

CITY OF CONCORD, N. H.



NINETY - SIXTH ANNUAL REPORT

1948

The Ninety-sixth
ANNUAL REPORT
of the
CITY OF CONCORD
New Hampshire

for the
YEAR ENDING DECEMBER 31, 1948



Capital of the State of New Hampshire
County Seat of Merrimack County
Area: 64 Square Miles. Population: 27,171 (1940)

Authorized and Published under the supervision
of the Board of Library Trustees by the
Mayor and Board of Aldermen

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1948



Full scale farming in the shadow of the State House Dome.



A Word from the Mayor

Each year a concise yet comprehensive accounting of the City's business and activities is published for you — the stockholders in the City of Concord. This report is for your use. Give it the same careful consideration and study you would give to your own business.

Concord, your city, is a good city and one in which all its citizens may well take pride. It is not perfect and probably never will be. However, we can constantly attempt to grow in the right direction, and if each of us takes the time to learn how the city is governed, what it has to offer, and how each one of us can help solve its problems as they develop, there is no cause to worry about the future.

I urge the youth of Concord in particular to read this book and to study city government, for on the shoulders of today's youth rests the well-being of the Concord of tomorrow.

Charles J. McKee
Mayor.



Legislative Review 1948

BOARD OF ALDERMEN . . .

- ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓
- ✓ ✓ Voted abandonment of West Garden which was leased to the Concord Chapter of the American Red Cross.
- ✓ ✓ Authorized a survey of the insurance of the City of Concord.
- ✓ ✓ Voted a ten per cent high cost of living increase to city employees.
- ✓ ✓ Executed an agreement with the state of New Hampshire providing for the discontinuance of grade crossings at Ferry Street and Eastman Street.
- ✓ ✓ Issued serial bonds in the amount of \$430,000.00 for the purchase of the capital budget items.
- ✓ ✓ Approved execution of a Grant Agreement with the Civil Aeronautics Commission, providing for Federal Aid to the Concord Municipal Airport.

- ✓ ✓ Authorized a study and subsequent report on water holes.
- ✓ ✓ Voted to abandon a portion of Deer Park for sub-division purposes.
- ✓ ✓ Authorized the making of an aerial survey of the City of Concord.
- ✓ ✓ Voted to abolish the Aldermanic Playground Committee and turn its functions over to the Recreation Commission.
- ✓ ✓ Accepted a portion of the Conant Park street plan.
- ✓ ✓ Authorized the Planning Board to cooperate with the Chamber of Commerce in a further study of the possibilities of the Concord Lake Development.
- ✓ ✓ Rezoned the northerly side of Clinton Street from a single residence to a general residence district.

✓ ✓ Authorized the purchase of a combination street flusher and tank truck for the joint use of the Board of Public Works and the Fire Department.

✓ ✓ Rejected proposed construction of a public swimming area at Garrison Park.

✓ ✓ Authorized the closing of the offices in City Hall on Saturdays.

✓ ✓ Discontinued old highway from Hutchins Street to Penacook Lake.

✓ ✓ Authorized the preparation of a sub-division ordinance by the Planning Board.

Administrative Review 1948

MUNICIPAL DEPARTMENTS . . .

✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓

✓ ✓ The City Clerk's new policy of supplying billfold size birth certificates met with widespread approval.

✓ ✓ The Board of Assessors reported a total assessed valuation of \$37,230,320.00, an all-time high.

✓ ✓ The Tax Collector collected \$13,910.33 in back taxes, nearly \$6,000.00 more than the 1947 total.

✓ ✓ The City Treasurer reported a net debt of \$729,467.07 at the close of the year.

✓ ✓ The City Solicitor continued his work of complete revision of the city ordinances.

✓ ✓ The Planning Board processed and approved plans of three subdivisions involving approximately 300 house lots.

✓ ✓ The Health Department reported two cases of scarlet fever as against 14 cases during 1947.

✓ ✓ The Milk Department noted that the price of milk advanced three times to an all-time high.

✓ ✓ The Playground Committee reported a total attendance of 56,853 people at city playgrounds.

✓ ✓ The Recreation Commission reported the installation of a privately-owned ski tow at the Russell Pond Area.

✓ ✓ The Public Library expanded its service to Concord Hospital and the elementary schools of the city.

✓ ✓ The Relief Department reported a steadily increasing case load during the final months of the past year.

✓ ✓ The Police Department purchased a Dictaphone Electronic Belt Recording and Reproducing Machine which records all radio, telephone and call-box communications.

✓ ✓ The Probation Department reported an increase in the amount of juvenile delinquency. A total of 33 juvenile cases were brought before the Concord Juvenile Court.

✓ ✓ The Municipal Court handled a record-breaking number of 4,735 criminal cases. Increased minor lawlessness was apparent to court officials.

✓ ✓ The Airport Commission reported the installation of a new Omni Directional Range which was commissioned on a shake-down basis and put into operation.

✓ ✓ The Fire Department reduced the number of call men from a complement of 129 to a stream-lined organization of 79 call men.

✓ ✓ The Public Works Department used 171,264 gallons of tar in maintaining the city's many tar-surfaced streets and roads.

✓ ✓ The City Sealer noted a marked improvement in scales and pumps used by merchants throughout the city.



The Democratic Approach.

