.

(2) The states are making wonderful provision for their colleges. Georgia is more backward than some other states, but all of them in our territory are improving their State Schools. I recently had brought to my attention a comparison between Winthrop College in South Carolina and Agnes Scott. Winthrop receives from the State four hundred sixty-five thousand (\$465,000) dollars for maintenance. Our income from endowment is only sixty thousand (\$60,000.00) dollars. They have more students; but they can pay their teachers better, provide more facilities, and charge far less than we can afford to do. It takes seven hundred (\$700.00) dollars here at Agnes Scott to carry a girl through the year; but the Florida State College charges only two hundred and sixty-five (\$265.00) dollars for the entire session.

(3) The rise of the Junior Colleges is another problem that the regular four-year institutions must face. These are promoted largely by strong city school systems which add two years to the curriculum and keep their students through the Sophomore year. All over the South, schools that were formerly known as agricultural institutions are trying to develop into Junior Colleges. There are about twenty (20) Junior Colleges in Georgia, and some two hundred ninety (290) in the whole territory from which we draw. They will absorb our students if we do not offer something very unusual in equipment and in our educational program.

(4) There has also been a decreasing emphasis placed by parents and students on the *spiritual* character of the institution to be attended. Many more Presbyterian boys and girls are now attending state institutions than go to denominational schools; and this is even more true of Baptists and Methodists. A college must offer something clearly above the ordinary level to induce people to pay twice as much for its training.

(5) We are by no means as sure of the permanence of colleges as we were a few years ago. In 1915 Dr. F. H. Gaines stated that in his opinion Agnes Scott's future would be assured if it could secure

assets of one million (\$1,000,000.00) dollars. In the light of that day he was conservative, but so rapid have been educational changes that while we now have assets of over two million (\$2,000,000.00) dollars, twice the sum mentioned by Dr. Gaines, we are frankly told by Director Thorkelson, of the General Education Board, that we have as yet no assurance of permanence.

(6) The general details which I have mentioned bear generally upon private or Denominational Colleges as a class. The distinctly Woman's College seems to have less chance than one for men. The drift to co-education seems to be decided. In former years very few women could gain admission to State Universities, but now practically all such institutions accept them.

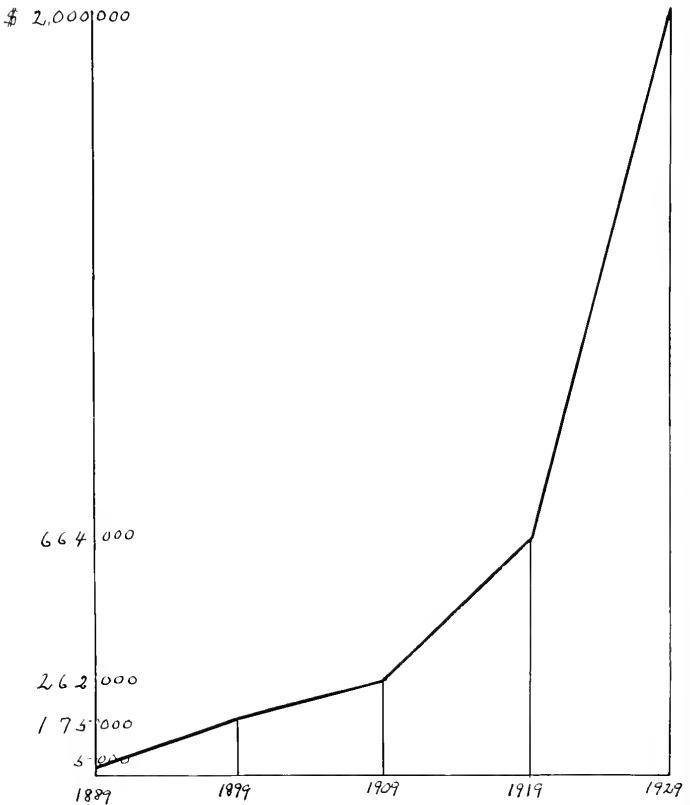
Of all the thirty (30) colleges connected with the Southern Presbyterian Church, only Centre, Davidson, and Agnes Scott are able to meet fully Southern Association Standards as at present listed; and these are apt to be raised soon. The Texas colleges are already planning to merge. It will be surprising if out of our thirty institutions more than one-third will be able to operate after a period of fifteen (15) years.

In many respects Agnes Scott has forged ahead nicely, but do we realize that in equipment we have fallen behind most of our denominational or private neighbors? We have erected only one building since the Aragon Hotel was the best in Atlanta. We have only one fireproof building on our campus. During this period, Emory University, Wesleyan, Shorter, Oglethorpe, Columbia Seminary, Rabun Gap-Nacoochee, and other institutions have built entirely new, well planned and fireproof plants that by contrast emphasize the fact that our buildings are old fashioned.

In reviewing the situation as to the class of colleges to which we belong, and as to Agnes Scott in particular, we are not pessimistic. If our campaign should fail there would be grave reasons for discouragement; but I have the utmost confidence that Trustees and other supporters will do all that is needful not only to perpetuate the College but also to bring it into a position of increasing usefulness. It is with this confidence that we have projected our campaign. With the start made by Agnes Scott, and with its wonderful location, it should become the greatest college for women in the whole world. This campaign will not be sufficient to bring us to such a position as yet, but it will keep us travelling in that direction.

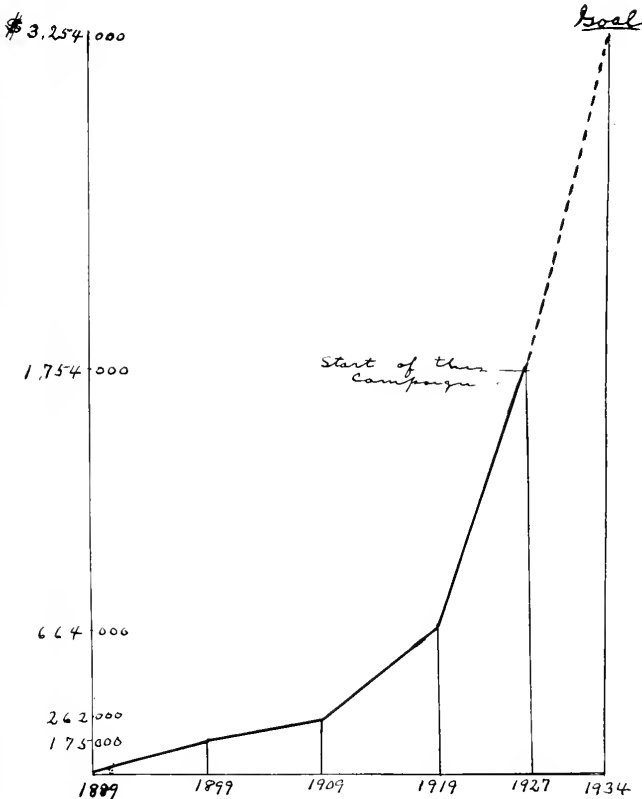
II. How We Have Grown.

The accompanying diagram will show something of the progress which Agnes Scott has made from time to time and will enable us to see how rapid has been our progress in recent years. For example, Mr. Orr has been Chairman of the Board for practically one-third of our history, but during that time we have gained twice as much as during the first twenty-eight years.



III. How Agnes Scott May Grow.

The accompanying diagram shows the comparative progress that we will make if we successfully complete our campaign objective within the next five years. We are trying to depict also something of the order in which our improvements have been made, or will be made, as the money comes in.



IV. The Order of Expenditures.

(Read from bottom up)

\$1,500,000

Grand Total Sought

**Further Endowment and
Scholarships**

**Further Land and Campus
Developments**

\$1,000,000

**Auditorium and Fine Arts
Building**

**Dormitory and Dining
Room**

Day Student Club House

Chapel

**Administration and Recitation
Building**

\$500,000

Steam Plant and Laundry

Paving, Sewers, Equipment

**Urgent Endowment and
Scholarships**

**Most Needed Land and
Improvements**

V. Can the Job Be Done?

We are having difficulty with two classes of people as we press our work. One of these consists of people who do not believe that any campaign whatever can be successful while times are so hard. Another class is sympathetic and wishes us well but does not realize how really BIG the job is. They contribute on about the same ratio as ten years ago when we were trying for only \$500,000.00—one-third as much money as we are now seeking. We are not able to see as many people as we did in 1919. Prosperity is far less general than it was then. Since we are trying for three times as large an amount and the number of subscribers must necessarily be fewer, it does place a responsibility on those of us who are trying to do the job. By sacrificial efforts and by one hundred per cent co-operation we believe that we may be able to win. It may be necessary for us to take quite a number of subscriptions on the Annuity plan. The College has used this before in a small way. We are very conservative in our operation of the plan, and it does make an ideal arrangement for people who will need their money while they live but can let the college have it when they are no longer living.

The magnificent work done by the Faculty and Students in raising approximately eighty-thousand (\$80,000.00) dollars has been of great assistance to us and has stimulated the interest and support of many others.

Our Alumnae also have shown a genuine interest and a desire to do their full share and more in developing their Alma Mater. When we come to the general public we believe that the fine example of these groups just mentioned will be most effective.

VI. Specific Details.

Since our campaign objective is a million five hundred thousand (\$1,500,000.00) dollars I feel that we ought to consider just how we may expect to find this large sum.

We have in sight at the present time approximately six hundred thousand (\$600,000.00) dollars. We are counting on getting from the General Education Board five hundred thousand (\$500,000.00) dollars more. In order to complete the remaining four hundred thousand (\$400,000.00) dollars, it seems absolutely essential that the Trustees add to their gifts at least one hundred thousand (\$100,000.00) dollars. It does not necessarily mean that this must come from the Trustee pockets, but I do not see how we can win unless the Trustees will assume the responsibility for giving or getting that much more.

The President of the College is willing to assume personally the

raising of one hundred thousand (\$100,000.00) dollars additional. He will plan to get this money mostly outside of Georgia.

It looks as if we ought to be able to get at least two hundred thousand (\$200,000.00) dollars by a general campaign in Atlanta, Decatur, and the outlying sections of Georgia. It is to be hoped in each one of these cases that there would be an over-subscription so as to allow for campaign expenses and for shrinkage.

VII. Expert Assistance?

The question has been raised as to whether we ought to secure expert campaign assistance for the completion of our task. It would probably cost in the neighborhood of twenty thousand (\$20,000.00) dollars to bring in a strong firm who would be able to raise the four hundred thousand (\$400,000.00) dollars. We have spent very little indeed on what has been secured. Mr. J. C. Norton and Miss Polly Stone have been valuable workers in helping the President, but none of us are specially good at advertising. The principal advantage in having experts to come would be in getting the college before the public in a favorable light. We would hope in that way to secure wills and later gifts to a greater extent than will be possible otherwise. This is one question that ought to be seriously considered by our Board when it meets.

TRUSTEES

There has been no meeting of the Board of Trustees since the Annual one of May, 1928. Quite a number of matters have been handled by our very efficient Committees.

I am very glad to report that our nomination of Dr. D. A. Dunseith, Clearwater, Florida, was approved by the Synod of Florida to fill the unexpired term of Dr. J. R. Cunningham. We are very happy also that Mrs. J. S. Guy upon our nomination was elected to represent the Alumnae Association to succeed Mrs. D. B. Donaldson.

The terms of the following Trustees expire at this meeting: J. T. Lupton, W. C. Vereen, Miss Mary Wallace Kirk, D. P. McGeachy, Neal L. Anderson, P. T. Shanks and D. A. Dunseith. All of these have been of great assistance to Agnes Scott and are valuable members of our Board.

FACULTY CHANGES

Professor Philip Davidson, Jr., B.A. University of Mississippi, M.A., Ph.D. University of Chicago, has been elected head of the Department of History to succeed Miss Cleo Hearon who died last year.

While Miss Edith Harn has been on leave of absence for a year,

her place has been filled by Professor Alfred R. W. De Jonge, B.A. University of Berlin, Ph.D. Columbia University.

During the leave of absence of Miss Margaret Pythian, who is studying in Europe, her place has been taken by Miss Vivian Little who is an Agnes Scott graduate and who has had one year at the Sorbonne in Paris.

While Miss Leslie J. Gaylord has been completing her doctorate at Chicago, Miss Anna May Baker, B.A. Randolph-Macon, M.A. Johns Hopkins, has been teaching in the Department of Mathematics.

Miss Isabel Randolph who has done very successful work for several years in the Department of Physical Education has resigned, and her place has been taken by Miss Llewellyn Wilburn, B.A. Agnes Scott College, M.A. Columbia University. To complete the staff of the Physical Education group we have had to return to us after a year of study on the part of each, Miss Harriette Haynes, B.A. Randolph-Macon, M.A. Columbia, and Miss Carrie Curle Sinclair, B.S. William and Mary.

Miss Helen Eagleson, Assistant Professor of Psychology and Education, has resigned, and her place has been taken by Miss Katharine T. Omwake, M.A. and Ph.D. of George Washington University. Another addition to the staff of the same department is Miss Jane Brown, B.A. George Washington, M.A. Columbia University.

Last year we tried the experiment of having an additional member of our Bible Department, and Dr. Logan did such excellent work that we have put in this year a full time Assistant Professor. Miss Margaret L. Engle, B.A. New Windsor College, M.A. Johns Hopkins, is filling this place.

Other minor changes may be noted in the catalogue, a copy of which has been sent to each member of the Board of Trustees.

STUDENTS

The student body this year is somewhat smaller than during the two previous sessions. So far as I can learn, every private college for either men or women in this section of the country has been smaller and the general explanation is the fact of "hard times." Along with this is the large increase in Junior Colleges which has been previously noted.

We confidently expect the waiting list, to which we have become accustomed, to come back after this period of adjustment is over, and particularly if we can make a success of the campaign. Nothing advertises a college so much as a successful development program.

Our students for the year may be classified in various ways as follows:

As to Classes:

Seniors	96
Juniors	90
Sophomores	96
Freshmen	155
Third Year Irregular	1
Second Year Irregulars	2
First Year Irregulars	3
Unclassified	3
Graduate Students	2
Music and Art only	9
	457

By States they are distributed as follows:

Georgia	220	Massachusetts	2
North Carolina	46	District of Columbia	1
Alabama	39	Maine	1
Florida	26	Montana	1
South Carolina	18	New Jersey	1
Tennessee	16	New Mexico	1
Virginia	15	Oklahoma	1
Kentucky	12	China	3
Mississippi	11	Japan	3
Arkansas	7	Korea	3
Louisiana	6	France	1
Texas	6	Mexico	1
West Virginia	6	Venezuela	1
New York	3		
Ohio	3	Total	457
Pennsylvania	3		
		Resident Students	346
		Non-Resident Students	111
		Total	457

The denominations have been represented among the students as follows:

Presbyterian	212
Methodist	97
Baptist	63
Episcopal	40

Christian -----	6
Jew -----	6
Lutheran -----	7
Congregational -----	3
Christian Science -----	2
Catholic -----	5
Reformed -----	3
Moravian -----	1
Ethical Culture -----	1
Disciple -----	1
Alturian -----	1
No Church Affiliation -----	2
Not Specified -----	7

457

EDUCATIONAL PROGRESS

The current session has been marked by very satisfactory progress in educational work. We were disturbed somewhat by the number of failures at the mid-term examination period, but this was very largely due to interruptions because of Influenza. The faculty were considerate in assigning work until the students could catch up, and we have made a most excellent showing in recent months.

The College has been prescribing a little more than half of the subjects to be taken, and this has been difficult for some students who would not like all of the prescribed work. In line with many other institutions, we have given more elasticity to our curriculum, requiring fewer specific subjects and allowing a greater degree of concentration in fields where the students wish to specialize. These changes have met with general approbation on the part of our students and on the part of educators in the South generally.

BUILDINGS AND GROUNDS

Every year we have been spending considerable money and quite a bit of time in improving the appearance of our campus and grounds. Mrs. Donald Hastings has been Chairman of the Alumnae Committee, and through her influence the H. G. Hastings Company contributed several hundred fine bulbs which have been planted along our walks, drives and hedges.

It will not be long before we will need some expert lanscape work done in connection with our campus growth.

Under authority previously granted by the Trustees, the Commit-

tee on Buildings and Grounds have authorized the erection of a new Steam Plant and Laundry. Robert and Company, Engineers and Architects, are in charge of the general plans; and the Converse-Myers Company of Atlanta are the contractors in charge. It is anticipated that the new plant with adequate steam connections through an underground tunnel will be ready for operation at the opening of college. The improvements will cost approximately one hundred and twenty-five thousand (\$125,000.00) dollars, and will constitute one of the first major developments of our new program. Parts of our old plant are thirty-seven years old, and the life of such equipment is supposed to be only about fifteen years. We have been uneasy for several sessions about whether it would be possible for us to finish out the year. We hope the new plant will be a great satisfaction to us.

In conclusion I wish to express my appreciation of the work which has been done by the Officers of the College this year. On account of the almost continuous absence of the President unusual responsibilities have fallen on Mr. Stukes, Miss Hopkins, Mr. Cunningham and Mr. Tart. They are a great joy to any administrator. I feel that we are unusually fortunate in having such an able and loyal staff. I wish to express my appreciation also of the work of the faculty and other officers. If we are to succeed it will be largely through the active efforts of Trustees, Officers, Faculty and Students all working for the best development of our college as a means of bringing in the Kingdom.

Respectfully submitted,

J. R. McCAIN.



Moody's Rating	Security	Rate %	Maturity	Par Value
A	Swift & Co., Debs.	5	1932	11,000
AAA	Texas & Pacific R. R., Eqpt.	5	1939	5,000
A	Texas & Pacific Ry. Co., G. & R.	5	1977	5,000
A	Texas & Pacific Ry. Co., G. & R.	5	1979	5,000
A	T. P.-M. O. P. Ter. R. R. of N. O., 1st	5½	1964	5,000
AAA	Toronto (City of)	5½	1931	2,000
AAA	Toronto (City of)	6	1949	4,000
AAA	Toronto (City of)	6	1951	11,000
A	U. S. Rubber Co., 1st and Ref.	5	1947	6,000
AA	Virginian Ry. Co., 1st	5	1962	10,500
A	Wabash Ry. Co., Ref. and Genl.	4½	1978	5,000
AAA	Western Electric Co., Debs.	5	1944	9,500
AA	Western Maryland Ry., Eqpt.	7	1931	10,000
AA	Western Union Tel. Co., Debs.	5	1951	10,000
A	Wheeling Steel Corp., 1st and Ref.	4½	1953	9,000
AA	Winnipeg (Water Dist.), Canada	5	1952	20,000
Total				\$839,600

Agnes Scott College

Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 30, 1930



BUTTRICK HALL

Now in process of erection. To be completed by September 1st. The largest single item of our development program. Built from money given by General Education Board and named for its first President.

THE PRESIDENT'S ANNUAL REPORT TO THE BOARD OF TRUSTEES

1929-1930

Board of Trustees,

Agnes Scott College.

I have the honor of presenting herewith a Report for the Session 1929-1930, with some comments on the general state of the College.

General Education Board Offer

While we received notice of this gift before the annual meeting of 1929, it was too late to be incorporated in the Report of last year, and hence it is mentioned again. The Board was generous to us beyond all precedent. It offered to give us \$500,000 on condition that we raise \$1,000,000 additional; and that alone would have been a noteworthy proposition. It went further, however, in permitting us to use its money for the general purposes of our campaign, without restricting it to endowment as had been the case with us on other occasions and as has nearly always been true with its gifts to others. The most remarkable feature of the offer was that the Board allowed it to be divided so that we might begin to collect on part of its gift before we actually get our full amount pledged. We do not believe that this has ever been done for another institution.

The officers of the General Education Board drew up the two offers as follows: Pledge No. 409 for \$300,000, conditioned on our raising at least \$600,000 by July 1, 1929; and Pledge No. 411 for \$200,000, on condition that we raise \$400,000 not later than July 1, 1931. In each case payments from the Board would be pro rata for those collected from other sources by Agnes Scott. All payments from the Board would be forfeited if not fully met by July 1, 1934.

This appropriation of the General Education Board has created a sensation in the educational world. Since 1922 it has been generally known that the Board has discontinued gifts to colleges. The fact that Agnes Scott has been made an exception not only as to general policy, but also as to

the purposes for which the gift may be used and as to how it may be paid, has aroused tremendous interest, and we have been deluged with inquiries about it. As a matter of fact, it is one of the most noteworthy commendations that the College has ever had, and from the highest source.

Campaign Progress

A year ago we had actually in hand or pledged \$565,000. The pledges of the Board at once nearly doubled this amount, and under the impetus of its interest we reached by July 1st—the required date—a total of \$600,000, which clinched Pledge No. 409 so as to make that part of the contract binding. Our friends made a heroic effort in payments and we were able to show collections totalling a little more than \$516,000. The Treasurer of the Board promptly made its Pro rata payment of \$258,029.20—quite the largest check ever received by Agnes Scott!

We have never had a regular staff of workers. The President of the College and three assistants continued the campaign with fair success until about December 1st when the stock market conditions made campaigning unwise except among the Alumnae, who have special interest in the College. Our subscriptions now total a little more than \$700,000 in addition to that of the Board, and we must raise \$300,000 more in order to claim the balance of the money offered to us.

What Next?

The President is frankly much concerned about the prosecution of the campaign to a successful conclusion. In this matter, it will be necessary to have the best thought and co-operation of all the Trustees. In general it seems wisest to try to win the remaining \$300,000 in a simultaneous effort in the fall. The Chamber of Commerce of Atlanta through its Committee on Campaigns has given formal approval for an Agnes Scott Drive during the first two weeks of October. They will keep other efforts out of the way during that time, and the Community Chest will be postponed until November, if it puts on another campaign. This will

J. T. LUPTON
Personal Account

No. _____

Chattanooga, Tenn. June 4 1924

Consigned: Paulston

PAY TO THE ORDER OF Agnes Scott College \$ 500000⁰⁰

Fifty Thousand and no/100 DOLLARS

To THE FIRST NATIONAL BANK
of CHATTANOOGA, TENNESSEE

6 J. T. Lupton
Agent

OUR LARGEST TRUSTEE GIFT

To a campaigner, a subscription from any person is cheering, but no other support means quite so much as that from our own inner circle. This splendid check from Dr. Lupton is worth far more than the money itself, fine as that is. He requested no publicity and we are not giving it, but in the family circle of our Annual Report it is proper to record our gratitude for it, as well as for the gifts of all our Trustees.

give us an opportunity to rouse the public in the area of Greater Atlanta, and at the same time we hope that the friends in other sections may be co-operating so as to have one big push for victory. If this should not be feasible, we will have to employ individual solicitors and make a personal canvass, but this is tedious and expensive. It will take some fairly large gifts to win, for we have gotten our easiest money.

Some Improvements

It is to be recalled that the campaign in which we are engaged is a somewhat continuous one, and that it was really started in 1925. The General Education Board was generous in this matter also in allowing us to count land purchases, improvements, etc., already made as a part of our showing to it. The following items were credited by them in our July settlement:

General purchases and improvements.....	\$136,397.61
Endowment and scholarship additions.....	177,689.90
	\$314,087.51
Total.....	

Our Steam Plant, Laundry, and Tunnel System have been completed and equipped since the last meeting of our Trustees at a cost of approximately \$130,000. This outfit incorporates the latest methods of engineering and ought to be sufficient to take care of our needs for many years to come. No college in this part of the country is better equipped in this particular, and the buildings are artistic as well as useful. The Laundry Building is really one of the prettiest on the campus just now.

BUTTRICK HALL

Our greatest source of pride and satisfaction is that at last we are to have a first-class Administration and Recitation Building. This has been the greatest material need of Agnes Scott for a long while. We have been ashamed to show our quarters to visitors. The new building will be

GENERAL EDUCATION BOARD

NO 54680

NEW YORK, JUL 16 1929 19 \$ 256,029.20

PAY TO THE ORDER OF Agnes Scott College

TWENTY EIGHT THOUSAND NINETY DOLLARS AND FIFTEEN CENTS

PAVABLE THROUGH THE NEW YORK CLEARING HOUSE

TO THE HONORABLE TRUST COMPANY OF NEW YORK 1929

[Signature]
TREASURER & PRESIDENT
ASSISTANT TREASURER

10 AVENUE 20TH ST. NEW YORK, N. Y.

A GREAT GIFT

This check represents the largest payment on the largest pledge ever made to Agnes Scott. It is made possible by several thousand much smaller checks which have been given by friends all over the country. This particular check is being used to erect Buttrick Hall. Nearly as much more is waiting for us from the same source if we win in our campaign.

erected largely by money furnished by the General Education Board and by vote of our Trustees will be named Buttrick Hall in honor of the first President of the Board. It is now in process of construction and is expected to be ready by September 1st. It will be four stories in height and will be large enough to take care of our class needs for some years to come. It is built of concrete, brick, and limestone and roofed with antique tile, with a somewhat slate effect. It will contain the administrative offices, committee rooms, faculty offices, space for student activities, the college book store, and about thirty class rooms.

It is planned to have a cornerstone laying for the new building at 2:30 o'clock Friday afternoon, May 30th. The time is set with a special view of having the Trustees present. The exercises will be simple, but important for Agnes Scott people. Hon. C. Murphey Candler, Chairman of our Executive Committee, and a member of our Board of Trustees from the beginning, will make the address of the occasion on the subject, "The Development of Agnes Scott College."

It is planned to have the building dedicated the latter part of October. At that time we hope to have Mr. John D. Rockefeller, Jr., to speak of the work of the General Education Board in the South, especially as to Agnes Scott, and President Trevor Arnett, of the Board, to give a brief sketch of Dr. Wallace Buttrick. If these gentlemen will come, we will invite the educational institutions from all parts of the country to send representatives and will attempt to show Agnes Scott's position in the nation's educational program. We would plan for our Campaign efforts to culminate with this occasion.

Other Needs

Among other things that need greatly to be done and which we hope to secure through success in our campaign are the erection of a Chapel, the building of a Day Student Club House, providing an Auditorium and Fine Arts Building, adding another Dormitory, and largely increasing our endowment and scholarship resources.



STEAM LAUNDRY

This is one of the units of our development plan that was completed in September, 1929. It is one of the most attractive buildings on the campus from an architectural standpoint. It is equipped with

Trustees

There has been only one called meeting of the Board of Trustees during the year, but there have been some important committee actions. We are blessed with members who are willing to counsel with us and assist in every way possible.

We are gratified to report that Mr. John McMillan, Stockton, Ala., accepted the nomination made at our meeting in May and was confirmed by the Synod of Alabama as its representative to succeed Mr. P. T. Shanks.

The terms of the following members expire at this meeting: J. S. Lyons, Mrs. C. E. Harman, J. J. Scott, W. A. Bellingrath, R. O. Flinn, E. D. Brownlee, J. B. Campbell, and Mrs. J. S. Guy. All of these have been of great assistance to the College and are valuable members of our Board of Trustees.

Faculty Changes

While we are not able to arrange for regular sabbatical leave for our faculty, we do grant leave of absence with some compensation to those who wish to study or to do research. During the current session, Dr. Mary F. Sweet, College Physician, has been away; and her place has been taken by Dr. Ethel Polk Peters, for many years a missionary in China. Prof. H. A. Robinson, in Mathematics, has been at Johns Hopkins, and his place has been filled by Miss Anna May Baker who was with us last year as a substitute for Miss Gaylord. Miss Philippa Gilchrist, of the Chemistry Department, is away this year taking her Ph.D. degree, and her place is taken by Miss Margaret Whittington, B.A. Agnes Scott.

We are very glad to have back this year Miss Muriel Harn, who spent a year in Germany; Miss Margaret Phythian, who was in France during 1928-1929; and Miss Leslie J. Gaylord, who spent last session at the University of Chicago.

Miss Florence Edler, in History, was on leave of absence, but later resigned, and her place has been taken by Miss

Florence Smith, B.A. Westhampton College, Ph.D. University of Chicago, who was formerly with us for a year.

Miss Margaret Bland, of the French department, has resigned, and her place has been taken by Miss Martha Crowe, B.A. Agnes Scott, who will take her M.A. at Columbia this summer.

Miss Katharine Omwake, in Psychology and Education, resigned to do research work, and her place was filled by Miss Amy Chateauf, Ph.D., University of Pennsylvania; but Miss Omwake is now anxious to return, and it has been agreed to interpret her absence as if she had gone on leave, so that she will be back for 1930-1931.

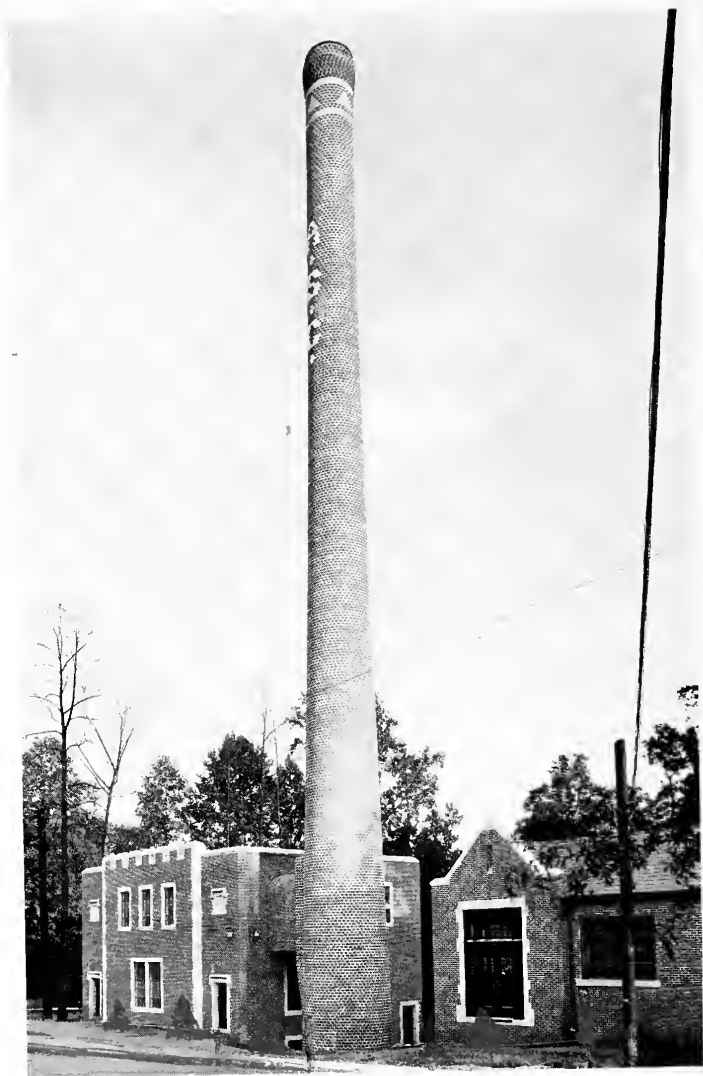
Miss Genevieve White, Librarian, resigned last year, and Miss Lois Bolles, B.A. Agnes Scott and graduate of Atlanta Library School, was elected to take her place. The growth of the library has necessitated the employment of another full time person, and for this place Miss Clara May Allen, B.A. Agnes Scott, M.A. Columbia University, and graduate of the Atlanta Library School, has been chosen.

Miss Agnes Adams, B.A. Agnes Scott and graduate of the Atlanta Conservatory of Music, has been placed in charge of the Violin work of the College.

The question is sometimes raised as to whether we employ too many of our graduates, and "inbreeding" does need to be watched in educational work; but we have been rather careful in distributing our faculty. Our staff represents degrees from 43 first class universities or colleges, and they come from 25 different states.

Students

The student body this year is about the same as during the last session. The prevailing "hard times" are a factor in the difficulty which all colleges are having in keeping up the maximum number of a few years ago. We are more careful than any other institution of our acquaintance in the South in the choice of students.



NEW STEAM PLANT

This attractive plant was completed in September, 1929. It is equipped with the latest steam heating devices, including two 350-horsepower water tube boilers, automatic stokers, and automatic regulation of practically all other machinery.

Our enrollment may be classified in various ways, as follows:

Our students for the year may be classified in various ways as follows:

Seniors	96
Juniors	67
Sophomores	101
Freshmen	170
Second Year Irregulars.....	3
First Year Irregulars.....	3
Unclassified	5
Special	1
Music, Art, Spoken English, only.....	14
	460

By States they are distributed as follows:

Georgia	215	District of Columbia.....	2
North Carolina	48	Massachusetts	2
Alabama	38	Michigan	1
Florida	29	Missouri	1
South Carolina	20	New Jersey	1
Tennessee	19	Ohio	1
Virginia	19	Texas	2
Kentucky	18	China	2
Mississippi	13	France	1
Pennsylvania	6	Germany	1
West Virginia	6	Japan	2
Arkansas	4	Korea	1
Louisiana	4	Mexico	1
Oklahoma	3	Venezuela	1
		460	

Resident Students.....	344
Non-Resident Students	116
	460

The denominations have been represented among the students as follows:

Presbyterians	215
Methodist	94
Baptist	70
Episcopal	35
Jew	8
Christian	4

Lutheran -----	4
Reformed -----	3
Catholic -----	3
Moravian -----	2
Congregational -----	2
Evangelical Reformed -----	1
No Church Affiliation -----	4
Not Specified -----	15

460

General Impressions

As we view the Session 1929-1930 in comparison with others, it does seem to be really, not conventionally, "the best" we have had. The first test we apply to our results is on the spiritual basis. Agnes Scott has no excuse for existence unless we maintain a strong Christian atmosphere. This year we have enjoyed fine leadership in all our religious activities among the students, and the results are gratifying. Dr. W. Taliaferro Thompson, of Union Theological Seminary, led our week of special services, and these were most helpful.

In educational matters, the year has been characterized by earnest work on the part of both faculty and students. We have had fewer interruptions on account of sickness than for several years; and our Freshmen, for example, show more merit grades and fewer failures than any other class that has ever entered.

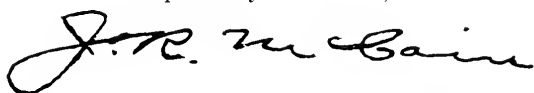
Our financial difficulties keep us humble and mindful of what is needed yet in order to run Agnes Scott on a basis equal to that of the best institutions for women in the country, but we manage to stay out of debt and we do without things until we find the money to pay for them. Since it costs nearly \$1,500 for every school day the College runs, it takes no small care to plan for a debtless year when our budget must be made up twelve months ahead.

This session we have installed typewriting equipment and have arranged to provide stenographic lessons for girls desiring to get better preparation for going into business.

This step has aroused interest and is appreciated. We have also arranged with the City Schools of Atlanta to provide supervised observation and practice teacher training. This will enable our graduates to secure better positions.

The administration of the College is simple and pleasant because of the remarkably efficient staff which Dr. Gaines gathered around him years ago and which continues with us. I do not believe that any institution in the South, or perhaps anywhere else, has a more capable, experienced, loyal, and well-co-ordinated group of officers than ours, with such key people as—Miss Nannette Hopkins, Dean; S. G. Stukes, Registrar; R. B. Cunningham, Business Manager; and J. C. Tart, Treasurer. If Agnes Scott is well run and successful, a very large part of the credit is due to them.

Respectfully submitted,

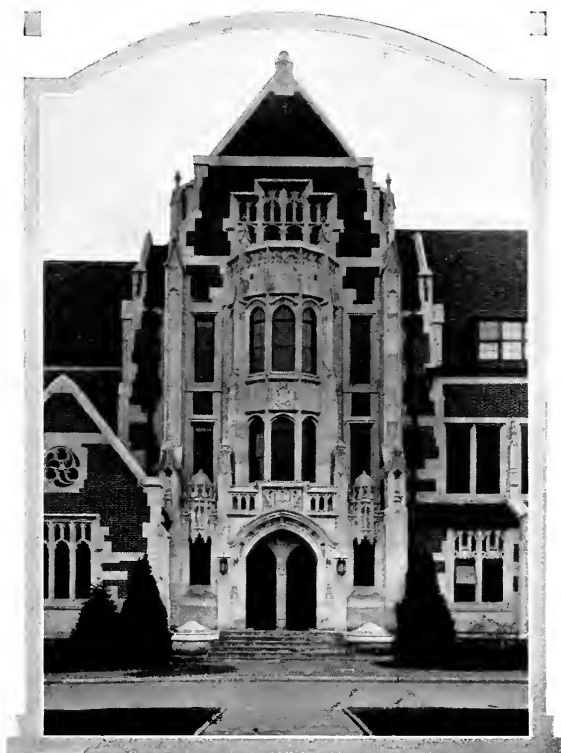
A handwritten signature in cursive script, reading "J. R. McBain". The signature is written in black ink and is positioned below the typed name "J. R. McBain".

President.





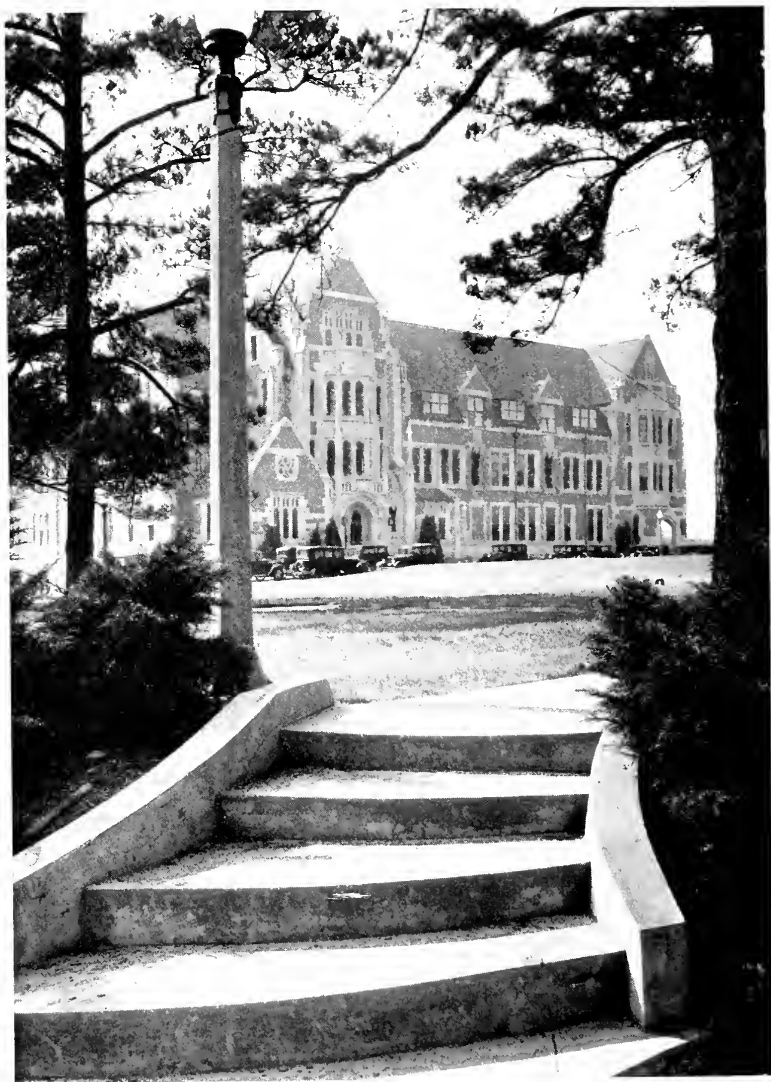
Annual Report
to
Board of Trustees



Agnes Scott College

Decatur, Georgia

May 28, 1931



BUTTRICK HALL—THROUGH NATURAL ARCHWAY

**THE PRESIDENT'S ANNUAL REPORT
TO THE BOARD OF TRUSTEES**

1930-1931

Board of Trustees,

Agnes Scott College.

I have the honor to submit to you my Annual Report as President of Agnes Scott College for the session 1930-1931, and I welcome the opportunity to lay before you the general condition of the college.