GOVERNMENT



HON. CHARLES J. MCKEE
Mayor

WILLIAM A. STEVENS
Substitute Mayor



Aldermen-at-Large and Members Board of Public Works

WILLIAM A. STEVENS
NELSON E. STRONG
ROBERT W. POTTER
CHARLES A. BARTLETT
THOMAS B. JENNINGS
HARRY D. CHALLIS

Ward Aldermen

JOHN M. ALLEN
JOHN E. DAVIS
WILLIAM J. FLYNN
WINFIELD J. PHILLIPS
JOHN W. STANLEY
EDWARD L. LOVEJOY
LESTER W. HOLT
CLARENCE A. DROWN
EMMETT A. NAWN

Ward 1
Ward 2
Ward 3
Ward 4
Ward 5
Ward 6
Ward 7
Ward 8
Ward 9

Standing Committees of The Board of Aldermen

ACCOUNTS AND CLAIMS:
Aldermen Drown, Bartlett, Holt and Lovejoy.

BILLS, SECOND READING:
Aldermen Strong, Davis, Drown and Nawn.

ELECTIONS AND RETURNS:
Aldermen Nawn, Davis, Holt and Potter.

ENGROSSED ORDINANCES:
Aldermen Allen, Holt, Lovejoy and Strong.

FINANCE:
Mayor McKee, Aldermen Stevens, Challis, Phillips and Stanley.

FIRE DEPARTMENT:
Aldermen Potter, Allen, Flynn and Lovejoy.

LAND AND BUILDINGS:
Aldermen Bartlett, Flynn, Holt and Nawn.

PLAYGROUNDS:
Aldermen Jennings, Allen, Davis, Drown and Flynn.

POLICE AND LICENSE:
Aldermen Davis, Jennings, Nawn and Strong.

PUBLIC INSTRUCTION:
Aldermen Flynn, Allen, Drown and Jennings.

RELIEF:
Aldermen Davis, Allen and Bartlett.

OFFICIALS



Airport Manager
Building Inspector
City Clerk
City Engineer
City Messenger
City Solicitor
City Treasurer
Commissioner, Board of Public Works
Fire Chief
Judge, Municipal Court
Judge, Special, Municipal Court
Librarian
Milk Inspector
Overseer of Poor
Overseer of Poor, Penacook
Planning Director
Probation Officer
Registrar of Vital Statistics
Sanitary Officer
Scaler of Weights and Measures
Supt. of Parks and Cemeteries
Supt. of Streets
Supt. of Water Works
Supervisor of Playgrounds
Tax Collector
Tree Warden

WILLIAM F. FLYNN
 EDWARD E. BEAN
 ARTHUR E. ROBY
 EDWARD E. BEAN
 HENRY W. SMITH
 GORDON S. LORD
 CARL H. FOSTER

 ERVIN E. WEBBER
 CLARENCE H. GREEN
 WILLIAM L. STEVENS

 PETER J. KING
 R. KEITH DOMS
 AUSTIN B. PRESBY
 PARKER L. HANCOCK

 CHARLES P. COAKLEY
 GUSTAF H. LEHTINEN
 ROBERT L. COLBY

 ARTHUR E. ROBY
 WALTER C. ROWE

 J. SHEPARD NORRIS

 EDWARD L. HOWLAND
 ERVIN E. WEBBER
 G. ARTHUR FANEUF

 PAUL G. CROWELL
 AMOS B. MORRISON
 ERVIN E. WEBBER

BOARD OF EXAMINERS OF PLUMBERS:
 William J. Bishop, Chairman; Arthur W. Sargent, George E. Young.

BOARD OF HEALTH:
 Charles J. McKee, Chairman; Dr. Pierre A. Boucher, Dr. Thomas M. Dudley, Dr. Clinton R. Mullins.

BOARD OF HYDRANT COMMISSIONERS:
 Edward E. Beane, Chairman; Clarence H. Green, G. Arthur Faneuf.

BOARD OF LIBRARY TRUSTEES:
 Willis D. Thompson, Jr., Chairman; Francis E. Beer; Harold W. Bridge, Joseph J. Comi, John F. MacEachran, Sara B. Magenau, Alvah W. Sulloway, Martia G. Upton.

POLICE COMMISSION:
 Daniel Shea, Chairman; M. Harrison Duffy, Guy A. Swenson.

RECREATION COMMISSION:
 Leigh S. Hall, Chairman; Ruel N. Colby, William D. Haller, Chester G. Larson, Charles J. McKee.

TRUSTLES OF TRUST FUNDS:
 Harry H. Dudley, Carl H. Foster, I. Reed Gourley.

BOARD OF WATER COMMISSIONERS:
 James W. Jameson, President; Robert W. Brown, Harry H. Dudley, Allen M. Freeman, Charles P. Johnson, Donald Knowlton, Charles J. McKee, Gardner Tilton, Leonard W. Trager.

Boards, Commissions and Trustees

BOARD OF ADJUSTMENT:
 Harold E. Langley, Chairman; John S. Corbett, A. Clifford Hudson, Elwin L. Page, Shelby O. Walker.

BOARD OF AIRPORT COMMISSIONERS:
 Charles J. McKee, Chairman; Charles A. Bartlett, John N. Engel, Charles C. Hoagland, Edward L. Lovejoy, Donald J. McFarland, Robert W. Potter.

BOARD OF APPEALS — BUILDING CODE:
 Eugene F. Magenau, Chairman; George Bouley, Carroll Garland, A. Clifford Hudson, Arnold Perreton.

CITY PLANNING BOARD:
 Dudley W. Orr, Chairman; Edward E. Beane, Charles C. Davie, Douglas N. Everett, Warren H. Greene, A. Clifford Hudson, John B. Jameson, Charles J. McKee, Robert W. Potter.

Air mail direct to New York gets official send-off from Mayor and Postmaster.





Concord citizens registered to vote in three elections during the past year.

CITY CLERK

✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓
 ARTHUR E. ROBY *City Clerk*
 MARGARET A. SPENCER *Deputy City Clerk*
 1948 Expenditure \$11,967.38

✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓

Legislation curbing installment buying did not, to all appearances, cut down on the number of auto permits issued by the Office of the City Clerk. Receipts from this source rocketed to an all-time high of \$56,163.68. In fact, the City Clerk predicts that revenue from this source will be topped again in 1949, as more new cars become increasingly available.