Development Campaign

The most absorbing matter since the last meeting of our Board has been the campaign for further development. A year ago we reported that three hundred thousand dollars more would be needed to complete our objective of a million and a half dollars. Although conditions were very bad indeed, as every one knows, we felt that it was imperative to make the effort to secure the needed subscriptions. While we did not limit the territory over which we would conduct our efforts, there was a concentrated appeal to the Atlanta area. We were fortunate in securing Mr. George Winship as General Chairman of the Campaign, and he proved to be most effective. The real general of the campaign, as well as one of the most active workers, was Mr. J. K. Orr, the Chairman of our Board, who has been a great leader in all previous drives. Under the leadership of Messrs. Orr and Winship there was organized a group of one hundred and twenty men and another of ninety women, exclusive of the campus organization.

The faculty and students, who opened our campaign in 1928 with subscriptions totaling about eighty thousand dollars, requested the privilege of initiating this final effort

with a campaign to increase their subscriptions to a total of one hundred thousand dollars. The Campus Campaign closed on October 17th, the same day on which the general city wide effort opened. We had a banquet in the Gymnasium in which the whole College community gathered with the general campaign workers and at this time the Faculty-Student pledges were announced. They had gone fifty per cent beyond their objective and brought the whole amount pledged by them to somewhat more than \$110,000.00.

It was not easy to secure pledges in the Atlanta area, but our teams held together remarkably well, and on the evening of October 27th we were able to show a total of \$1,468,000 toward our \$1,500,000 objective.

Since that time we have secured some \$15,000, but as we now check over the whole situation and allow for expenses and for absolutely certain shrinkage we estimate that it will take \$51,000 more really to enable us to say to the General Education Board with a clear conscience that we have met their requirements. We must make our final report to them on July 1st, and we are exceedingly anxious to get the balance of this money cleared up so as to keep our hundred per cent record with them for meeting their requirements on time.

Future Progress

Our Campaign has been beneficial from many stand-points besides the financial one. We have made friends through the publicity that was given, and the College work has been brought to the attention of people far and near.

It is more and more evident, however, that we will not be able to build a greater Agnes Scott by having an occasional campaign. It will be necessary for us to have better bases for our growth. There seem to be two principal sources to which we may look. One of these consists of the great

Foundations like the General Education Board, The Carnegie Corporation, The Rockefeller Foundation, The Rosenwald Fund, The Presser Foundation, The Juilliard Foundation and the like. Our location in Atlanta and the fine record which we have made in the past are in our favor as we approach such friends. The fact that this is the greatest center of Negro education in the world, and that our College can have some influence at least in working out race problems, is another factor in our favor.

The second and more important source of our development for the future must lie in our getting Agnes Scott into the wills of its friends. We will need to get an Agnes Scott clause as a sort of habitual thing in Atlanta and Southern wills. Even though the gift be nothing more than a picture or a set of books, it is worth while for the College to be **mentioned**. We need the help of our Trustees particularly in the development of this aspect of our program. If we ourselves are convinced as to the soundness of our achievement, and the worthwhile quality of our graduates, it will help us to win the support of others.

Buildings and Grounds

It would be hard to exaggerate about the tremendous impression which has been made on our friends and on the public in general by Buttrick Hall, our new Administration-Recitation Building. Its splendid appearance and its most unusual arrangements and equipment have been a delightful surprise to almost all campus visitors. The building was dedicated on December 5th, 1930, with representatives of nearly two hundred institutions in attendance. For the first time since Agnes Scott became a college, do we have room enough for all our classes and for adequate administrative work.

While Buttrick Hall is the supreme achievement of the college in a building way, costing from two to ten times as

much as our other major buildings, there have been quite a number of other developments on our campus since the last meeting of our Board of Trustees. One of the most important of these is the beautification of the campus. This includes quite a bit of landscape work, the putting in of a new driveway in front of Buttrick Hall, the laying out of walks all over the campus, the elimination of our previous light and telephone wires, the installation of a White Way System, the putting out of a great deal of shrubbery, and other allied developments. These various improvements have cost about forty-five thousand (\$45,000.00) dollars, but they are permanent and add almost as much in value as a new building in the general improvement of the campus.

The transformation of Main Building, or Agnes Scott Hall, as it is sometimes called, has perhaps made almost as great an impression on the students as the erection of our new building. The old class rooms and dingy offices have been transformed into most attractive parlors, and these have added tremendously to the social life and enjoyment on the campus. We have also put down a number of new floors and have erected two new entrances at the rear to correspond to the architecture of Buttrick Hall. While these changes have cost only about ten thousand (\$10,000.00) dollars, they have been splendid investments. Since this building is to be the social center of the campus and since it is being made into one of the most attractive halls, there have been several suggestions that we ought to name the building for Col. George W. Scott. It has never been given a definite name. Since it was the gift of Col. Scott and since he supervised personally its erection, and because it will always be our keystone, or main building, there is a good deal to be said in favor of its bearing the name of the Founder of the College.

Under the leadership of the Alumnae Association we are trying to develop a formal garden between Inman Hall and

the Alumnae House. This will be a very beautiful and interesting addition to our campus.

Finances

The report of the Treasurer which accompanies this statement will show the general developments of the past year. In common with all other educational institutions we have faced many difficulties. While our student enrollment is practically the same as last year, we have found it necessary to grant more scholarship and loan aid, and the proportion of our students who find difficulty with their finances has increased.

We are using the strictest economy in the operation of the college, and so far have not found it necessary to reduce salaries. Unless conditions do improve within the next year it does seem likely that we will be forced either to reduce salaries or to cut down the number of our staff. We are determined that the College shall not run into debt.

This has been a hard year from the standpoint of the keeping up of our investments. Mr. J. C. Tart, the Treasurer, has done an immense amount of work in checking week by week all the securities which we hold and in making recommendations as to changes that ought to be made. We do not believe that any list of any educational or even banking house will show fewer unfavorable developments among the securities than ours. Even at the present low prices, our whole list shows appreciation over the purchase prices.

Trustees

While we have had no regular meeting since last May, our Trustees, particularly the local ones, have been called on for a great deal of service. It is a genuine satisfaction

to have those associated with us who are so willing and prompt to co-operate.

The terms of the following Trustees expire at this meeting: J. K. Orr, C. M. Candler, F. M. Inman, Mrs. S. M. Inman, D. H. Ogden, Miss Mary Wallace Kirk, and Miss Nannette Hopkins. These have been helpful and effective throughout their connection with our Board. As Dr. D. H. Ogden, who represented the Synod of Alabama, has withdrawn from that State, he has presented his resignation.

Educational Progress

We regard this session as one of the most successful in our history from an educational standpoint. We have never had a Freshman Class which showed such a good combination of preparation, ability and industry. The proportion of failures in this class is the lowest we have ever had.

We are holding a larger per cent of our students for graduation than do most other institutions, and a larger percent than we ourselves formerly secured. Were it not for the financial pressure, it would be still easier to graduate a large percent of those who enter.

We have made very few changes in our faculty. The Bible Department has been strengthened by the coming of Dr. James Thornwell Gillespie who takes the place of Miss Margaret Engle, here for two years on temporary appointment. He has his A. B. degree from Davidson, his Master of Theology from The Louisville Presbyterian Seminary, and his Ph. D. from the Southern Baptist Theological Seminary.

Miss Melissa A. Cilley, B. A. University of New Hampshire, M. A. University of Wisconsin, has been chosen Assistant Professor of Spanish to replace Miss Roberta Hollingsworth, who resigned.

Miss Marian Leatherman, A. B. Cornell University, B. L. S. University of Illinois, A. M. L. S. University of Michigan, has replaced Miss Lois Bolles, who resigned as Librarian.

Miss Katharine T. Omwake, who was away from the college for a year, has returned to continue her work in psychology and education.

Miss Frances Rainey, B. A. Agnes Scott College, M. A. Emory University, has been appointed temporarily to take the place of Miss Augusta Skeen, Assistant Professor of Chemistry, who resigned.

Our students may be classified under various headings, as follows:

Geographical Distribution

Alabama	32	Ohio	1
Arkansas	5	Oklahoma	2
California	1	Pennsylvania	6
District of Columbia.....	2	South Carolina.....	20
Florida	21	Tennessee	14
Georgia	234	Texas	3
Indiana	1	Virginia	18
Iowa	2	West Virginia.....	10
Kentucky	15	China	2
Louisiana	1	France	1
Maryland	1	Germany	1
Michigan	2	Japan	2
Mississippi	13	Korea	1
Missouri	4	Mexico	1
New York.....	1	Venezuela	1
North Carolina.....	37		—
			455

Resident Students	328
Non-Resident Students	127
	<hr/>
Total.....	455

Denominational Affiliation

Presbyterian	209
Methodist	98
Baptist	72
Episcopalian	37
Jewish	6
Lutheran	5
Congregational	3
Reformed	3
Protestant	2
Moravian	2
Catholic	2
Church of Christ.....	1
Christian Science.....	1
Seventh Day Adventist.....	1
Christian	2
None	2
Not Specified.....	7
	<hr/>
	455

Class Standing

Senior	78
Junior	84
Sophomore	119
Freshman	156
Irregular	1
Graduate	3
Unclassified	3
Specials	14
	<hr/>
	455

Religious Life

The ultimate test of the value of Agnes Scott, as viewed from the ideals of the founders, is the religious element. We have a mission in preparing young women to fill worthy places in life; we have a missionary program in raising the standards of education in the South; but we agree with the Founders that if our College does not make a vital contribution to the advancement of the Kingdom of God there is no need for the sacrifice and labor so many people are putting into Agnes Scott. We believe that the results fully justify all that has been invested here either in time, or life, or money. Our girls are going out nearly one hundred per cent active Christians, and the Alumnae are filling far more than our share (so far as numbers go) of the positions of religious leadership in the Southern Presbyterian Church and in other denominations also.

A week of special religious exercises was conducted in February by Rev. W. M. Anderson, D. D., of Dallas, Texas, and the spiritual life of the College seemed to be greatly revived as a result.

For the maintaining of the Christian life in our institution we earnestly ask for the interest and prayers of the Trustees.

Staff

No President has ever been blessed with a more faithful and effective staff of officers and teachers than we have at Agnes Scott. Miss Nannette Hopkins as Dean, Prof. S. G. Stukes as Registrar, Mr. R. B. Cunningham as Business Manager, and Mr. J. C. Tart as Treasurer, are due special mention, for they go far beyond what may be reasonably expected of such officers in advancing the interests of the College.

Respectfully submitted,

J. R. McCAIN.





Agnes Scott College

Decatur, Georgia



ANNUAL REPORT
TO
BOARD OF TRUSTEES



MAY 27, 1932

**THE PRESIDENT'S ANNUAL REPORT
TO THE BOARD OF TRUSTEES
1931-1932**

Board of Trustees,
Agnes Scott College.

I have the honor to present herewith my annual report as President of Agnes Scott College for the Session 1931-1932, and I welcome the opportunity to lay before you general facts that concern the College.

Trustees

Since our last annual meeting, we have suffered a great loss in the death of one of our members, Dr. William Ray Dobyns. While a committee of the Board has been appointed to bring in suitable resolutions for adoption at our next meeting, it seems appropriate to record here some facts regarding the life of our friend.

Dr. Dobyns was born in Columbus, Mo., May 17, 1861. He took his B.A. degree from Westminster College, Fulton, Mo., and his B.D. from McCormick Theological Seminary in Chicago. He received the D.D. degree from his Alma Mater, Westminster, in 1901, and the LL.D. degree from Austin College in 1924.

His principal pastorates were in Chicago, Marshall, Mo., St. Joseph, Mo., and in Birmingham. He was greatly beloved as a pastor, and he was noted for training his people in evangelism and in stewardship. He was in great demand for Bible teaching. In one year he received more than 100 invitations for such work. He was the author of several books dealing with Bible study, among them "Outline Studies of the Scriptures" and "The Book in the Light of the Books."

Dr. Dobyns was a trusted leader in the Southern Presbyterian Church. Among the many positions of honor which he held were Moderator of the General Assembly, member of the Committee on the Work of the Assembly, member for many years of the Foreign Missions Committee, representa-

tive of the church at the World's Council of Presbyterians in Liverpool, England, and Trustee of Agnes Scott College, of the Presbyterian Theological Seminary in Louisville, of Southwestern in Memphis, and of the School of the Ozarks in Missouri. He also served on many inter-denominational committees and in civic affairs.

Dr. Dobyms was one of the leaders in the movement in Alabama that resulted in bringing Agnes Scott into closer relations with the Synods of Alabama, Florida, and Georgia; and he was elected a member of the Board on October 9, 1922, being confirmed that autumn by the Synod of Alabama, so that he was serving his tenth year as an Agnes Scott Trustee. He was a model member, always present, always alert and interested in the work of the Board, frequently visiting the institution and keeping up with its work, very often writing to make suggestions, representing it before church courts, recommending it to prospective students, sending his own daughter to the College for her education, and praying for it daily. He will be greatly missed.

Two new members will be welcomed to their first meeting of our full Board today. These are Messrs. George Winship and W. J. Rushton. Mr. Winship succeeded Mr. W. J. Vereen as a Corporate Trustee, as we desired that the latter serve also as a representative of the Synod of Georgia instead of the late Dr. Neal L. Anderson. Mr. Winship served as our very efficient Chairman in the recent Campaign, and he endeared himself to all Agnes Scott friends. He is the President of Fulton Supply Co. and also of the Morris Plan Bank. He is an officer of the Central Presbyterian Church of Atlanta.

Mr. Rushton is Vice-President of Birmingham Ice and Cold Storage Co. and also of The Rushton Co. He has been very active in the civic and religious life of Birmingham. He is a Deacon in the First Presbyterian Church of that city. He succeeds Dr. D. H. Ogden as representative of the Synod of Alabama.

The terms of the following members expire with this meeting: Mr. George E. King, Mr. H. T. McIntosh, Capt. G.

Scott Candler, Mrs. B. R. Adams, and Mr. C. T. Paxon. All of these have been of great assistance to the College.

As there have been no unusual problems to necessitate a called meeting of the Board, the work of the past year has been done through committees, some of which have been quite busy.

Faculty

Since the last meeting of the Board, the College has lost through death one of its important professors, Miss Emily Elizabeth Howson. A brief sketch of her life seems appropriate.

She was born in Philadelphia, Pa., August 10, 1887, her parents being Henry Howson and Emma Reed Divine Howson. Several of her immediate ancestors were mechanical engineers, and she seemed to inherit an interest in Physics and kindred subjects.

Miss Howson graduated from the Friends' Central School in Philadelphia and then took her B.A. and M.A. degrees at Bryn Mawr College. She studied also toward the doctorate at Johns Hopkins University and at the University of Wisconsin. At the latter she had completed all her required work for the Ph.D. degree except the final approval of her dissertation, and this had been sent to the University at the time of her death.

She taught at Roland Park School of Baltimore and at Lake Erie College before coming to Agnes Scott in September, 1920, continuing with us as Professor of Physics and Astronomy until her death on June 5, 1931, having completed eleven years of work.

As a scholar Miss Howson was highly esteemed, being accurate, painstaking, and logical. Her research was recognized by the educational world. She was a member of the Georgia Academy of Science, of the Optical Society of America, and of the American Physical Society.

As a teacher she was effective both with the bright and with the unpromising students. She inspired many to major in the difficult fields in which she taught, and she was suc-

cessful in winning the love and confidence of the entire faculty and of the student body. She was an excellent worker on committees, and carried a full share of extra-curriculum activities.

As an individual, she had a pleasing personality, made friends readily, and was an earnest Christian.

She was thoroughly devoted to the College, and in her will she left to it her books and scientific apparatus and \$1,000 to be used in improving the Library in Science Hall. This room will be made into a memorial to her, and a tablet in her honor will be unveiled during the commencement season.

To succeed Miss Howson, Prof. F. W. Cooke, B.A. College of William and Mary, M.S. and Ph.D. University of Illinois, has been appointed. This is the only new appointment of major importance.

Prof. Mary Stuart MacDougall, of the Biology Department, has been on leave of absence, holding a Guggenheim Fellowship for the current session. While she has been away, part of her work has been conducted by Acting Prof. Harwell P. Sturtivant of Emory University.

Miss Carrie Scandrett, Assistant Dean, has been absent on leave this session, and her place has been ably filled by Miss Dorothy Hutton, who will be Secretary of the Alumnae Association next year.

While the Alumnae Secretary is not a College officer, the work of the Association is closely related and valuable, and we wish to express hearty appreciation of the fine services rendered by the retiring Secretary, Mrs. D. B. Donaldson.

The Faculty have shown the finest co-operation possible during this period of financial difficulty, voluntarily offering any reduction in salaries that may be necessary and helping to save expense in many ways. It was not necessary to cut salaries for the current session, but contracts have been made for another year with the understanding that whatever cut may be required to keep the budget balanced will be made, estimated at probably 10 per cent.

Educational Work

It is the general testimony of colleges that during the last two years better class work has been done than for a decade or two. We have certainly found this to be true. Our Freshman and Sophomore classes have been of good natural ability, not much above the average; but there have been many more than is usual to make "merit" grades on all their courses and fewer to fail on their work.

We have been experimenting this year on some of the newer devices in education. There have been many opportunities to test our students and their training on a comparative basis with those of other institutions. Foremost among these tests was one administered to Sophomores in leading institutions all over the country. The test covered two full days, a total of six and one-half hours. There were some 3,500 questions, including every phase of knowledge. As a rule our students have made a fine showing. We will not know the comparative results of this particular examination for some weeks.

We are also experimenting in "honors courses" methods. There is a marked tendency in some institutions to allow bright students to withdraw after the Freshman or Sophomore year from regular classes and from the regularly prescribed requirements for the degree, and to specialize in a limited field, studying privately under the direction of a tutor or selected faculty member. We have not felt that it is wise for students to begin specialization in such a concentrated manner in undergraduate work. We are allowing some students to cover the ground of particular courses without requiring that they attend classes, but we are continuing the requirement of a broad distribution of work for the degree with a view to making culture our chief aim.

Spiritual Development

Many of our students report that they feel that the religious life of the campus is more earnest and effective than at any previous time. The attendance on chapel exercises, which has not been compulsory, has been better than at any

time in our history on the part both of the faculty and of the students.

Most of our student activities in the religious field are exerted through the Young Women's Christian Association. At times during the past years, we have been apprehensive of the general influence of the National Y. W. C. A. in vital spiritual life; but there has been unquestioned improvement in the student organization at least, and we feel no bad influence at all on our campus. We are concerned that at Agnes Scott religion be evangelistic and a vital force in every day living.

A week of religious services was conducted this year in February by Dr. F. Crossley Morgan, and it proved to be quite helpful and stimulating.

Buildings and Grounds

The campus has been enlarged by approximately an acre during the last year. One of our subscribers to the campaign designated that \$2,500 of his gift be used for the purchase of a lot from Mrs. E. H. Wilson at the southeast corner of Dougherty Street and College Place. The deed has been delivered to the College. The donor, who desires that his name be not known, had in mind the developing of a park, possibly including a lake, on the south side of the campus; and this particular corner is essential to such a plan. There is no doubt that such development will be of the greatest importance to us when we can afford it.

Our thirty-five (35) acres have been acquired by more than forty (40) separate purchases over a period of forty-two (42) years. A map is attached to this Report indicating the years in which our principal purchases have been made. It has been a tedious and an expensive undertaking to acquire the property necessary for our future growth, and there are still four lots that we would like to have; but we have secured all that we are obliged to have. The land itself, not counting the cost of buildings on it when purchased, has cost about \$200,000.

We have made no major improvements in buildings during the past year. There have been a number of minor

MC DONOUGH STREET

ANSLEY STREET

1928

1922

1906

1912

1925

1925

DOUGHERTY STREET

1905

1925

1924

1925

ANSLEY STREET

1920

1921

1927

1924

1932

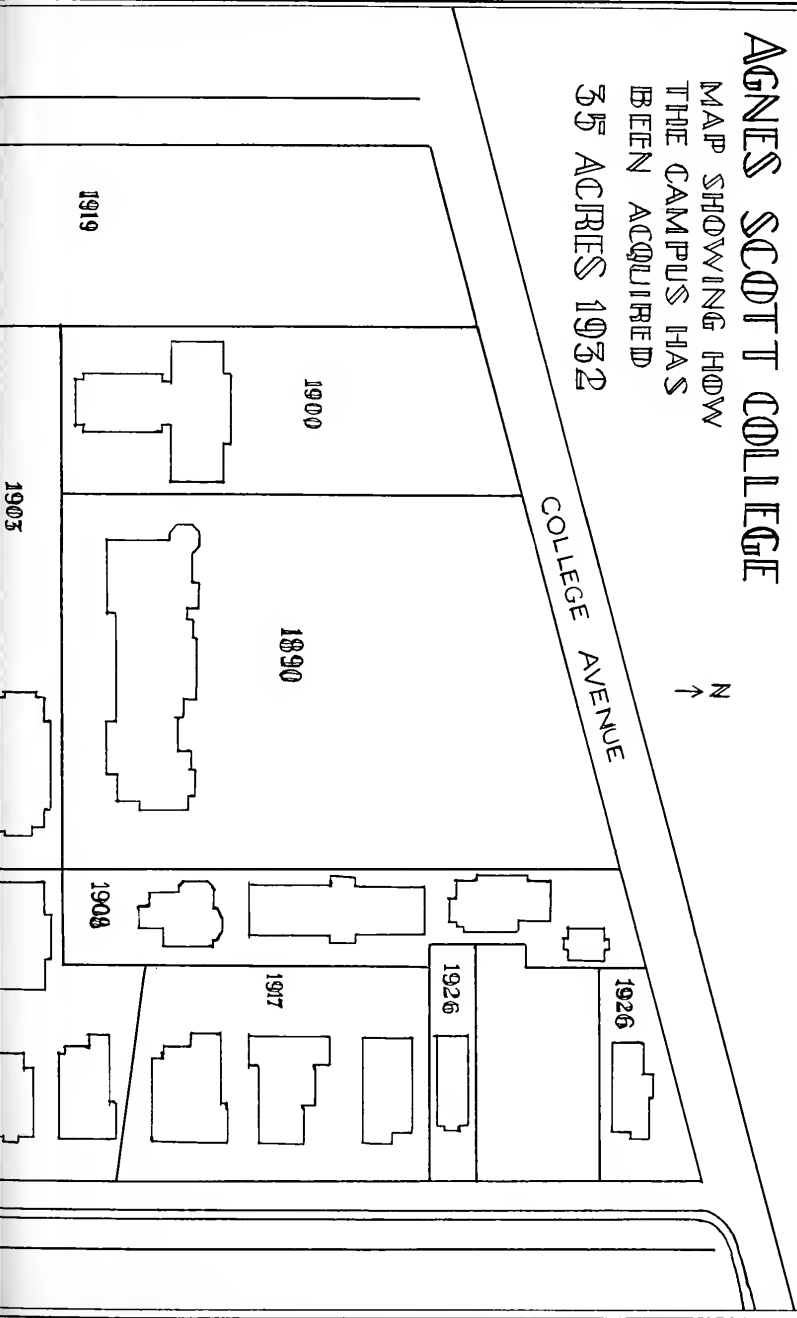
CANDLER STREET

AGNES SCOTT COLLEGE

MAP SHOWING HOW
THE CAMPUS HAS
BEEN ACQUIRED
35 ACRES 1932



COLLEGE AVENUE



changes, and the general upkeep of the plant has been maintained in good order.

The next unit to be erected under our development program is the Auditorium-Music Building. Toward this addition to the plant, the Presser Foundation of Philadelphia has pledged one-half of the building cost—\$65,000 of an estimated \$130,000—and the General Education Board has allocated \$32,500, leaving us an equal amount to provide in addition to the furnishings of the building. As the cost of construction is very low, and as our friends in the East would like to see us proceed with the work as soon as we are able to do so, we have been getting the plans perfected; but we do not yet have enough money in hand to justify our letting any contract at this time.

It has been suggested that one or two changes in our general development program be made. The gift of the Carnegie Corporation of \$15,000 for new books has emphasized anew the inadequacy of our Library, and this unit is receiving much more attention from educational authorities than ever before as perhaps the most important in any college plant. The suggestion is that instead of building soon a new dormitory, as is planned, the money be used for a larger fireproof Library Building and that the present structure be used for social and recreational purposes and for general student activities. This would relieve in some measure the need for new dormitory quarters.

Another suggestion is that when the Auditorium is completed the room now used as a chapel be converted into another dining room. It could be served from the Rebekah Scott kitchen and thus make unnecessary the maintenance of the White House dining room and kitchen. This would be more economical and might make it easier for the girls to become acquainted with each other than in two far separated eating places.

It may not be necessary for final decisions to be made at this meeting of the Board, but we ought to discuss the various factors involved.

Current Finances

When we realize that we must spend about \$1,500 for every school day that we operate, the making of a budget for a year ahead is always a difficult task. Our procedure is simple enough, for we lay down as a first principle that we will not spend more money than we receive, and the problem is that of addition to or subtraction from the items of the preceding year. We have not run any deficit for the last fifteen years, and we will close the present session without indebtedness of any kind.

There is a real problem for next year as it is very hard indeed to estimate income. We are reducing all our items of outlay to minimum proportions except salaries, and we have arranged that the balancing of the budget be guaranteed by such salary adjustments as may be necessary, as has been mentioned earlier in this Report.

It is proper that particular attention should be called to the amazing record of Treasurer J. C. Tart in collecting in full before the close of the session the money due from patrons. This is the 14th consecutive year that he has been able to show this record. This was by far the most difficult session we have ever had for such results. It was necessary to allow more than 1,000 notes for deferred payments, and it has taken more than 2,500 letters or notices to get all the collections in. Mr. Tart has handled all this correspondence without any secretarial or stenographic help, writing all the letters himself, in addition to his other heavy duties. I do not believe a like record has been made by any other Southern college official. No student has had to drop out of college on account of the non-payment of her account; but, as in past years, it has been necessary in a number of instances to get friends or organizations to come to the help of girls whose parents simply could not meet their obligations. Our record for collections in past years is a big asset now in making patrons feel the necessity of co-operation and in getting help from other friends who want to see us maintain the good record.

The greatest burden that the President of Agnes Scott has is having to say "No" to hundreds of requests for aid from fine girls who would like to attend the college. We estimated last year that it would have taken the income on \$3,000,000 more endowment than we now have to meet the requests which were received, and the requests this half-year have already far exceeded any previous whole year. We are finding it necessary to arrange for a great deal of assistance in order to keep some of our best girls, and we wish to record our gratitude to some of the organizations that are helping us; such as, Knights Templar Loan Fund, Presbyterian Student Loan Fund, Student Loan Fund of the Georgia Federation of Woman's Clubs, and many others.

We have been exceedingly fortunate in our investments, as only two issues in which we have small investments are in default as to interest and none as to principal. In common with all others, our securities show depreciation in market value; but we have seen personally the investment lists of every Southern college or university of approved rank, and the lists of many banks and insurance companies, and we have nothing to be ashamed of in comparison with any one of them.

Campaign

Of our total \$1,500,000 subscriptions for the Development Fund, we still have uncollected about \$550,000. The two larger pledges in this sum are from the General Education Board about \$175,000 and the Presser Foundation \$65,000. In order to collect these, we must get the smaller sums from individuals. We have until June 1, 1934, to make the collections; but it is evident that many of our friends, however loyal and co-operative, will not be able to make full payments by the required date. We must, therefore, anticipate securing some new funds before the expiration of our campaign period. It is no time at present to start a supplementary effort, but we may as well face the necessity. In all our previous relations with the General Education Board, we have never had to ask for any extension of time or modification of the terms of their grants; and it is one reason

why they have been generous to us far beyond their custom in dealing with colleges in general. We are very eager to live up to our past records with them.

Student Enrollment

Our students number 481 this year as against 455 for the preceding session. The increase is largely due to our location in a metropolitan area which furnishes many local students. In prosperous times, some of these will go away to college; but in periods of depression they attend institutions that are near at hand. Our boarders are somewhat fewer in number this session, but it is more than counter-balanced by the increased proportion of day students.

The attendance may be classified in various ways, as follows:

Residence

Boarders	305
Day students.....	176

Geography

Alabama	25	New York.....	2
Arizona	1	Ohio	1
Arkansas	3	Oklahoma	1
California	1	Pennsylvania	4
Delaware	1	South Carolina	22
District of Columbia.....	3	Tennessee	14
Florida	19	Texas	3
Georgia	281	Virginia	13
Illinois	3	China	2
Kentucky	11	West Virginia.....	7
Louisiana	4	Czechoslovakia	1
Maryland	1	France	1
Michigan	2	India	1
Mississippi	11	Japan	1
Missouri	2	Korea	1
North Carolina.....	39		
		Total.....	481

SERIES 30

NUMBER 6

AGNES SCOTT COLLEGE BULLETIN

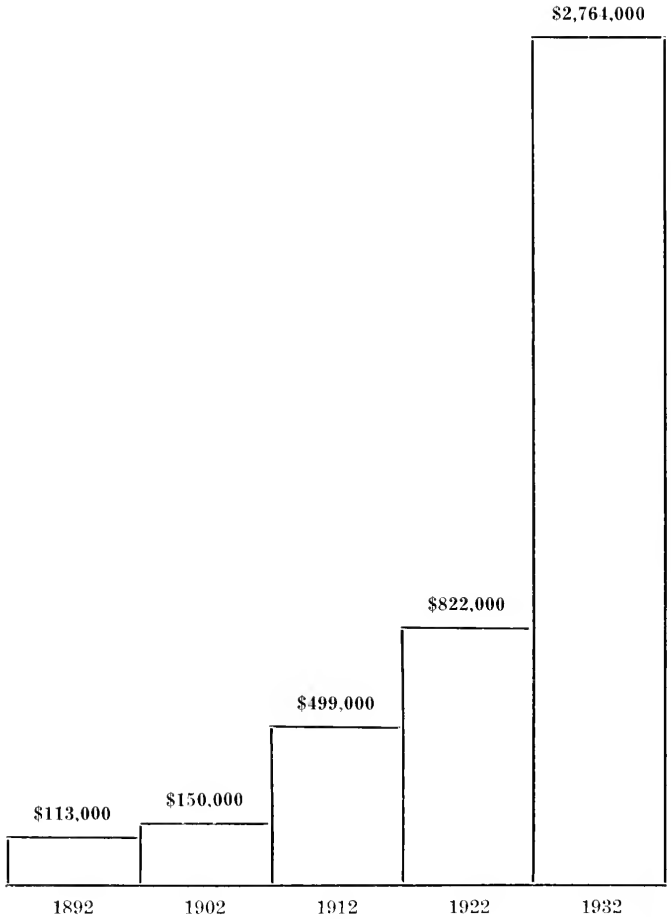
ANNUAL REPORT
TO
BOARD OF TRUSTEES

MAY 26, 1933

Entered at the Post Office in Decatur, Ga., as second-class matter.

Agnes Scott Progress

CHART I
TOTAL ASSETS



THE PRESIDENT'S ANNUAL REPORT TO THE BOARD OF TRUSTEES

1932-1933

Board of Trustees,

Agnes Scott College.

I have the honor to present herewith my annual report as President of Agnes Scott College for the Session 1932-1933, and I welcome the opportunity of laying before you general facts that concern our institution.

Ten Years of Progress

This year marks the tenth anniversary of the death of Dr. F. H. Gaines who started the College in 1889 and was its only President until he passed away on April 14, 1923. His influence is still strongly felt in the life of the institution. All our major officers now were selected by him and served with him long enough to gain something of his spirit. Many of the faculty also worked with him and received the impress of his emphasis on high standards and a deep spiritual life for the campus. In a very real sense, the development of the College since he left us is simply his program in process of fulfillment.

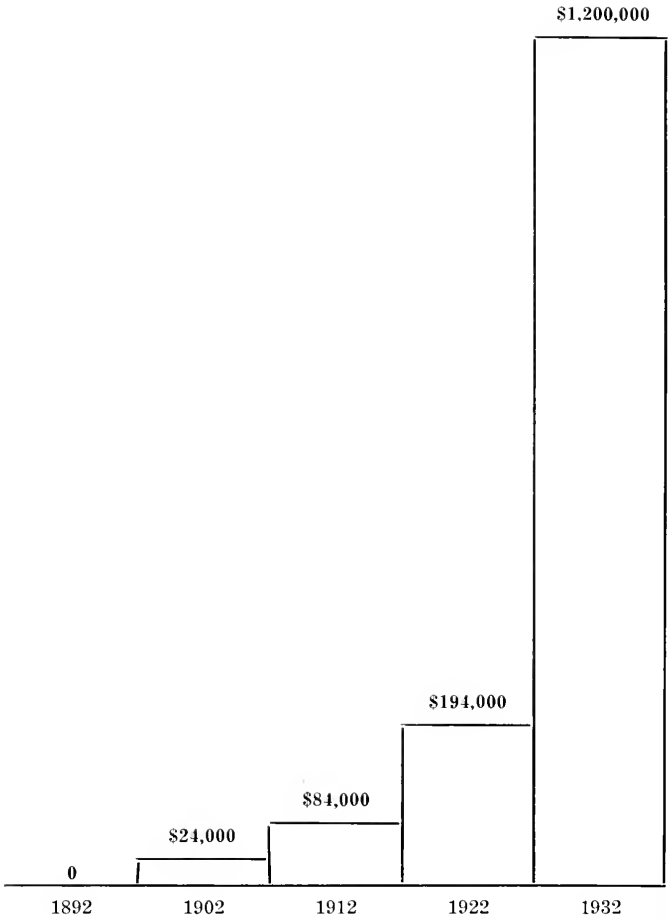
It seems appropriate to record briefly a few of the changes that have come during the decade of my administration. It is not an attempt to show what I have done personally, for it would take very little space to record that; but it does summarize some of the blessings that have come to us through the cooperation of all and the good hand of our God upon us.

We are using charts to indicate some phases of our growth, as these can most easily show relative figures. When I became President and began to take stock of what we then had, it was necessary to use the audit of 1922, the latest available. The audit for the current session has not yet been made, and so for purposes of most comparisons we are using the dates 1922 and 1932. This is helpful also, for it was in 1892 that we got our first Main Building occupied and began work definitely as Agnes Scott Institute, so that we can show four decades on a comparative basis.

As the charts indicate, perhaps our most notable development has been in material things. Our general assets have increased from \$822,000 in 1922 to \$2,764,000 in 1932,

Agnes Scott Progress

CHART II
ENDOWMENT



and as a matter of fact have increased also in a gratifying way during the present session. Our endowment has grown during the same period from \$194,000 to \$1,200,000, and our investments in buildings have increased from \$455,000 to \$922,000. Buttrick Hall, the Gymnasium, the Steam Plant, and Laundry are the largest recent investments.

While we are not using a special chart to indicate it, the general equipment of the College has had a growth equally as notable as the endowment or the building assets. The value has increased from \$81,000 in 1922 to \$244,000 last year. For example in the Library, we have spent nearly twice as much for books in the last decade as in all the previous years.

When Dr. Gaines died we were in the midst of collecting the proceeds from the campaign of 1919-1922, and a considerable part of that effort shows in the above growth. We have also had the advantage of the notable legacy from Miss Jennie D. Inman. We are **not** listing in the above assets our outstanding subscriptions to the recent \$1,500,000 campaign, as we count only the cash assets or investments. There is still to be collected on that campaign the sum of about \$450,000.

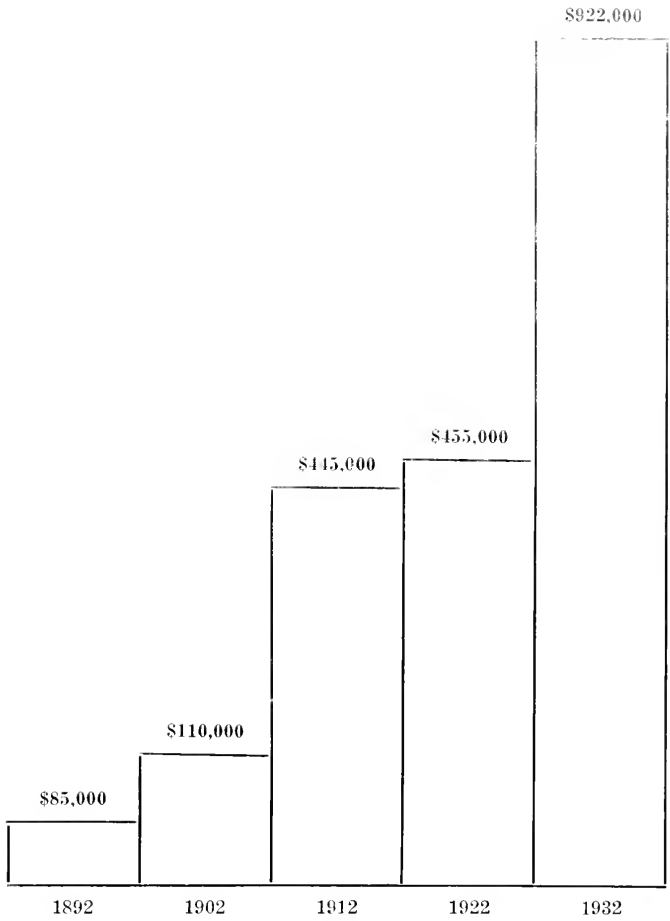
On account of the general financial condition and the necessity of giving more scholarship and loan aid than heretofore, our current income has not shown as great an increase as have our permanent funds, but it has grown from \$230,000 in 1922 to \$295,000 last year. Another factor in the amount of income is the great increase in the number of day students. We now have about three times as many as ten years ago, and they pay \$300 each as against \$700 for a boarder. While our income is not as large as we would like, we still live within our means and incur no deficits or debts.

During the ten-year period, the campus has been enlarged nearly fifty per cent and much improved by drives, walks, and shrubbery. All our wires have been put underground and a very attractive system of lighting installed. Campus improvements are the things most mentioned by returning friends as particularly noticeable.

During the last decade, the student body has not increased as much as might have been expected. We have not enlarged our dormitory capacity because we have preferred to stay relatively small. The increase of students from 435 in 1922 to 481 in 1932 has been largely due to more day students

Agnes Scott Progress

CHART III
BUILDING VALUES



from Atlanta and Decatur, as above mentioned. At times during recent years, it would have been possible to more than double our boarders without writing a single letter of invitation, if we had desired an increase in numbers. The most notable thing about our students is the proportion of them that graduate now. The chart shows that in the last ten years we have graduated far more young women than during the entire preceding history of the institution.

The number of faculty and officers has grown from 53 in 1922 to 62, but their training is very much stronger indeed. Ten years ago we had 9 of the faculty with the Ph.D. degree against 22 now. Then we had 11 others with the M.A. as against 17 at present. Then there were 33 with only the B.A. or a certificate, and the number has now been reduced to 23. The salaries of our staff have shown steady growth, from \$81,000 in 1922 to \$152,000 last year. They have been reduced for the current session. When they were at their best, they were not up to the average for institutions of our class.

An earnest effort has been made during the last ten years to stimulate our Alumnae in taking further study. Not one of them had completed the Ph.D. degree in 1922 and very few had taken the Master's degree. Since that time 9 have completed the doctorate and about 70 the master's work, and many others are nearly ready for both degrees.

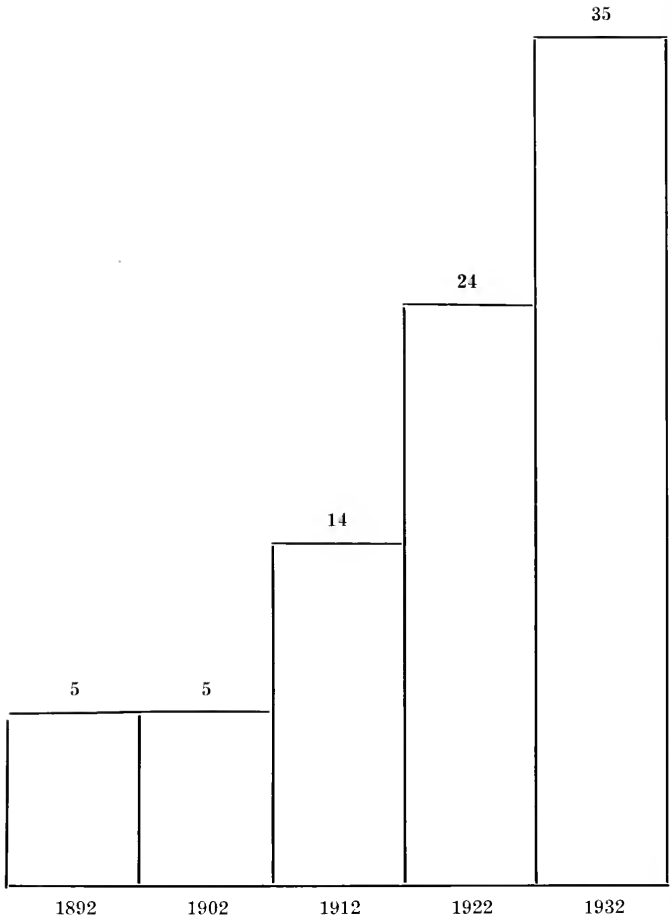
In the field of educational recognition, there has been little more that could be done as Dr. Gaines during his lifetime had done a great deal in the matter. However, in 1926 the College reached the pinnacle of educational approval when a chapter of Phi Beta Kappa was installed by the United Chapters of that great society. The College has also been given unusual recognition and responsibility in the Southern Association of Colleges and Secondary Schools and in other similar groups.

During the last ten years, the College has come into close relations with the Synods of Alabama, Florida, and Georgia, and now nominates from these groups 11 of our 27 Trustees for confirmation by them. This gives us a very helpful affiliation without sacrificing the control of the institution by our own Board.

During the period 1922-1932, Agnes Scott has had frequent occasion to be inspected and visited by many representatives of educational and philanthropic organizations,

Agnes Scott Progress

CHART IV
ACRES IN CAMPUS



and they have been cordial in their approval. It is particularly appreciative of generous gifts from the General Education Board, the Carnegie Corporation, and the Presser Foundation.

While much of the activity of the administration has been centered on material growth and development, we have striven to maintain the spiritual emphasis of the college and to remember that its chief end is the glory of God. There has been no more difficult time in educational history than the last ten years. During that time, the young people have been beset with every kind of temptation known in past years and with many others of recent origin that are both subtle and dangerous. We believe that in spite of these difficult currents of life our students are as fine as in any previous period, and that they are able to combine high scholarship with simple Christian faith, a combination not easy to achieve. In every one of the results accomplished, we feel that God's direct blessing has been manifest and that the praise should be His.

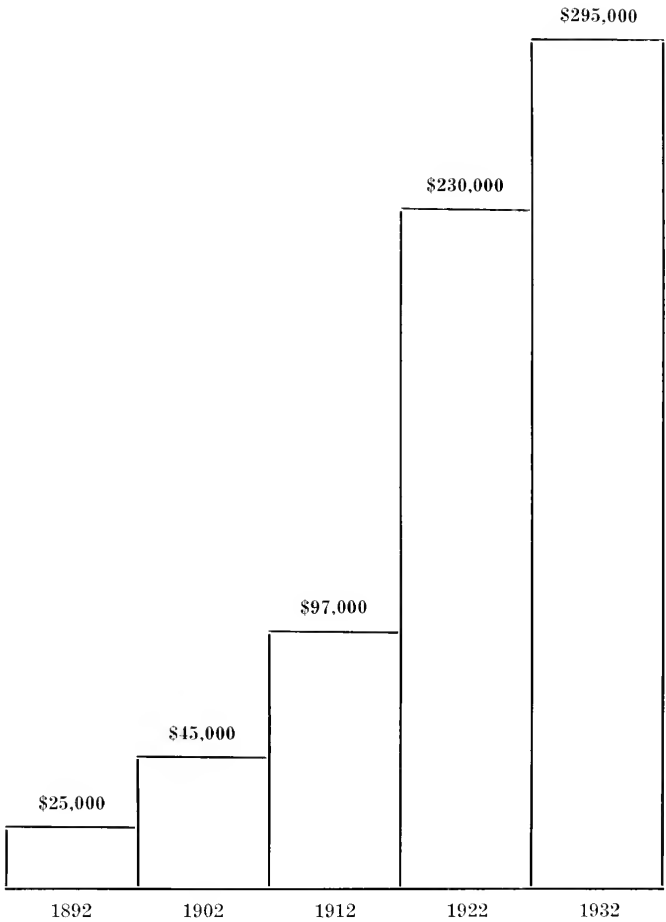
In addition to the Divine aid, as mentioned above, we have had cooperation among several human elements. I have referred to the work of Dr. Gaines. Others who laid foundations on which it has been easy to build were Col. Geo. W. Scott, Mr. Samuel M. Inman, (who was responsible for the fine legacy from his sister), Mr. G. B. Scott, to mention only a few who have passed on. Our present Trustees have been entirely cooperative in every step of progress. The leadership of our Chairman, Mr. J. K. Orr, has been a powerful factor in every campaign. In the charts which accompany this Report, the growth of the **last two decades** will indicate roughly the almost unbelievable gains of the College under his chairmanship. Other Trustees, especially the chairmen of our active committees, have been most helpful in winning our strong financial position. The faculty, officers, alumnae, students, and the general public have been steadfast in their loyalty and labors, and each and all deserve our sincere gratitude.

The Session 1932-1933

Some aspects of the current year have already been discussed, but there are other phases which should have brief mention. The educational work has been unusually satisfactory and encouraging for this session. The students have given good attention to their duties, and the results are gratifying for all the classes. We will have the third largest graduating class in our history.

Agnes Scott Progress

CHART V
ANNUAL INCOME



The religious work also has been gratifying. The attendance on religious services, the voluntary Bible study classes—both among freshmen and upper classes—the Y. W. C. A. program, and the mission interest group, have all proved to be quite above the average.

Our current finances have been watched with unusual care. We were sorry to make a 10 per cent reduction in our salaries, but we could not otherwise have avoided a deficit. We have omitted every unnecessary expenditure. There is some important repair work and painting which ought to be done during the coming summer, but we may have to postpone at least part of it for another year.

Mr. Tart, our Treasurer, has worked unceasingly on the difficult problem of collecting, and it is yet not certain as to whether he can maintain his fine record of 100%. He has done far better than we could reasonably expect.

We have attempted no major building during the current session, and have made only routine campus improvements. Mr. Cunningham, our Business Manager, has been working earnestly to get our lawn into good shape and steady progress is being made from year to year.

Development Program

A year ago we were considering the possibility of starting our Music building and auditorium during the current session. On the request of the Presser Foundation of Philadelphia, who are furnishing half the money for its construction, we have postponed for the present the work on this building. It is anticipated that it will go forward as soon as it is convenient for the contributing Foundations.

Our collections during the last twelve months have been rather light, amounting to about \$54,000. We can easily see that it will be necessary to raise some new money in order to finish the campaign successfully. July 1, 1934, is the official time for the completion of our collection.

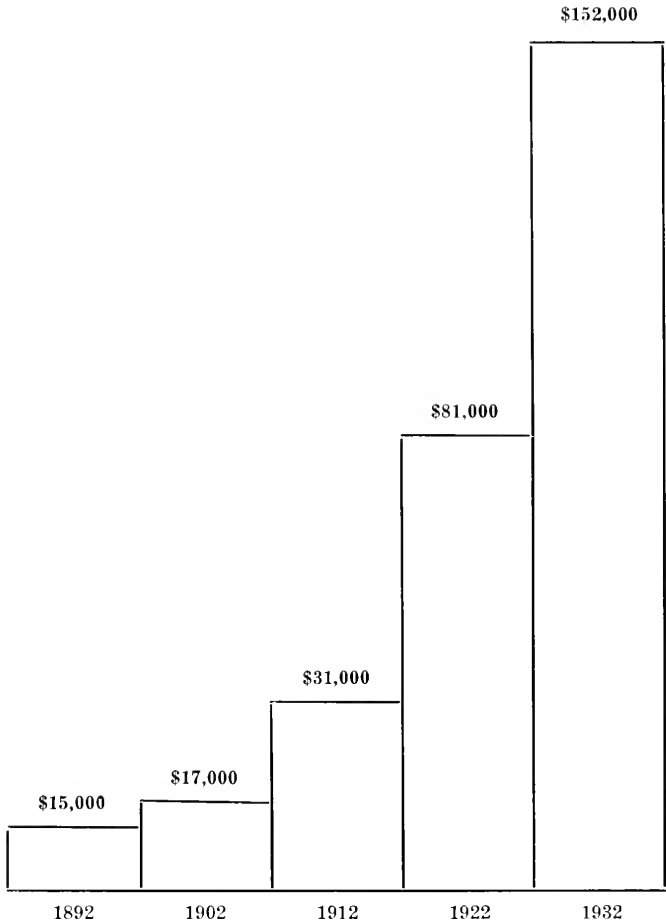
Trustees

Since our annual meeting, we have suffered the loss of one of our members, Mr. Charles Thomas Paxon, of Jacksonville, Florida. We are giving a few facts as to his life.

Mr. Paxon was born at Philadelphia, Pennsylvania, in 1879. He moved with his parents to Jacksonville, Florida, in 1883 and lived there for fifty years. After finishing his education in the public schools of the city he engaged in

Agnes Scott Progress

CHART VI
SALARY LIST



business, becoming a partner in the real estate and insurance firm of James and Paxon, with which he was associated until the time of his death. While he was a hard worker in his business, he found time to serve in the City Council for eight years as representative of the Sixth Ward, and he was an active participant in the political and civic affairs of his city and county.

In fraternal circles, Mr. Paxon was a member of Temple Lodge No. 23, F. & A. M., serving at one time as worshipful master. He also held membership in the Florida Consistory as a thirty-second degree Mason, and was a member of the Morocco Temple of the Shrine.

While active in the matters above mentioned, he was even more concerned with religious work and Christian service. He was a charter member of the Springfield Presbyterian Church, and served as the first superintendent of its Sunday School. He was an elder in that church and was influential in building it up to its present position in the city. For a long time he taught a class of young men in the Sunday School, and only gave it up when illness overtook him.

Mr. Paxon was quite active in the movement which secured for the Committee on Christian Education and Ministerial Relief the Graham Building in Jacksonville, and he was the active manager of that building for the Committee for a number of years. He was also a leader in the laymen's missionary movement of the Southern Presbyterian Church.

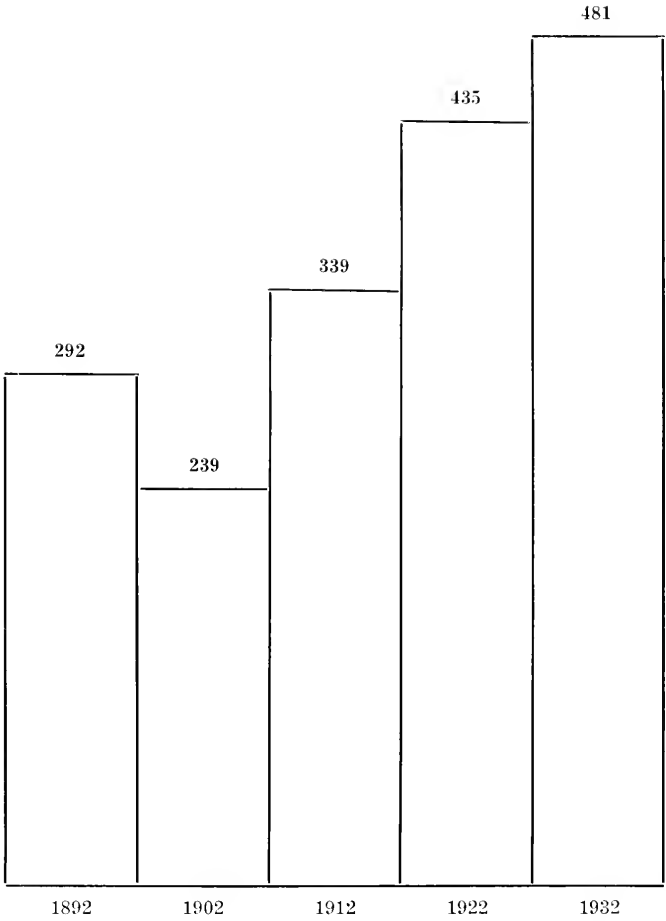
Mr. Paxon became interested in Agnes Scott when his daughter came as a freshman in 1925, and he was elected a trustee in 1926. He has served continuously and has been a helpful member. He has been active in promoting the interest of Agnes Scott in Jacksonville, and has cooperated in every way possible for the welfare of the College.

He is survived by his widow, by Miss Rachel, his daughter, who graduated here in 1929 and by his second daughter, Miss Ruth Paxon. They have the sincere sympathy of all the Agnes Scott friends.

The election of Dr. Warner DuBose, of the Government Street Presbyterian Church, Mobile, Alabama, was confirmed by the Synod at its last meeting and he will be welcomed to his first meeting with our Board. We feel sure he will bring to us a real blessing.

Agnes Scott Progress

CHART VII
NUMBER OF STUDENTS



The terms of the following members expire with this meeting: J. T. Lupton, W. C. Vereen, Miss Mary Wallace Kirk, D. P. McGeachy, D. A. Dunseith, John McMillan and George Winship. All of these have been of great assistance to the College.

As there have been no unusual problems to necessitate a called meeting of the Board, the work of the session has been done through committees, some of which have been quite busy. We have missed a great deal this year the presence of Hon. C. M. Candler, Chairman of the Executive Committee and also of that on Buildings and Grounds. He has been absent on account of his health and that of Mrs. Candler, but we are pleased that they are both better and we hope for their return to Decatur soon.

Faculty and Officers

Since the last meeting of the Board the College has lost through death two of its efficient officers, Misses Marian Leatherman and Frances Calhoun. It seems appropriate to give a brief sketch of each.

Miss Marian Leatherman came to Agnes Scott as Librarian in September, 1931, and served two years in this position. She came at an unusually difficult period because we had just received an offer of \$15,000 from the Carnegie Corporation for the purchase of books and it was necessary to give special time and attention to the work in order that a wise investment of the fund should be made. She was most successful in accomplishing this task. Her love of books, her unusual executive ability, and her cooperative spirit made her administration notable at Agnes Scott.

Professionally, Miss Leatherman was well equipped for her position at Agnes Scott. She was a graduate of Cornell University and took her technical training in library work at the Universities of Illinois and Michigan. She had important experience at the University of Illinois, Princeton University, Drake University, Pennsylvania State College, and at other places.

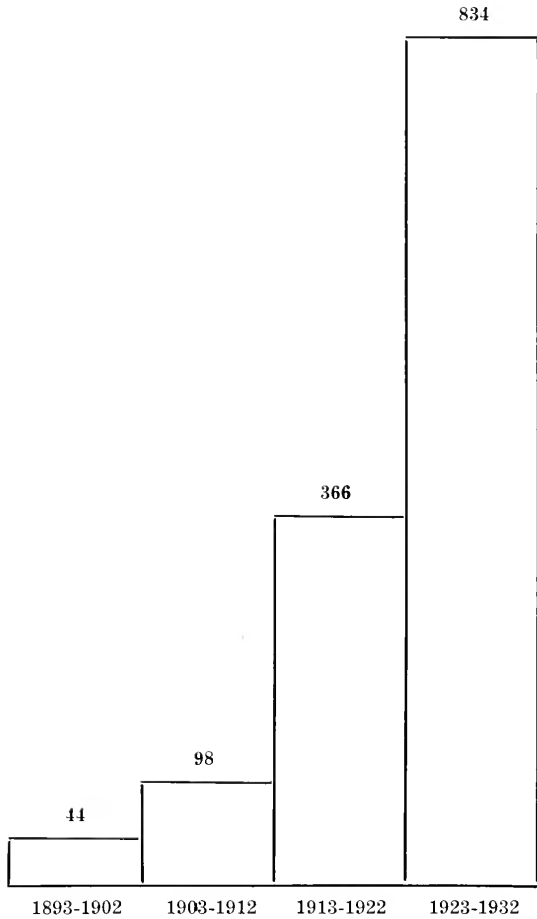
Her sudden death due to illness of very short duration was a shock to the whole College community, and she left a place which was particularly important and hard to fill.

Miss Frances Calhoun, who died on December 18, 1932, had been connected with the College for twenty-three years as Housekeeper or Matron. She was first appointed as a member of the administration in 1909 when she assumed the duties of Housekeeper in Rebekah Scott Hall. Later she

Agnes Scott Progress

CHART VIII

TOTAL NUMBER OF GRADUATES BY DECADES



served in the same capacity in the White House Dining Room. For the last years of her life she was one of the college Matrons.

She brought to her work a dainty, attractive appearance and the qualities of rare good breeding, dignity and poise, in addition to her outstanding loyalty and cheerfulness in service.

In spite of failing health over a period of several years, she was faithful in the performance of duty and ever ready to help either the students or faculty.

There have been relatively few changes in our faculty for the current session. Dr. Arthur Raper has been giving half time to our Department of Sociology and is rendering good service in getting this work organized. He took his B.A. and Ph.D. at the University of North Carolina and his M.A. at Vanderbilt. He is a member of Phi Beta Kappa.

Miss Edna Ruth Hanley was secured just at the opening of College to take the place of Miss Marian Leatherman whose death we have already noted. Miss Hanley has her degree of B.A. from Bluffton College in Ohio, and in Library service from the University of Michigan. She has gotten fine results in spite of the handicaps under which she has labored in coming to the position so late in the season.

Miss Gwendeline Miller, who has her B.A. and B.A.L.S. from the University of Michigan, is serving as Assistant Librarian instead of Miss Clara Mae Allen who resigned to get married.

Miss Annie May Christie, of the English Department, and Miss Ruth Janet Pirkle, of the Biology Department, are away on leave of absence studying for their Ph.D. degrees.

The return of Miss Carrie Scandrett, after leave of absence, to serve as Assistant Dean and the employment of Miss Andrewena Robinson as Secretary to the Dean have given some needed relief to Miss Hopkins, and have enabled her to work out a much better program for service than ever before.

An interesting development of the administrative work has been the employment of Miss Penelope Brown, of the Class of 1932, to serve as Field Secretary of the Alumnae Association, in visiting high schools and alumnae groups. We feel that this is a very effective means of publicity as she has carried with her our moving pictures and has shown

them in more than a hundred high schools throughout the South.

Student Enrollment

Credit for the good attendance this year is due in a large measure to Prof. S. G. Stukes, our Registrar, and to his associates who have the responsibility for correspondence with new students. Much credit is due also to Miss Hopkins and her associates who have contact with the students already in college and who are very influential in keeping them satisfied and happy.

The 480 young women whom we have enrolled this year may be classified in various ways as follows:

Residence

Boarders	259
Day Students	221

Geography

Alabama	19	New York	1
Arizona	1	Ohio	1
Arkansas	5	Oklahoma	2
California	1	Pennsylvania	4
Connecticut	1	South Carolina	26
District of Columbia	2	Tennessee	18
Florida	15	Texas	2
Georgia	297	Virginia	10
Illinois	1	West Virginia	11
Kansas	1	Wisconsin	2
Kentucky	9	Africa	1
Louisiana	3	China	3
Massachusetts	1	Czechoslovakia	1
Maryland	1	France	1
Michigan	2	Germany	1
Mississippi	9	Korea	1
Missouri	1		
North Carolina	26	Total	480

Denominations

Presbyterian	197
Methodist	110
Baptist	96
Episcopalian	38
Jewish	14
Associate Reformed Presbyterian	3
Lutheran	4
Catholic	2
Greek Catholic	1
Christian	3
Congregational	3
Christian Science	2
Reformed	1
Disciples of Christ	1
Seventh Day Adventist	1
United Brethren	1
None	3
	<hr/>
	480

Classes

Seniors	99
Juniors	89
Sophomores	102
Freshmen	159
Irregulars	6
Unclassified	4
Special	19
	<hr/>
	480

Appropriate recommendations for dealing with the various matters listed herein will be prepared by the various committees and submitted for the annual meeting.

Respectfully submitted,



President.



AGNES SCOTT COLLEGE
DECATUR, GA.

ANNUAL REPORT
TO
Board of Trustees



M A Y 2 5 , 1 9 3 4

THE PRESIDENT'S ANNUAL REPORT TO THE BOARD OF TRUSTEES

1933-1934

Board of Trustees,
Agnes Scott College.

I have the honor to present herewith my annual report as President of Agnes Scott College for the session 1933-1934, and I welcome the opportunity of laying before you some details as to the general conditions of our College.

Trustees

Since the last meeting of our Board we have lost two of our Trustees,—John Thomas Lupton of Chattanooga, Tennessee, and George E. King of Atlanta. Memorial sketches will be presented at our meeting today, but I wish to record briefly the connection of each of these members with Agnes Scott College.

Mr. Lupton was elected to membership on our Board of Trustees in the spring of 1914, and he served for somewhat more than nineteen years, being one of our oldest members in point of service. You may recall that only last May he was re-elected for a term of four years.

He was a very busy man, and so far as I know he never attended a meeting of the Board, and yet he was a very valuable Trustee. He had a remarkable gift for reading and interpreting reports, and he was most faithful in keeping up with what we were doing. He was always ready to confer with the officers of the College, and he had as full understanding of the work and problems of the Institution as many of our members who are regular attendants on our meetings.

Mr. Lupton was a generous supporter of Agnes Scott. He was either the first or among the first to subscribe in every campaign. He supplied the money for the purchase and remodeling of the residence on Candler Street that is known as "Lupton Cottage." In the last campaign he gave a single check for \$50,000, the largest one the College has ever received from an individual.

He will be sorely missed, both for his sympathetic counsel and for his sharing with the College the blessings which he had received.

The connection of Mr. George E. King with Agnes Scott dates back to his early business days when his efficiency

and courtesy enabled him to supply to the Institute (as it then was) many of its equipment needs. He was a merchant with whom people enjoyed doing business. His next relationship to Agnes Scott was as a patron of the College, sending to it as students several daughters and at least one granddaughter.

He was elected a Trustee on April 4, 1919, and he had almost completed fifteen years of service at the time of his death. On account of his health, he was not able to attend all of the meetings of the Board, but he was interested in keeping up with the development of the College and always welcomed its officers and advised wisely as to many matters. He was never too busy for an interview about Agnes Scott.

Mr. King was also a generous contributor to the College in proportion to his means, and he never failed to participate when we were making any appeal for funds.

Mr. King's membership on the Board was worth a great deal wherever he was known simply because of the implicit trust the people had in him personally, the general attitude being "whatever George E. King is connected with must be all right." In his death the College has sustained a great loss.

The terms of the following members expire with this meeting: Dr. J. Sprole Lyons, Mrs. C. E. Harman, Dr. R. O. Flinn, Mr. J. J. Scott, Mr. W. A. Bellingrath, Dr. E. D. Brownlee, Mr. J. Bulow Campbell, and Miss Llewellyn Wilburn. They have all served faithfully and effectively and hold the love and esteem of all connected with the College.

We would like for the Trustees to participate in the active affairs of the Institution just as fully as you are willing to do. We try to make service on our Board as slightly burdensome as possible, and so we usually have only one meeting per year. The committee work falls more heavily on some members than on others, and yet we reduce to a minimum these duties. The Board and the committees in times past have followed well defined policies, and the officers have simply been trying to carry these out. If we are erring in making Trustee duties light, please do not hesitate to let us have your views.

Occasionally some member of the Board intimates that he or she may not be needed because not rendering active service for the Institution. This is far from true. We have a smoothly running organization because our major officers are so capable and experienced. Miss Nannette

Hopkins, the Dean, Mr. S. G. Stukes, the Registrar, Mr. R. B. Cunningham, the Business Manager, Mr. J. C. Tart, the Treasurer, have all been with the College for more than twenty years, and their superiors are not to be found in the South, at least. However, in the life of every college crises arise from time to time, and it is extremely necessary that Trustees who are experienced in the life of the institution and who know its purposes and ideals be prepared to judge as to its best interests in the light of their own knowledge.

Faculty

Ever since the time of Mark Hopkins, it has been constantly recognized that a faculty is an important item in college efficiency, but the trend of recent times is to give even more emphasis than heretofore to this factor. For example, the Southern Association of Colleges and Secondary Schools has had 18 standards for testing the worth of an institution, including entrance units, size of endowment, strength of the library, degrees of faculty, salaries of employees, etc. It is now experimenting on whether a college may not adequately be measured by the performance of its teachers as shown in the result of the written work of a semester plus an inspection of the faculty work by a strong committee of visitors. This new program tests the students, of course, but as the selection and retaining of students rest ultimately with the faculty, the latter must bear any stigma or credit that the work of the students may indicate.

The Agnes Scott College faculty makes a strong showing by whatever test the measurements are applied. The President of the College is Chairman of the Committee in the Southern Association that is doing the experimenting above mentioned, and is able to judge of the relative effectiveness of our work in comparison with others. He is glad to realize that our faculty ranks high among the 130 colleges and universities that make up the membership of the Southern Association, and that the quality of our academic work does not suffer by comparison with that of any section of the country so far as it has been tested.

Our faculty and officers have had to bear the brunt of the depression so far as Agnes Scott is concerned. Salaries make up the larger part of our budget so that any reduction in expense is obliged to touch our salary scale severely. The increase in scholarship aid given for the last two years has, in the last analysis, been given by our staff. The en-

dowment income used to help students would have been available for the payment of salaries if a cut had not been made, and yet neither officers nor teachers have complained about this, showing a fine spirit of cooperation.

We have made very few changes in our staff during the last session. Miss Annie May Christie is still on leave at the University of Chicago, studying for her doctorate in English; and Miss Ruth J. Pirkle continues to study at Cornell University for the Ph.D. degree in Biology. Miss Edna Ruth Hanley, our Librarian, has been away for the second semester on a grant from the Carnegie Corporation in order to complete her degree of Master of Arts in Library Science.

While no major places on our teaching staff have been filled during the current session, there have been some very helpful additions to our staff of assistants, including the following: Miss Mary Auten, Ph.D., Ohio State University, in Biology; Miss Lois Combs, Ph.D., New York University, in Latin and Greek; Miss Ada Page Foot, B.A.L.S., Emory University, and Miss Mildred Hooten, B.A., Agnes Scott, in the Library, and Miss Page Ackerman, B.A., Agnes Scott, in Physical Education.

We have never been able to establish any pension plan or retirement allowance. A number of our staff are getting to the age when we may need to face the problem of need, and, as soon as we have an opportunity, I feel sure that we ought to take some steps in this direction.

Students

The enrollment for the current session has been slightly below normal, and the proportion of day students has been larger than is customary. There is one advantage in having a considerable number of day students. They no longer regard themselves as "red-headed stepchildren" as formerly. They enter into the life of the College, and are filling many of the major positions on the campus. Our 441 students may be classified in various ways, as follows:

Geographical Distribution

Alabama	18	Connecticut	1
Arkansas	5	Florida	11
California	1	Georgia	287
Colorado	1	Illinois	2

Kansas -----	1	Pennsylvania -----	2
Kentucky -----	4	South Carolina -----	36
Louisiana -----	3	Tennessee -----	15
Massachusetts -----	1	Texas -----	1
Maryland -----	1	Virginia -----	8
Michigan -----	1	West Virginia -----	8
Mississippi -----	6	Wisconsin -----	1
Missouri -----	2	Africa -----	1
North Carolina -----	18	China -----	1
New York -----	1	Germany -----	1
Ohio -----	1	Korea -----	1
Oregon -----	1	Total -----	441

Class Enrollment

Senior Class -----	86
Junior Class -----	80
Sophomore Class -----	121
Freshman Class -----	135
1st Year Irregulars -----	4
2nd Year Irregulars -----	3
Unclassified Students -----	5
Special Students -----	7

Residence

Boarders -----	210
Day Students -----	231

Denominational Distribution

Presbyterian -----	177
Methodist -----	111
Baptist -----	78
Episcopal -----	33
Christian -----	5
Congregational -----	2
Jewish -----	13
Associate Reformed Presbyterian -----	3
Catholic -----	5
Greek -----	2
Seventh Day Adventist -----	1
Christian Science -----	5
Lutheran -----	3
Plymouth Brethren -----	1
Non-members -----	2

As indicated in the above classification by religion, we have only two students who are not identified with some denomination. There are only seven on the campus who do not profess church membership. One difficulty we find is that there seems to be so little distinction in life and character between professing Christians and those who have not taken this stand.

The public press has had numerous articles recently which reflected on our students as a group, giving the impression that they have been pressing for the privilege of smoking and that they were contentious about it. There was some discussion in the "Agonistic," our weekly newspaper, but it represented a relatively small group, and we have had no real difficulty with the subject. Our Executive Committee has been very faithful in enforcing our regulations.

Agnes Scott Ideals

When Agnes Scott was founded as Decatur Female Seminary in 1889, it had very definite objectives. These were early set forth in what was known as the Agnes Scott Ideal, as follows:

1. A liberal Curriculum fully abreast of the best institutions of this country.
2. The Bible a text-book.
3. Thoroughly qualified and consecrated teachers.
4. A high standard of scholarship.
5. All the influences of the College conducive to the formation and development of Christian character.
6. The glory of God, the chief end of all.

This brief statement of purpose has been of great help through all the years in letting faculty, students, and patrons understand about the type of college which we intend to be.

The founders of our College were believers in prayer and felt that only by depending on God might they build a truly great college. Not long after the establishment of the school, a prayer covenant was drawn up, and was signed by some of the outstanding people of the South. Most of the original signers have "gone on before," but other individuals have taken their places, and there is still effective the following:

“We, the undersigned, believing the promise of our Lord concerning prayer (Matt. 18:19), and having at heart the largest success of the Agnes Scott Institute in its great work for the glory of God, do hereby enter into covenant with each other to offer daily prayer in our closets for the following specific objects: (1) For each other in our work in and for the Institute. (2) For the Board of Trustees and the Faculty. (3) That God would convert every unconverted pupil before leaving the Institute. (4) That He would baptize the Institution with the Holy Spirit, and make it a great fountain of blessing. (5) That He would give it so much of prosperity and endowment as He sees would be for His own glory. (6) That He would have the Institution constantly in His own Holy care and keeping, that His name may be glorified.”

A small group of those who are now participating in the covenant meet weekly for united prayer. We will be greatly pleased to have any of our Trustees who would like to do so to join very informally in this service for the College.

This is my nineteenth year at Agnes Scott. During that period we have had changing currents in world forces beating on the consciousness of young people. Most of the girls in college now were not born when I came to the College. In many ways, it is a new world. There were few automobiles then, only one telephone on the Agnes Scott campus, no radios,—either here or elsewhere,—and the changes are too innumerable to mention. Is it possible to keep up our standards of forty-five years ago? Many of our friends are asking whether it is not wiser to yield to the times and to follow the multitude.

We do not believe that we ought to give up any really worth-while standard. The general quality of our students has improved. They come with better preparation in academic work. We are giving them vastly better training than a few years ago. It takes more sacrifice on the part of parents to send them. We feel that it is more important than ever to stand for the highest and best things, and that behavior be not simply a matter of keeping rules. We are earnestly trying to follow a program of life rather than a system of laws.

As you know, we have four very simple objectives, namely: (1) The first is very high **intellectual** attainment. As shown by tests, comparative scores, debating results, and

other criteria, we have made much progress in this direction, and we are headed toward further achievements. (2) The second emphasis is **simple religious faith**. We are seeking an attitude that is not childish, but child-like. The intellectual attitude does not oppose our religious impulses; but it tends to absorb our energies, and it takes careful thought as to our campus life to keep this purpose from being overshadowed. (3) The third objective of the College is **physical well being**. I feel strongly the importance of this, and one of the first acts of my presidency was to urge the erection of our present gymnasium. We are anxious that neither intellectual nor religious pursuits keep our students from developing healthy, comfortable, and happiness-making bodies. (4) A fourth purpose is the development of **charming personalities**. It is hard to define just what is meant here. It includes attractive appearance, poise, dignity, restraint where proper, frankness, simplicity, avoidance of extremes and of loudness of manner. We are trying to accomplish these results not by rules or legislation, but largely by the natural expression of good taste and of the best breeding.

I would like very much for the Trustees to face squarely the question as to whether we are on the right line of action. We are anxious that our material prosperity and growing academic recognition not harden our hearts. Under our system of administration, all such issues put the responsibility upon the President of the College. I am perfectly willing to accept this responsibility and to stand squarely by my own convictions, but I would like very much for the Trustees to advise frankly in all these matters.

Current Finances

In order to balance our budget, as it is an invariable policy for us to do, we found it necessary to reduce salaries ten percent from what they were for 1932-1933. This makes a total cut of approximately nineteen percent. With rising prices, it makes a severe hardship for some of our faculty, as intimated above. We are now below the recognized standards of what salaries ought to be, and it is most important that we return to normalcy as soon as possible; but even to accomplish this very desirable purpose, we do not feel that we can go into debt.

The report of the Treasurer will deal with finances in general, but I may point out the difficulties with which we have had to deal during the past session. Collections have

been exceedingly difficult, and it is remarkable that Mr. Tart has been able to work out his hundred percent record without requiring any students to withdraw from college.

We have been very much pleased with the showing of our investments so far as their being safe and productive are concerned. The Finance Committee have been in such great doubt as to what investments ought to be made that they have made very few changes indeed. On the initiative of the Treasurer, we have had our holdings checked by several world famous investment houses, but they have rarely made any suggestion at all.

There has been unprecedented need for scholarship and loan aid, and we have been able to meet only a small proportion of the requests which have come to us.

Development Fund

As is well known, the General Education Board of New York helped us in the launching of our \$1,500,000 campaign by offering to give one-third of it. Other Foundations have been quite helpful. We have just received from the Carnegie Corporation a gift of excellent musical equipment valued at \$2,500. Only twenty-one sets were distributed among colleges and universities in the United States and Canada, and we regard ourselves fortunate to be included in the group. We have also received this year the balance of the \$15,000 which the Carnegie Corporation offered recently for additional books for our library. Mention has been made earlier in this report of the gift for the training of our Librarian. In very recent years they assisted us in buying a valuable collection of Art materials, and for two years they contributed toward special study by our Art teacher at Harvard University. The College should, and does, appreciate the consideration of the Corporation. The total gifts from Carnegie sources run beyond \$120,000. Their friendly and cordial interest is also worth a great deal.

The Presser Foundation of Philadelphia is another organization whose interest and support we appreciate. They have promised to give us \$65,000 toward the erection of the Presser Building, particularly for music, on our campus. They are hoping that they can begin payment on this early in the next year.

The expiration date for the securing of cash on our pledges is July 1, 1934. We have yet to collect approximately \$400,000. Of this one-third will be given by the General Edu-

cation Board in proportion as we collect the other two-thirds from other sources. We have about 1800 subscribers with pledges not fully paid, and these amount to approximately \$276,000. We would need to secure out of this amount \$266,000 in order to win in full. Very few people have cancelled their pledges, and nearly all are making sacrificial effort to help as far as possible. We know that it will be absolutely necessary for us to get some new money if we are to meet with full success.

The officers of the General Education Board encourage us to feel that they will allow one year in the extension of time for payment. They are not permitted by their regulations to grant a longer time than this. We will need to work very earnestly during the next twelve months because it will be a calamity if we do not win in full from the Board. We have never failed before to meet all requirements at the appointed time. We are hoping that some of our friends who do not feel able to give outright gifts may help us through our annuity program.

Revision of Development Plans

As we face the possibility of not completing in full the collection of our pledges, we should consider the expenditures that may most profitably be made. We are committed to the erection of a Music Building to be called Presser Hall. As explained above, the Presser Foundation expect to give \$65,000 or approximately half of the cost. We can secure from the General Education Board \$32,500 more, which will leave us to provide \$32,500 for the building, plus the cost of the furniture and equipment.

In this building we had planned an auditorium to seat 1,000 people and a smaller one to accommodate approximately 250. We now have a chapel seating 500 and a gymnasium that can provide room for about 1700.

In planning our development program, we included \$140,000 for a chapel which we proposed to erect in memory of Dr. F. H. Gaines, the beloved first President of the Institution. We requested our alumnae to subscribe the money. They pledged about \$100,000, though almost none of it was designated specifically for the purpose. The alumnae were generous-hearted and pledged in some cases beyond their means. We are further behind in collections on the alumnae pledges than on those of any other group. There seems to be slight chance indeed of realizing enough to erect a chapel from that source as planned.

We had thought of Gaines Chapel as a building in which we would have only devotional services. We have these only three times a week. On the other days, we have a very brief devotional period and student assemblies.

If Gaines Chapel were erected as a separate building, and if we should maintain our thought of holding in it only strictly devotional meetings, it would be used for a half hour per day only three days per week. It would seemingly be a very expensive investment even for so fine a purpose.

It has been suggested that it would be more economical and practical to combine our auditorium facilities rather than to have the large number mentioned above for so small a student body. The suggestion is that the auditorium in Presser Hall be designated as the Gaines Chapel. It is our understanding that this would be acceptable to the Presser Foundation. We would need to make very few changes in the plans which have been drawn for that building. We have found that Emory University has used with great success such a combination building. They draw a very heavy curtain across the stage and create successfully the appearance of a church when the building is used for religious purposes. When it is to be used for plays, concerts, or other purposes the curtain is drawn back and a regular auditorium is available.

Such a combination would be economical not only in building costs, but in making it unnecessary to buy more than one new organ and more than one set of expensive seating apparatus. Also students would not need to become accustomed to going to two different buildings,—one for worship and one for general assembly.

As approved by the Board some years ago, we plan to use the present chapel in Rebekah Scott Hall for a second dining room to replace the one in White House, so as to provide only a single kitchen and to bring the students into closer contact with one another.

These various changes would still leave us well provided with assembly rooms and would enable us to save perhaps \$125,000 in expenditures.

While we need very much a new library building and a new dormitory, as originally planned for our development program, we may find it wise to postpone the erection of these until a later time and to use most of the other funds which we may collect for endowment purposes. The smaller rate of interest and the increasing need for scholarship in-

come have proved that we should certainly have a larger endowment than we had previously estimated.

We believe that all of the changes above suggested will meet with the general approval of our friends, both north and south, who are cooperating in this enterprise.

Buildings and Grounds

During the past summer we decided that it would be in the interest of economy to paint most of our campus property, and we did arrange to paint 35 of our 40 buildings. It has made the campus very much more attractive, and it will doubtless save us money on upkeep and repairs.

Since the last meeting of our Board, we have been able to buy the Lawshe property on Candler Street, adjoining the Sturges Cottage. It consists of a lot approximately 60 by 200 feet, and a large two-apartment house. It gives us a very much better entrance at the rear of the campus in addition to other advantages which the purchase provides. By arranging to pay for the house on an annuity basis, it was not necessary to make any cash expenditure.

This purchase leaves us two houses on Candler Street and one on McDonough which we need to secure eventually to round out our real estate holdings. There is no hurry for us to acquire these additional houses.

Great Educational Center

Last year we called attention to the general plan of closer cooperation for educational forces of the Atlanta area with a view to much greater development. The appropriation of \$5,000 by the local Beck Foundation for a study of the situation has enabled us to pursue the investigation of the possibilities.

In January of this year a remarkable group of educators spent three days in visiting the institutions and in gathering data. The Committee was composed of Dean George A. Works, University of Chicago, General Chairman; President L. D. Coffman, University of Minnesota; Dr. E. E. Day, General Education Board; President Robert M. Hutchins, University of Chicago; President Edwin R. Embree, Rosenwald Fund; Dr. W. F. Ogburn, Chairman of the President's Committee on Social Trends; and Dr. R. M. Lester, of the Carnegie Corporation, though he was unable to be present at the meeting.