In addition, the City Clerk is responsible for the collection of general fees, rents and other miscellaneous items. The total revenue collected from these sources amounted to \$20,648.98.

Vital Statistics

The City Clerk reported fewer births and marriages, as compared with an

increase in the numbers of deaths recorded.

	1947	1948
Births	1077	877
Marriages	451	385
Deaths	668	709

The birth rate exceeded the death rate for the third consecutive time in the history of the City of Concord. On the other hand, there has been a steady downward trend in the number of marriage licenses issued during the past two years.

For the first time, birth certificates were issued designed to fit into a purse or bill fold. Revenue from this source of income totaled \$315.81.

There was little let-up in the demand for certified copies of other vital statistical records during 1948. The department continued its practice of providing servicemen and their families such records without charge.

Board of Mayor and Aldermen

The Board of Mayor and Aldermen held 13 regular, four adjourned and

three special meetings during 1948. Eight public hearings were also scheduled and held during the year.

Twenty ordinances and 41 resolutions were enacted as compared to the enactment of ten ordinances and 35 resolutions in the preceeding year.

Board of Public Works

The Board of Public Works, during the year 1948, held 12 regular and eight special meetings. There were in addition, three hearings and one adjourned meeting. The major part of the Board's activity for the year was related to sidewalk construction, sewers, and installation of additional electric lights throughout the city.

State Bonus Papers

Although the City Clerk continued certification of state bonus papers, the number of applicants has dwindled appreciably. This service is demanded by statutory requirement relating to the payment of state bonuses to veterans of World War II.

Mortgages and Conditional Sales

Household commodities and appliances continued to become more plentiful during 1948. This trend is reflected, in part, by a pronounced in-

crease in fees taken for recording mortgages and conditional sales.

Revenue gained from recording mortgages totaled \$825.95, and \$562.45 for recording sales. Comparable figures for 1947 show receipts of \$762.80 and \$420.45 respectively from these two sources.

Elections

Three elections were held during 1948. On March 9, delegates to the Constitutional Convention and candidates to the National Conventions were elected. The State Primary preceded the national and state election held on November 2, 1948.

Conduct of the national election involved the processing of many applications for absentee ballots. Approximately 300 ballots were mailed to absentee voters in nearly every part of the world. The Office of the City Clerk continued its practice of assisting residents of the Home for the Aged, The New Hampshire Odd Fellows Home, and the Christian Science Pleasant View Home in the procurement of absentee ballots.

Election expenditures totaled \$7,250.43. This amount includes the printing of check lists, election officials' salaries, rentals, labor performed, and lunches for officials.

BIRTH CERTIFICATION	
The State of New Hampshire	
Town or City of	Concord, N.H.
Name	Mary Doe
Birth Date	June 1, 1900
Sex	Female
Birthplace	Concord STATE OF NEW HAMPSHIRE
Father's Name	John Doe
Mother's Maiden Name	Alice Doe
Date Record Filed	June 3, 1900
Date Issued	June 1, 1948
<i>This certifies that the above record is a true copy of facts recorded on Birth Record of the individual named hereon, said record being filed according to law.</i>	
By	<i>[Signature]</i>
	Town or City Clerk
Clerk of	Concord, N.H.

V.S. 6A

6-47-25M

ASSESSMENT

BOARD OF ASSESSORS

CLARENCE L. CLARK *Chairman*

ARTHUR F. HENRY

CLARENCE O. PHILBRICK

1948 Expenditure \$16,398.57

Real Property

Although there was considerable activity in the local real estate market during 1948 as compared with the amount of pre-war property exchange, a downward trend, first apparent in 1947, continued. Property transfers during the past year numbered 812, a decrease of 143 over the previous year. This figure represents an approximate seven per cent turnover of Concord's 12,000 parcels of real estate.

Two factors contributed largely to the decline in turnover in real property. A small relief in the local housing situation was one of these influences. The other contributing factor was caused by increased buyer resistance, which, in itself, may be reflective of a reversed trend.

The total number of building permits issued during the year was 230 as against 223 in 1947. Of the permits

Moving day is a big job for this Concord property owner.



issued, 133 were for new buildings and garages and 97 were for remodeling of old structures. Labor and building materials continued to become increasingly available and 1948 construction continued well above pre-war levels.

Assessed Valuations, Polls, Etc.

The total assessed valuation of property in Concord for the year 1948 was \$37,230,320.00. This figure was \$772,781.00 greater than the total for the previous year. The 1948 assessed valuation of property in Concord was the highest in the city's history.

The total number of taxable polls enumerated in 1948 was 11,859, as compared with 11,606 for the preceding year. During 1948 the number of tax-exempt veterans increased from 2,817 to 3,050. It is interesting to note that the increase in the number of taxable polls and tax-exempt veterans was nearly the same.

Polls and property valuations exempt from taxation totaled \$845,972.00, an increase of \$156,222.00 over the previous year. The latter amount is entirely an increase in veterans polls and property valuations.

EXEMPTIONS

Veterans	
Property valuation	\$836,850.00
Polls	6,100.00
Blind	
Property valuation	3,000.00
Polls	22.00
Total exemptions	\$845,972.00

The total number of shares of railroad stock held in Concord, which the state taxes and credits to the city was 4,069, which was 496 less than the total for 1947.

Tax Warrant

The 1948 tax warrant totaled \$1,749,517.43. This represented an increase of \$192,280.20 over the total for the previous year. The 1948 tax rate per \$1,000.00 of assessed valuation was \$45.92 in the city and \$48.90 in Penacook.