Representing the local interests, there were gathered Chancellor Philip Weltner of the University System of Georgia; President S. V. Sanford of the University of Georgia at Athens; President H. W. Cox, Emory University; President M. L. Brittain, Georgia School of Technology; and J. R. McCain, of Agnes Scott.

The Committee was much impressed with the possibilities of development. They thought there ought to be located here an excellent graduate school, a school for training social workers, much greater development in the fine arts, and a general stimulation of undergraduate study. There seems to be a reasonable expectation of support from the large Foundations. There are difficulties, but we hope that these can be worked out. In this whole matter, the attitude of Agnes Scott has been unselfish, our principal aim being to provide for the community, for Georgia, and for the South excellent facilities for study.

Appropriate recommendations for dealing with the various matters listed in this report will be prepared by the various committees and submitted for this meeting.

Respectfully,

A handwritten signature in cursive script that reads "J. R. McCain". The signature is written in dark ink and is positioned above the printed name and title.

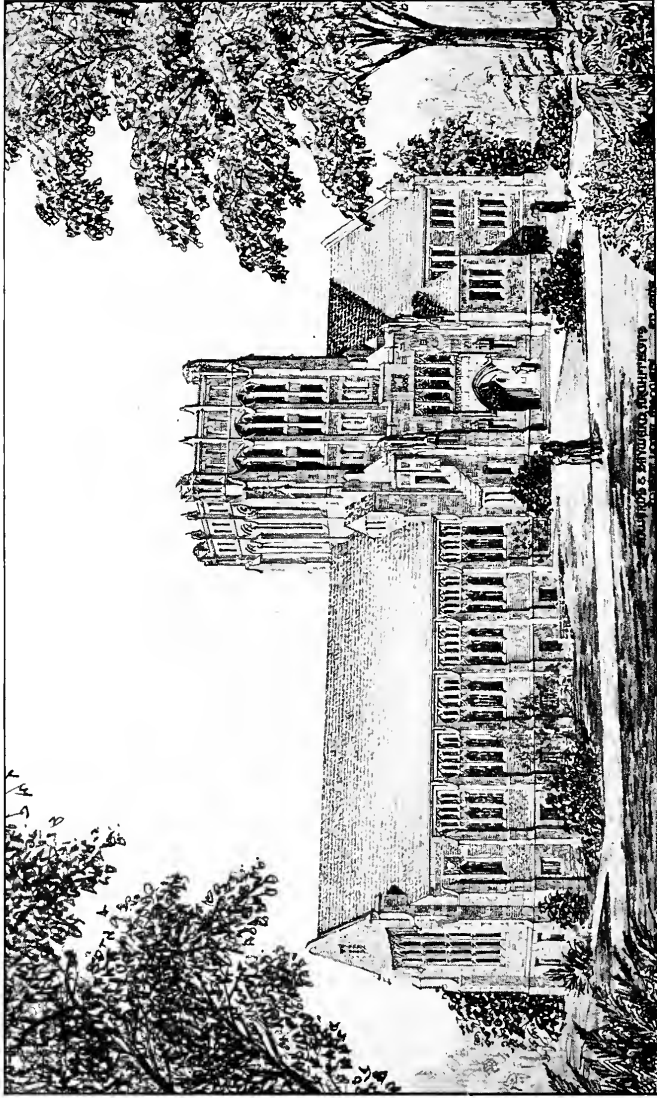
J. R. McCain,
President.

AGNES SCOTT COLLEGE
DECATUR, GA.

ANNUAL REPORT
TO
Board of Trustees



M A Y 2 5, 1 9 3 5



PROPOSED NEW LIBRARY

Detailed plans have not been drawn for the proposed new Library, but the General Education Board have expressed a preference for a type of construction very similar to Buttrick Hall. It will probably be located just east of Buttrick where West Lawn Cottage now stands.

THE PRESIDENT'S ANNUAL REPORT TO THE BOARD OF TRUSTEES

1934-1935

Board of Trustees,
Agnes Scott College.

I have the honor to present herewith my annual report as President of Agnes Scott College for the session 1934-1935, and I am glad to lay before you quite a number of items in connection with the present status of the College.

Development Fund

As explained in the Annual Report of last year, it was impossible for us to complete our Development Program calling for \$1,500,000 by July 1, 1934, when the subscriptions were really due. The General Education Board very readily agreed to extend the time for one year, but they explained that their general regulations prevented them from granting the two-year extension which we had requested.

In the early fall of 1934 it became apparent that we would have great difficulty in collecting our funds unless the Presser Foundation of Philadelphia would pay the \$65,000 subscription which they had made. I visited them in September and laid before them the urgency of our situation. They are interested in helping and gave definite assurance that their money will be forthcoming, but not by July 1, 1935.

In view of the disappointment in this matter and of the generally difficult times, I went to New York to talk again to the General Education Board about extending the time beyond July 1, 1935. As this seemed out of the question, I then proposed that they should give us an extra \$100,000 for a science building in the event we might be able, by heroic effort, to complete our campaign. The replies to this suggestion were most disappointing and discouraging. However, in less than a week afterwards, one of the officers of the General Education Board came to the College and went carefully over our situation, and was convinced of our real need. He permitted us to make a formal application to the Board for the extra \$100,000, but could give no assurance that it would be granted. A little later the President of the Board came himself to check over our situation, and on December 13, 1934, a formal offer of \$100,000 as a bonus for complete success was given to us.

The plan under which we now work in connection with this matter is practically a new set-up which has as its goal \$450,000. This would be divided as follows:

Library Building -----	\$200,000
Science Hall -----	100,000
Endowment — Scholarships -----	100,000
Improvements and Permanent Equipment_	50,000
	<hr/>
Total -----	\$450,000

As a part of the whole development, we are anxious to extend the paved drive in front of Buttrick Hall straight through to Candler Street. We hope then to connect the front drive and the rear one so as to give accessibility through the campus and a much more satisfactory approach to the rear of Main Building. It seems likely that it may be wise to move West Lawn, the cottage where Miss Hopkins lives, to a position on College Place. It is hoped in a number of respects to improve the general landscaping around the rear of our campus.

Progress of the Campaign

When we undertook to secure \$233,000 in cash before July 1, 1935, we realized that it would be a difficult undertaking; but we had no idea at that time of the real magnitude of the task. The getting of subscriptions would not be so difficult, but cash is very hard to get even from people supposedly wealthy.

Just when things were looking most discouraging, the faculty and students on the campus undertook to raise \$15,000 so as to give an impetus to our efforts. The faculty and students had already pledged Eighty Thousand (\$80,000) in the beginning of the campaign and \$20,000 more in the whirlwind effort to complete our subscriptions. It seemed therefore a very difficult undertaking to get \$15,000 additional in the face of all the generosity already shown.

When the gifts were tabulated on April 19th, it was found that the total was almost exactly \$25,000. Every student, every officer and teacher, and every organization on the campus had contributed to make the results one hundred percent representative of the love and loyalty of these groups. It is a tremendous testimony as to the value which those at the very heart of the Institution place upon its worth and growth.

At the present time we have in sight approximately \$123,000 of the amount needed. This leaves \$110,000 yet

to be secured. We have gotten some of our easiest gifts. It is going to take some large gifts in order to complete the campaign successfully. It will also take many small ones.

Fortunately, the General Educational Board allows gifts taken on an annuity basis to count in this effort. While we have always been very conservative in the annuities which we pay, this is a helpful opportunity because it enables the giver to retain the income during life and to establish afterwards a permanent memorial.

It would be impossible for us to carry on this campaign without admirable cooperation from the officers of the College. Messrs. Stukes, Tart, and Cunningham, and Mrs. Curtis and Mrs. Ansley are carrying the brunt of the regular college work while I give my time almost exclusively to field work. We have only one paid worker on the campaign staff, and she is visiting largely those who have made subscriptions and have been unable to pay them.

Aside from the importance of winning this campaign from the standpoint of the buildings and other improvements which will be available, it is most important to show to the General Education Board and to our other friends that the Agnes Scott supporters are loyal and devoted to the interests of the College. We believe that success now will mean other important gifts in the future, whereas failure at this time would make later gifts exceedingly difficult.

Development for Other Years

In order that we may keep our perspective through the years, I would like to remind all our friends that the campaign in which we are now engaged will not by any means complete the needs of the College. We will wish to erect, as soon as possible, the Presser Building with emphasis on music and other fine arts and with a very beautiful memorial auditorium to be known as "Gaines Chapel." We would like to transform the present chapel into an attractive dining room. We need very much a faculty house with well arranged small apartments for those who wish to do light housekeeping. One of our greatest needs is for a modern dormitory which will be thoroughly well equipped from every standpoint. We will soon have outgrown our infirmary, and ought to look forward to having a modern hospital. The outdoor amphitheatre which we use for May Day and other events needs to be fully developed with ample permanent seating and with an arboretum and possibly a lake adjoining these grounds. We need attractive gate-

ways for all of our entrances, and extensive planting of trees and shrubs. Most of all, our endowment needs to be increased, both for general purposes and for scholarships.

These items are listed as a reminder that we are a growing college with the accompanying needs of an active organization. It is not our purpose to recommend that we start at once on any campaign to achieve these. I think we will all wish to take a breathing spell before undertaking another big drive for money. We do hope that through wills and individual gifts some of these needs may be met from time to time.

Development of a University Center

The idea of cooperation among the local institutions, with a view to providing better facilities in Atlanta and the adjoining areas, seems to be gaining favor. It is such a large and such an important matter that it is necessary to work somewhat slowly. The faculties of Agnes Scott and Emory have held numerous joint meetings and have been very enthusiastic about the possibilities of closer work. Emory has re-arranged its summer school so as to take care of any students whom we wish to recommend for study when we are not in session. They have suggested that as plans develop further they will cease to take any women who are not definitely registered at Agnes Scott. We are seriously considering operating on a quarter basis instead of on a semester plan in order that our work may fit in more definitely with the course at Emory so that we may exchange teachers, though no plan is yet considered for any exchange of students except as our girls may go to Emory for summer work.

It is planned that our libraries be jointly catalogued so that books in either institution may be available for use by students in the other institution, and so that we may avoid the necessity of duplicating very expensive sets of books and magazines.

Some negotiations have been carried on with the administrative officers at Georgia School of Technology, at the Atlanta Conservatory of Music, and at the High Museum of Art as to the possibility of cooperation with them also; but it will be necessary to bring any such steps to the attention of the Board at some later time.

We are joining Emory University in petitioning the General Education Board for a grant to establish a Graduate School of Social Work at Emory which will be of very great assistance to our graduates who wish to do social service

work and which would strengthen also our Department of Economics and Sociology.

The success of Agnes Scott College in finishing the particular campaign in which we are engaged will have considerable bearing on whether or not the Foundations will take interest in the larger university plan here in Atlanta. I think our success would be a distinct encouragement to the Foundations to do something in a large way.

Trustees

Since the last annual meeting, the elections of Messrs. Bellingrath, Brownlee, and Campbell, and of Mrs. Durrett have been confirmed by their respective organizations. We have never had a nomination of our Board questioned by either the Alumnae Association or by any of the Synods.

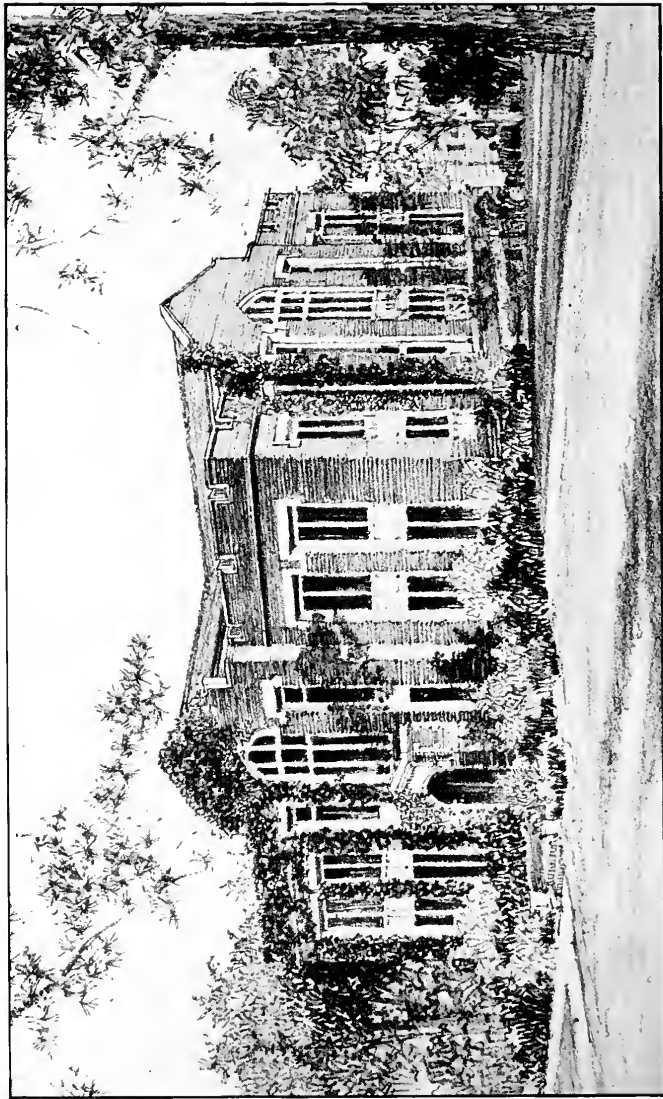
The College Community has been concerned about the serious illness of Honorable C. M. Candler who is completing his forty-sixth year of service on our Board of Trustees. He is the only member of the original Board as it was organized, and he has been active in the service of the College throughout its history, being at the present time Chairman of the Executive Committee and also Chairman of the Committee on Buildings and Grounds.

The terms of the following Trustees expire at this meeting: C. M. Candler, J. K. Orr, F. M. Inman, Mrs. Samuel M. Inman, Miss Mary Wallace Kirk, Miss Nannette Hopkins, W. J. Rushton. These have been of invaluable service to the College throughout their years of service.

Through a gift of a friend of the College, we have been able to have painted the portraits of Mr. Samuel M. Inman and Mr. J. K. Orr. This painting has been well done by Mr. Sidney E. Dickinson, of New York City, who also painted a portrait of the President of the College with funds provided by the students, faculty, and alumnae of the Institution.

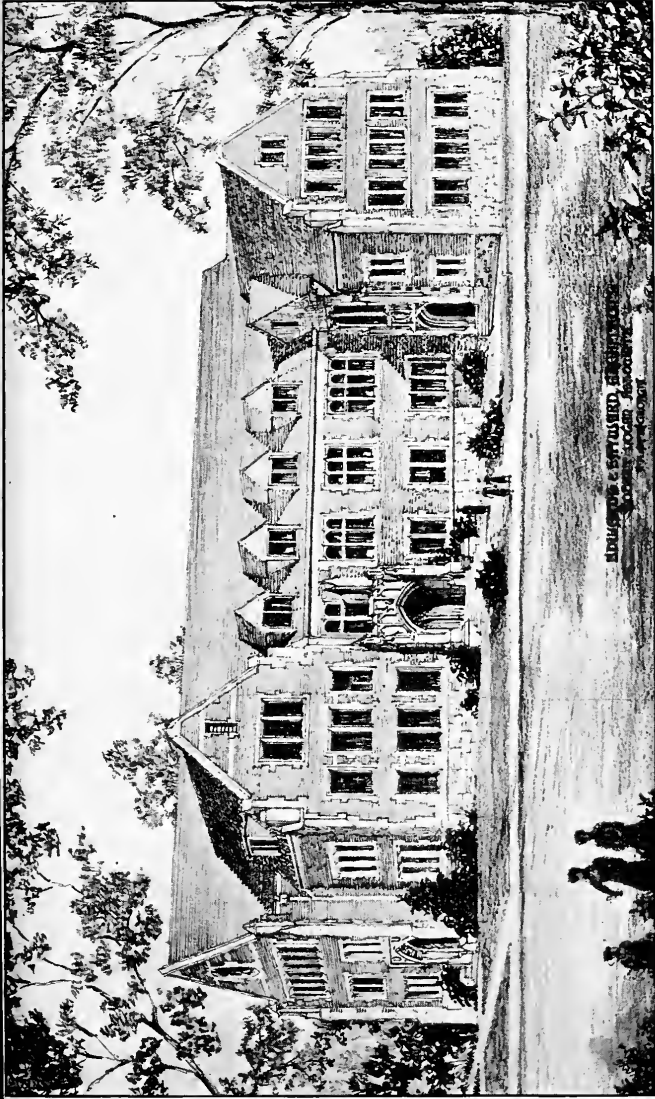
Mr. Inman was Chairman of the Board of Trustees from 1903 to 1915 at a very trying period when the Institution was passing from the field of secondary work into that of a real college and when the interest of the General Education Board was first enlisted.

Mr. Orr has been Chairman of the Board from 1915 to the present time, during which period the College has had its most rapid growth and expansion in all fields.



PROPOSED STUDENT ACTIVITIES BUILDING

This picture is quite familiar to Agnes Scott people as the present Library. It is much too valuable a building to scrap, and is to be used for student activities and for general social purposes. It is admirably adapted to such use, and will fill a *great* need in



PROPOSED NEW SCIENCE HALL

The College has quite outgrown also our present Science Building, and the Biology Department will move to the new quarters, giving much more space in the present building for Chemistry and Physics. This new addition will probably also have space for the Department of the Home which we hope to establish in due time.

Faculty

There have been relatively few changes in the staff during the last session. Miss Mary Westall, of the Department of Botany, has been on leave of absence, and has tendered her resignation. Her place is being filled for the present by Acting Associate Professor Thomas W. Whitaker who took his B.A. work at the University of California, and his Ph.D. at the University of Virginia.

Miss Annie May Christie who has been on leave of absence for two years, studying toward her Ph.D. degree, is at her usual work on the campus again.

Miss Raemond Wilson, who has been helping in the English Department, resigned; and her place has been taken by Miss Ellen Douglas Leyburn who took her B.A. degree at Agnes Scott, her M.A. at Radcliffe College, and her Ph.D. at Yale University.

Other additions to the staff or substitutions in minor places have been Miss Eugenie Dozier in Physical Education, Miss Marion Vaughan in Spoken English, Miss Thelma Richmond in French, Miss Margaret Bell as Secretary to the Dean, Miss Elinor Hamilton as Field Secretary of the Alumnae Association, Miss Nancy Rogers as Fellow in Biology, Miss Nelle Chamlee in the Book Store, and Miss Emilie Thomas, as Assistant Nurse.

The faculty and officers have shown a degree of loyalty and of love for the College that excels anything that I have ever found or heard of in any college. Both in time and in the giving of money and in real sacrifice, they make a group for whom we cannot be too grateful.

We were able this year to eliminate the second cut in salaries which was made last session, but we are still ten percent below the very modest normal amount which we really should pay. We have been making a careful study through the year of some possible plan of pension, but we have not yet been able to devise any which would not be burdensome at this time, both for the individual faculty member and for the College.

On March 16th, of this year, Miss Jennie E. Smith passed away after an operation at Emory University Hospital. She was in the service of the College for nearly twenty-five years, being the only Secretary employed by the College for considerable part of that time and serving both the President and other administrative officers.

She was a woman of fine character, and she won the love and respect of the College Community. She gave herself

most generously to the support of her family and to the work here at the College.

Three and a half years ago Miss Smith developed cancer, and has been a continuous sufferer since that time. The College has helped in various ways to give her the needed support and medical attention. With her going, the College loses a faithful employee and a loyal friend.

Students

The enrollment this year has been considerably better than for the last several sessions, and the increase is doubtless due in large measure to the active service of Mr. Stukes in the Registrar's office and to the activity and friendly interest of Miss Hopkins and Miss Scandrett of the office of the Dean. Our 495 students may be classified in various ways, as follows:

Geographical Distribution

Alabama -----	23	Ohio -----	1
Arkansas -----	5	Pennsylvania -----	1
Connecticut -----	1	South Carolina -----	44
District of Columbia--	1	Tennessee -----	20
Georgia -----	294	Virginia -----	15
Florida -----	20	West Virginia -----	6
Illinois -----	2	Wisconsin -----	2
Kansas -----	1	Africa -----	1
Kentucky -----	9	Argentina -----	1
Louisiana -----	3	Chile -----	1
Massachusetts -----	1	China -----	1
Michigan -----	1	France -----	1
Mississippi -----	8	Germany -----	1
New York -----	5	Philippine Islands -----	1
North Carolina -----	25	Total -----	495

Class Enrollment

Senior Class -----	87
Junior Class -----	101
Sophomore Class -----	115
Freshman Class -----	166
First Year Irregulars -----	4
Second Year Irregulars -----	3
Third Year Irregular -----	1
Unclassified Students -----	4
Special Students -----	14
Total -----	495

Residence

Boarders -----	277
Day Students -----	218

Denominational Distribution

Presbyterian -----	194
Methodist -----	134
Baptist -----	92
Episcopal -----	37
Christian -----	8
Lutheran -----	3
Roman Catholic -----	5
Greek Catholic -----	1
Jewish -----	12
Congregational -----	2
Plymouth Brethren -----	1
Christian Science -----	4
Non-members -----	2

The student body has been fine in every way this year. They have done their work in a gratifying manner, have cooperated for the best interests of the College in many ways, and have evinced constructive thinking and planning in regard to various aspects of our work. Student leadership on the campus has been very effective.

The Session 1934-1935

We have continued to operate on a balanced budget, and expect to close the year without a deficit. It is necessary to do without innumerable items of equipment and of comfort which are suggested by various departments and which we would like to get, but for which we do not feel that it is worth while to incur indebtedness.

The problem of scholarship aid for our fine girls is increasingly difficult. We are giving all the assistance which the College can afford to render, and we are trying to do it in a discriminating and helpful manner. The Government aid through F.E.R.A. channels provided help at the average rate of \$15 per month for fifty-one of our girls. This has been of very great value, and we are hoping that the plan of Government aid will be continued next year.

Our Treasurer, Mr. Tart, continues his unbroken record for many, many years in collecting one hundred percent of the fees due from students. This policy has not brought any burdensome pressure on our patrons, but it does take a great deal of care in making the financial arrangements

and constant vigilance and determination in bringing the matter to their attention if there is any indication of negligence.

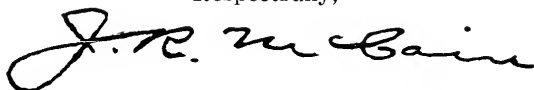
It is increasingly difficult to know what investments are safe from the standpoint of a college of our character. The matter is given very earnest consideration by the officers of the College and the various members of the Finance Committee, but we are glad to have suggestions from any members of the Board at any time on this or any other subject.

The educational accomplishments for the session are gratifying. Our class work is thoroughly done, and both faculty and students have shown an interest in intellectual life and in educational development which makes us very grateful.

The religious life of the School has also proved to be encouraging. The attendance at chapel, vespers, and other many religious services has been larger than for several years in spite of the fact that we make it largely voluntary. The Y.W.C.A., the Mission Interest groups, and other organizations have worked both through groups and individuals, and we had stimulating religious services led by Dr. Edwin McNeill Poteat, Jr.

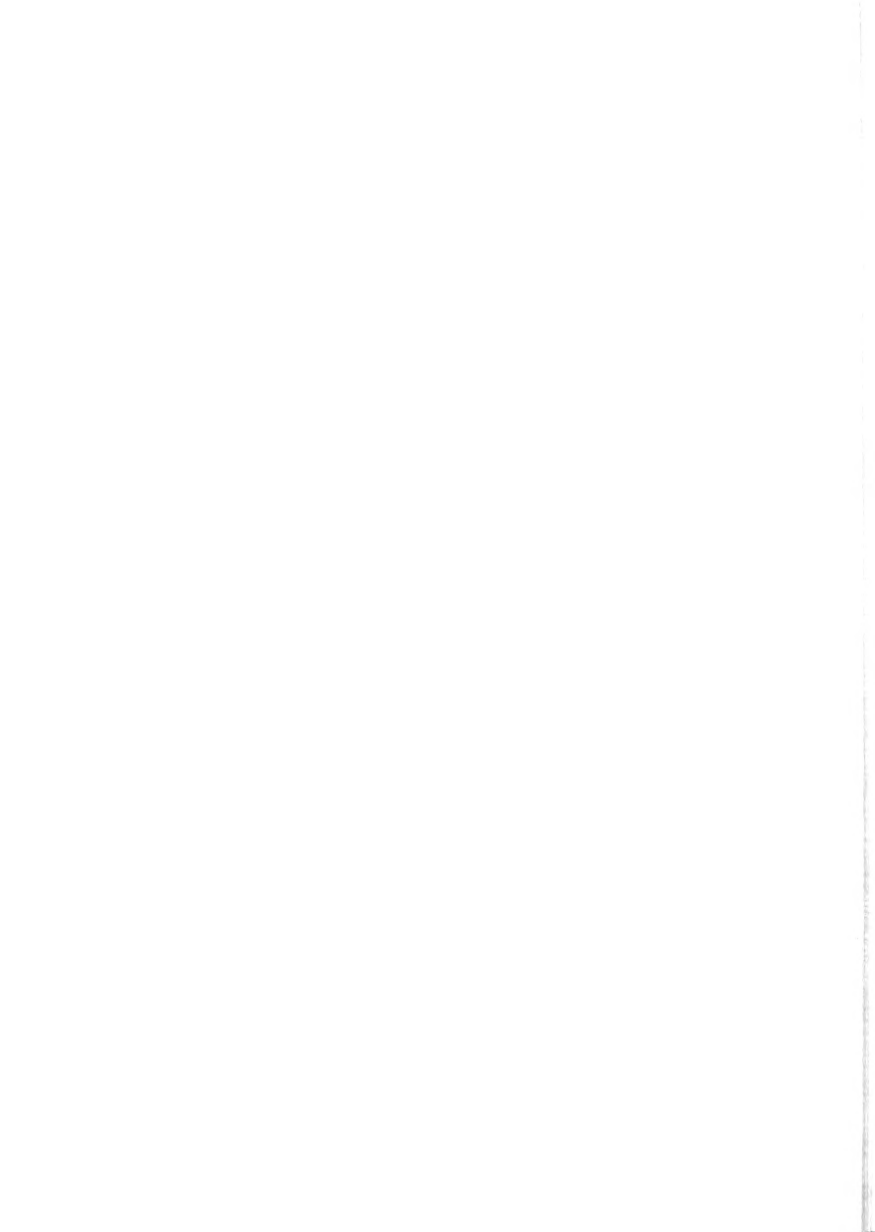
The various committees will doubtless bring in recommendations dealing with many of the matters herein presented.

Respectfully,

A handwritten signature in cursive script that reads "J. R. McBain". The signature is written in dark ink and is positioned above the printed name of the signatory.

President.





AGNES SCOTT COLLEGE
DECATUR, GA.

ANNUAL REPORT
TO
Board of Trustees



MAY 29, 1936

BOARD OF TRUSTEES

(In order of appointment—with date term expires.)

(1)	C. M. Candler, Decatur.....	1939
	J. K. Orr, Atlanta.....	1939
	W. C. Vereen, Moultrie, Ga.....	1937
	J. S. Lyons, Atlanta.....	1938
	F. M. Inman, Atlanta.....	1939
	Mrs. S. M. Inman, Atlanta.....	1939
	Mrs. C. E. Harman, Atlanta.....	1938
	Miss Mary Wallace Kirk, Tuscumbia, Ala.....	1937
	D. P. McGeachy, Decatur.....	1937
	R. O. Flinn, Atlanta.....	1938
	H. T. McIntosh, Albany, Ga.....	1936
	J. R. McCain, Decatur.....	Ex-Officio
	J. J. Scott, Scottdale, Ga.....	1938
	W. A. Bellingrath, Montgomery, Ala.....	1938
	G. Scott Candler, Decatur.....	1936
	E. D. Brownlee, Sanford, Fla.....	1938
	J. Bulow Campbell, Atlanta.....	1938
(2)	D. A. Dunseith, Clearwater, Fla.....	1937
	Miss Nannette Hopkins, Decatur.....	1939
	John McMillan, Stockton, Ala.....	1937
	W. J. Rushton, Birmingham, Ala.....	1939
	George Winship, Atlanta.....	1937
	Warner H. DuBose, Mobile, Ala.....	1936
	Francis M. Holt, Jacksonville, Fla.....	1936
	Mrs. J. F. Durrett, Atlanta.....	1936

(1) Died August 7, 1935.

(2) Died February 12, 1936.

THE PRESIDENT'S ANNUAL REPORT TO THE BOARD OF TRUSTEES

1935-1936

The Board of Trustees,
Agnes Scott College.

I have the honor to present herewith my annual report as President of Agnes Scott College for the session 1935-1936, and I am bringing to your attention a number of items in connection with the present status of the College and its plans for the future.

Trustees

Since the last meeting of the Board, we have lost by death two of our members,—Honorable C. M. Candler and Dr. D. A. Dunseith. Committees have been appointed to bring in memorial sketches for these, but a brief mention concerning their activities in connection with Agnes Scott College seems appropriate.

Mr. Charles Murphey Candler was a member of the organization group which started the College under the name of "Decatur Female Seminary." He was a member of the original Board of Trustees, and served continuously for a little more than forty-six years. Shortly before his death he had been reelected for a four-year term which would have brought his service to the half century mark if he had been able to complete it.

No trustee has been more active in the operation of the College than he. For more than twenty years he has been Chairman of the Executive Committee. For fifteen years he has been Chairman of the Committee on Buildings and Grounds.

In the early days of the Institution, he looked after many details of administration, conducted correspondence with prospective students, and arranged for the enrollment of applicants. He was responsible for the awards of scholarships. In times of emergency, he even hauled trunks and kindled fires.

His interest in the College and his devotion to it never wavered. All through the last year of his illness, his thoughts and conversation centered largely about the College and its welfare. The Board of Trustees, and the Institution itself, have suffered a great loss in his passing away, but we have a great deal in connection with his memory for which to be thankful.

Dr. D. A. Dunseith was elected a trustee in May, 1928, to fill the unexpired term of Dr. J. R. Cunningham. For many years he had been a friend of many supporters of the College, and he himself had sent a daughter to the Institution as a student.

In spite of his long distance from Agnes Scott and the inconvenience which the trip necessitated, he was a regular attendant at the meetings of our Board of Trustees, and was cordial and cooperative in all of the work of the College. He gave much time and effort to the question of trying to find wealthy friends who could contribute to the up-building of the Institution. He was also constantly interested in sending to the College young women who might profit by its program of education. While his term of service was relatively short, he will be greatly missed.

The unexpired terms of Messrs. J. T. Lupton, George E. King, C. M. Candler, and D. A. Dunseith will be brought to the attention of the Nominating Committee. This Committee, of which Mr. J. K. Orr is Chairman, will be glad to receive any suggestions from any member of the Board.

The terms of the following members expire at this meeting: H. T. McIntosh, G. Scott Candler, Warner H. DuBose, Francis M. Holt and Mrs. J. F. Durrett. All of these have been loyal and helpful members of the Board.

Since our Trustees are widely scattered, and it is very inconvenient to have frequent meetings, the officers of the College have followed the general policy of consulting individual members of the Board about various matters of interest and relying on committee service for the solving of most of the problems.

Development Program

As the Trustees are already aware, we were able by the first of July, 1935, to complete our campaign for \$1,600,000. It was necessary to get some of this money underwritten by friends, and we have not yet gotten sufficient collections on the subscriptions to pay the underwriters in full. It is extremely important that these subscriptions be paid by the first of July.

With the money available from the campaign, the College has proceeded to make improvements in line with the directions of the Board at its last meeting.

The most important item of our improvement is the new Library Building. This will be a very large structure, and perhaps the most beautiful one on the campus. A grant

of money was made by the Carnegie Corporation for the special study of plans for this building, and expert librarians and also architects were consulted in working out the details.

For the first time in American history, so far as I am aware, an institution is building a library which will accommodate at **one time** every student in college.

On the main floor, there is to be a large reading room, equipped informally with davenports, easy chairs, floor lamps, and other devices for comfort and enjoyment while the students read. Books will be in evidence everywhere; and, on cold days, an open fire place will give an added touch of comfort and of cheer.

On the floor below, there will be a room of equal size, though the ceiling will not be so high, and this will accommodate nearly two hundred young women with regulation tables and chairs which will be convenient for study and note-taking.

On the south side of the building will be arranged an open, outdoor reading terrace which can be used most of the year. This will be equipped with outdoor furniture, awnings, umbrellas, and the like, and will be accessible only from the library itself and not from the outside.

On the second floor of the building, there will be a number of seminar rooms which will be available for small groups of students who wish to study together or to have informal conferences between faculty members and student groups. There will also be carrels in the stacks for faculty members or for advanced students who have special investigations to make.

The third floor of the Library will be arranged for a museum. This may not be used immediately, as we do not have funds for the putting in of an elevator at this time. When this can be installed, the Museum ought to be of great value as it will be an attractive room and lighted in approved museum style.

The stack room will have a capacity of more than one hundred thousand volumes. It will be six floors in height, but we are equipping only two floors with actual shelving at this time as this will be ample for our present number of volumes. We have approximately thirty-five thousand books now.

Another item of the Development Program will be the remodeling of the present Library Building for a Student Activities Building. It is planned that this building will

be used exclusively for students and will accommodate most of the clubs, publications, and other organizations which have been so largely homeless in previous years. The main reading room will be an ideal recreation place for students who wish to get together either in large or small groups.

A third item of development has been the removal of the Infirmary and West Lawn to new locations on the campus. This is the fourth location in the history of the Infirmary, and the third of West Lawn. Both of these buildings are very attractive in their new positions and more useful than ever before.

A fourth improvement which has added greatly to the value of the campus is the opening up of the driveway between McDonough Street and Candler Street, and the connecting of this road with the driveway in front of the College. For the first time it is now possible to drive through our grounds and see all of the buildings without alighting from automobiles.

A fifth item in the Development Program has been the purchase of approximately four and a half acres of land just south of our present campus which may be available for the building of a lake, in case we wish to have one in the future, and for a general park and improvement purposes.

A final item of our development activity has been the adding of \$121,000.00 to the endowment of the College through the gift of the General Education Board. The Board elected to give this amount in stocks and bonds, but these were of good quality and have actually appreciated in value since we received them.

Semi-Centennial Objectives

We are now completing the forty-seventh year of Agnes Scott history. In 1939 we will be ready to celebrate the semi-centennial of the Institution. It seems wise that we should begin to think of the objectives which we should attain, either by that time or as a result of the activities of that occasion. I am venturing to call your attention to some items which seem to me very important.

1. An Auditorium and Fine Arts Building--\$	150,000
2. A New Dormitory-----	125,000
3. Modernizing our Present Dormitories----	100,000
4. New Science Hall-----	125,000
5. May Day Grounds, Lake and Landscaping	50,000

6. Department of the Home, Building and Endowment -----	150,000
7. New Infirmary-----	50,000
8. Additional Endowment	
Library -----	\$150,000
Upkeep of new buildings--	300,000
Faculty salaries -----	670,000
	1,120,000
	\$1,870,000

So far as I can see, every one of these items is necessary for the operation of the College on a high class basis. There are many items which I would like to include: such as, an apartment house for teachers, a separate art museum, and many items of additional endowment; but I see no possibility of getting funds for those purposes in the immediate future. In fact, I do not see where the money may come for the items which are outlined above, but I have the greatest faith in securing whatever funds may be necessary if our friends understand the situation and believe that our needs are reasonable. It is going to be increasingly important to be remembered in wills as a source of progress because individuals are not going to be allowed to accumulate wealth for special gifts under our present Government program.

University Center

Steady progress is being made in closer cooperation between Emory University, Agnes Scott College, and various units of the University of Georgia System. It is absolutely necessary that we keep definitely in mind that our program does not call for coordination or merging or any close or integral relationship. The word "cooperation" expresses the extent to which we feel that our institution ought to participate.

It is not planned, for the present at least, that there will be any exchange of students between the institutions unless we should decide that we would like to have our Practice Teaching or some other professional element of the curriculum done at Emory rather than to try to carry on the work here. However, in the rearrangement of our program on a quarter basis, in the facilities with which we can exchange teachers where classes are small, in a joint library catalogue for all of the institutions of the community, in planning for summer work, and in other particulars, we feel that progressive and yet conservative ideas are being worked out.

Emory University is celebrating its centennial this year, and is planning to put on a campaign for \$6,000,000 for the development of its Graduate School. We are endorsing the application of the University to the great Foundations, and will help in any way possible to make its local campaign a success, because a Graduate School would be a great assistance to the Agnes Scott work as well as to that of Emory. We would not undertake any responsibility for the operation of it, but our influence would be felt in the standards that are maintained.

Current Expenses

The report of the Treasurer will give needful information in regard to this topic. We find it necessary to economize in many ways in which it would be comfortable to spend more money. There are unexpected items of expense which come from time to time, such as the repairs to our trees from the damage done by the ice storm at Christmas. We had more than 265 fine campus trees seriously injured, but we have gotten these into very good shape. The collection of all student accounts for the session before May 1st is quite a factor in our being able to meet our bills promptly and protect our excellent credit. This is the eighteenth consecutive year that Mr. Tart has been able to make this fine showing.

Faculty

There have been no important changes in the Faculty during the past year. Miss Gwendeline N. Miller, Assistant Librarian, resigned; and her place has been filled by Miss Laura C. Colvin who holds her B. A. degree from the College of William and Mary, and her B. A. L. S. from the University of Michigan. She gives her principal attention to catalogue work.

Miss Sarah Bowman resigned as Instructor in Biology, and her place has been filled by Miss Helen Mar Miller, B. A., Goucher College, Ph. D., Johns Hopkins University.

Miss Helen Page Ackerman resigned as Assistant in Physical Education, and her place has been taken by Miss Elizabeth Mitchell, B. A., Alabama College.

The entire Faculty have shown faithfulness and cooperation to just as full an extent as could be asked or expected. They gave sacrificially in our Campaign last year, and the pledges have been paid promptly in spite of the fact that the normal salaries are still reduced ten percent. We are very anxious indeed to restore this cut as soon as possible.

We have made a thorough investigation of possible pension plans for Faculty and Officers, but it does not seem reasonable to undertake a program of this sort until salaries can be restored to the normal amounts.

Agnes Scott is particularly blessed in having a staff of administrators who are not only efficient but who have the interest of the College at heart. In this connection, I would like particularly to mention Dean Nannette Hopkins, Registrar S. G. Stukes, Treasurer J. C. Tart, and Business Manager R. B. Cunningham. All of these officers have been at the College for a longer period than I have been connected with the Institution, and their work is excellent.

Students

Our enrollment this year has been practically the same as for the last session, but there has been an increase in the number of boarders; and all of our dormitory rooms were filled. It was necessary to reopen and recondition The White House in order to take care of the extra number of applicants.

Our 496 students may be classified in various ways, as follows:

Geographical Distribution

Alabama -----	19	Ohio -----	1
Arkansas -----	5	Pennsylvania -----	1
Connecticut -----	1	South Carolina -----	49
District of Columbia---	1	Tennessee -----	21
Florida -----	20	Texas -----	3
Georgia -----	288	Virginia -----	14
Illinois -----	2	West Virginia -----	5
Kansas -----	1	Wisconsin -----	1
Kentucky -----	7	Africa -----	1
Louisiana -----	4	Argentina -----	1
Michigan -----	1	Chile -----	1
Mississippi -----	9	China -----	1
Missouri -----	1	France -----	1
New Jersey -----	1	Germany -----	1
New York -----	3		
North Carolina -----	33	Total -----	496

Class Enrollment

Senior Class -----	107
Junior Class -----	92
Sophomore Class -----	116
Freshman Class -----	161
First Year Irregulars -----	3
Fourth Year Irregulars -----	1
Unclassified Students -----	2
Special Students -----	14
<hr/>	
Total -----	496

Residence

Boarders -----	297
Day Students -----	199

Denominational Distribution

Presbyterian -----	192
Methodist -----	114
Baptist -----	90
Episcopal -----	48
Christian -----	12
Lutheran -----	4
Roman Catholic -----	10
Jewish -----	14
Congregational -----	2
Christian Scientists -----	6
Plymouth Brethren -----	1
Reformed -----	1
Union Church -----	1
Non-members -----	1
<hr/>	
Total -----	496

The students have been very cooperative this year in their various activities as well as in the academic class work. The student leaders are concerned that the high ideals of the College be maintained, and we can always count on their using their influence in the right direction.

Extra-Curriculum Activities

The religious life of the College has been very quiet and satisfactory through the session. We had Mr. S. D. Gordon, the noted author and lecturer, to conduct a special series of services for a week, and his ministry was quite helpful. The Y. W. C. A., the Mission Interest Groups, and

other organizations have contributed to the religious life and spiritual impress of the campus.

Our Lecture Association always brings to the campus some stimulating speakers in the realm of literature or public affairs. This year we have had Robert Frost, perhaps the outstanding poet of America at this time; Thornton Wilder, the well known novelist; and Sir Arthur Willert, the well known publicist and authority on international affairs.

The All-Star Concert Series in Atlanta always attracts a great deal of interest on our campus. The Manager has each year made special concessions to Agnes Scott students so that they could get good seats at less than half the given price. This year approximately 375 of our students took advantage of the reduced rates and participated in the noteworthy concerts.

The various committees will doubtless bring recommendations dealing with many of the matters herein presented.

Respectfully,

A handwritten signature in cursive script, reading "J. R. McBain". The signature is written in dark ink and is positioned centrally below the word "Respectfully,".

President.

TRUSTEE COMMITTEES

Executive

J. K. Orr, Chairman; J. S. Lyons, W. C. Vereen, F. M. Inman, E. D. Brownlee, W. J. Rushton, and the President.

Finance

F. M. Inman, Chairman; J. K. Orr, W. A. Bellingrath, J. B. Campbell, John McMillan, George Winship, J. J. Scott, and the President.

Buildings and Grounds

J. J. Scott, Chairman; J. K. Orr, Mrs. S. M. Inman, Mrs. C. E. Harman, J. B. Campbell, George Winship, Scott Candler, and the President.

Faculty

J. S. Lyons, Chairman; D. P. McGeachy, R. O. Flinn, Miss Nannette Hopkins, Mrs. J. F. Durrett, and the President.

Nominations

J. K. Orr, Chairman; R. O. Flinn, H. T. McIntosh, F. M. Holt, Warner DuBose, W. C. Vereen, and the President.

Health

Miss Nannette Hopkins, Chairman; Mrs. S. M. Inman, Mrs. J. F. Durrett, Miss Mary Wallace Kirk, Scott Candler, and the President.

Scholarships

J. R. McCain, Chairman; D. P. McGeachy, Miss Mary Wallace Kirk, John McMillan, and F. M. Holt.





Agnes Scott College
Decatur, Georgia

The President's Annual Report
To The
Board of Trustees



June 4, 1937



**THE PRESIDENT'S ANNUAL REPORT
TO THE BOARD OF TRUSTEES
1936-1937**

June 4, 1937.

The Board of Trustees,
Agnes Scott College.

I have the honor to present herewith my annual report as President of Agnes Scott College for the session 1936-1937.

Trustees

Since the last meeting of the Board, we have lost by death two of our members—Mrs. Bessie Scott Harman and Mr. William A. Bellingrath. Committees have been appointed to bring in memorial sketches for these, but a brief mention concerning their activities in connection with Agnes Scott College seems appropriate.

Mrs. Harman has been connected with the College practically all of her life. She attended Agnes Scott when it was an Institute and made a good record in her work, particularly in English and History. She was elected a Trustee on October 17, 1917, and for twenty years has been an active and efficient member of the Board. Both of her daughters received their education at the College, and through all the years she has been a loyal and active member of the Alumnae Association.

She assisted personally many of the girls who have attended the College from time to time, and she raised all of the funds for the first Korean student who came to Agnes Scott. She certainly carried on well the spirit of her father who was the founder of the College and of her grandmother in whose honor it was named.

Mr. William A. Bellingrath was elected a Trustee of Agnes Scott College on October 9, 1922, and served continuously until his death on March 11, 1937. During this period of fifteen years, he showed his interest in many ways. He contributed generously for the financial support of the Institution. He was ever ready to give time and effort for its advancement, and he was an unusually wise and helpful counsellor on all important affairs. He was pleased that his oldest daughter became an Agnes Scott graduate, and before his death he arranged for his youngest daughter to enter here.

The fact of Mr. Bellingrath's connection with the College was a distinct recommendation of the Institution to a great many people in Alabama and helped to win support and patronage for the Institution. He will be greatly missed.

The unexpired terms of Mrs. Harman and Mr. Bellingrath will be brought to the attention of the Nominating Committee, of which Mr. J. K. Orr is Chairman.

The terms of the following members expire at this meeting: Mr. W. C. Vereen, Miss Mary Wallace Kirk, Dr. D. P. McGeachy, Mr. John McMillan, Mr. George Winship, and Dr. J. A. McClure. All of these are loyal and helpful members of the Board.

On account of the fact that our Trustees are very busy people and widely scattered, it is not possible to have frequent meetings. The officers of the College do appreciate greatly the opportunity of consulting with individual members from time to time and of working through Committees of the Board. The Trustees often do not realize that their connection with the Institution gives a degree of prestige and confidence on the part of people who are acquainted with the individual Trustees and who may become patrons or supporters of the College.

Buildings and Grounds

The most significant event since the last meeting of the Board of Trustees was the opening of our New Library and its dedication in December. The building has proved to be all that we expected and hoped for, and it has created widespread interest and comment.

It was dedicated at the same time that Emory University was celebrating its Centennial, and we had the opportunity of bringing to our campus for the occasion the most distinguished group of educators from all parts of this country and Canada that we have ever had on our campus at one time. These included representatives of nearly three hundred institutions of high rank.

By vote of the Executive Committee, the building formerly used for a library was completely remodeled and equipped and named in honor of Honorable Charles Murphey Candler, Sr., who was for forty-six years a devoted and an effective Trustee of the College. This building was dedicated in April, and it is proving to be one of the most valuable assets of the College. It is in great demand by student organizations, and has become the center of the student life of the campus.

During the last year, the College has been able to acquire seven lots fronting on College Place and Hancock Street. These lots are heavily wooded, and the College was anxious to protect the original forest trees against developments that might not be satisfactory. It is the hope of the Athletic Association to erect a hut and an outdoor kitchen in the woods thus acquired so that our students may have a very convenient retreat for conferences and for recreation.

The College has also been able to acquire the house and lot on the corner of South Candler Street and Dougherty Street. The house is being remodeled, and will be occupied by Professor S. G. Stukes. This lot is quite large, and there is ample room on it for the development later of an apartment house for teachers whenever this seems to be practicable and desirable.

The enlargement and beautifying of the Alumnae Garden has been a very interesting and attractive development on the campus during recent months. The Alumnae have been of great assistance to the College in this work, in the equipping of the Murphey Candler Building, and in numerous other activities.

Faculty

Miss Margaret T. Phythian has been on leave of absence this year for the purpose of completing her doctorate in French at the University of Grenoble in France. She finds that it will be necessary to continue this study for another year, and an additional leave of absence has been granted for this purpose. The College is most gratified that the General Education Board has awarded a fellowship to Miss Phythian for the purpose of enabling her to continue this study. The amount of the fellowship will be approximately \$2,000, and is a distinct honor to the College as well as to Miss Phythian herself. During her leave of absence, her work has been carried on by Miss Helen Carlson, B.A. Grinnell College, M.A. Columbia University, who has almost completed her Ph.D. work.

In the Biology Department, we had resignations of Dr. Thomas W. Whitaker, Miss Helen Mar Miller, and Miss Carol Griffin. Their places have been filled by Ernest H. Runyon, Ph.D. University of Chicago, Miss Mary Linda Vardell, B.A. Flora Macdonald College, M.A. University of North Carolina, and Miss Frances L. McCalla, B.A. Agnes Scott College. The Departments of Latin and Greek have been strengthened by the addition of Miss Narka Nelson,

B.A. Western College, M.A. Smith College, Ph.D. University of California.

The opening of our New Library has necessitated the enlarging of our staff, and we have added Miss Josephine Nunnally, B.A. Westhampton College, B.S.L.S. Columbia University, and Miss Elena V. Greenfield, B.A. Agnes Scott College, B.A.L.S. Emory University.

In Chemistry, Mrs. Margaret Whittington Davis resigned as instructor, and her place has been taken by Mrs. Lucy Goss Herbert, B.A. Agnes Scott College, M.S. Emory University.

On account of the illness of one of the teachers in the English Department, Miss Virginia Prettyman, B.A. Agnes Scott College, has been serving as Assistant in the Department during the last two quarters of the session.

While the staff of the Alumnae Office are not chosen by the College, yet they do mean so much to the well-being of our Institution that we are always concerned with the personnel of that staff. Miss Dorothy Hutton, who has been the Alumnae Secretary, resigned; and her place has been taken by Mrs. Fannie G. Donaldson, B.A. Agnes Scott College, who formerly served very effectively in this work, and Miss Nelle Chamlee, B.A. Agnes Scott College, has been transferred from the Bookstore as Assistant Alumnae Secretary. Her place in the Bookstore has been taken by Miss Ruby Hutton, B.A. Agnes Scott College.

The College is greatly blessed in its officers and faculty who work together with unusual devotion to the Institution and with harmony among themselves. The President of the College has been connected with the Institution twenty-two years, but all of the major officers, including the Dean, the Registrar, Business Manager, and Treasurer exceed the President in their length of service with the College. Their experience and loyalty make for smooth administration and a very effective college organization.

The Faculty have been operating this year on the quarter basis instead of the semester program. This division of the year was adopted in order to cooperate more closely with the University Center program of the Atlanta institutions. On the whole, it has proved to be very satisfactory. There are some aspects of the schedule which will need to be improved and refined, but there are fewer difficulties than we anticipated.

The Faculty is also experimenting with a "cut system"

so as to regulate the attendance on classes by the students. While the plan is purely experimental in its present state, it is anticipated that probably it will be made permanent. The system was requested by the students, but the faculty have felt that it will not interfere seriously with the work of the classes in view of the strict limitations which are imposed.

Students

All the dormitory rooms were filled this year, and it was necessary for us to take over the Sturges Cottage for faculty members and to use Boyd Cottage for students so as to take care of the number who were applying for admission.

Our 491 students may be classified in various ways as follows:

Geographical Distribution

Alabama	26	South Carolina.....	43
Arkansas	3	Tennessee	23
Florida	28	Texas	3
Georgia	272	Virginia	18
Illinois	1	West Virginia.....	8
Kentucky	6	Foreign Countries	
Louisiana	5	Africa	2
Mississippi	4	China	5
Missouri	1	England	1
New Jersey.....	1	France	1
New York	2	Japan	1
North Carolina	31	Mexico	1
Ohio	1		
Pennsylvania	4	Total.....	491

Class Enrollment

Senior Class	88
Junior Class	92
Sophomore Class	133
Freshman Class	162
First Year Irregulars.....	5
Second Year Irregulars.....	1
Unclassified Students	2
Special Students	8
Total.....	491

Residence

Boarders -----	309
Day Students -----	182

Denominational Distribution

Presbyterian -----	199
Methodist -----	114
Baptist -----	86
Episcopal -----	40
Jewish -----	16
Christian -----	11
Catholic -----	8
Christian Science -----	3
Congregational -----	2
Church of Christ -----	2
Lutheran -----	1
Ethical Culture -----	1
Plymouth Brethren -----	1
Union Church of Manila -----	1
United Brethren -----	1
Unknown -----	4
Reformed -----	1

491

The various organizations on the campus have cooperated well this year in maintaining the ideals and high standards of the College. Student Government Association has made unusual efforts to emphasize and interpret individually the Honor System of the College.

Current Expenses

The report of the Treasurer will give general information in regard to this topic. The increase in the cost of living has been very noticeable in the purchases which the College makes. It is becoming a definite factor with which we must reckon in making up the budget for the year. This fact is a matter that also concerns the faculty, officers, and other employees of the Institution. There should be some increase in the remuneration for these groups, but it is uncertain as yet as to whether or not any increase may be made for the next session. This will have to be determined when we can tell more accurately the prospective income for the session 1937-1938.

The emphasis on Social Security which is manifest throughout the country reminds us afresh that we have not been able as yet to establish any pension plan for our staff. It will be unquestionably necessary for us to do this in the near future. Important as it is, we feel that it must wait until we are able to restore, to some extent at least, the salary cuts which were made previously.

Semi-Centennial Plans

All friends of Agnes Scott should keep in mind the fact that in 1939 we will be ready to celebrate the Semi-Centennial of the College. The Board of Trustees will doubtless wish to appoint at this meeting a Committee to make definite plans for that occasion. We have already adopted some general financial and material objectives, and these will need to be refined and elaborated.

We are anxious for the occasion to mean fully as much in the mental and spiritual growth of the Institution as in its financial well-being. All these matters will need the careful attention of the Trustees, and it is hoped that each member will be ready to make suggestions in regard to this and other matters that will be presented.

The various Committees will doubtless bring definite recommendations which may be a basis for discussion and final action.

Respectfully,

A handwritten signature in cursive script, reading "J. R. McBain". The signature is written in dark ink and is positioned centrally below the word "Respectfully,".

President.





Agnes Scott College
Decatur, Georgia

The President's Annual Report
To The
Board of Trustees



June 3, 1938

NOTE

We are enclosing as a part of this Report a Development Plan for Agnes Scott, indicating the items that we need most at this time. The Report of the Treasurer is sent as a separate brochure.

PRESIDENT'S ANNUAL REPORT

June 3, 1938.

Board of Trustees,
Agnes Scott College.

I have the honor to present herewith my annual report as President of the College. It is the fifteenth such report that I have had the privilege of making. You will remember that we are closing the forty-ninth session of the institution.

University Center Developments

For several years we have seemed to make relatively little progress in cooperation between Agnes Scott, Emory University, Georgia Tech and other institutions of the vicinity. The last few months have seen a great deal of activity in the subject. This is partly due to the fact that we are beginning to overcome some of our local difficulties, but there are also some other events which have hastened our activity.

Last winter the General Education Board decided to appoint a Southern Advisory Committee for this year, and I was requested to serve as a member. It seemed important for our local institutions to make their petition to the General Education Board before I should become active on the Committee because I would feel some hesitancy in pressing our claims after my semi-official relations should begin. Accordingly Emory and Agnes Scott requested the officers of the Board for an opportunity to present our case. This was granted and April 8th was set for the date. We had an excellent opportunity to tell our whole story and present such maps, statistics, and other data as might be desired. We received a most cordial and friendly reception, though there was a very distinct understanding that the Board might not make any contribution at all and was very likely not to make a grant of such size as we were requesting.

We have also felt encouraged because the General Education Board invited a group of representatives from the various institutions around Atlanta to go at the Board's expense to visit Cornell University, Rochester University, and Toronto University, all of which have developed along lines

which may be suggestive and helpful to us. This generous action on the part of the Board likewise was with the full understanding that it would not necessarily lead to any gift.

We also had interviews with the Carnegie Corporation, the Rosenwald Fund, the office of Mr. E. S. Harkness, and others who may be friendly if our program develops in an encouraging way.

It has become increasingly evident that to develop a great university we will need the cooperation of all our forces in this part of the state. It is particularly worth while for the University of Georgia, Georgia School of Technology, Columbia Seminary, and perhaps other institutions in the general vicinity to unite in eliminating unnecessary competition and in providing resources for meeting needs that have as yet been scarcely realized.

For your information we are giving here a summary of the report which Agnes Scott made to the General Education Board in presenting our case:

Letter

You have shown such continuous and vital interest in Agnes Scott College that we are encouraged to lay before you now some of the opportunities and responsibilities which seem to lie immediately before us. May we recount briefly the grants which you have made us?

Conditional Offers

1. No. 044. October 27, 1908. An offer of \$100,000 provided \$250,000 should be pledged as a supplemental sum by December 1, 1909, with a final limit of collections December 31, 1911. The terms of the grant were very unusual for that day and most generous in the wide scope of service for which the money might be expended.

2. No. 174. June 25, 1919. An offer of \$175,000 provided a supplemental sum of \$325,000 should be subscribed by December 1, 1921, with a final limit of collections July 1, 1924. All of this was for endowment.

3. No. 200. January 26, 1921. An offer of \$100,000 provided a supplemental sum of \$150,000 be subscribed by January 1, 1923, with a final limit for collections

March 31, 1926. The whole sum thus provided was to be used for increases in salaries for teachers. It was quite unusual for the Board to make a second offer before an outstanding one had been met, but an exception was made in our case.

4. No. 409. June 24, 1929. An offer of \$300,000 provided a supplemental sum of \$600,000 be subscribed by July 1, 1929, with a final collection date of July 1, 1932. This grant was very unusual in several ways. It was made after the general policy of grants to colleges had been severely curtailed. It was accompanied by another offer to run concurrently. The purposes of the expenditures for the total sum were most varied and generous.

5. No. 411. September 18, 1929. An offer of \$200,000 provided a supplemental sum of \$400,000 be subscribed by July 1, 1931, with a final date of collections July 1, 1934. This grant was also particularly helpful in that the purposes allowed were varied and flexible.

6. No. GI-2298-B (A modification of No. 411). December 13, 1934. An offer of an additional \$100,000 on condition that the supplemental sum required under Grant No. 411 be collected in full by July 1, 1935. On account of the economic conditions in the country an extension of time from July 1, 1934, to July 1, 1935, had been previously allowed by the Officers of the Board.

Value of This Aid

When the General Education Board began its aid, Agnes Scott was a new and weak college, with high ideals and severe standards as its main assets. Its total financial resources were less than \$325,000, with a considerable debt. No one can possibly estimate the benefits that have come from the repeated offers of the Board. They have provided a definite stimulus for the other friends of the Institution.

The Board has contributed \$975,000; but the College has been able to secure from others more than \$2,000,000 additional, very largely indeed on the strength of the conditional gifts of the Board. The College has been able to meet **on time** the requirements as to securing the subscriptions for the supplemental sums; and, except in 1934 when an extension of one year was asked, it has been able to show **on time** the collection in full of those sums. Agnes Scott's friends have taken pride in helping to meet promptly the opportunities offered to the College.

When the Board made its first conditional grant, there were in the South at least a score of private colleges for women that had stronger financial assets than Agnes Scott and perhaps equal educational recognition. The aid received has enabled the College to take the lead in financial strength of all such institutions between Baltimore and New Orleans, though far from being adequately provided.

Perhaps the greatest contribution of the General Education Board to Agnes Scott College has not been the money given, but rather the confidence which the Officers of the Board have shown in the College and the constant encouragement that has meant more than anything merely material could stimulate. The Board has been by far our greatest partner in the educational task which we are trying to accomplish; and your approval has been more valuable than you can realize.

Need for a University Center

The Board is well aware of the general conditions in the South. The remarkable book by Howard W. Odum entitled, "Southern Regions of the United States," has shown conditions in many fields so clearly that there is no need of repetition here. In order that there may be improvement, we are convinced that there must be **cooperation** by states and by educational institutions and by group agencies and by individuals. We feel sure that **better standards of education** are essential. In the University Center Program which we are trying to establish in Atlanta, these two objectives are combined and emphasized.

Emory University is setting forth in its presentation the need of a Graduate School. We believe that this is the most pressing obligation which the University Center can meet; but we agree with Emory and with the group of distinguished educators who made a study of the situation in Atlanta and in the South that it is unwise to try to build a graduate school until the "under-pinning" college program is improved and well supported. As one of the colleges upon which the superstructure of graduate work is to rest, Agnes Scott realizes keenly its need for strengthening.

Agnes Scott's Responsibilities

As a cooperating unit in the University Development of the Southeast, Agnes Scott feels that its first responsibility is to set and to maintain **high standards of intellectual work**. It is hard to realize how difficult this is in the South. Agnes

Scott had last year nearly 2,700 inquiries about freshman admission. Not all of these could have been secured if the College had wanted them, but possibly 500 would have come if they had been accepted. After a thorough sifting of the group, the College finally took only 174. We think these are far above the average for most colleges in the South, and we can understand something of the problem that a State school must have when it feels obligated to take the "run of mine" graduate into its Freshman Class. More than anything else, in our judgment, our section of the country needs an **insistence on quality** and the discipline of thorough work.

While Agnes Scott is an earnest seeker after quality in its students, and while it draws its faculty from more than 25 states and from more than 40 universities or colleges in an effort to get breadth of experience and of understanding, it falls short of being a first class institution. The professors, with one or two exceptions, receive only \$3,500 or less. The College does not have any retirement plan or arrangement for sabbatical leave. It is not able to subsidize research or to finance many investigations which it would like to make as to its own program. It has never had sufficient sums for the purchase of works of art or of adequate books for the library.

The College is even further behind on its living quarters for students and faculty than on its academic facilities. It wishes to emphasize the value of residence on the campus rather than having a large number of day students; but its dormitories are further out-of-date than those of any other college in the state.

In the allocation of duties in the University Center plans, Agnes Scott has been charged with the working out of improvement in the **Fine Arts** for the whole southern area. Very little has been done in this field around Atlanta. The offerings in Music, Art, Architecture, Sculpture, and the like are very scanty and not well organized. It is felt that the Fine Arts ought to be developed from three viewpoints: (1) For college students who may count the work as a part of their degree programs; (2) For the adults who do not care for degree credit, but who may profit by the training and culture that may be made available; and (3) For those who plan to use the training for vocational or professional purposes. Not all of these emphases can be provided at once, and it is felt that the offerings for the undergraduate college students are the most important just now.

Another item in the allocation of responsibilities for Ag-

nes Scott is the development and promotion of training for **Home Making**—not the customary department of Home Economics, but a comprehensive Department of the Home. This would gather together from the curriculum many important courses or parts of courses that have bearing on the modern home; such as, the physiology of human beings, the coming of children, child psychology, elementary education, dietetics, budgeting, home decoration, household architecture, and the like.

Semi-Centennial Plans

In September of 1939, Agnes Scott will be fifty years of age; and it is hoped that this anniversary may be used for concentrating efforts on meeting some of the responsibilities above outlined. The Board of Trustees has made a two-year study of particular needs and objectives for this occasion; and these are herewith summarized:

Fine Arts Building and Auditorium.....	\$	150,000	
Additional Science Hall.....		200,000	
A New Dormitory.....		150,000	
Modernizing Present Dormitories.....		100,000	
Faculty Apartments		50,000	
College Infirmary		50,000	
Additional Land and Improvements.....		90,000	
Equipment, Art, Music, Laboratory, etc.....		85,000	
Additional Endowment:			
Department of the Home.....	\$	150,000	
Upkeep of Buildings.....		300,000	
Better Salaries		675,000	1,125,000
			<hr/>
TOTAL			\$2,000,000

Agnes Scott has a remarkable record for achieving its results within the budgets or estimates made. However, it will certainly be true that some adjustments as to amounts for particular items may be advisable from time to time.

The Agnes Scott Request

The College authorities believe that, in a general public campaign for the University Center Development, special emphasis should be given to the need of Graduate Work to be centered primarily at Emory University. This will necessarily restrict the constituency to whom Agnes Scott may appeal. In our last general campaign, there were more than 12,000 individual contributors. It is hoped that we may be able to enlist many more than that number for the whole

Emory project, but the Agnes Scott list would be relatively small in number.

Another factor about raising money for Agnes Scott is that the friends of the College have very recently been subscribing over a period of years, and they likely will feel that they have had a very brief period of respite. We cannot afford to press too hard those who have stood by us loyally through the depression days.

We believe that we ought to be able to raise \$500,000, after making due allowance for the factors just mentioned. That means that we are more dependent than heretofore on a gift from the Board if we are to attain our carefully studied objectives.

We are confident that the General Education Board **desires to help us**, that you believe in the sincerity of Agnes Scott and in the contribution to education that we are making in a strategic center, and that you realize that the development of a University Center in Atlanta would serve the South most effectively.

May we submit for your consideration two requests:

1. That you give us outright the sum of \$1,000,000, to help us in our present program, somewhat by matching what the College has done in raising funds under the first six conditional offers from you.

2. That you offer us an additional \$500,000 on condition that we raise an equal amount.

If you choose to make such awards, we believe you will be raising Agnes Scott to a place where it may not only be a sound integral unit of a University Program, but a really **first class** college for service particularly in the South. We would not completely attain the objectives as listed, but we believe that we can get the balance needed through legacies or special gifts within a brief period.

We are fully aware that such donations are not within the regular program of your Board, and that they could be easily declined by rule; but in the past you have been able to make some exceptions to your rules in order to help us with special opportunities, and we hope the way may be found to do this just now.

* * * * *

As we proceed with further plans, it is evident that it will be wise for Emory University to discontinue the tak-

ing of women in undergraduate work unless they are registered at Agnes Scott. It is likewise important that they make it possible, in theory at least, for women to attend their medical school.

Considerable progress has been made in getting rather large gifts for Emory; and some plan ought to be worked out so that gifts, large or small, which may be contributed to the University Center project, may be divided among the institutions on some agreed ratio.

We have certainly never had a more interesting problem on which to work. There are great possibilities for good. We are determined that Agnes Scott will maintain its status as an independent institution and safeguard its character as a Christian school of high standing. We believe that by uniting our efforts with those of other institutions a greater service may be rendered to our section and to the South.

Semi-Centennial Plans

As you are already aware, Agnes Scott will complete fifty years of service at commencement of next year. We are very anxious indeed that our semi-centennial may be celebrated in a way that will be a blessing to the College itself and to all who are associated with it. The very able committee which was appointed by the Board last year have been studying the situation and have formulated some general ideas. It is their thought that probably commencement of next year will have some references to our celebration, but that these will be of an introductory nature.

It is thought that at the opening of College in September, 1939, at a home coming celebration in the fall of that year, on Founder's Day (February 22nd) in 1940, at May Day, and again at commencement of 1940, we may have interesting celebrations or events which will keep up a degree of interest throughout the entire year.

We are getting out this year a complete directory of all the students who have ever attended the College with their present addresses, and we are hoping to publish a brief story of the College which will bring up to date some of the materials previously gathered.

One very interesting feature of the celebration will be the collecting of as many mementos as possible of Mrs. Agnes Scott and of Col. George W. Scott. Since we now have fire-proof buildings in which we can safely keep relics, we are hopeful that we may get from the family and other friends

many articles of great value from a historical standpoint. We will be glad to have as many of these as possible as gifts, but we will be glad to keep for the family as loans any other articles which may be available.

We are very anxious to have a celebration of such a nature that all the friends of the institution can participate in some way. Suggestions from the trustees or from others who may be interested will certainly be welcome by all members of the Committee.

Financial Program

In comparison with the earlier days of the institution, Agnes Scott has made rapid progress during the last decade, but it still has a great deal to attain in order to rank in resources with the outstanding colleges for women in our country. I am listing herewith the latest comparative standing of Agnes Scott with the "Seven Sisters" in the East who have been making very good progress indeed in the development of their institutions:

Institution	Endowment, Build- ings, Grounds
Barnard -----	\$ 9,526,000
Bryn Mawr -----	10,450,000
Mt. Holyoke -----	8,821,000
Radcliffe -----	6,342,000
Smith -----	13,262,000
Vassar -----	16,800,000
Wellesley -----	16,699,000
AGNES SCOTT -----	3,345,000

We should not be discouraged, but at the same time we must realize our comparatively lowly position.

I do not feel that we are yet ready to announce a formal campaign. The objectives which we presented to the General Education Board I think we may well pursue. If we can secure a conditional offer, it would assist us very much in determining the size of campaign which should be projected, provided it is deemed wise to have one at all. We believe that some money can be raised. For the first time in our history, we have a program which is sufficiently important to invite large givers to form a **partnership** with us rather than to make donations to us. I hope we can make a real distinction just there in the presentation of our cause in connection with the whole university center project.

Progress in our development can be promoted greatly through wills that are made in favor of the College. Agnes Scott was named along with the Georgia School of Technology and the First Presbyterian Church of Atlanta in the will of Mr. George W. Harrison, Jr. We will receive approximately \$20,000 as our share of the estate. It is thoughtfulness and cooperation of this kind which will enable us to go forward steadily.

If I were to name the greatest single need at the moment in the development of the College, I would list a new dormitory and dining room. Our facilities in this field have been long outworn, and all of us in the administrative work of the College feel that it is extremely important that we make improvements here. It will be economical and likewise educationally helpful if we can have **one** attractive dining room which will house all of the college community. It will certainly be more economical also if we can serve our whole group from one kitchen.

As a part of this report we are enclosing a development program in colors which I hope will indicate some of the improvements which we hope to make.

Current Finances

The year has been a very satisfactory one though not spectacular in any sense. Mr. Tart, our Treasurer, has collected his accounts 100%, and is due the hearty congratulations of the Board. There are many expenditures which have been requested and which we need, but which we have had to deny in order to live within our budget.

Much of our equipment is badly out of date. Almost our entire lot of pianos will soon need replacement. This summer we will renew a considerable part of our insurance. Many of our buildings need painting and quite a number of our steam lines will need replacing. Since we do not charge depreciation against these various items, we offset this plan of procedure by making these replacements or improvements out of current expenses. I have mentioned only a few items as illustrations of things which would be done immediately if our income were not strictly limited.

The 1937-1938 Session

The current college year has been one of the most satisfactory which we have ever had. The health of the community has been generally good, and we have had very few cases of serious discipline.

The religious life of the College has been unusual this year in its interest and effectiveness. We have had two series of religious meetings. The first of these in the fall was led by Rev. Wallace M. Alston. The second, which came in February, was under the leadership of Dr. Robert E. Speer. Both were helpful to the entire college community.

We have been interested and yet somewhat concerned at the organization of denominational groups on the campus. The Baptists, Presbyterians, and Methodists now have such organizations. There are distinct values in these, and yet there is a danger that the religious leadership of the campus will be drawn apart and their energies divided. In order to tie our various groups together, we have organized **The Christian Association of Agnes Scott College** which replaces the Y. W. C. A. and which is particularly planned to bring in the denominational groups as integral factors in the whole campus religious life. A special committee of the Christian Association will keep in touch with the national Y. W. C. A. so as to conserve any helpful suggestions or activities, but we will not have it as our official organization.

Board of Trustees

We have had so quiet a year with so few problems and so little necessary in the way of changes that we have not taken much of your time. We know that all the Trustees are fully occupied with personal matters, and we hesitate to call on you unless it is very important. As you will see from the foregoing suggestions in this report, the approaching meeting will be very significant indeed, and it will be a great help if we may have your advice and cooperation in the various matters that come before us.

The terms of the following members expire this year: Dr. J. Sprole Lyons, Dr. R. O. Flinn, Mr. J. J. Scott, Miss Mary Wallace Kirk, Dr. E. D. Brownlee, Mr. J. B. Campbell, and Mrs. Frances Craighead Dwyer. They have all shown continued interest in the College, and the fullest possible cooperation in every matter affecting the Institution.

Faculty

The Faculty are giving a good deal of attention this year to curriculum reorganization and to a careful study of the requirements for the degree. A great many changes have taken place in high school curricula, and these are reflected in the preparation of the students who apply to us for ad-

mission. Since we have more than forty first class universities or colleges represented in the training of our faculty, we are able to profit by many viewpoints and experiences when we undertake to study situations or to consider changes.

The loyalty of the Faculty to the College and their cooperation for its welfare and the interest which they take in the students help the Institution to maintain its standards and yet to show a kindly spirit in dealing with students and with patrons.

Miss Nannette Hopkins, our beloved Dean, has had a remarkable health record. During the last nine years she has not missed a day until the beginning of this session. During the current college year she has not been able to carry on her regular office routine, though she has contributed to the work of the College through duties which she could perform in her room; and she has showed remarkable interest and cooperation in all that has occurred on the campus. She is completing her forty-ninth year in the service of the Institution. We are hoping very much that she will be able to be in her usual good health for next year. During her absence from the office, Miss Carrie Scandrett, Assistant Dean, has handled the work quite effectively, and in this she has had the loyal and effective aid of the other assistants in the office.

While Dr. Mary F. Sweet has retired from regular service, we have retained her in an advisory capacity. The active part of her duties have been carried on by Dr. Florence L. Swanson, B.S., University of Oregon; M.D., University of Washington. The work of Miss Louise McKinney, who has become Professor Emeritus of English, has been carried on by Miss Virginia Prettyman, who was an Assistant in the English Department last year.

Miss Margaret Phythian is completing the work for her doctorate in France. Her dissertation has been so highly recommended by the University that the General Education Board has furnished the money for its publication. During her continued leave of absence, Miss Helen Carlson has handled her duties. Miss Martha Crowe, of the French Department, has been on leave of absence this year, and her place has been temporarily filled by Miss Virginia Gray, a graduate of Agnes Scott, who has been teaching in the Belgian Congo for the last three years.

Miss Laura Colvin, Assistant Librarian, has been on leave during the session for further study, and her position has

been filled temporarily by Miss Laura Cummings, B.A., Toledo University; B.A.L.S., University of Michigan. Mrs. Sarah Rodes Graham, B.A., Western College; B.A.L.S., Columbia University, has been added to the Library Staff.

In Biology, Miss Mary Linda Vardell resigned at the close of the last session, and her place has been filled by Miss Mary Ann McKinney, B.A., Agnes Scott College, M.A., Columbia University; M.D., Tulane University. Miss Lucy Goss resigned as an Assistant in Chemistry, and her place has been taken by Mrs. Mary Walker Fox, B.A., Agnes Scott College.

In Music, we have attempted to work out some cooperation with the Atlanta Conservatory by having the Director of that organization give our work in violin. He is Mr. Georg Lindner. We have also added Miss Mary Evelyn Wall, B.A., Agnes Scott College, as an accompanist in Voice.

Students

Our dormitory rooms were filled rather early this year, and they have stayed as full as practicable through the session. The indications are that we will have a capacity enrollment for the session 1938-1939.

Our students may be classified in various ways, as follows:

Geographical Distribution

Alabama -----	29	Pennsylvania -----	6
Arkansas -----	3	South Carolina -----	45
Connecticut -----	1	Tennessee -----	22
Delaware -----	1	Texas -----	2
Florida -----	26	Virginia -----	22
Georgia -----	245	West Virginia -----	8
Illinois -----	2	Africa -----	2
Kentucky -----	12	China -----	3
Louisiana -----	5	District of Columbia ---	1
Maryland -----	1	France -----	1
Massachusetts -----	1	Germany -----	1
Mississippi -----	8	Japan -----	1
Missouri -----	2	Mexico -----	1
New York -----	4		
North Carolina -----	31		
Ohio -----	3	Total -----	489

Class Enrollment

Seniors	87
Juniors	96
Sophomores	120
Freshmen	174
First Year Irregulars	2
Second Year Irregulars	1
Unclassified Students	3
Special Students	6
<hr/>	
Total	489

Residence

Boarders	324
Day Students	165

Denominational Distribution

Presbyterian	196
Methodist	116
Baptist	82
Episcopal	39
Jewish	22
Christian	11
Roman Catholic	6
Congregational	2
Church of Christ	2
Unitarian	2
Christian Science	2
Moravian	1
Lutheran	1
Evangelical	1
United Brethren	1
Reformed	1
Non-members	4

489

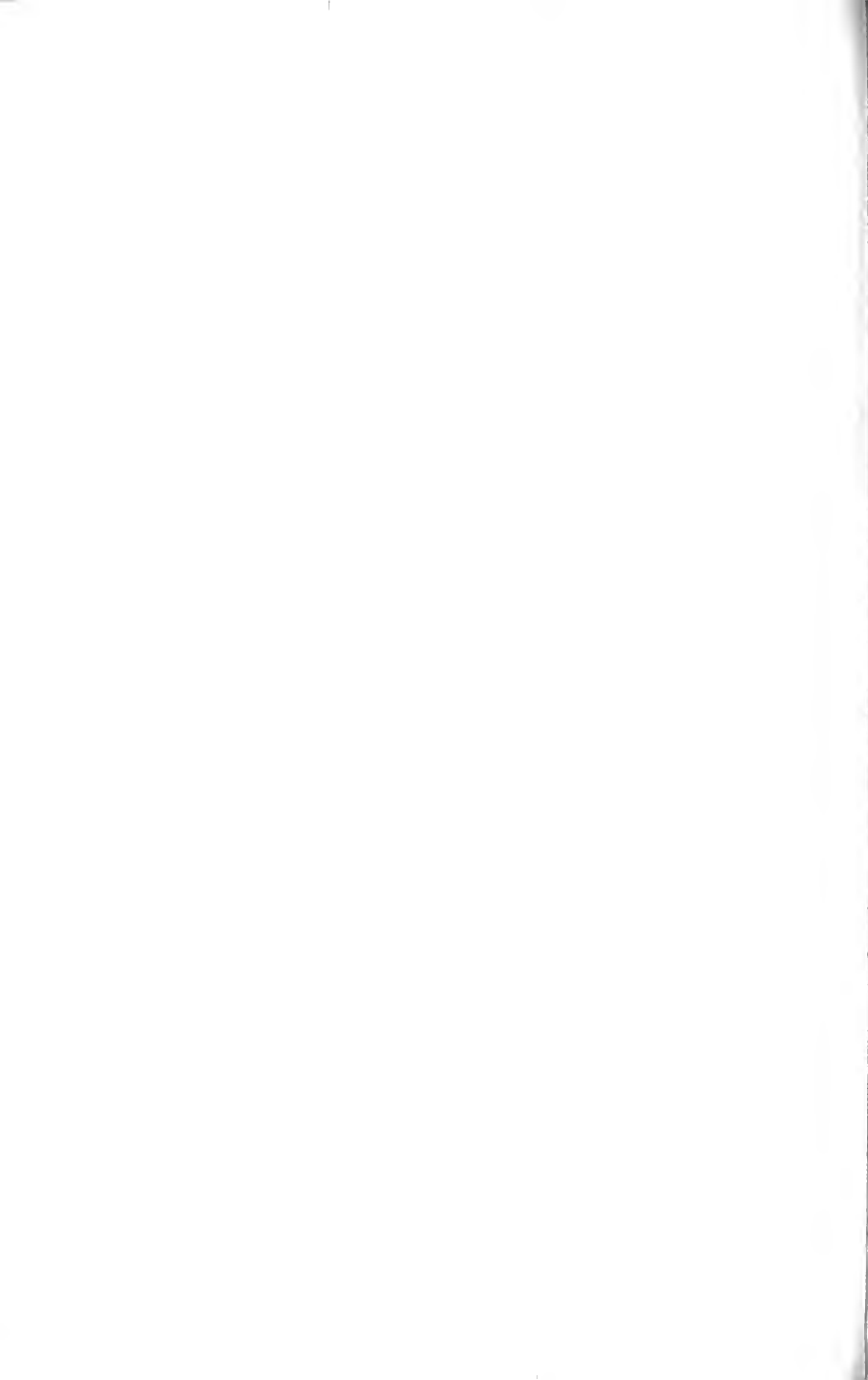
The various committees will doubtless bring definite recommendations which may be a basis for discussion and final action in regard to most of the points mentioned above.

Respectfully submitted,



President.





Agnes Scott College

Decatur, Georgia

The President's Annual Report

To The

Board of Trustees



June 2, 1939

THE PRESIDENT'S ANNUAL REPORT

June 2, 1939.

The Board of Trustees,
Agnes Scott College.

I have the privilege of presenting herewith my annual report as President of the College. It is the sixteenth such report that I have presented. You will remember that we are closing the fiftieth session of the institution.