TAX COLLECTION

/ / / / / / / / / / / / / / /
 AMOS B. MORRISON Tax Collector
 1948 Expenditure \$9,826.58
 / / / / / / / / / / / / / / /

1948 Collections

The Tax Collector was handed a total warrant of \$1,749,517.43 to collect during 1948. This amount, the largest tax warrant ever submitted in the history of the City of Concord, ex-

ceeded the amount for 1947 by \$192,280.20. Approximately 92 per cent of the total 1948 tax warrant was collected during 1948. Of the total tax warrant submitted for collection, \$152,530.53 remained outstanding at the close of the year. The total amount of uncollected taxes against previous years was \$28,185.93, or \$2,540.32 more than the total remaining at the end of 1947. This increase is a reversed trend, and, in part, indicated a leveling off in the local economy.

The following tabulation shows the amount of uncollected taxes carried on the Tax Collector's books on December 31 of the past three years:

Year	As of Dec. 31, 1946	As of Dec. 31, 1947	As of Dec. 31, 1948
1939	\$1,268.47	\$1,044.91	\$995.45
1940	1,736.65	1,398.96	1,342.96
1941	1,874.13	1,532.95	1,433.91
1942	2,257.28	1,616.33	1,509.88
1943	1,832.93	1,395.21	1,259.90
1944	9,216.84	6,226.19	5,881.99
1945	12,875.65	8,523.59	7,879.01
1946	92,902.45	3,867.47	3,397.97
1947	123,869.82	4,484.96
1948	152,530.53
Total	\$123,964.40	\$149,515.43	\$180,716.56

Back Taxes

The amount of back taxes acquired by the City of Concord at the 1948 Tax Collector's sale was \$13,910.33, or

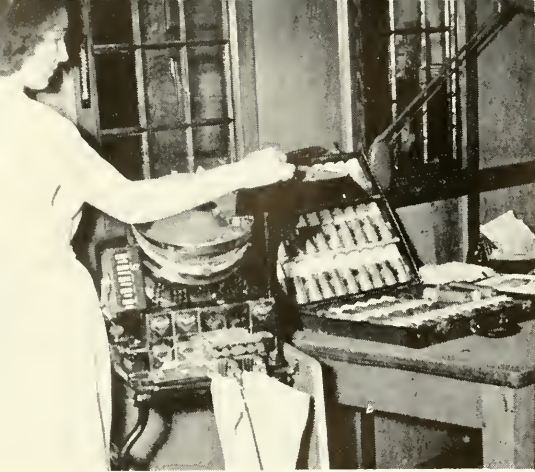
\$5,786.37 more than the total for the previous year. The status of the delinquent taxes as of December 31, 1948 is summarized in the following table:

Year	Amount Bought by City	Amount Redeemed	Abated by Assessors	Decided to City	Amount Unredeemed
1944	\$6,570.79	\$6,130.11	\$277.77	\$162.91
1945	4,877.84	4,606.01	102.80	80.14	\$88.89
1946	8,123.96	5,515.48	231.31	2,377.17
1947	13,910.33	5,348.22	282.27	8,279.84

Other Activity

The Tax Collector acting as City Real Estate Agent sold a limited number of pieces of tax-deed real estate during the year. Total receipts from

the sale and rent of property decided to the city amounted to \$1,546.71, contrasted with a total of \$931.57 realized from the sale and rent of tax-deed real estate during the previous year.



FINANCES

CARL H. FOSTER *City Treasurer*
 1948 Expenditure \$6,205.50

TRUSTEES OF TRUST FUNDS

HARRY H. DUDLEY
 CARL H. FOSTER
 I. REED GOURLEY

CARL H. FOSTER *Custodian*
 1948 Expenditure \$567.30

Bond Funds

The City's bonded indebtedness totaled \$810,000.00 on December 31, 1948. This, in effect, represented a departure from the "Pay as you go" method of financing. Among the factors contributing towards abandonment of the latter policy were the current necessity of purchasing new equipment and the need for construction of public works of a permanent nature.

A total of \$430,000.00 in new bonds was issued during the past year. Of this sum, \$230,000.00 were for the new fire and police signal system and \$200,000.00 were issued for equipment and improvements. Of the outstanding bond obligations, \$238,000.00 were school bonds, \$545,000.00 were municipal bonds and \$27,000.00 were water works bonds.

Total interest charges until maturity on the bonded debt amounted to \$123,226.25. Of this sum, \$91,035.00 represents interest on school bonds, \$30,470.00 interest on municipal bonds and \$1,721.25 interest on water works bonds. Bonds and notes were retired aggregating \$63,300.00.

General Fund

Total revenue for the year amounted to \$1,982,340.91 as against an estimated total of \$1,927,144.83. After deductions by transfer amounting to \$23,521.46, net revenue totaled \$1,958,819.45. Actual revenue exceeded estimated revenue by \$31,674.62.

Appropriations for 1948 totaled \$1,981,369.25, which together with \$238,849.90 carried forward from the previous year, \$51,696.10 in cash receipts and \$23,521.46 in transfers, brought the total amount of funds available up to \$2,295,436.71. Expenditures for the year amounted to \$1,968,572.71, leaving an unexpended balance of \$326,864.00, of which \$292,583.96 were carried forward to 1949 and \$34,280.04 were credited to surplus.

The City of Concord closed the year with an unappropriated current surplus of \$80,532.92.

Parking Meter Fund

Receipts from parking meters during 1948 totaled \$45,862.20. Daily intake was approximately \$150.00. Operating costs totaled \$14,054.91 and a sum of \$22,987.31 was expended for the purchase of meters.

Trust Funds

Trust fund assets totaled \$527,635.70 at the end of 1948. Of this sum, \$399,830.55 were cemetery funds, \$122,643.42 were library funds and \$5,161.73 represented miscellaneous trusts. Trust fund receipts totaled \$24,724.04 as against disbursements of \$21,022.08.

LEGAL SERVICE

↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑
GORDON S. LORD City Solicitor
1948 Expenditure \$2,671.75

Old Litigation

State of New Hampshire vs. 381.86 Acres of Land, James M. Sawyer et al. This was a proceeding to take by eminent domain certain land located in the Plains District in Concord for municipal airport uses. Action was instituted in April 1942 and a decree of the Superior Court, making final disposition of the case, issued in March 1948. Explanation of this protraction is to be found in the fact that some of the former owners of the land refused to accept the damages awarded to them by the commissioners, appointed by the Court to determine the value of the land taken, or to prosecute an appeal from the awards. In other instances the owners were found only after extensive search and in a few cases it has been impossible to locate the title holders of portions of this property.

Roland St. Onge vs. City of Concord. In this case the plaintiff applied to the Zoning Board of Adjustment for leave to convert a four family building located in a general residence district into a six family unit. The Zoning Ordinance expressly prohibits the use of any building in a general residence district for more than four families. The board refused to grant the permit and the plaintiff appealed to the Superior Court. This Court ruled that the Zoning Board was in error and that the permit should have been granted. Confronted with an order that a use specifically prohibited by the ordinance was in fact permissible, the City appealed. The decision of the lower court was affirmed by the Supreme Court. Following its

decision, the Supreme Court concluded to review the case anew. Upon reconsideration the former result was affirmed.

Page Belting Company vs. City of Concord was an appeal from the allowance of compensation for the taking of real estate for the use as a highway by eminent domain proceedings. The location of the proposed highway was changed so that no property of the petitioner is to be taken. The case will be dismissed by agreement of the parties.

Concord Electric Company vs. City of Concord was a petition for an award of compensation for the alleged taking by eminent domain proceedings of an easement owned by the petitioner. The proceeding was dismissed by agreement of the parties.

New Litigation

Criterion Service Inc. vs. City of Concord. This was an appeal from an order of the Zoning Board of Adjustment denying to the petitioner a permit to maintain poster panels on premises located in general residence and local business districts. Hearing on this case was postponed pending final disposition of the St. Onge case. (See above.)

Colonial Realty Company vs. City of Concord. The Colonial Realty Company applied to the Board of Public Works for a permit to establish a driveway connecting its property with North Main Street at a specified location situated northerly from Bridge Street. The Board of Public Works declined to grant the permit at the requested location and the petitioner appealed.

Concord Electric Company vs. City of Concord. This was a petition for an award of damages resulting from the taking by the City of Concord, through eminent domain proceedings, of certain land for highway purposes in which the petitioner claims to own certain rights.

WEIGHTS and MEASURES

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JAMES S. NORRIS *City Sealer*
 1948 Expenditure \$1,717.90

↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑ ↑

When you drive your car to a service station and say "fill 'er up," you reflect the confidence with which the general public makes its every day purchases. A large part of this confidence may be traced back to the City Sealer's inconspicuous program of checks made of weighing and measuring devices. This is a continuous program which includes inspection of everything ranging from pre-packaged pork chops to the grease dispensers used at your garage.

Improvement Noted

During his many tours of inspection in 1948, the City Sealer noted a marked improvement in scales and pumps being used by merchandisers throughout the City. This improved condition is in large part due to the ability to get any replacement of small parts which during the war years were very often almost impossible to get.

Packages

In view of the constantly increasing popularity of pre-packaged commodities with both the general public and store managers, the City Sealer carries on an active program of re-weigh-

ing packages. The consumer benefits from double protection. In addition to the department's careful inspection of packaged food stuffs, state law requires packaged foods to be plainly marked with the net weight of the contained commodity.

The City Sealer reported discovery of only a few discrepancies during 1948 and reported that few complaints were received from customers regarding quality or quantity of food stuffs in containers.

Inspections

The City Sealer made more than 1200 inspections during 1948. It is interesting to note that in addition to regular routine inspections, there were a number of special requests from physicians and hospitals to test scales and weights. Requests of a special nature are always complied with by the department.

Cart bodies used in the sale of wood were measured and inspected. In a number of cases, the City Sealer consulted with owners and advised where and how to correct length or height in order to meet the legal requirements.

Before applying for licenses to buy and sell, junk dealers are required by law to have their scales tested and sealed before applying for their licenses. Acting in the interests of the general public, the necessary inspections were made.

The following table summarizes the department's inspection activities for the year ending December 31, 1948.

	INSPECTIONS DURING 1948			
	<i>Correct</i>	<i>Adjusted</i>	<i>Condemned</i>	<i>Idle</i>
Scales	302	76	9	0
Weights	11	0	0	0
Liquid Measures	72	0	0	0
Gas Pumps	187	7	1	11
Kerosene Pumps	16	1	0	0
Grease Dispensers	68	0	0	0
Oil Bottles	262	0	0	0
Tank Trucks	17	0	0	0
Truck Meters	2	1	0	0
Package Re-weighs	215	0	0	0
Cart Bodies	12	0	0	0

PLANNING

CITY PLANNING BOARD

DUDLEY W. ORR, *Chairman*
 EDWARD E. BEANE
 CHARLES C. DAVIE
 DOUGLAS N. EVERETT
 WARREN H. GREENE
 A. CLIFFORD HUDSON
 JOHN B. JAMESON
 HON. CHARLES J. MCKEE
 ROBERT W. POTTER

GUSTAF H. LEHTINEN *Director*
 1948 Expenditure \$8,379.07

Zoning

Four requests for changes in the Zoning Map of the City of Concord were considered by the City Planning Board during 1948. Of these, only one, a proposed change of district from single residence to general residence of a section of the state hospital lot on Clinton Street, was approved by the board. The three changes which failed approval were the rezoning from general residence to local business of a section of Fosterville, the rezoning from general residence and agricultural to commercial of a tract of land on South Main Street in Penacook, and the rezoning of the Penacook Lake watershed from agricultural to a special watershed district.

Subdivisions

Considerable new subdivision activity was noted during the year. The Planning Board processed and approved plans of three subdivisions involving approximately 300 house lots. The areas platted were Conant Park on South Street, the Winant property on Pleasant Street and the state hospital lot on Clinton Street. The board also approved sale by the city of a four-lot subdivision in Deer Park.

Various studies made by the Planning Board in recent years have clearly indicated the adverse effects on city finances of premature subdivision. Con-

tinuing subdivision activity of this type has pointed up a need for the establishment of controls in the interest of orderly community growth. Toward this end, the Board of Aldermen requested the Planning Board to prepare rules and regulations for the subdivision of land. Work on this project has been started and a recommended procedure will be forthcoming early in 1949.

Land Use and Housing

A recent survey by the board indicates that in the 16-month period from January 1946 to May 1948, 8,686 feet of frontage along streets with full city facilities was utilized for construction of 98 new units, all dwellings but two. This use of existing vacant frontage represents about ten per cent of the total available, a gain in land use that can be attributed in large part to the policy of accepting no new streets unless the petitioners pay installation costs.

There were few if any signs of a letup in the housing shortage during 1948. The April census showed a total of 104 vacant dwelling units, the lowest figure since 1938. Of this number, approximately one-third were untenable dwellings; the remainder represented a normal turnover in occupancy.

Streets and Highways

New street layouts were approved by the Planning Board in connection with the three subdivisions previously mentioned. In each instance, it was recommended that the subdivider pay the cost of initial improvements. The board also gave its approval to a revised layout of access highways from Eastman Street and Ferry Street to the Concord throughpass.

In the matter of rural highway betterment, plans prepared by the City Engineer for the relocation of sections of Little Pond Road and Lake View Drive near Penacook Lake were approved in principle. The relocation



of Elm Street via Riverhill Avenue, previously considered in 1947, was approved for inclusion in the town road aid program at a conveniently feasible future date.

A number of problems relating to unused roads were studied. The board recommended the discontinuance of a highway leading from Penacook Lake at the site of the old Holden dam to Hutchins Street. Also recommended for abandonment were Guild Street and Holly Avenue located in the south-end section of the city proper. The board advised against re-establishing the Old River Road which formerly ran along the westerly bank of the Merrimack River southerly of Hammond Street.

At the request of the State Highway Department, a survey of municipal highway needs was conducted in cooperation with the City Engineer. It was determined that 10.6 miles of urban primary and secondary highways in Concord were in need of reconstruction. The cost of this work was estimated at \$859,000.00.

Parks

Two problems involving park abandonment were referred to the Planning Board during the year. The first pertained to the discontinuance of West Garden on North Main Street in favor of its use by the Red Cross as a site for a new chapter house; the second related to the sale of four house lots in the Bow Street section of Deer Park. In both instances, the board found in favor of abandonment and recommended that the official map be amended accordingly.

Airport

At the request of the Board of Airport Commissioners, the Planning Board studied the feasibility of enlarging the airport administration building for office space purposes. The requirements of existing and potential occupants were surveyed. As the result of

this investigation, the board concluded that expanded facilities were justified and preliminary plans were drawn for an addition of sufficient size to meet the indicated demand. These were transmitted to the Airport Commission with the recommendation that the building addition project should be added to the master plan of airport development.

Capital Budget

The Planning Board's assistance was sought by the Finance Committee in the preparation of a six-year financial plan for the City of Concord. The total estimated cost of capital work for the six-year period as submitted by the various municipal departments was \$1,325,987.00. Of this amount, \$490,380.00 represented outlays during 1948. The board recommended that the full participation of the Board of Education in the capital budget program should be secured in order that the procedure could be used effectively in stabilizing the tax rate.

Aerial Survey

For several years, the Planning Board has recognized a need for an aerial survey of the city for general planning purposes. During the year, funds were made available by the Board of Aldermen and Fairchild Aerial Surveys of New York were employed for the survey. The work was completed late in the year at a cost of \$2,656.00. Contact prints at a scale of one inch equals 1,000 feet of the entire area of the city, and at a scale of one inch equals 600 feet of the city proper, are now available for third-dimension studies. Also on file are enlargements of the entire city area at one inch equals 200 feet and of the city proper at one inch equals 100 feet. These photographs will be of inestimable value in facilitating the work of the board as well as that of other city departments, particularly the Engineering Department and the Board of Assessors.



Parked baby carriages bear mute testimony to popularity of Well-Baby Clinic.

PUBLIC HEALTH and SANITATION

♣ ♣

BOARD OF HEALTH

HON. CHARLES J. MCKEE, *Chairman*
 PIERRE A. BOUCHER, M.D.
 THOMAS M. DUDLEY, M.D.
 CLINTON R. MULLINS, M.D.

WALTER C. ROWE, M.D. *Health Officer*
 AUSTIN B. PRESBY *Milk Inspector*
 1948 Expenditure \$9,308.52

♣ ♣

... PUBLIC HEALTH AND SANITATION

Health Conditions

The year 1948 was an eventful one for the Health Department. Health conditions showed a general improvement and there was a reduction in the incidence of communicable diseases.