Trustee Losses

The current session is memorable because of the loss of two outstanding Trustees. These are: Mr. J. K. Orr, a member of the Board for thirty-four years and its Chairman for nearly twenty-four years; and Miss Nannette Hopkins, a member of the Board for eleven years and an outstanding officer of the College throughout its entire history. Resolutions of love and respect have already been adopted by the Board of Trustees; and some account of the services of these leaders has been given in "The Story of Agnes Scott College," which is a part of this Annual Report.

Attention has already been called to the fact that October 4th, 1938, Mr. George Winship was elected Chairman of the Board of Trustees. He is the fifth such officer that Agnes Scott has had during its fifty years, and he is already proving himself a worthy successor of the remarkable group who have been leaders of the Board through a half century.

The terms of the following Trustees expire at this meeting: Mr. F. M. Inman, Mrs. S. M. Inman, Mr. W. J. Rush-ton, Mr. T. Guy Woolford, Mrs. George C. Walters. All of these have rendered fine service to the College, and their connection with the institution gives it valuable prestige and helps to win friends for us.

University Center Developments

The last twelve months have proved to be very interesting and important in the development of plans for a University Center. The following general agreement has been signed by Agnes Scott College, Columbia Theological Seminary, Emory University, Georgia School of Technology, High Museum of Art, and the University of Georgia.

Agreement

We, Agnes Scott College, Columbia Theological Seminary, Emory University, High Museum of Art, and the University of Georgia System (the University of Georgia and the Georgia School of Technology), wishing to cooperate more effectively toward the end of making a greater contribution to the educational development of Georgia and of the South, and, specifically, for the purpose of establishing a University Center in Georgia, agree upon the following points, subject to the laws of the State of Georgia and the regulations of the Board of Regents of Georgia and of the other authorities concerned.

1. It is understood that our principal efforts will be centered on the development of graduate work of a high order so that the Ph.D. degree may be offered under conditions of high efficiency. For this purpose, we realize that there may need to be exchange of students as well as of faculty.
2. We will seriously undertake to make available for one another as many of our resources and facilities as may be practicable—including an exchange of library books, laboratory equipment, faculty services, and the like.
3. In order that there may be a continuous study of admissions, curriculum problems, advanced standing, educational costs, and the needs of students, we hereby set up An Advisory Faculty Council, with representatives from each of the cooperating institutions, and with the responsibility of making suggestions and recommendations. However, it is clearly understood that such will not be binding on any institution.
4. An earnest effort will be made to avoid needless overlapping and duplication of effort and of expense. To this end, we agree to give careful study to the programs of study now in operation among our group, and to study our own offerings in the light of what our neighbors are attempting.
5. Realizing the need for a Joint Committee from the Boards of all the cooperating institutions to consider the broader aspects of joint undertakings, to promote the idea and spirit of cooperation, to bring the need for higher education before the

State and the South, to assist in raising funds for particular needs, and to distribute undesignated gifts, we agree to appoint representatives to such a joint committee. It is understood that this committee, which will have advisory powers only, may associate with itself other distinguished people not now officially connected with any of the co-operating institutions.

6. It is definitely understood that no attempt will be made to merge the institutions involved. Each is to maintain its identity; each will operate under its own regents or trustees or directors; and each will keep separate and distinct its own assets of every kind.

Mutually agreed to this 15th day of October, 1938.

* * * * *

Of considerably more significance in the whole program and for Agnes Scott in particular is the agreement signed between our institution and Emory University. You will notice that it goes considerably more into details and particularly arranges for Emory to discontinue competition with us in the taking of women. The full agreement is as follows:

Agreement

This agreement, entered into on the date below named, between Agnes Scott College and Emory University, both institutions chartered under the laws of the State of Georgia, and located in DeKalb County, Georgia,

WITNESSETH, as follows:

I.

OBJECTIVES

It is intended that the joint efforts of the two contracting institutions shall accomplish some very definite results, namely:

1. The strengthening of the basic work at the undergraduate level in each institution.
2. Economy in operation through the elimination of duplicate courses and the combining of other courses with very small enrollments.
3. Economy through a general exchange of services between the institutions, including faculty and students.
4. The elimination of competition as far as possible.
5. Augmenting the facilities for graduate work at the higher level with a view to raising educational standards in the Southeast.
6. Improving the quality of work in the professional schools now operated by Emory University.
7. The combining, merging, or eliminating professional schools within the State so as to have only one medical school, one law school, and one engineering school.
8. Creating opportunities for professional training of a high order in fields where such is now not available, including business administration, social service, the fine arts, and possibly others.
9. A very distinct emphasis on quality in higher education and a joint effort to secure funds for the maintenance of quality work in the Southeast.

II.

SPECIFIC STEPS ALREADY TAKEN OR APPROVED:

1. The change of the Agnes Scott calendar to correspond to that of Emory.
2. The organization of the Agnes Scott work on the quarter basis so as to fit in with the Emory program.
3. The adoption of the Emory Summer School by Agnes Scott on an official basis, and the giving to it a unique status so that it is the only summer school of any institution whose credits Agnes Scott will accept at par, or count for "merit" grades.

4. Emory accepts the Agnes Scott student for summer work without a matriculation fee and for such programs as are arranged by the Agnes Scott faculty and committees. The reports are sent directly to Agnes Scott.
5. Both institutions have appointed a joint Faculty Committee on Summer School Work so as to consolidate and unify the programs, and to make possible fuller offerings for students.
6. Emory University is discontinuing the enrollment of women for undergraduate degrees, and all of these must matriculate at Agnes Scott College to be eligible for Emory courses.
7. The closest cooperation has been arranged by the library committees of the two institutions with particular reference to purchases, inter-institutional loans, joint catalogue plans, and free use by the students of either institution of the facilities of the other.
8. Both institutions will push as rapidly as possible the securing of a union catalogue for all the libraries in the Atlanta area.
9. The giving to Emory and Agnes Scott faculty members the same financial consideration for the education of their children that Emory now permits to its faculty, and an effort to work cooperatively, providing for both faculties hospital insurance and retiring facilities.
10. The appointment by both institutions of a joint Faculty-Student Committee on extra-curricular activities and student organizations. It is intended that there be inter-student privileges and opportunities on both campuses for such organizations as the Lecture Association, the Glee Club, the Dramatic Club, and others.
11. The continuance of joint sponsorship by Agnes Scott, Emory, and the Georgia School of Technology for the Institute of Citizenship, which for a long time Emory sponsored alone.
12. The assumption by Emory of the responsibility for developing a graduate school of a high order, capable of giving the Ph.D. degree on a sound

basis. It is understood that, while this responsibility is centered at Emory, Agnes Scott will use its resources as far as possible to make the development a success.

13. Agnes Scott accepts the responsibility for planning developments in the Fine Arts on an undergraduate basis on the Agnes Scott campus, with the understanding that Emory University students may share in the facilities provided; and the College further agrees to promote, when funds are available, a Fine Arts program which may include several institutions of the vicinity and which would be open to others besides the regular undergraduate students.
14. For allocation of emphasis on undergraduate subjects, it is tentatively agreed that Emory will give particular attention to Archaeology, Economics, Geology, Journalism, and Philosophy. Agnes Scott will give emphasis to Latin, Greek, French, Education, and the Fine Arts. It is understood that both institutions will undertake jointly the promotion of other departments not specifically named herein.
15. In undergraduate work, it is agreed that the objective will be to give the individual student the program most nearly conforming to his or her individual need (in accordance with sound educational policy), regardless of the institution in which the particular courses are offered.
16. Both institutions will encourage the work of the Joint Faculty Committee, with a view to the development of continuous cooperation within the departments as well as between the institutions in general.
17. Agnes Scott agrees to accept a division of 20% for itself and 80% for Emory in the case of gifts that are undesigned, provided the resulting efforts will make possible the very much desired graduate school of a high order.
18. Both institutions will seek to promote a hearty spirit of cooperation not only between themselves but also with the University of Georgia, Georgia School of Technology, Columbia Theological Seminary, and the High Museum of Art.

19. It is definitely understood that no attempt will be made to merge the two institutions. Each is to maintain its identity. Each will operate under its own Board of Trustees. Each will keep separate and distinct its assets of every kind and such affiliations as have hitherto been maintained.

In token of the acceptance of both institutions of the terms above outlined, the signatures of the presidents of the institutions are herewith attached, and the seals of the contracting parties are herewith affixed, this 15th day of October, 1938.

AGNES SCOTT COLLEGE

President

EMORY UNIVERSITY

President

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It is to be noted that the educational program of the University Center idea is to be carried on by a Faculty Advisory Council. Dean S. G. Stukes and Professor Philip Davidson are the Agnes Scott representatives on this Council, and they have rendered notable service. Professor Davidson is the Secretary of the Council and he has had a greater opportunity than any other person connected with it in smoothing out difficulties and in unifying the programs of the various cooperating institutions.

The General Education Board have recently appropriated a special grant of \$22,500 to finance the Advisory Council for a period of three years. During this time, we believe that it will prove to be of great service and will advance greatly the cooperative idea in the South.

The agreements also provide for a Joint Committee of Trustees. We have been so occupied with the educational aspects of the development that we have not as yet had time to organize the Committee. Agnes Scott will probably be requested to have two representatives on it, and we hope very much that it will be organized and ready for active service by the opening of the next school year.

As we have previously notified the Board, our efforts to interest the General Education Board of New York in the

local development finally bore a happy fruitage. The Board offered Agnes Scott College \$500,000 and Emory University \$2,000,000, on condition that the two institutions raise, either jointly or severally, \$5,000,000 for the general purposes of the University Center. The money given by the General Education Board is to be used for endowment. The funds which we raise may be used for any of the objectives which have been outlined in our Semi-Centennial program. It is a very remarkable offer, and gives to the local institutions a great challenge. Since Emory is doing the expensive training in graduate and professional schools, it received the larger offer and will, therefore, be expected to take the lead in raising the additional funds; but Agnes Scott certainly expects to do its part.

The Agnes Scott financial objectives are the same which the Board of Trustees has approved for the last two years as our Semi-Centennial program. The principal items are as follows:

Fine Arts Building and Auditorium-----	\$ 150,000
New dormitory and dining room-----	200,000
New Science Hall-----	200,000
Modernizing present dormitories-----	100,000
Department of the Home (building and endowment) -----	150,000
College Infirmary-----	50,000
Additional land and improvements-----	90,000
Faculty apartments-----	50,000
Equipment and furniture-----	85,000
General Endowment-----	1,425,000
Total	\$2,500,000

One of our most needed additions to the plant is the Auditorium with the addition of music facilities which are contemplated. The Presser Foundation of Philadelphia now seems ready to proceed with its contribution toward this purpose, and a form of contract between the College and the Foundation will be submitted for approval at this meeting of the Board. We hope very much that the other funds may be available so that we may begin this building in September and have it ready by the opening of College in 1940. It will be the initial step taken by Agnes Scott in the promotion of the Fine Arts as requested by the other institutions in the University Center development. Even when this building is erected, we will be able to promote the Fine Arts

only on an undergraduate basis. It will take considerably more endowment and a much larger teaching staff than we now have in prospect to do much inter-institutional promotion or to organize adult work in the Fine Arts.

One of our most urgent needs at Agnes Scott is the furnishing of better living quarters for our students. Very properly, through many years, we have placed the emphasis on good equipment for academic work and for educational purposes; but we cannot longer postpone improved living quarters. Patrons and prospective patrons who visit the College are unhesitating in their expressions of surprise that we have so long delayed the improvement.

We are very eager, indeed, to begin the erection of the new dormitory which is to be called Hopkins Hall, in memory of our beloved Dean, Miss Nannette Hopkins; and we have been hopeful that we might be able to begin this fall so as to have the building ready for occupancy in September of 1940, but the way does not yet seem clear. It will evidently be necessary for us to raise additional funds before we can proceed with this.

Our Science quarters are badly crowded, and the equipment for this part of our educational program is not up to the standard which we have set for other phases of our work. In 1934, you may remember that the General Education Board offered to allow us to use \$100,000 of the money they were furnishing for the erection of a Science building. Partly because the sum was not large enough to put up the building which we need and partly because operating funds for the additional expenses which were involved would not be available, we persuaded the Board to let us use the money for general endowment. We still have an implied obligation to the Board, as well as to our own interests, to secure this building as soon as possible.

As soon as the offer of the General Education Board was made public, our faculty and students became interested in taking the lead for raising such funds as Agnes Scott would need to provide. In February of this year, the campus campaign was organized under the general leadership of Professor Philip Davidson for the faculty and of Miss Amelia Nickels, President of Mortar Board, representing the students. An objective of \$40,000 was set for faculty and students, and the results of the ten-day campaign showed \$52,202. It was a very enthusiastic and impressive endorsement of the whole University Center and Agnes Scott's

Semi-Centennial objectives from the standpoint of those who are closest to the work and who are the most ardent believers in it.

We hope to be able to organize a general campaign to be put on early in 1940 which will undertake to secure the remainder of the money necessary. In all of the steps to be taken, it is necessary for Agnes Scott to work in close harmony with Emory. The joint campaign is much more difficult than one for our institution alone, but we believe it is going to work out successfully.

Semi-Centennial Celebration

As is explained in "The Story of Agnes Scott College," our official celebration of the developments of fifty years will be very simple. The home-coming plans for the alumnae are working out nicely, and we believe that there will be a record attendance on Saturday, June 3rd, at the luncheon which the Trustees give for the alumnae and senior class. The musical and dramatic features of the Commencement program promise to be the most interesting for several years and are all arranged without charge for our visitors.

During the session 1939-1940, we will have many important events and quite a number of prominent visitors on our campus. All details are being arranged by the very competent Semi-Centennial Committee which was appointed two years ago by the Board of Trustees.

We hope that our celebration may culminate at Commencement 1940, when we may lay the corner stone of the Fine Arts Building and Auditorium and possibly of Hopkins Hall. We hope by that time, also, we may be able to give some definite account of the progress of the campaign for meeting the offer of the General Education Board.

The 1938-1939 Session

The College year has been an active one from the standpoint of campus improvements. We have forty-one different buildings, and some of these are rather old, so that the general upkeep and maintenance are serious problems.

Most of our buildings are heated from a central steam plant. Some of our lines had become worn out and so last summer we expended \$12,000 in renovating and modernizing our entire heating system. We think we will secure some returns for the investment in lower fuel costs.

We bought ten new upright pianos for practice purposes, and find that this has added considerably to the satisfaction and efficiency of our Music department. Our cooking ranges for both dining rooms were too much worn for repairs, and we bought eight new gas ranges, which will be very satisfactory when we erect a new dining room and kitchen.

In accordance with instructions from the Board of Trustees last year, we have been making intensive investigations as to the best fire protection for our large dormitories. Through the years we have been anxious as to the safety of our students in case of serious fire in one of these buildings. At a recent meeting, the Committee on Buildings and Grounds authorized the installation of the Grinnell Sprinkler System in each of the three large dormitories. Work is in progress, and the installations will be completed by the opening of College in September. The total improvements above mentioned represent an expenditure of approximately \$35,000, but there will be some benefits in reduced insurance rates and in added efficiency for doing a thoroughly good job.

The current expenses have been under a considerable strain on account of the improvements already outlined and will be heavily taxed during the next session to complete the payments which will fall due in the autumn. Our students and patrons feel that there are a number of improvements which ought to be made, but we cannot go beyond the money that is actually in sight.

Mr. Tart, our Treasurer, has collected his accounts 100 percent again, and this fact contributes to the sound financing which we have followed. He is completing 25 years of hard work for the College.

Reverend John McSween, D.D., conducted the exercises of our religious week and was very helpful in his ministry both in the pulpit and in personal conferences. The religious life of the campus has been very satisfactory, though we have an increasing number of young women who are not professing Christians. It is rarely that a student leaves the College without an active membership in some church, but occasionally it does happen.

The indications are that we will have a capacity enrollment of boarding students for the session 1939-1940 and that the day student group will be quite satisfactory as to size and as to college preparation.

Faculty

During the current session, the faculty have kept up their remarkable record of loyalty and generosity. In the campus campaign, they subscribed more than \$20,000. The students were an entirely new group. Most of the faculty have been paying subscriptions to the College over a long period.

Considerable pressure is now being brought by members of Congress for including in the Social Security program all independent and church-related institutions, so as to provide for old age and unemployment on the part of all people connected with the colleges. The matter was first proposed a few years ago when I was President of the Association of American Colleges; and at that time the Executive Committee of the Association was unanimously opposed to any taxation from the United States Government, however alluring might be the benefits proposed. I still feel that it would be a great mistake for us to go into any Social Security program; but it does mean that we must take care of our own faculty and employees voluntarily because they deserve it, and because sooner or later there will be pressure for it. We have a committee of the faculty studying now the best plan for retiring employees, and we hope by the next meeting of the Board to have some proposal that will be the result of careful study.

The College was unfortunate enough to lose Miss Martha Stansfield by death last summer. She took her B.A. degree at Agnes Scott and returned almost immediately for service in the Latin and Greek department and had been an effective teacher and officer for several years. Her death came quite unexpectedly, and she is greatly missed by the entire College community.

Miss Mildred Mell, B.A., University of Wisconsin, M. A., University of Georgia, Ph.D., University of North Carolina, is a new Professor of Economics and Sociology, taking over the work which has been done for several years on a part-time basis by Dr. J. M. Wright and Dr. Arthur Raper. Miss Mell was formerly Principal of Lucy Cobb Institute in Athens and, more recently, Dean of Shorter College.

Miss Kathryn Glick, B.A., Franklin College, and M. A. and Ph.D., University of Chicago, is taking the place of the late Miss Martha Stansfield.

Miss Margaret Phythian, who has been studying in France for two years, having received a fellowship from the General Education Board, has completed her Doctor's degree and has returned to her position in the French department, which was filled last year by Miss Virginia Gray.

Miss Laura Colvin, who studied last year for her Master's degree at the University of Michigan on a scholarship from the Carnegie Corporation, has returned to her position as chief cataloguer for the Library. Miss Josephine Nunnally has resigned her position in the Library, and her place has been filled by Miss Evelyn Houck, a graduate of Alabama College and Emory University.

Miss Charlotte Hunter, B.A., Agnes Scott 1929, who has been recently teaching in Charlotte, North Carolina, is Assistant to the Dean, doing in part the work handled last year by Miss Alberta Palmour, but having the freshman class as her particular responsibility.

After long and faithful service, Mrs. Jennie D. Finnell and Mrs. Lena Davies have retired from service as the heads of the dining rooms. Miss Jessie Harriss has been placed in general charge of this work on the whole campus, being assisted by Miss Mildred McElreath and Mrs. J. W. Hartsook. Misses Harriss and McElreath are both graduates of Georgia State College for Women.

The housekeeping arrangements have been supervised for many years by Miss Emma Miller, who resigned this year, and the work is now supervised by Mrs. Annie Mae F. Smith, a graduate of Florida State College for Women. Mrs. Lena Davies is assisting her.

Miss Gladys Rogers, who has been Secretary for the President, resigned in order to be married, and her place has been filled by Miss Laura Mayes Steele, an honor graduate of Agnes Scott.

Other recent graduates of the College who have been brought back are: Miss Ann Worthy Johnson, to have charge of the College book store, and Miss Jeanne Matthews, an Assistant in Biology.

Heavy responsibilities for the operation of Agnes Scott always rest on Dean Stukes, Dean Scandrett, Business Manager Cunningham, and Treasurer Tart, all of whom are most efficient; and next year they will have heavier duties, as the President will be campaigning to meet the General Education Board offer.

Students

Last year, on a voluntary basis, the members of Mortar Board experimented with the faculty in taking comprehensive examinations. The results indicated that probably it would be unwise to require such examinations of all graduates; but we are continuing the experiment this year by requiring all who hope to graduate "with high honor" to take such examinations.

The various student organizations have been unusually cooperative and effective this year, particularly the Student Government Association, Christian Association, and Mortar Board.

Our students may be classified in various ways as follows:

Geographical Distribution

Alabama -----	32	New York -----	6
Arkansas -----	1	North Carolina -----	25
California -----	1	Ohio -----	3
Delaware -----	1	Oklahoma -----	1
Florida -----	27	Pennsylvania -----	3
Georgia -----	253	South Carolina -----	45
Illinois -----	1	Tennessee -----	26
Kentucky -----	11	Virginia -----	16
Louisiana -----	4	West Virginia -----	12
Maryland -----	1	China -----	5
Massachusetts -----	1	France -----	1
Mississippi -----	7	Brazil -----	1
Missouri -----	1		
New Jersey -----	5	Total -----	490

Class Enrollment

Seniors -----	94
Juniors -----	96
Sophomores -----	124
Freshmen -----	168
First Year Irregulars -----	1
Unclassified Students -----	1
Special Students -----	6
Total -----	490

Residence

Boarders -----	323
Day Students -----	167
	<hr/>
Total -----	490

Denominational Distribution

Presbyterian -----	184	Unitarian -----	2
Methodist -----	108	Christian Science ----	1
Baptist -----	78	Moravian -----	1
Episcopal -----	35	Lutheran -----	1
Jewish -----	20	United Brethren -----	1
Christian -----	13	Union Church of Manila	1
Roman Catholic -----	8	Reformed -----	1
Congregational -----	3	Non - Members -----	31
Church of Christ -----	2		<hr/>
		Total -----	490

Committees

Most of the work of the College is done by its officers under the direction of the various committees of the Board of Trustees. These committees will doubtless bring definite recommendations which may be a basis for discussion and final action in regard to most of the points above mentioned.

Respectfully submitted,



President.







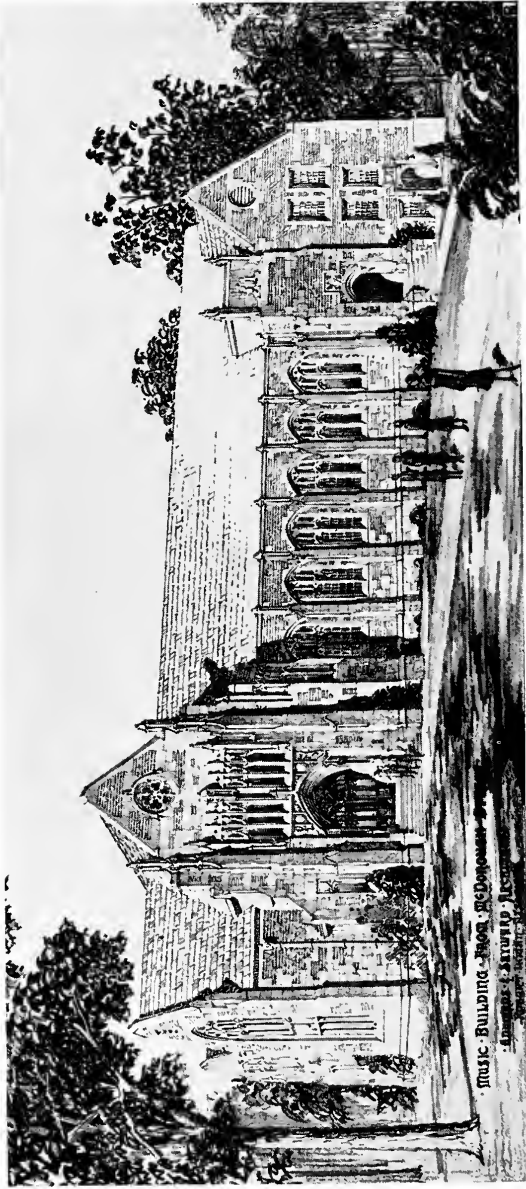
Agnes Scott College

Decatur, Georgia

The President's Annual Report
to the
Board of Trustees



May 31, 1940



PRESSER HALL

This building is now in process of erection and ought to be ready for occupancy by the opening of college in September, 1940.

THE PRESIDENT'S ANNUAL REPORT

May 31, 1940.

The Board of Trustees,
Agnes Scott College.

I have the privilege of presenting herewith my Annual Report as President of the College. It is the seventeenth such report that I have presented. You will remember that we are closing our fifty-first year. I trust that you will feel that we are making a good start on our second half-century.

The Campaign

As the Trustees are aware, our chief efforts this year have been concentrated on a vigorous effort to raise money. We have thought of this effort as the culmination of our first years of growth, or as the celebration of our beginning a second half-century, or as an evidence of the reality of the University Center idea. It is proper that all of these implications may be included.

From a human standpoint, it would not have been possible for us to inaugurate this campaign without the generous and stimulating offer from the General Education Board. Agnes Scott owes a great debt of gratitude to this Board. Mr. S. M. Inman first told the story of Agnes Scott College to the General Education Board officials in 1908. It was largely due to his enthusiasm and to his personal prestige that a beginning of interest was established here, and the offer which we now have from the Board is the seventh which they have made to Agnes Scott. I do not know of any other institution in the United States which has had so many grants and such continuing interest.

We have recently had visits from Mr. John D. Rockefeller III, Dr. W. W. Stewart, Dr. A. R. Mann, Dr. Jackson Davis, and Dr. Stacy May, all of whom are connected with the General Education Board and with the Rockefeller Foundation. We certainly hope to justify their confidence and their expectations.

Another factor which is always most important in the conduct of any campaign is the history of the institution itself and the influence of the leaders whom we have had in other days. We have had so many splendid people connected with Agnes Scott through the years, and their service has been based on such high ideals, that we find the

public to be responsive to such connections and to be interested in perpetuating the standards which have been established.

As you are aware, Agnes Scott College and Emory University have been making a united appeal for \$5,000,000 in order to qualify the institutions for \$2,500,000 from the General Education Board. Under our general agreement, Emory would receive 80% of undesignated gifts and Agnes Scott, 20%. It would seem to be a rather one-sided division of money, but the ratio was proposed by Agnes Scott itself because of the expensive graduate and professional work which Emory has been undertaking to do. As a matter of fact, every contributor had the right to designate the institution which would receive his money or the proportion of it which any institution might have.

So many of the large gifts that have been made to the enterprise were from donors primarily interested in medicine and who specified all of their work for hospitalization or for medical education that, as a matter of fact, Agnes Scott has not received its proportionate part of the sums which have been subscribed. We have received more than the 20% from the average donor of relatively small means; but the larger contributors, with rare exception, have not given us a share. As a matter of fact, to date we have received in subscriptions only about \$600,000, and we still need to obtain \$400,000 more in order to carry out our part of the proposed program and to feel that we have had a 100% campaign. We hope to push very energetically among individuals the results so as ultimately to obtain from our friends the \$1,000,000 which we set out to secure.

During the last six months, our efforts have been concentrated very largely on the Atlanta area objective, which was set for \$1,300,000. We have had a remarkably successful campaign in this part of the project. On May 15 we were able to report a total subscription of \$1,322,000. Some of the larger gifts were for hospitalization, and I believe the General Education Board will not likely count them. Also included in this total were some funds specifically designated for Hopkins Hall and also other funds designated for the Emory alumni enterprise. There will still need to be some money raised in Atlanta for the whole sum of \$1,300,000 to be realized; but it was a very fine and stimulating effort, and it created a great deal of enthusiasm.

Mr. George Winship, Chairman of our Board of Trustees,

and Mrs. S. M. Inman, our Vice-Chairman, have been active leaders in the Atlanta area and have rendered splendid service. A great many of our other friends have been enlisted. There were a total number of approximately 1,000 people who participated in the general effort, and the money raised was the largest sum ever subscribed for any purpose in Atlanta.

The American City Bureau of Chicago was the expert agency which advised in the general direction of the campaign; and Mr. Walter S. Edmund, the director in charge, has won the esteem and confidence of all our friends, as have also his associates in the work.

Perhaps the most interesting part of our whole campaign effort has been the work among our alumnae. As you are aware, the Alumnae Association asked for the privilege of subscribing the money for the erection of Hopkins Hall, the fine new dormitory which we hope to have in the near future. It will be named for Miss Nannette Hopkins, the beloved Dean for nearly fifty years. Mrs. Sam Inman Cooper (Augusta Skeen, class of 1917) has been the efficient director of the alumnae campaign and has done a remarkable piece of work. Associated with her have been Miss Llewellyn Wilburn of our Physical Education department, Miss Blanche Miller of our Biology department, and a large group of other workers, both among the alumnae at a distance and among those here in Atlanta. An Executive Committee has been set up of which Mrs. Murdock Equen (Anne Hart, class of 1921) has been Chairman. Associated with her on this committee have been Mrs. John J. Eagan, Vice-Chairman, Mrs. S. M. Inman, Mrs. D. B. Donaldson, Mrs. J. F. Durrett, Mrs. Clark Howell, Sr., and Mrs. Sam Inman Cooper. While the alumnae campaign has been somewhat slow in getting under way, it is now in active operation, and we are very hopeful that a full \$100,000 may be secured.

You will recall the general objectives for which our campaign is being waged, and these will be more fully discussed in a later section of this report dealing with buildings and grounds.

We appreciate very much the aid which our Trustees have given in the carrying on of the campaign to date, and we bespeak your interest and assistance in finding friends to help us in the completion of the total objectives.

University Center Progress

While the immediate emphasis of the University Center idea has been on raising money, it is by no means the principal result of our cooperation to date. The whole idea has made a great deal of progress during the last twelve months. We are encouraged to feel that, if no money whatever were involved in the enterprise, we would still find it highly profitable for the six institutions to be associated.

The Advisory Faculty Council has been making a thorough study of all the departments of the six institutions involved and has made numerous suggestions as to how effective cooperation may be secured. We find that suspicions and jealousies which might be expected have not developed, and mutual understanding and respect have been greatly promoted. Professor Philip Davidson, of our History department, has been serving as Secretary of the Advisory Council, and much of the progress which has been attained has been due to his fine understanding and leadership.

The union catalogue, which will embrace perhaps twenty-two libraries in the Atlanta-Athens-Griffin areas, is already being compiled under the direction of Miss Laura Colvin, of our own library staff, as all the institutions agreed that she would probably be the best person to coordinate the work on this project. She has been loaned for two years for the purpose.

During the next session, we are hoping to carry out a great deal of cooperative activity among the various institutions, particularly Agnes Scott, Emory, the University of Georgia, and Georgia Tech in the field of music. Full details in regard to this will be available somewhat later.

In the realm of student activities, a great deal of progress has also been made in the University Center program. Emory students and Agnes Scott girls have cooperated in Glee Club work, in dramatic performances, in publications, and in numerous other ways.

Semi-Centennial

About four years ago the Board of Trustees appointed a committee for the making of arrangements to celebrate our Semi-Centennial. Dean S. G. Stukes has been the able Chairman of this Committee, and he and his associates have done a very successful piece of work. Full details in regard to this will be made available at the meeting of the Board;

but I wish to pay tribute here to the variety of activities which were directed by this Committee and the fine relationships which were worked out between the College and the community.

Among the various emphases which were employed may be mentioned the Alumnae Week-End activities for 1939-1940, the Founder's Day programs for the two years, the very successful Home-Coming program for the alumnae a year ago, the splendid Lecture Association series which was offered free to the public this year, the unique May Day celebration of the current session, and the financial campaign which has previously been mentioned.

Trustees

The Board of Trustees has been greatly strengthened during this year by the addition of several members who have already shown their interest and cooperation. The new members are Mr. George W. Woodruff, Daytona Beach, Florida; Mr. C. F. Stone, Atlanta; Mr. G. L. Westcott, Dalton, Georgia; Dr. William M. Elliott, Jr., Atlanta.

The time is drawing near when the charter of Agnes Scott College will expire, and an application should be made for a renewal of it. It is customary for such educational charters to be granted in Georgia for a term of twenty years.

One section in the present charter reads as follows: "The Board of Trustees shall consist of not exceeding twenty-seven members, who shall be members of the Presbyterian Church of the United States, except the two Trustees hereinafter designated as Alumnae Trustees may be members of any evangelical church. The President of the College shall be ex-officio a member of the Board and counted as a Corporate Trustee."

So far as I am aware, Agnes Scott is one of the very few institutions in the United States which requires all of the men on its Board of Trustees to be members of a single denomination. I think the Board may well consider whether it may not be sufficiently protective for us to designate that two-thirds or three-fourths of the members be Southern Presbyterians. Action on such a question could not be taken without a year for consideration, but I am mentioning it now so that the matter may be given some study.

It has been suggested that a memorial fund, to be known as the J. K. Orr Foundation, be established in honor of our

late Chairman. The plan has met with much enthusiasm among those who have discussed it, and we believe it will be a very appropriate way in which to perpetuate his memory. Such endowed funds are already established in honor of Colonel George W. Scott and Mr. S. M. Inman, and you will recall that a memorial chapel in the Presser Hall is to be dedicated soon to the memory of Dr. F. H. Gaines.

The terms of the following Trustees expire at this meeting of the Board: Mr. Henry T. McIntosh, Captain Scott Candler, Dr. Warner DuBose, Mr. Francis M. Holt, Mr. John A. Sibley, Miss Daisy Frances Smith. All of these members have been cooperative and helpful in the work of the College.

Faculty

For some years the Board of Trustees has been concerned that we have no retirement plan for faculty and officers. This has been under discussion at frequent meetings, both of our Faculty Committee and of our whole Board.

For several years Congress has been seriously considering the requirement that private and denominational colleges come under the operation of the Social Security Law. We have resisted such a requirement because we believe it would lead to taxation and eventually to control by the Federal Government, but we must acknowledge that there is merit in the proposed suggestion of Congress unless the institutions themselves will voluntarily set up retirement plans. Even though it is difficult for us to make such arrangements and though it may prove to be a heavy burden financially, I think we must certainly undertake such a responsibility.

All of the current session we have had a faculty committee working on a possible retirement plan, and the following suggestions have been tentatively made by this Committee. I am submitting them in turn to the Trustees so that you may think of them and be ready to make criticisms or suggestions.

Resolution Relative to a Retirement Plan For Agnes Scott College Employees

1. PARTICIPATION. A retirement plan is hereby established which shall apply to those eligible employees who have completed two years of service on the effective date of inauguration of this plan. Eligible persons include all members of the teaching staff of rank of

instructor or assistant librarian, or higher, and administrative or service employees on a permanent salary basis.

Participation shall be required of eligible persons employed after the effective date of this plan upon the completion of two years of service. Participation is optional for those in service at the inauguration of this plan.

2. **RETIREMENT.** Except as provided in Section 3, all staff members who are participants in this retirement plan shall retire at the end of the academic year in which they attain normal retirement age as herein defined:

Retirement age related to age when plan is inaugurated (Age last birthday on July 1, 1941):

	Normal Retirement Age
67-70 (Inclusive)-----	70
64-66 -----	69
61-63 -----	68
58-60 -----	67
55-57 -----	66
54 or less-----	65

3. **EXTENSION OF SERVICE.** By special vote of the Board of Trustees extensions of service beyond normal retirement age may be made for definite periods, but no such extension shall postpone retirement beyond the end of the academic year in which age 72 is attained.
4. **CONTRIBUTIONS.** Each participant in the plan shall contribute to the nearest dollar 5% of his salary as premium for a retirement annuity contract issued by the ----- on his life; Agnes Scott College shall deduct monthly such contributions from salary payments, add equal amounts as its contribution and forward these combined sums to the ----- as premiums on the above mentioned retirement annuity contract.
5. **LEAVE OF ABSENCE.** During leave of absence on part pay Agnes Scott College will continue contributions on the basis of full salary providing the participant does likewise.
6. **CONTRACTS.** Each retirement annuity contract written in accordance with this plan will be the property of the individual participant; the contract is between the participant and the insurance company.
7. **SUPPLEMENTARY BENEFITS.** Upon, or before, re-

tirement at normal retirement age of a participant who had passed age thirty-five on the effective date of this plan, Agnes Scott College shall supplement the annuity by 1% of all salaries received prior to the effective date of this plan, plus an additional 1% for salaries received after age fifty.

8. AMENDMENT. Except as may be otherwise provided in its contracts with individuals, Agnes Scott College reserves the right to discontinue this retirement plan at any time.
9. Effective date of plan is September 15, 1940.

* * * * *

There have been relatively few changes in our staff for the current session. Professor S. M. Christian of the department of Physics and Astronomy received a grant from the General Education Board to enable him to do some research work and is absent during the spring quarter. Miss Loetta Willis is assisting him for this year and is carrying the work this quarter during his absence. She has her B.A. from the Woman's College of the University of North Carolina and her M.A. from the University of North Carolina.

On account of the strenuous activities which Professor Philip Davidson has had in connection with the Advisory Faculty Council of the University Center, Mrs. Catherine Strateman Sims, B.A., Barnard College, Ph.D., Columbia University, has been employed as a part-time lecturer in History.

Miss Roberta Winter, B.A., Agnes Scott College, M.A., New York University, has been made Instructor in Speech and has been very active in dramatic work and in the supervision of the Agnes Scott radio broadcasts.

On account of the absence of Miss Virginia Prettyman, who is studying for her doctorate, Miss Thelma Albright, B.A., Greensboro College, M.A., Duke University, has been serving as Instructor in English.

On account of the resignation of Mrs. Sarah Rodes Graham in the library, Miss Agnes Lytton Reagan, B.A., University of Arkansas, M.A., B.A.L.S., Emory University, has been employed as an assistant; and Miss Mary Pennel Simonton, B.A., Agnes Scott College, has also been employed for specialized work in the library.

Miss Mary Ellen Whetsell, B.A., Agnes Scott College, has been serving as Fellow in Biology instead of Miss Jeanne Matthews, who resigned.

In the administrative work, the following additions to the staff have been made: Miss Lou Pate, secretary to Dean Stukes; Miss Isabella Wilson, secretary to Dean Scandrett; Miss Amelia Nickels, a secretary in the campaign office; Miss Mildred Hagy, resident nurse; Miss Ruth Bastin, assistant nurse; Mrs. Lillie F. Appling, housekeeper. While the Alumnae Association is not directly connected with the College in the operation of its affairs, we always are interested in the personnel of its staff; and Mrs. Nelle Chamlee Howard and Miss Mamie Lee Ratliff are now in charge of the alumnae office.

Our faculty and officers show remarkable enthusiasm for the College and cooperation in all of its affairs. During the past ten years, I have had an opportunity to know rather well the 135 universities and colleges that compose the Southern Association and I have also had occasion to know institutions in other parts of the country. I believe that our faculty rank well with those of most other institutions in scholarship and in ability, but I am sure that they would lead the list in their loyalty and cooperation for the good of the institution.

The administrative officers, particularly Dean Stukes, Dean Scandrett, Treasurer Tart, and Business Manager Cunningham, carry a very heavy responsibility as the institution develops; and they have had a particularly heavy burden this year since most of my time has been occupied with campaign work. We appreciate very greatly, indeed, their devotion to the College and their leadership in its behalf.

Students

A great deal of the success of Agnes Scott College depends on the students and the homes which they represent and the ideals which they bring to the College. We are always gratified with the results which they show in academic work, in student affairs, and in leadership outside the campus. They may be classified in various ways as follows:

Geographical Distribution

Alabama -----	28	Ohio -----	2
Arkansas -----	3	Oklahoma -----	1
California -----	1	Pennsylvania -----	1
Delaware -----	1	South Carolina -----	38
Florida -----	26	Tennessee -----	22
Georgia -----	253	Texas -----	3
Illinois -----	1	Virginia -----	12
Indiana -----	1	West Virginia -----	11
Kentucky -----	10	Wisconsin -----	2
Louisiana -----	6	Brazil -----	3
Maryland -----	1	China -----	3
Massachusetts -----	1	France -----	1
Mississippi -----	8	Korea -----	2
New Jersey -----	2	Philippine Islands -----	1
New York -----	10		
North Carolina -----	26	Total -----	480

Class Enrollment

Seniors -----	99
Juniors -----	103
Sophomores -----	130
Freshmen -----	137
Irregular -----	1
Unclassified students -----	2
Special students -----	8
Total -----	480

Residence

Boarders -----	312
Day Students -----	168
Total -----	480

Denominational Distribution

Presbyterian -----	179	Unitarian -----	3
Methodist -----	96	Church of Christ -----	3
Baptist -----	79	Lutheran -----	2
Episcopalian -----	39	Christian Science -----	1
Catholic -----	15	United Brethren -----	1
Christian -----	14	Non-Members -----	32
Jewish -----	13		
Congregational -----	3	Total -----	480

Building Plans

We have hoped that our current campaign might provide sufficient funds to erect several needed buildings. It is too early to know what may be possible about the building program, but I am making a few comments.

Presser Hall is making very satisfactory progress since the extreme cold weather which retarded the schedule of work nearly two months. We hope that the structure will be complete by the opening of college. It is going to be a very beautiful and impressive building and will be the second largest on the campus, ranking next to Buttrick Hall in size and in cost. We think the Gaines Memorial Chapel will be a very satisfying feature of Presser Hall and will provide comfortable and attractive quarters for religious exercises, lectures, or other college events.

We have arranged to get a new four-manual Austin organ, which is regarded by experts as a fine instrument, and we are also having completely remodeled and electrified our present Moller organ for the small auditorium in Presser Hall.

The Presser Foundation, which is contributing \$65,000 towards the erection of our new building, has been very prompt and cooperative in providing its share of the money; and we are sure that the Foundation will be very much pleased with the results of its investment.

We are in very great need of the proposed new Dormitory which is to be called Hopkins Hall. The alumnae have not yet subscribed enough money for the erection of it. From other sources, we have enough subscribed to erect the building, but our invariable rule is to start no expenditures until a sufficient sum of money is in hand to complete the enterprise. When Presser Hall is completed and furnished, we will have approximately \$50,000 in cash from campaign sources. It will take at least \$125,000 to build and equip Hopkins Hall. It is possible that some payments may be made on the subscriptions which will enable us to begin work in the late summer or early fall so as to have the building ready for occupancy in September, 1941; but we are not at all sure that this will be the case. It is possible that we may simply have to wait until the further subscriptions of alumnae and payments on pledges can be advanced.

We have been very anxious to erect our Dining Hall and Kitchen unit at the same time that Hopkins Hall may be built. The two units would really make one complete build-

ing, and we feel that nothing we could do would add more to the campus life and to the development of our student body and faculty consciousness than the dining room. So far as we can now see, it must wait for a while; and it looks as if the dormitory should be erected without waiting for the other development. It will certainly be a disappointment if this must be true.

The General Education Board officers have consistently stated that the erection of our proposed Science Hall is the number one need for Agnes Scott. Those of us who have been closely associated with the life of the campus have felt that the living quarters are of prior significance. At the same time, we realize that Agnes Scott can never fulfill its real part in the University Center program unless the Science Hall is erected; and it certainly will not be able to establish the Department of the Home until that is arranged.

While it is a very small matter in comparison with the building items mentioned above, I feel that we should have a new gateway opposite the underpass, in front of Main Building. The iron gates there were in memory of Captain Milton A. Candler. They are badly out of date, and one of the gates is seemingly beyond repair. We are not likely to have money enough in the immediate future to build gateways for our two important drives, but I would like to have the Trustees consider a brick and stone entrance which would continue the memorial feature now carried by our gates.

Current Funds

Our fifty-first session has required careful attention from a financial standpoint. The report of Mr. J. C. Tart, the Treasurer, will accompany this statement which I am sending and will indicate the fact that we will break even on the session, but we will not have much margin. We are not making as extensive replacement in our furnishings as would be desirable, and there are other needed improvements in the general upkeep of our numerous buildings which would be desirable if our funds were plentiful. We are very thankful to be able to operate without any deficit and to carry on the ordinary activities of the College session without serious anxiety, in spite of the fact that it costs approximately \$1500 per day for each twenty-four hours that our College session lasts.

Our various departmental heads and responsible authorities in the making of purchases are very considerate and

clear through our Business Manager all details, so that we may know from month to month exactly how our program of expenses is developing.

Religious Life

If Agnes Scott College is to have any real excuse for existence, we will probably all agree that it must be based on a sound religious program first of all, and must be supported by high standards of performance in academic work and in character development. The faculty, officers, and student leaders try to keep in mind this main objective of the institution. The prayer life on the campus is a distinguishing feature of much of the organized work, and the faculty and student leaders spend many hours every week in planning for the worship programs and for religious study groups.

This year Dr. R. C. Long, pastor of the First Presbyterian Church, Greenwood, South Carolina, conducted a week of religious services and was very helpful in leading discussion groups in vital themes.

We have had an unusual opportunity in the presence on our campus of distinguished religious leaders from various parts of the world, and we have devoted many chapel periods to talks on spiritual themes.

We are looking forward with a great deal of pleasure to the new Gaines Memorial Chapel, which we hope will make more worshipful the programs which are rendered.

* * * *

It was twenty-five years ago that I came to Agnes Scott as Registrar and as Professor of Bible, and it has been a great privilege to be associated with the institution during this quarter of a century. I am very grateful for the splendid cooperation which has been given by the Board of Trustees.

Respectfully,

A handwritten signature in cursive script that reads "J. R. McBain". The signature is written in dark ink and is positioned above the printed name of the signatory.

President.



Agnes Scott College

Decatur, Georgia

The President's Annual Report

to the

Board of Trustees



May 30, 1941



PRESSER HALL

This building, costing about \$275,000 is the second largest on the campus. Its dimensions were enlarged after the drawing by the architect as shown in the Annual Report of 1940.

THE PRESIDENT'S ANNUAL REPORT

May 30, 1941.

Board of Trustees,

Agnes Scott College.

I have the privilege of presenting herewith my eighteenth Annual Report as President of the College. We are closing our fifty-second year as an institution.

The Campaign

Our efforts to complete the \$7,500,000 fund with which to inaugurate in a formal way the University Center plan have been exerted during this year in a quiet way. A little more than a year ago, we completed successfully the Atlanta phase of the campaign. At that time, we were approximately \$1,000,000 short of the final objective. During the past twelve months we have been able to raise approximately \$450,000 for Emory and/or Agnes Scott, so that now we lack about \$550,000 of being able to meet the conditions of the General Education Board.

The gifts to Emory University, particularly for medicine, have exceeded in proportion, as well as in total amount, the funds subscribed to Agnes Scott. Of the \$550,000 yet to be raised, the Agnes Scott part should be at least \$250,000. We do not know just how or where this money can be raised, but we believe that it will be secured during the next twelve months.

The alumnae campaign for the erection of Hopkins Hall as a memorial to our late Dean Hopkins has been going forward steadily under the efficient leadership of Mrs. Samuel Inman Cooper (Augusta Skeen), and we hope that it may be successful in securing the \$100,000 which was set as an objective from this group.

In some of our former campaign efforts it has been necessary to press vigorously our cause among trustees, alumnae, and other groups; but we have felt that, under present conditions, any high pressure methods should be strictly avoided. I feel sure that the money which has been subscribed comes as nearly on a voluntary basis as could be well arranged.

Presser Hall

On account of the disturbed business conditions in this country, it was not possible for us to finish our new music building

in time for the opening of college. We were able to occupy it on November 1 and have enjoyed very much the excellent facilities which it affords. The dedication exercises for the new building were held on November 30, and we had as speakers for the occasion President James Francis Cooke of the Presser Foundation and Dr. John L. Haney, president of Central High School, Philadelphia, who is secretary of the Presser Foundation.

Gaines Chapel, which is a memorial of former President F. H. Gaines, has proved to be a very useful and attractive feature of the building. It is attractively furnished; and, for the first time in our history, we have comfortable seats. It is possible to arrange for perhaps 1100 people, but there are only 900 permanently installed chairs. The acoustics are remarkably good. We have had some difficulty with the air conditioning, but adjustments have been made, so that we think all noises have been eliminated.

Gaines Chapel was dedicated on January 12, at which time Dr. Henry H. Sweets, of Louisville, Kentucky, spoke on the place of the Christian college in the modern educational program; and Dr. Walter L. Lingle, president of Davidson College, spoke specifically on the part which Dr. Gaines played in Christian education.

One of the very attractive features of Presser Hall is the small auditorium which seats 300 people. It is fully equipped with an organ, grand piano, and other equipment. It is used for Sunday vesper services and for numerous group gatherings, including informal recitals and plays. This auditorium has been named for Professor Joseph Maclean, who for twenty-five years was head of the music department at Agnes Scott and who rendered notable service. An informal dedication of this auditorium will be a part of the commencement program this year, having been arranged for Saturday evening, May 31.

Presser Hall is next to the largest building on the campus; and its expensive heating, lighting, and janitor service have added approximately \$2500 a year to the cost of operating our plant. We hope that the members of the Board of Trustees may have an opportunity of inspecting this building.

Music

The erection of a new music building has created a great deal of interest in music study and music appreciation, not only on our own campus, but throughout the Atlanta area. The University of Georgia at Athens and Agnes Scott College have united in furnishing on our campus each Friday evening a con-

cert of a high order which has been entirely free to the public. Professor Hugh Hodgson, of the University, and Professor C. W. Dieckmann, of Agnes Scott, have arranged the programs, and they have proved to be exceedingly popular. It was necessary to turn away people from some of the Friday evening concerts, but during the spring the attendance has been somewhat smaller because of the multitude of other things which come in the campus and community life. We regard the experiment as distinctly valuable and worth while.

We have wished to make our music facilities available for the entire community as far as time will permit, and we have arranged concerts for a number of organizations not immediately connected with the College. The Atlanta Philharmonic Society has used Presser Hall three times; the Atlanta Guild of Organists, the Atlanta Music Club, the Georgia Conservatory of Music, and other similar groups have used our auditoriums and equipment with excellent effects.

It may be remembered that Agnes Scott undertook in the University Center program to emphasize music. There is still much to be accomplished, but we believe that this year has made an excellent start.

Music Events, 1940-1941

- November 30—The Atlanta Philharmonic Society
- December 10—Organ recital by Virgil Fox
- December 15—Annual Christmas carol service, with college choir
- February 1—Chamber music program (Roth String Quartet)
- February 17—The Atlanta Philharmonic Society
- April 1—St. Paul Oratorio, sponsored by Atlanta Music Club
- April 7—Gounod's "Redemption," by Atlanta Opera-Oratorio Society and Agnes Scott Choir
- April 18, 19—Gilbert and Sullivan's "Pinafore," given by glee clubs of Agnes Scott and Georgia Tech
- April 29—Georgia Conservatory and Music Center presented Dr. Samuel Gardner of the Juilliard School of Music
- May 20—Atlanta Philharmonic Society

In addition, there have been numerous student recitals and the Friday evening music appreciation hours.

Building Program

The erection of Presser Hall proved to be a more expensive undertaking than had been originally estimated. In 1938, plans were drawn according to the picture which was printed in the Annual Report to the Board of Trustees for 1940. After the University Center development had been planned and it was determined that Agnes Scott would play a much more important role in music, practically every dimension in the original planning was doubled, and the completed building is much more impressive than was originally planned. The cost was practically doubled, also. It was thought that we might secure it for \$130,000; but the building as erected and equipped represents an investment of nearly \$276,000.

It was hoped that we might begin Hopkins Hall, the new dormitory which is so much needed, during the next summer. Plans and specifications have been worked out and estimates on the building have been secured. Tentative figures a year ago indicated that probably the dormitory might be erected for \$125,000. When the detailed specifications were ready and more complete and final estimates were made, it was indicated that now it would probably cost \$226,000 to erect the building. We feel that conditions are not satisfactory for building and we do not have as much as \$226,000 available. Also, the alumnae, who are planning to put \$100,000 into the building, have not yet finished their subscriptions and of course have not made their payments.

Under the circumstances, it seems best for us to turn next to the improving of our present dormitories, which are far from satisfactory. We have had tentative improvement plans drawn for Main Building, Inman Hall, and Rebekah Scott Hall. It seems unlikely that we would be able to get material and labor to complete the improvements needed in one summer for all these buildings, and we would be afraid to get them torn up for repairs lest it be difficult for us to open in September.

As Main Building seems to be in most need of renovation, we are recommending that extensive changes be made, and details for this will doubtless be furnished by the Committee on Buildings and Grounds.

Our older dormitories will need a great deal of work, whether or not we can secure soon a new dormitory, and hence time will not be lost or money poorly invested, we think, in following this plan.

While the new dormitory is the most needed of all our improvements, there are two others which we are most anxious to secure as soon as possible. One of these is a central dining

hall which will be attached to Hopkins Hall and will really make a complete unit for living and dining quarters. The other greatly needed building is a science hall. By such authorities as the General Education Board, it is listed as a No. 1 need.

We have had plans drawn for entrance gates, as proposed in the Annual Report of last year, but the funds have not yet become available. We feel that the campus will be much improved when we can erect them.

Permanent Funds

Since our last annual meeting, five permanent trust funds have been set up, and all of these will prove to be most helpful to the College.

Joseph Kyle Orr Foundation. This was previously approved by our Board of Trustees and at present amounts to \$7500, though other funds are being added from time to time. The income will be used to strengthen the administrative work of the College.

John Bulow Campbell Fund. The first subscription made to the Semi-Centennial Fund of the College was \$100,000 given anonymously by Mr. John Bulow Campbell, who was then chairman of our Finance Committee. It has been paid since his death by the Foundation which he established, and the fund has been set up as a memorial for Mr. Campbell. While the fund, both principal and interest, may be used in any way which the trustees may prefer, the income for the present is used to assist worthy young women who could not otherwise come to Agnes Scott.

Asa G. Candler Library Fund. This endowment fund has been named by the trustees in honor of Mr. Asa G. Candler of Atlanta, who was a benefactor of the institution during his life time and who was one of the chief promoters of Christian education in the South. The income on the fund is used to purchase additional books for the library. It amounts to slightly more than \$5000 at present, but is to be supplemented later.

Margaret McKinnon Hawley Scholarship—\$3400. This was established through a bequest of the late Dr. F. O. Hawley, Charlotte, North Carolina, in memory of his wife, a former student of Agnes Scott Institute.

Hugh L. and Jessie Moore McKee Fund—\$3000, established by Mrs. Jessie Moore McKee of Atlanta. The income is loaned to worthy young women, bearing no interest while they are at Agnes Scott and none on any part of the loan that is repaid within one year after leaving college. Preference in loans is

given to girls from DeKalb and Fulton Counties. Mrs. McKee, the donor, is a daughter of Mr. William A. Moore, who gave the first scholarship ever established at Agnes Scott.

We have made an arrangement with the Trust Company of Georgia whereby that institution has become the custodian of our bonds. Officers of the Trust Company clip the coupons and remit to Mr. Tart, our Treasurer, the income from month to month. They make suggestions as to changes in investments which ought to be considered, but a decision in regard to all these matters is left in the hands of our own Finance Committee. Because the Trust Company has become the custodian of our principal endowment items, the Finance Committee are not checking our securities for a report to the Board at this time. This is the first annual meeting in more than twenty-five years at which such a report will not be made. The securities will be thoroughly checked by college officers in connection with the annual audit of our business affairs.

Current Funds

With the rising costs in many fields and with the necessity of making some provision for faculty retirement, the only solution seems to be the increase in charges for living to the extent of \$50.00 for the session. It seems not to be wise to make any increase in day students' fees, as they are relatively higher than those for boarding students. We regret to make any change in prices; but we are lower than most other strong colleges for women, and even the proposed increase will leave us at a lower rate than Randolph-Macon, Sweet Briar, Hollins, Mary Baldwin, and several other southern colleges, and a great deal lower than the outstanding eastern colleges for women.

The increased fees for boarders will not give us any margin for luxuries or even for replacement of furniture and equipment which ought to be handled from year to year.

It is gratifying that Mr. Tart has continued his unbroken record for many years for collecting 100% all of the student charges for this year.

Trustees

The death of Mr. John Bulow Campbell last summer is a severe loss to Agnes Scott College. A memorial for him was adopted at a called meeting of the Board of Trustees and, as previously noted, a trust fund in his memory was set up. Few of us realized, until after his passing, how much time and thought he gave to the College and how valuable his services have been.

Mr. George W. Woodruff, who has succeeded Mr. Campbell as chairman of the Finance Committee, accepted the responsibility at a particularly busy time; but he has provided enthusiastic and capable leadership, and we believe that some helpful adjustments have been made.

The terms of the following trustees expire at this meeting: Dr. D. P. McGeachy, John McMillan, George Winship, Dr. J. A. McClure, Mrs. George C. Walters, and Dr. William M. Elliott, Jr. All of these have proved to be most cooperative and helpful in the work of the College.

The trustees will remember that there is docketed for consideration at the next meeting the following resolution: "That the charter of the College be amended so as to require that at east three-fourths of the members of the Board be members of the Presbyterian Church in the United States, it being understood that all shall be members of some evangelical church and sympathetic with the fundamental principles of the Christian religion."

Faculty

The faculty changes for our current session have been relatively few. Professor Henry A. Robinson, of the department of Mathematics, has been called to military service and has been put in charge of the Intake Department at Fort McPherson, where he ranks as captain. While he has been able to give some general advice and assistance in connection with the department, we have brought Mrs. Blanche C. Badger, B.A. Winthrop College, M.A. University of Tennessee, to assist with the work in Mathematics. It is probable that Professor Robinson will be held during the duration of the emergency.

Dr. Florence L. Swanson, who has been college physician and head of the physical education department, resigned to accept a place in New York, and the position has been filled by Dr. Eugenia Cuvillier Jones, B.S., M.A., and M.D. George Washington University, D.Sc. Johns Hopkins University.

Professor Hugh Hodgson of the staff of the University of Georgia has been employed part time as a member of the Agnes Scott music faculty, because he is doing some teaching in addition to arranging for the Friday evening programs.

Miss Martha Crowe, who had been absent for three years on leave from the French department, has returned to her duties.

A special grant from the General Education Board to assist in the cataloguing of our library has enabled us to have an

additional worker for the current session, and we have employed Miss Margaret Kate Weir, B.A. Georgia State Woman's College, B.A.L.S. Emory University.

The following graduates from the class of 1940 have been brought back for various services: Miss Carolyn Forman, as Fellow in Biology; Miss Evelyn Baty, as Fellow in English; Miss Eleanor Hutchens, as secretary to the Registrar and an assistant in Public Relations; Miss Grace Ward, in charge of the bookstore; and Miss Jane Moses, as an assistant secretary for the Dean of Students.

Miss Emilie Thomas, who has been assistant resident nurse and a student in the College at the same time, graduated last June, and her place has been taken for the current session by Miss Ruth Bastin, who is a graduate nurse from Grady Hospital.

We feel that the time has definitely come when Agnes Scott should undertake to plan for some type of retiring allowance, and I hope very much that the Committee on Faculty will present a plan which can be discussed and possibly adopted by the Board of Trustees.

Students

The enrollment of students for the current session is the third largest in the history of the institution. The increase this year is partly due to the large number who are taking music only. This was true, however, during the other years (1927 and 1928) when our attendance was at the highest peak. During those years, we allowed students to board with neighbors and friends in the college community rather than to live in the dormitories exclusively. We did not find the plan of allowing girls away from Atlanta to live outside the dormitories to be satisfactory, and hence we no longer permit it.

Our 532 students for this year may be classified in various ways as follows:

Geographical Distribution

Alabama	17	Ohio	4
Arkansas	2	Pennsylvania	3
Delaware	1	South Carolina	43
Florida	22	Tennessee	15
Georgia	309	Texas	4
Illinois	3	Virginia	8
Kentucky	8	West Virginia.....	11
Louisiana	4	Wisconsin	1
Maryland	1	Brazil	4
Massachusetts	1	China	6
Mississippi	12	Congo Belge	2
Missouri	1	Cuba	2
New Jersey	4	France	1
New York	12		
North Carolina	31	Total.....	532

Class Enrollment

Seniors	100
Juniors	103
Sophomores	113
Freshmen	165
Special students	20
Students taking opera only	31
Total.....	532

Residence

Boarders	321
Day students.....	211
Total.....	532

Denominational Distribution

Presbyterian	193	Congregational	3
Methodist	103	Lutheran	1
Baptist	70	Church of Christ	1
Episcopal	56	Unitarian	1
Catholic	18	Ethical Culture	1
Jewish	13	Greek Orthodox	1
Christian	6	Non-members	31
Christian Science	3		
		Total.....	501*

*This total does not include the 31 opera students.

Religious Life

The addition of Gaines Chapel and Maclean Auditorium and the fine new organ equipment which has been installed have made possible more worshipful religious services than in any previous year. The interest in spiritual things on the campus has been gratifying, and we feel that the religious and moral tone of the students and faculty will compare favorably with any period in the life of the institution, unless during the very earliest days when there were very few faculty members and students. We can hardly make a real comparison with that period.

Dean E. C. Colwell of the Divinity School of the University of Chicago led our devotional services during Religious Emphasis Week and was very helpful to all the college community. He married one of our own Agnes Scott graduates and has an understanding of the religious ideals and purposes for the College.

Suggestions

We have a college organization that has served together for quite a number of years, and we have some particularly able and loyal members, such as Dean Stukes, Dean Scandrett, Mr. Tart, Mr. Cunningham, and many others, both among the officers and the faculty. At the same time, we feel the need of suggestions about various parts of our material, educational, and spiritual programs. We have plans for getting rather systematic suggestions from faculty, officers, and students, but we would like very much to have frequent suggestions from the trustees. We hope that each member of the Board will feel willing to make suggestions about the institution at any time.

Respectfully submitted,

A handwritten signature in cursive script, reading "J. R. McBain". The signature is written in dark ink and is positioned below the text "Respectfully submitted,".

Agnes Scott College

Decatur, Georgia

The President's Annual Report

to the

Board of Trustees



May 29, 1942

GENERAL EDUCATION BOARD

No. 86702

JAN 26 1942

NEW YORK

PAY TO THE ORDER OF Agnes Scott College -----

\$350,613.41

THREE HUNDRED FIFTY THOUSAND SIX HUNDRED THIRTEEN DOLLARS AND THIRTY NINE CENTS

THE CHASE NATIONAL BANK

38

100 FIFTH AVENUE, NEW YORK

TREASURER

ASSISTANT TREASURER

INCREASED ENDOWMENT FOR THE COLLEGE

This check represents the second payment from the General Education Board on the recent development campaign for Agnes Scott. It will be invested, and the income used to improve the educational program of the College.

THE PRESIDENT'S ANNUAL REPORT

May 29, 1942

Board of Trustees,
Agnes Scott College.

I have the privilege of presenting herewith my nineteenth Annual Report as President of the College. We are closing our fifty-third year as an institution.

University Center Developments

Through letters or informal reports you have already received general information about the financial campaign which Agnes Scott and Emory University brought to a close on December 31; but it seems wise to have the Annual Report summarize the important events of a session, and so I am taking the liberty of repeating some of the details at this time. It was in January, 1939, that the General Education Board of New York offered Agnes Scott \$500,000 and Emory \$2,000,000 if together we would secure \$5,000,000 additional for certain specified developments. As you will recall, we worked quietly for about a year while we were organizing groups of alumnae or alumni and preparing for leadership in our Atlanta and in national efforts.

It was two years ago this spring when the whole matter was brought to a focus by the Atlanta campaign, and we raised the largest sum of money locally that had ever been raised in any city in the South in any general campaign. However, we still needed at least \$700,000 more to complete our objectives for the specific purposes designated by the General Education Board. We had been allowed until July 1, 1942, to complete the securing of subscriptions; but the war clouds were gathering so rapidly that we felt it was absolutely necessary to close the campaign by December 31, 1941. Under great difficulties, particularly after Pearl Harbor, our program was persistently presented. We were not able to secure an average of more than one gift out of ten approaches, but during the closing days we received some very fine gifts and were able to complete the campaign.

When the final count was made, the results showed a total subscription of \$10,027,000. In addition to the \$2,500,000 pledged by the General Education Board, six other foundations contributed \$2,890,000. The sum of \$4,637,000 was subscribed by more than 7,000 individuals whose gifts ranged from ten cents to \$1,000,000.

One of the gifts which helped to make this showing was the presentation to Emory University of the Crawford Long Memorial Hospital, which was valued at approximately \$900,000; and another item included was an even larger sum contributed in cash for the development of this Crawford Long Hospital, while there were numerous smaller gifts for hospitalization or medical service. All these were fine gifts and are valuable to Emory and to the community, but they could not be counted in matching funds with the General Education Board. When all deductions had been made for such specialized contributions, we still had in the clear more than the required \$5,000,000 subscribed.

We have until June 30, 1944, for the payment of the pledges which have been given. Our collections have been quite good to date. We realize that they are going to be increasingly difficult as war economy develops, and we may have troublous times in securing the total funds from the General Education Board. They pay in proportion as we collect. It would certainly be a very splendid thing if we might make our collections in full by January 1, 1943, but I am afraid this may not be possible. We will certainly do our best. The Agnes Scott quota for this University Center effort was \$1,500,000. We barely got it subscribed because the large gifts in the campaign, even excluding hospitals and hospitalization, were principally for medical development or buildings; and it takes people of real understanding and vision to realize the values and needs of a quiet liberal arts program such as Agnes Scott develops.

Other Institutions Helped

While this particular campaign was waged by Agnes Scott and Emory, the other institutions in our general University Center program have also received some substantial gifts during this period. Columbia Seminary has been given more than \$200,000. A bequest has been made for the Atlanta Art Association which ought to yield more than \$700,000. The University of Georgia has received through bequests and gifts perhaps \$800,000, and the Georgia School of Technology has received more than \$100,000.

The program of cooperation among the six institutions has been severely tested by economic changes, world difficulties, and political considerations in Georgia; but they have certainly gone forward in a very encouraging manner when all these interruptions are taken into account.

The University Center in this state has attracted wide and favorable attention throughout this country and Canada, and we have received hundreds of inquiries about it.

Aid for Science Hall

One of the really *great* gifts of our entire Agnes Scott history came during the closing days of December and really "put us over" in raising the Agnes Scott quota. Humanly speaking, we could never have accomplished our part without this fine contribution. It was a check for \$200,000 which may be used toward our very much needed Science Hall. The thing which I appreciate most about the gift is that it came without seeking on our part, constituting one of the very rare experiences which I have had, because we have been rather persistent, some people think, in pressing the Agnes Scott cause.

The gift is anonymous, but it comes from real friends whom we value for what they are as well as for what they have done. The check for \$200,000 will provide approximately two-thirds of the cost of the Science Hall (which will include working quarters for the "Department of the Home"), and we are permitted to use any interest which may be earned on the fund to help in furnishing the building when it is completed. Plans for the building are well advanced, and we are hopeful that we may be able to have in hand sufficient funds to proceed at once with the construction, as soon as our government may clear the way for such activities. We would like very much to have this as a memorial building, and I believe the way may become clear in due time for this to be arranged. For a long time, competent visitors on our campus have said that this is our greatest single need.

Hopkins Hall

One of our most important items in the semi-centennial objectives, and also in our University Center campaign, has been a new dormitory to be named for Miss Nannette Hopkins and which may represent particularly the affection and loyalty of the alumnae for both Miss Hopkins and the College. Under the very able leadership of Mrs. Sam Inman Cooper (Augusta Skeen), a campaign for \$100,000 toward the erection of this building has been vigorously prosecuted, and I am pleased to announce that it has been fully subscribed.

As plans for the building have been developed and as we have realized that it ought to be one of the most beautiful and

attractive of our rather notable group, we find that the cost will be approximately \$150,000, besides furnishings. I am sure our Board of Trustees would not wish to ask that the alumnae take on this additional sum, but we will welcome gifts which our "old girls" may choose to make and will be applying all of these toward Hopkins Hall and its equipment unless they are particularly designated for some other purpose.

Because we are putting up a more expensive building than was originally contemplated, it is going to be more important than ever that the alumnae subscriptions be paid in full so that we may have as small an amount as we can arrange for the supplementary sum.

Main Building

At the last meeting of our Board of Trustees, permission was given for the administrative officers to proceed with the renovation of Main building. The Committee on Buildings and Grounds gave serious thought about the possibility of fire-proofing the building, but it seemed quite an expensive undertaking and one which would prevent our having the use of the dormitory for an entire session. Besides, building materials were already becoming scarce in the early part of last summer, and so it was decided to make the basement fire resistant as far as possible, and to depend on our automatic sprinkler system for general protection.

The building was renovated at a total cost of nearly \$75,000, including the furnishings. It has been the joy and pride of the students, who have talked about it more than even the addition of a new building like Presser Hall. The changes were really very considerable, and the cost was almost the same as when the building was originally erected.

All the plumbing and lighting installations were taken out and new equipment provided. Hardwood floors were laid on three levels, and concrete floors in the basement. An elevator was put in, and the entire building decorated. New offices were provided on two floors, and the bedroom furniture was provided on a new and up-to-date basis. We feel that it has been a very good investment.

It was intended that similar treatment might be given to Rebekah Scott Hall and Inman Hall, but we could never have gotten so many buildings completed, and so their renovation must wait until times become more normal.

Current Funds

There has rarely been a time in my forty years of educational experience and administration when there have been anything like so many difficulties in making plans as now. As each Trustee from his own or her own experience is daily meeting with the conditions, there is no need to recount them in detail. For a large "family" like ours, we know that there will be complications in getting table supplies of a quality and variety to which we are accustomed. If the problems of a small family are multiplied many many times, you can realize something of what our administrative officers will face.

We have had more difficulty this session than during any other year in securing competent servants. In various phases of our work, we employ about seventy Negroes. Many of these have been offered twice as much as we pay for employment elsewhere, and we have not felt that we could justly ask that they stay with us; and we are quite sure that we will not be able to compete in prices with wages paid by many government activities.

The problems that grow out of rationing travel and tires and gasoline and other items can hardly be estimated just now. They may involve the attendance of both boarders and day students. At the present time, our enrollment prospects for next year are about as usual, though we have somewhat more applications for aid than during the past two years.

We are keeping in very close touch with all educational and government groups so as to protect ourselves and our patrons as fully as possible.

Mr. Tart has made another 100% collection record, and he and all the administrative officers share with the President the responsibilities that come, and they make a very wonderful group of cooperating friends.

Agnes Scott's War Council

Even before Pearl Harbor, our entire college community had been organized under the leadership of a joint committee known as "the Agnes Scott War Council." Miss Scandrett, Dean of Students, is chairman of the Committee; and it is composed of both faculty and students.

With the hearty cooperation of all members of the community, including students, faculty, officers, and even servants, plans have been made to assist our country in every possible

way for the winning of the war. A great deal of study has been given to the background of the present struggle and the conflicting ideals which control the belligerents. Lectures and study classes have been well attended and have been a real educational factor on the campus.

Both faculty and students have enrolled in classes in First Aid, Advanced First Aid, Instructors' First Aid, Nutrition, Home Nursing, and the like. A large number of the faculty and officers and some students have qualified as Air Raid Wardens, taking the full program which has been outlined. Provisions for black-outs both in dormitories and in air raid shelters have been arranged, and every student on the campus has an assigned place in the basement of Presser or of the library where she is to go immediately on notification of any danger.

The sale of stamps and bonds has been promoted. Enrollment centers have been provided for the enlistment of volunteers for civilian defense, for rationing sugar and other articles, and for any other purposes which may be needed.

A large number of our students are cooperating with government agencies and will go into government service as soon as they graduate.

The contrast between present campus activities and organizations and those which prevailed during the first world war is very marked. The students and faculty at this time have gone far beyond anything that could be imagined twenty-five years ago.

Trustees

The terms of the following Trustees expire at this meeting: Dr. J. Sprole Lyons, Miss Mary Wallace Kirk, Dr. D. P. McGeachy, Dr. R. O. Flinn, Mr. J. J. Scott, Dr. E. D. Brownlee, Mr. George W. Woodruff, and Mrs. Murdock Equen. All of these have rendered fine service to the College, not only during this year, but during their whole connection with the institution.

During the last month, it has been my privilege to study, in behalf of the United Chapters of Phi Beta Kappa, forty-two colleges or universities which rank quite well in the United States. I have given minute study to seven of these. One of the interesting points of my investigation has been the Board of Trustees for each institution involved. After the study, I came home with a great feeling of thanksgiving for our Trus-

tees, for what you represent in the communities where you live, and for the harmonious and cooperative associations which we have had together.

Under present world conditions, we need the advice and suggestions of all our Trustees. I hope you will feel free to make them individually or in committees or in groups.

Faculty

In accordance with the resolutions passed at the last meeting of our Board, the officers of the College arranged with the Connecticut Mutual Life Insurance Company to inaugurate a plan for building up retirement allowances. For this year, we felt able to include only teaching members of the staff and those who are major officers. We feel that all the employees of the College should be included, both white and black. In view of the fact that it seems practically certain that the United States government will apply social security rules to colleges like ours, we feel that it is best to wait for the present until we can ascertain what the requirements of the government may be.

In order that the training of teachers may be better carried on in this vicinity, the General Education Board has made a grant to Agnes Scott and to Emory on a two-year basis for the employment of Dr. L. D. Haskew as an Associate Professor of Education. He gives part time with us and part time to Emory. He took his B.A. at Emory and his Ph.D. at the University of Georgia.

On account of the expansion of our demands for Spanish, Mrs. Florene J. Dunstan, M.A. Southern Methodist University, Ph.D. University of Texas, has been employed as an instructor.

In view of the need for more work in music, Miss Nell Hemphill, B.A. Agnes Scott, with a certificate in Piano, was added to the staff. She was married this spring, and we were not able to fill her place for the remainder of the session.

Miss Narka Nelson, Assistant Professor of Latin and Greek, resigned, and her place has been supplied by Miss Susan Parker Cobbs, B.A. Randolph-Macon Woman's College, M.A. New York University, Ph.D. University of Chicago.

Miss Thelma Albright, instructor in English, was elected Dean of Queens College, and her place has been taken by

Miss Clara Morrison, B.A. Agnes Scott, M.A. Emory University.

On account of the continued absence of Dr. Robinson of the Mathematics department (who is with the army), we have had this year Miss Ann Vann, B.A. Salem College, M.A. Columbia University, as instructor in Mathematics.

On account of the resignation of Mrs. Mary W. Fox, Mrs. Margaret W. Davis, B.A. Agnes Scott, has served this year as an instructor in Chemistry.

We have found it desirable to bring in two of the Emory staff in the department of Business Administration, Messrs. J. L. Campbell and Lloyd Alkema, to give some courses in Statistics which the present emergency has made important both in Economics and in Mathematics.

Other new members of the staff include Misses Carolyn Hewitt and Caroline Dunbar, resident nurses; Louise Will, assistant dietitian; Beverly Coleman, assistant to the librarian; Elizabeth Kendrick, in the bookstore; Beryl Healy, fellow in Biology; Grace Walker, fellow in English; Mrs. Pearl H. Ashley, assistant housekeeper; and Mrs. L. A. Hunt, assistant to the dietitian.

The Agnes Scott faculty and staff give unstinted loyalty to the institution and are generous in giving time and strength to the College or to individual students.

Dean Stukes and Dean Scandrett should be particularly mentioned for their able leadership, not only on our campus, but in the broader fields of education.

Students

The enrollment of students for the current session is somewhat larger than normal. A number of these have been taking music only, as has been true in all of the years when our total registration passed the 500 mark.

Our 520 students for this session may be classified in various ways as follows:

Geographical Distribution

Alabama	12	Ohio	5
Arkansas	5	Pennsylvania	5
Delaware	1	South Carolina	42
District of Columbia.....	4	Tennessee	19
Florida	23	Texas	5
Georgia	321	Virginia	11
Illinois	1	West Virginia	7
Kentucky	3	Wisconsin	1
Louisiana	1	Brazil	1
Mississippi	8	China	4
Missouri	1	Cuba	1
New Jersey	2	France	1
New York	9		
North Carolina.....	27	Total.....	520

Class Enrollment

Seniors	94
Juniors	81
Sophomores	134
Freshmen	158
Special students	17
Students taking music only.....	36
Total.....	520

Residence

Boarders	296
Day students.....	224
Total.....	520

Denominational Distribution

Presbyterian	177	Unitarian	2
Methodist	92	Christian Science	2
Baptist	72	Church of Christ.....	1
Episcopal	59	Greek Orthodox.....	1
Jewish	18	Lutheran	1
Catholic	18	Non-members	27
Christian	10		
Congregational	4	Total.....	484*

*This total does not include the 36 music students.

Religious Life

We feel that there is no excuse for the existence of an institution like Agnes Scott unless it may have a real spiritual life. We are pleased at the attitude and development during the current session.

Under the leadership of Dr. William M. Elliott, Jr., who is a member of our own Board of Trustees, we had a week of special services. Both faculty and students feel that it was unusually helpful and fruitful. Without any pressure of any kind, four of our students made profession of faith and approximately 150 expressed a re-dedication of life and service.

We believe it is a time when all who are connected with Agnes Scott, whether as trustees, officers, faculty, students, alumnae, patrons, servants, or friends, ought to unite in prayer, individually and in groups, for these days in which we live.

Respectfully submitted,

A handwritten signature in cursive script, reading "J. R. McBain". The signature is written in dark ink and is positioned below the typed name "J. R. McBain".

Agnes Scott College

Decatur, Georgia

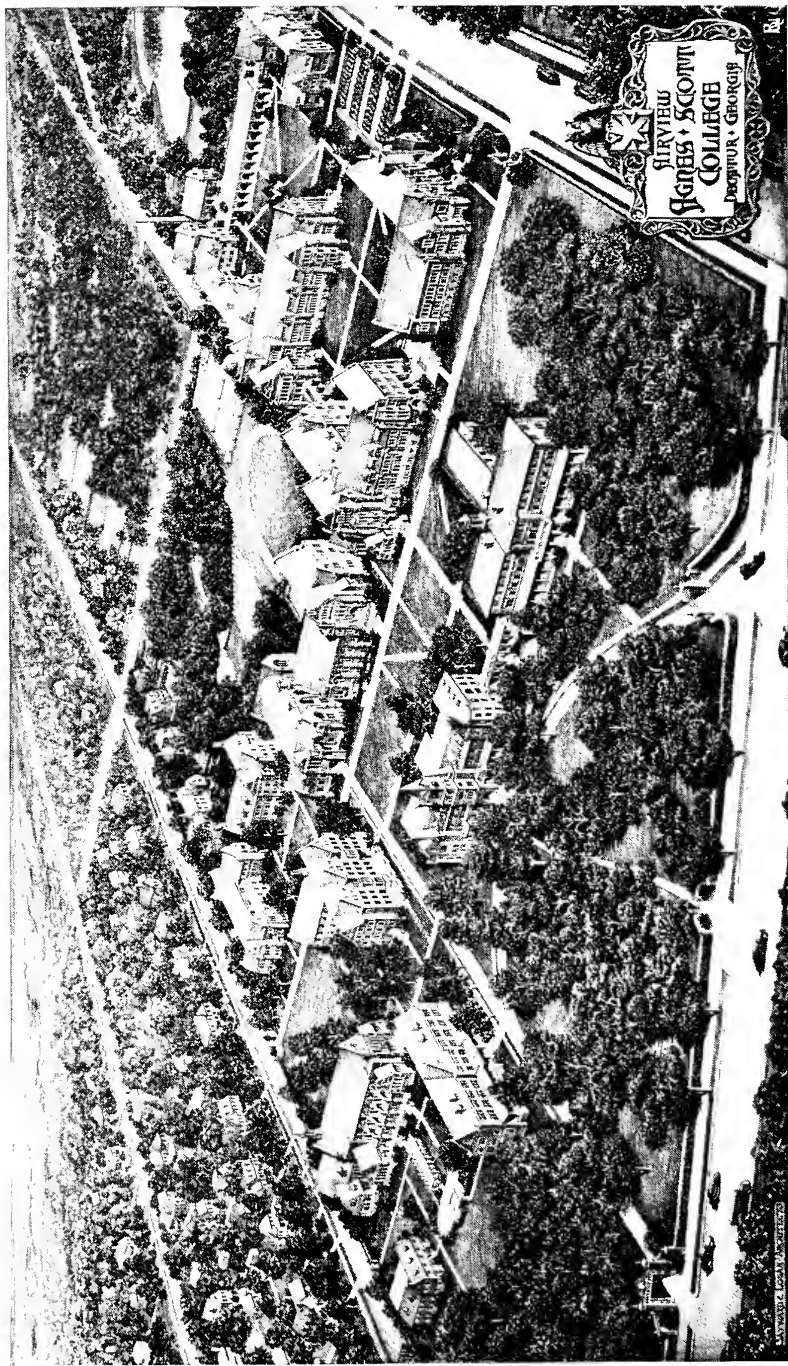
The President's Annual Report

to the

Board of Trustees



May 28, 1943



Development Plan for Agnes Scott College

About two-thirds completed from a cost standpoint. We hope to begin two more buildings as soon as the emergency is over.