Only two cases of scarlet fever were reported to the Health Department dur-

ing the past year as against 14 during 1947 and 36 during 1946. Measles continued to be most predominant, if not popular, type of communicable disease. A small number of scattered cases of whooping cough and chicken pox were reported during the past year. Two resident cases of poliomyelitis were reported during 1948, but in both instances the cases were very mild.

The department reports that new drugs have been of considerable benefit in treating certain communicable diseases. In several cases the use of the drugs made it possible to shorten the quarantine period.

Immunization Clinics

The Health Department assisted the Concord District Nursing Association at the monthly clinics held on the second Tuesday of each month. A total of 474 children received the immunizing treatment for whooping cough,



"Weighing in" is an important part of this young man's program for good living.

diphtheria and tetanus during 1948. An additional 78 children were vaccinated against smallpox by the Health Officer.

Although concrete evidence cannot be offered to substantiate the theory that the reduction in the amount of communicable diseases noted during the past year was, in part, the result of the immunization program, it may be assumed that it might have been a contributing factor towards the unusually good health conditions which prevailed in Concord during 1948.

Sanitation Program

The routine inspection of restaurants and other establishments where food is served has resulted in constantly improving conditions and higher standards of cleanliness in Concord eating establishments. Basic to the sanitation program are the periodic swab rinse tests of glasses, cups and utensils, con-

ducted by the Health Department. If inspections indicate below-standard conditions of cleanliness, inspections are repeated until improvement is apparent.

Federal Aid

The Concord Health Department wishes to express its appreciation to the United States Public Health Service for continuing to make available to the city a full-time health engineer.

Objectives

The aim of the Health Department is to make our city a clean and healthy place in which to live. The department promotes sanitation and cleanliness through advice, demonstrations and follow-up work; and helps to control communicable diseases by teaching techniques for prevention of the spread of these diseases.

Vital Statistics

A total of 709 deaths in Concord during 1948 was recorded by the department. This figure represented an increase of 48 over the total for 1947. The entire increase can be wholly attributed to the non-resident category representing institutional deaths. Of the deaths recorded in 1948, 297 were residents, and 412 non-residents, as compared to 297 and 364 respectively for the year 1947.

Presented herewith in summary form is a tabulation showing the number of resident deaths from the seven most common causes during the past five year period.

	1944	1945	1946	1947	1948
Diseases of the circulatory system	109	108	111	127	139
Cancer and other malignant tumors	42	37	37	45	40
Nephritis	21	16	7	13	13
Accidental deaths	12	10	24	18	14
Pneumonia	4	10	13	12	11
Diabetes mellitus	11	8	14	9	8
Tuberculosis	2	9	5	3	4

Appointment

Dr. Walter C. Rowe was appointed Health Officer in January, to fill the unexpired term of Dr. Donald G. Barton. Dr. Rowe served in the same capacity during the war years.

. . . MILK CONTROL

Consumption

The price of milk advanced three times during 1948 to an all-time high. At the same time, the sale of milk increased over last year by approximately 756 quarts daily. The average daily consumption of fluid milk in Concord was 15,735 quarts. Of this amount, 13,040 quarts were pasteurized and 2,695 quarts were raw milk.

The trend during the past year was to use more milk and less cream, brought about principally by price increases. Sales of grade "A" milk, vitamin "D" milk and homogenized milk continued to increase.

Production

Local milk producers reported a 14 per cent rise in production costs during the first 8 months of 1948. Many producers were compelled to sell milch cows for slaughter in view of the fact that feed prices had increased, farm wages had risen, and machinery and fertilizers continued to rise in cost throughout the year. As a result of these factors, the cow population within the natural milk shed of Concord is the lowest since 1930.

In fact, nine local producers went out of business during 1948, whereas only four new producers were permitted to wholesale their products. A total of 154 producers located within an 18-mile radius of Concord supplied milk to the city. Approximately 972 quarts daily were received from plants outside of this area. The sources of this milk are inspected by other health authorities.

Cleanliness Double-Checked

Every precaution is taken by the Milk Inspector to protect the consumer. As a part of this program all cows producing milk sold in the local market receive both tuberculin and Bangs disease tests, through the cooperation of the New Hampshire Department of Agriculture. All animals that react to these tests are sold for slaughter to federally inspected abattoirs. These testing services are performed free of charge.

Cleanliness of stables and milk rooms is stressed by the Milk Inspector. Periodic whitewashing of cow stables is required by the department. Through use of DDT spray, local producers have been able to keep stables and milk rooms relatively free from flies.

The use of a chemical powder by all producers for washing dairy utensils is another sanitation safeguard. The thermostatically controlled electric coolers used by all wholesale producers must be kept clean at all times.

Milk samples are taken at dairy for analysis by milk inspector.



Tests and Inspections

It is the Milk Inspector's responsibility to insure production of quality milk for local consumption. This includes detailed inspection at the dairy, as well as at the plant where the milk is received, processed, and distributed.

To determine the quality and cleanliness of milk delivered by the dairymen to the plant, a sample of the milk was collected directly from the cans of each producer and subjected to bacteriological and chemical tests at the department laboratory. After analysis the results are filed with the Board of Health. During 1948, there were 1,514 samples of milk analyzed.

Another major activity of the department is the conducting of periodic swab-rinse tests of glassware, silverware and other articles used in local eating establishments. A total of 115 inspections of eating establishments were made during 1948. In general good results were obtained in the majority of public eating places inspected. However, nearly four per cent of Concord's eating places showed undesirable conditions. It is anticipated that continued close, intelligent cooperation will correct this situation in the near future.

Other inspections made by the de-

partment during 1948 included 580 dairy and 205 milk plant inspections. In addition 34 milk trucks were inspected.

Cream

During 1948 the local sale of heavy (40%) cream averaged 425 quarts daily, which was 40 quarts less per day than last year. Of this total 378 quarts were pasteurized and 47 quarts were raw cream. The average daily consumption of both pasteurized and raw cream decreased due to price increases.

For the most part, the quality of cream sold in Concord during the year was better than last year. The greater portion of cream sold in Concord arrived from the Middle West and will continue to arrive from the West as long as there is no surplus milk in this area.

Chocolate Milk

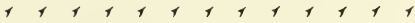
There was approximately 360 quarts of chocolate milk sold per day in Concord as compared to 265 quarts daily average last year, an increase of 68.57 per cent over the previous year. The chocolate milk drink as manufactured and distributed by the various milk plants met with all the requirements as to bacterial standards and chemical constituents.





Action-a-plenty at White Park.

RECREATION



PLAYGROUND COMMITTEE

THOMAS B. JENNINGS, *Chairman*
 JOHN M. ALLEN
 JOHN E. DAVIS
 CLARENCE A. DROWN
 WILLIAM J. FLYNN

PAUL G. CROWELL *Supervisor*
 1948 Expenditures \$19,174.02



. . . PLAYGROUNDS AND BATH

For many years the aldermanic Playground Committee performed the vital and necessary job of administering the city's play areas. On August 11, 1948, the Board of Alderman adopted a resolution transferring all duties and activities of the Playground Committee to the City Recreation Commission, effective January 1, 1949.

This action was, in part, the result of a study made by the National Recreation Association of New York City at the request of the Playground Commit-

tee of the Board of Aldermen to determine the ways and means of securing maximum use of Concord's recreational resources.

With the abolition of the Playground Committee, all policy-making responsibility for public recreation will be vested in a single administrative agency.

Improvements

During 1948, a considerable amount of improvement to several play-areas was accomplished. The ball diamond at the Robert W. Reed Playground was graded as was the ball diamond at the Rolfe Field, Penacook.

In an effort to maintain satisfactory hockey rink conditions, the rinks at both White Park and Penacook were regraded.

Summer Activities

School vacation-time is boom-time at Concord's playgrounds. Swimming and baseball continued to lead the popularity parade.



Members of Recreation Commission study findings of the National Recreation Commission.

The American Red Cross supplied instructors for two periods a week at all of the city's swimming pools. An additional swimming facility was again made available by authorities at St. Paul's School. Supervised swimming activities were conducted at their pond during the entire summer season.

Another top-favorite of the summer season was the annual Fourth of July celebration. Festivities on the Fourth included a children's party at White Park in the afternoon and evening fireworks at the Camp Grounds on the Plains.

Attendance

Attendance at eleven play-areas totaled 56,853 during 1948. Average weekly attendance was 5,168. These statistics apply to the summer season only.

Until provisions are made for supervision of the winter sports areas, it will be impossible to estimate total winter attendance. Spot-checks have indicated that substantial numbers of people avail themselves of the city's winter sport facilities.

RECREATION COMMISSION

LEIGH S. HALL, *Chairman*
 RUEL N. COLBY
 WILLIAM D. HALLER
 CHESTER G. LARSON
 HON. CHARLES J. MCKEE

1948 Expenditures	\$10,789.45
1948 Receipts	7,231.90
Net Cost to City	3,557.55



Finances

Total receipts from 1948 operations at Beaver Meadow and the Memorial Athletic Field amounted to \$7,231.90. Of this amount, \$5,271.89 represented golf fees, \$1,960.01 rental charges and concessions at Memorial Field. The Commission received a 1948 appropriation of \$10,535.00 from the City Government.

Routine expenditures for the year amounted to \$10,789.45 of which \$7,533.65 was spent at Beaver Meadow, \$3,020.55 at Memorial Field, and \$235.25 at Russell Pond Winter Sports Area. In addition to these expenditures approximately \$493.08 was ex-

pended from the capital budget for the Russell Pond Area.

Beaver Meadow Golf Course

The club facilities and the nine hole golf course at Beaver Meadow continued to be used to full capacity during the entire golfing season. There were 128 senior and 12 junior season ticket holders. There was a noticeable increase in the number of juniors using the course for both day fees and season memberships. Daily golf fees amounted to \$2,360.20 for the season.

A total of approximately \$2,000 was spent for a special grass seed mixture and Milorganite fertilizer which was applied to the fairways under expert supervision in an attempt to improve the fairways. This treatment is to be continued throughout the 1949 season. The greens have been maintained in excellent condition. It is planned to install a new modern hot water system to overcome the shortage of hot water which has existed in previous years.

The club manager and groundskeeper continued to operate the club house and course in a gratifying and efficient manner.

Memorial Field

The football field at Memorial Field was used by both high schools and New England College. The popularity of night games increased the receipts over previous years. New loam and fertilizer was applied to the football field and grassed areas under a general improvement program.

During the summer the field was used extensively for organized after-supper softball. Constant use was also made of the six tennis courts available at the field.

Russell Pond Area

A bulldozer was used to regrade the new open slope at Russell Pond Area. The ski jump was repaired and painted where necessary. A substantial saving to the city was possible through the active cooperation of the Concord Ski Club which, by regular organized work parties, assisted in the grading of the slope and repairing of the jump. A privately owned and operated ski tow was installed which services the new open slope and existing trails. These improvements have resulted in a greatly increased use of this area.

Reorganization of Commission

A study was made by the National Recreation Association, at the request of the Board of Aldermen, of the existing public recreational facilities and organizations in the City of Concord. These proposed recommendations were considered by a Citizens Committee appointed by the Mayor. This committee recommended to the Board of Aldermen the consolidation of the Aldermanic Playground Committee and the Recreation Commission into one Commission which would have jurisdiction over all public recreation in the City of Concord. The