THE PRESIDENT'S ANNUAL REPORT

May 28, 1943.

Board of Trustees.

Agnes Scott College:

I have the privilege of presenting herewith my twentieth Annual Report as President of the College. We are closing our fifty-fourth year as an institution. I was elected President at the annual meeting of the Board of Trustees on May 25, 1923.

Part I. A REVIEW OF TWO DECADES

When Dr. F. H. Gaines, first President of the College, passed away suddenly in 1923, he left a strong organization with which a new President might begin his work with confidence. Mr. J. K. Orr was Chairman of the Board of Trustees, and all members of the Board were devoted to the institution and ready and willing to assist in any way possible.

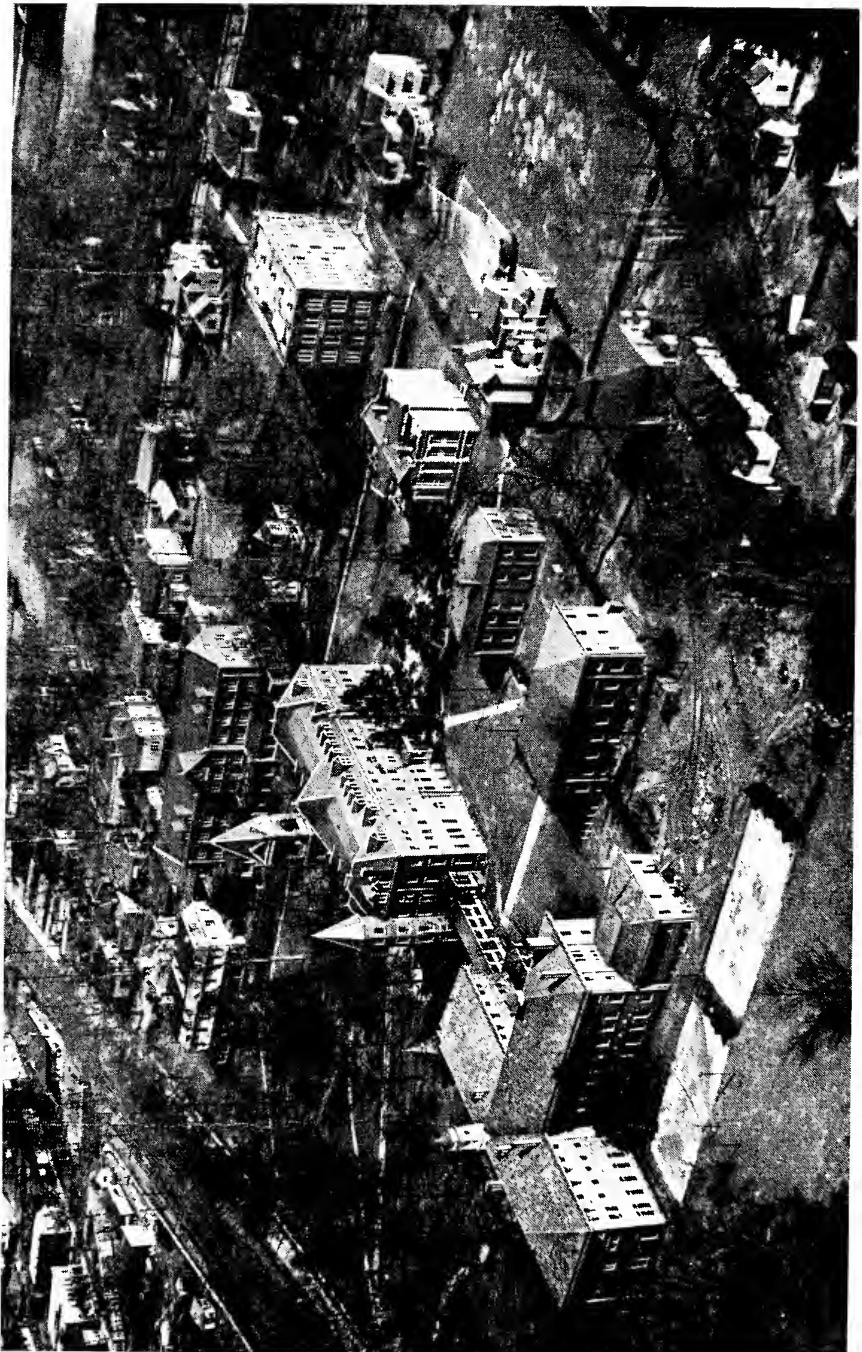
Miss Hopkins, the Dean; Mr. Stukes, who was to become Registrar; Mr. Cunningham, the Business Manager; and Mr. Tart, the Treasurer, had been with the College for quite a number of years and were able to carry on their duties with loyal enthusiasm.

During the thirty-four years of Dr. Gaines' connection with Agnes Scott, a plant valued at more than a half-million dollars had been provided and endowment of nearly \$200,000 had been secured. A constituency of a very high order had been enlisted, and fine ideals of intellectual and spiritual achievement had been set forth.

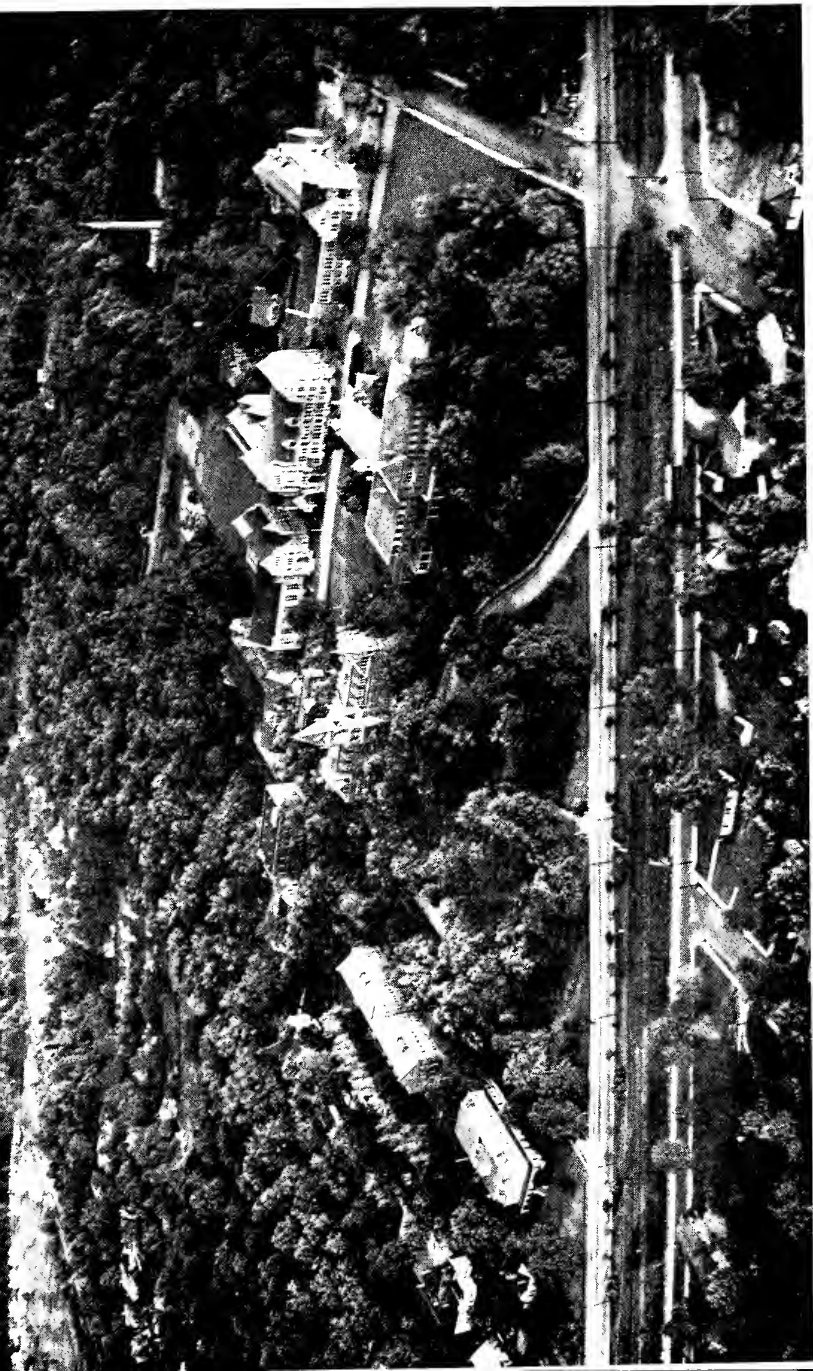
During the last twenty years, earnest efforts have been made to maintain and to promote the intellectual and spiritual emphases; but attention has been given, also, to the physical development of our students and to their development of Christian personalities, including attractive appearance, poise, dignity, restraint where proper, frankness, simplicity, and the avoidance of extremes. We feel that progress has been made in the development of the democratic ideal of student life.

So far as the institution as a whole is concerned, an effort has been made to secure adequate buildings, grounds, and equipment for a first-class college, and to provide sufficient endowment to insure the permanence of the College on a sound basis. Much attention has been given, also, to extending the influence of Agnes Scott so that it might be recognized as of national and international importance.

The accompanying pictures and diagrams will show something of the material progress which Agnes Scott has made during two decades.



A Bird's-Eye View of the College in 1923



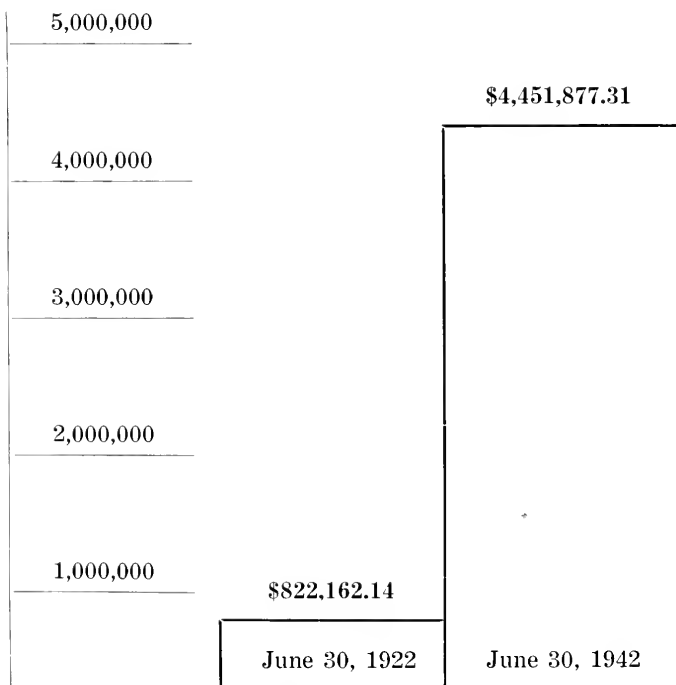
A Bird's-Eye View in 1943

The plant and equipment are valued at somewhat more than \$2,000,000. The new buildings are of modified college Gothic type.

GROWTH IN TOTAL ASSETS

440 Per Cent Gain

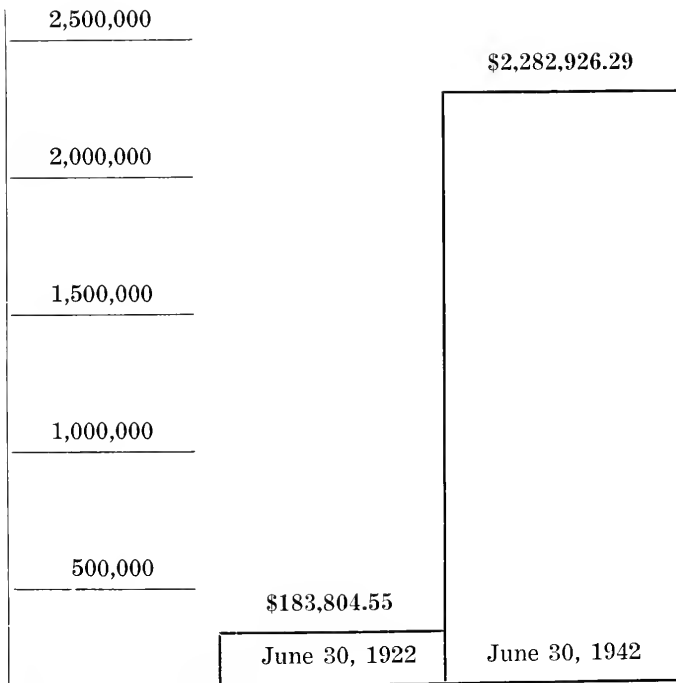
(These figures are from the official audits. In both years, collections from campaigns were in progress, but the audits show only items which had been officially entered on the College books.)



INVESTED FUNDS

1,140 Per Cent Increase

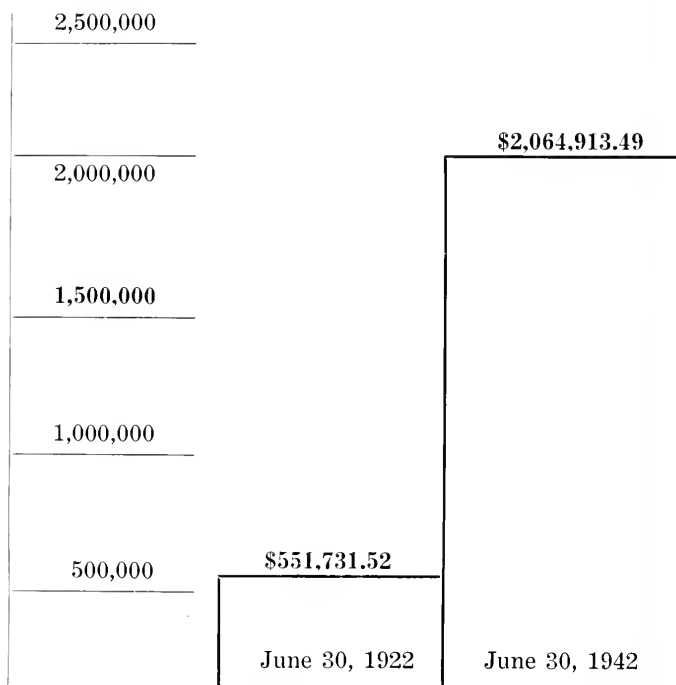
(This includes unrestricted endowment, scholarships, development funds, and funds subject to annuity.)



BUILDINGS, GROUNDS, AND EQUIPMENT

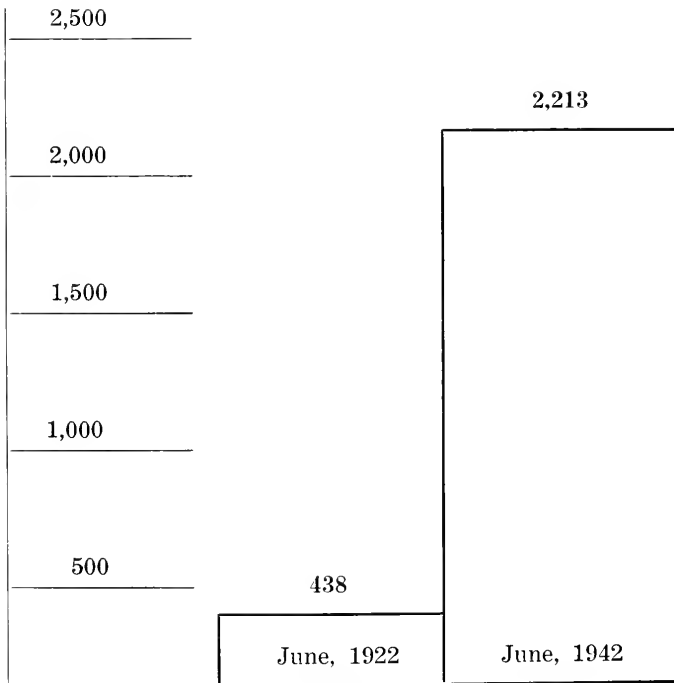
274 Per Cent Gain

(In 1922 there were 21 buildings of all kinds, and approximately 20 acres of land. In 1942 there were 42 buildings and 45 acres.)



B. A. GRADUATES
400 Per Cent Increase

(As Decatur Female Seminary, and later as Agnes Scott Institute, the school did not give degrees. It was in 1906 that the first B.A. awards were made.)



Specific Details

Shortly after the death of Dr. Gaines, Agnes Scott was granted a chapter of Phi Beta Kappa, the best-known honor society in the United States. Much of the groundwork of this success had been laid by the late Dr. J. D. M. Armistead, Professor of English at the College for many years. A chapter of Mortar Board, national honor society for women in the field of service, has been more recently established.

Agnes Scott officers and faculty have participated very actively in the educational work of the United States. For several years the College has been represented on the Senate of the United Chapters of Phi Beta Kappa and also on some of the other important committees.

In the Southern Association of Colleges and Secondary Schools, Agnes Scott has held the chairmanship of the Committee on Standards, of the Committee on New Members, and of the Committee on Member Reports.

Agnes Scott was one of the organizers of the Southern University Conference, which promises much in the way of better standards for the South; and its officers have ranked high in the leadership of the Conference, serving as president, secretary-treasurer, and on the Executive Committee.

The College has been active in the Association of American Colleges (having more than 600 universities and colleges in its membership), and its officers have held the vice-presidency twice and the presidency once. It has also been represented in the important work of the American Council on Education.

For many years it has been represented on the important committees of the American Association of University Women.

One of the most significant honors that has come to the College is to be represented in the membership of the General Education Board of New York.

The faculty and officers of Agnes Scott number more than 80 men and women of unusual training and personal qualifications, revealing always a remarkable loyalty to the institution and to the ideals which it represents. They have received their academic training in more than 45 first-class colleges and universities and represent a variety of experience and training, which helps to give a cosmopolitan spirit to the campus.

Our representatives have been very active in the promoting of the University Center program in Georgia and have been unselfish and effective in carrying on its responsibilities.

Building Progress

In 1923 Agnes Scott was poorly equipped with buildings for a strong educational program. In 1925, through the efforts of faculty, students, and alumnae, funds were raised for the Bucher Scott Gymnasium at a cost of approximately \$165,000.

In 1928 a modern steam plant and laundry were erected. The steam plant is capable of supplying adequate heat and hot water for an institution at least twice as large as our present status. The cost of this new equipment was \$135,000.

The greatest single addition to the Agnes Scott building program to date has been the erection of Buttrick Hall, which serves as an administration-recitation building. It cost slightly more than \$300,000, and is one of the important educational structures in the South. It was erected in 1930.

In 1936 the new library was secured at a cost of \$240,000, and it has proved to be one of the most interesting and satisfactory of our investments. Institutions all over the United States and even abroad have written for the building plans of the library and have followed some of its interesting features. As soon as it was opened, the former library building was remodeled for student activities and was named in honor of Honorable Charles Murphey Candler.

In 1940 Presser Hall, one of the most impressive and successful music buildings in the South, was completed at a cost of \$280,000. Included in it is a very beautiful chapel named in honor of Dr. F. H. Gaines, and a delightful auditorium named in honor of Mr. Joseph Maclean, former head of the Music department.

The latest building activity on the campus has been the remodeling of the interior of Main Building and the providing of new equipment for it. This was done at a cost of \$75,000 and has proved to be a great satisfaction to the entire campus community.

During the last twenty years the College has purchased 20 cottages in the vicinity of the campus and about 23 acres of land. This was done at a cost of more than \$200,000. It now has the land which may be needed for the development of a much larger institution if the trustees should decide in the future to increase its size.

The annual audits for the 20-year period make an interesting exhibit of progress, and they are available if any trustees care to see them.

It is impossible to express adequate appreciation for what the friends of the College have done. In the financial development, the General Education Board of New York has meant most. Dur-

ing the twenty years, it has contributed of its own funds about \$1,200,000, and its confidence in Agnes Scott has stimulated other givers. The Presser Foundation and Carnegie Corporation have assisted liberally. Mr. John Bulow Campbell and the Foundation which he established have been most generous. Mrs. Frances Winship Walters, Mr. George W. Woodruff, and the late Mr. J. T. Lupton have helped notably.

We could never have succeeded in our efforts if Mr. J. K. Orr, Mr. George Winship, and other trustees had not given of their time, means, and leadership through all the years. They have had at all times the whole-hearted support of faculty, officers, alumnae and students.

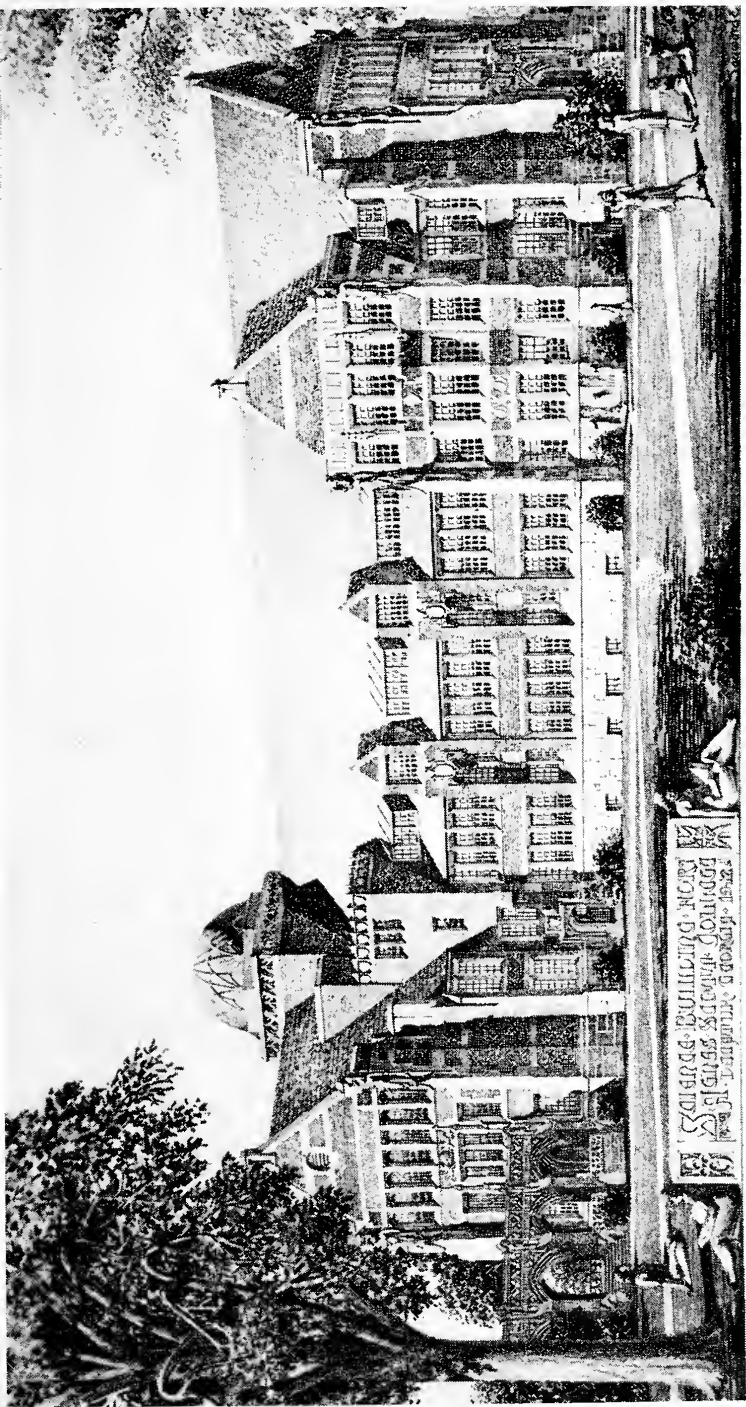
Part II. PLANS FOR THE NEXT TEN YEARS

While great progress has been made in the equipment of the institution during the last twenty years, we still lack some important buildings in the rounding out of an adequate plant.

The most important of these deficiencies is a *science hall*, and we were very fortunate in December of 1941 to receive a gift of \$200,000 toward the erection of this building. We have drawn careful plans for the proposed development and find that it will take approximately \$325,000 to build and to equip a really adequate structure for our rapidly developing science department. The proposed science hall will be the largest building on the campus and one of the most attractive. We deem it of the utmost importance to complete the raising of the money for this need so as to begin work immediately when our present emergency is over. It is planned for this unit to be located just south of Buttrick Hall and Presser Hall so as to make a very beautiful quadrangle between these academic structures.

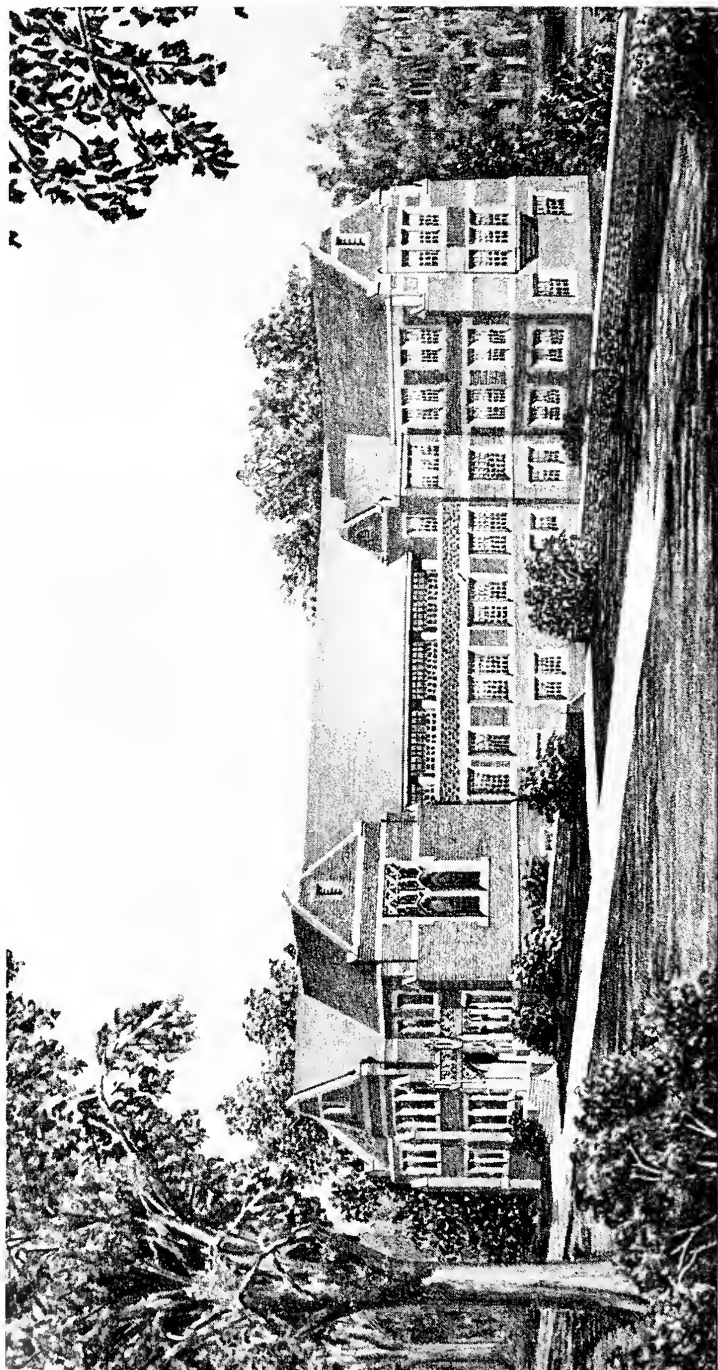
A second very important building which should be erected at the earliest possible moment is a *dormitory*. Alumnae and other friends have pledged approximately \$150,000 which may be used for this building. Somewhat more than one-third of the money is yet to be collected, but we hope that it can be fully paid in so as to proceed with the erection of the dormitory at an early date. Since it is to be located on the site of our present science building, it will be necessary for the new science hall to be completed and in operation before we can make way for Hopkins Hall, as the new dormitory will be named.

A third important item in the development of our physical equipment will be the new *dining hall*. It was originally intended that this should be attached to Hopkins Hall, but it is now thought best that it be an entirely separate building which would be large



Proposed Science Hall

This cut does not do justice to the plans which have been drawn. If we are able to build as proposed, this will be our most imposing hall and a most useful one.



INFIRMARY BUILDING - AGNES SCOTT COLLEGE

Proposed Infirmary

The medical service at Agnes Scott has been largely preventive and constructive. We wish to enlarge the service for our own girls and at the same time assist the community.

SAYWARD C. LOGAN - ARCHITECTS - 1914

enough to care for the resident students and faculty. The kind of building can be noted in the general plan for future development, but the detailed drawings are not yet available.

A fourth item which ought not to be postponed long will be a new *infirmary*. It is proposed that this be located on Candler Street just east of the present gymnasium. It is hoped that we may develop services for the community through clinics which may be handled by our college physician and nurses, and we would hope to have an entirely separate entrance into the building for such activities. The principal part of the building would be devoted to a first-class hospital for the health services of the campus.

Other items for future development will include a practice home for the Department of the Home, faculty apartments, a president's home, improved facilities for student activities, and the remodeling of the interiors of Rebekah Scott Hall and Inman Hall. It is desirable that additional faculty houses be constructed on or near the campus.

In order to do even a reasonably good educational job, we have found that it is necessary to secure one dollar of endowment for every dollar of permanent improvement which we make. We cannot go forward with increased building and equipment facilities without at the same time making provision for stable income for the support of these enlarged activities. Among the colleges of the South, such a ratio has been about the best which could be expected; but, if we are to compete seriously with the strong colleges of the East, our endowment should be three or four times as great as our fixed assets.

Educational Needs

The Agnes Scott faculty have no desire to see the institution develop into a university. We do not care to have a great deal of stress on vocational training. We are anxious to make it one of the very best small colleges in the country.

I think we can conservatively state that the College has done creditable work in the traditional courses and that the faculty and students have handled well classwork and the usual activities. We have done a better-than-average job in promoting the welfare and interests of the student who has difficulty with her work.

Our greatest immediate need seems to be further stimulus for the girl of unusual promise and ability. We have never advertised in our catalogue a program of honors work, but we have been experimenting with it for several years; and former President Aydelotte of Swarthmore College, who is the leading exponent of

such training in this country, has commented very favorably on our program. This needs to be enlarged and developed so that a greater number of our good students can have the advantage of it. It is an expensive program, but I think Agnes Scott is the best situated college in the South for expansion in this field, and we are anxious to do it.

In Music, Art, and Speech, Agnes Scott ought to have quite a substantial development as soon as possible. We do not anticipate trying to make professional musicians, artists, or dramatists; but we are anxious for all of our students to become well acquainted with Music and Art from a cultural standpoint and for the whole student body to improve in its use of speech.

Spiritual Growth

It is not possible to tabulate the development in spiritual things during the last twenty years or to set specific goals for the years that lie ahead. From its earliest days, the College has been dedicated to God, and it has no real excuse for existence if it does not fulfill this high mission. We feel that religious objectives are best reached through careful selection of faculty, officers, and students. The planning of the curriculum is also a contributing factor.

All indications are that we are coming to a great period of moral decadence and of spiritual laxness. We are very anxious that Agnes Scott College be a great power for good in standing for the highest things.

Part III. CURRENT SESSION

Trustees

Since the last annual meeting of the Board, Agnes Scott has suffered the loss of one of its ablest and most faithful trustees, Dr. J. Sprole Lyons. He died July 11, 1942. Dr. Lyons had served continuously as a trustee since 1914 and had rendered conspicuous service in many of the important activities of the College. He will be greatly missed. Resolutions of appreciation were adopted by the Executive Committee and a copy was sent to the family.

The terms of the following trustees expire at this meeting: F. M. Inman, Mrs. Samuel M. Inman, W. J. Rushton, T. Guy Woolford, Mrs. George C. Walters, G. L. Westcott, C. F. Stone. All of these have taken a great interest in the work of the College and have been valuable to the institution in many ways.

University Center Campaign

During the current session Agnes Scott has collected somewhat more than \$150,000 toward its total objective of \$1,500,000. The largest item was from the General Education Board, amounting to \$72,976.30. The next largest was from the Carnegie Corporation, and was a gift of \$30,000. Both of these donations have been added to our endowment fund. We may note in passing that we have not included most of the collections for this year in the tables previously exhibited in this report, since we have listed there only items which have shown in the official audits. These additions will appear in the audit of June 30, 1943.

It will be necessary for Emory and Agnes Scott to raise slightly more than \$508,000 between now and July 1, 1944, when the offer of the General Education Board expires. While the institutions jointly have enough subscribed to cover this amount, we are quite sure that some of our friends will be unable to pay in full on account of the present emergency. It seems practically certain, therefore, that we will need to secure funds from some other source or sources in order to collect on time from the General Education Board.

We have never had a campaign in which our subscribers were more cooperative than in this one. Even though it is evidently impossible to do any building at this time, many of our friends have continued their gifts toward our building projects, and others who were not able to pay immediately have told us that they expect to do so when it is possible.

One of the brightest spots in the entire University Center campaign has been our Agnes Scott alumnae effort among the former students for Hopkins Hall. This phase of the campaign has been under the able leadership of Mrs. Sam Inman Cooper (Augusta Skeen of the class of 1917).

The total alumnae gifts for all purposes reach the gratifying figure of \$171,024.07. In quite a number of cases special designations were made for gifts, and the amount actually available for the erection of Hopkins Hall is \$109,346.73. Payments on these subscriptions are coming in in a gratifying manner. It will be necessary to supplement from other sources the funds for the erection of this building, as the present estimates indicate it will cost perhaps \$150,000 in addition to the furnishings.

A gift which we appreciate very much has been made by Mr. C. Alison Scully of Philadelphia, Pennsylvania, of \$1,000 to establish the Mary Scott Scully Fund in memory of his mother, a grand-daughter of the original Agnes Scott for whom the institu-

tion is named. The Scott family is certainly well represented among the memorial gifts which have been made through the years.

Current Funds

We believe that we will finish the year with a small balance from the current session. We have not run a deficit during any year that I have served as President. This has been an unusually difficult one from a budget standpoint. We have found sharp increases in costs in many of our fixed operations, and we are finding it necessary to face a considerably larger budget for the next session.

The Finance Committee has authorized an increase in charges for 1943-1944 of \$30 for boarding students and \$10 for day students. We hope that these increases will cover the necessary rise in prices. We cannot be sure of it. It is increasingly important that all of our endowment be productive in order that we may have as large an income from that source as possible.

For the twenty-fifth consecutive year Mr. Tart has collected in full all the charges which have been made against students. This is a remarkable record.

Faculty

We have had relatively few changes in our staff in comparison with what most institutions have suffered. Professor Henry A. Robinson continues on leave of absence for military service and Professor Philip G. Davidson, Jr., has resigned as professor of History in order to become Dean of the Graduate School of Vanderbilt University. During the current session, we have secured the services of Dr. Bingham Duncan and Dr. James Harvey Young, of Emory University, for courses in our History department.

In the library there are three new assistants: Misses Carolyn Black, Mary Lucy Cline, and Emily Susan Philips.

Several members of the class of 1942 have been brought back for special services at the College. These include Miss Claire Purcell, in the bookstore; Miss Alta Webster, assistant in Physical Education; Miss Jane Stillwell, fellow in Biology; and Miss Ann Gellerstedt, fellow in English.

Students

The enrollment of students for the current session is somewhat larger than normal. A number of these have been taking Music

only, as has been true in all of the years when our total registration passed the 500 mark.

This has been one of the best sessions in the history of the College from the standpoint of student cooperation and helpfulness. A larger proportion of our present students are registering for 1943-1944 than ever has been true in any previous year. This is gratifying to us because it indicates that the students have been doing satisfactory work and have been happy.

Our students for this session may be classified in various ways as follows:

Geographical Distribution

Alabama	13	North Carolina	27
Arkansas	6	Ohio	4
District of Columbia.....	3	Pennsylvania	5
Florida	27	Rhode Island	1
Georgia	327	South Carolina	41
Illinois	1	Tennessee	19
Kentucky	9	Texas	5
Louisiana	2	Virginia	18
Maryland	1	West Virginia	4
Michigan	1	Wisconsin	2
Mississippi	7	Puerto Rico	1
Missouri	4	Peru	1
New Jersey	1	China	1
New York	10		
		Total.....	541

Class Enrollment

Seniors	79
Juniors	98
Sophomores	132
Freshmen	189
Special students	19
Students taking music only.....	24
	<hr/>
Total.....	541

Residence

Boarders	317
Day Students	224
	<hr/>
Total.....	541

Denominational Distribution

Presbyterian	182	Lutheran	1
Methodist	108	Unitarian	1
Baptist	76	First Community	1
Episcopal	59	Quaker	1
Jewish	22	Greek Orthodox	1
Christian	13	Brethren	1
Catholic	11	Army Protestant	1
Congregational	3	Non-members	32
Christian Science	3		
Church of Christ.....	1	Total.....	517*

*This total does not include the 24 music students.

War Council

The activity of our War Council, which is composed of faculty and students, has been very gratifying. Under its leadership, the community has cooperated in all of the various campaigns and conservation programs. There seems to be no doubt but what both faculty and students have enjoyed the sacrifices which have been made and have been pleased to have even a small part in the total war effort.

Both curriculum and extra-curriculum studies which grew out of war conditions, or are affected by them, have been welcomed; and bi-weekly lectures have been given in chapel about the changing conditions and the issues which are involved.

The sale of stamps and bonds has been promoted. War casualties have come to the families of a number of our girls, and these have served to draw the entire community closer in the bonds of sympathy.

Religious Life

The spiritual tone of the campus has been very satisfactory. Attendance at all of our religious services is voluntary, and at times we feel that it falls below what we would like to have. At the same time we do have an average attendance of two-thirds of our student body for five days per week, and we feel that this is much better than that of most congregations.

Under the leadership of Bishop Arthur J. Moore, of Atlanta, we had a week of special services in February. Without any pressure, there were four professions of faith, and 262 signed re-dedications of life and service.

We earnestly request the prayers of all our Trustees for the institution.

The following Prayer Covenant was drawn up and signed by some of the most influential Trustees and faculty members in the very early days of Agnes Scott Institute:

"We, the undersigned, believing the promise of our Lord concerning prayer (Matt. 18:19), and having at heart the largest success of the Agnes Scott Institute in its great work for the glory of God, do hereby enter into covenant with each other to offer daily prayer in our 'closets' for the following specific objects:

1. For *each other* in our work in and for the Institute.
2. For the Board of Trustees and Faculty.
3. That God would convert every unconverted pupil before leaving the Institute.
4. That He would graciously build up in the faith, and prepare for highest usefulness, all who are His.
5. That He would baptize the institution with the Holy Spirit, and make it a great fountain of blessing.
6. That He would give it so much of endowment and prosperity as He sees would be for His own glory.
7. That He would have the institution *constantly* in His own holy care and keeping, that His name may be glorified."

Respectfully submitted,

A handwritten signature in black ink, reading "J. R. McBain". The signature is written in a cursive, flowing style with a large initial "J" and "M".



Agnes Scott College

Decatur, Georgia

Treasurer's Annual Report

to the

Board of Trustees



May 1, 1943













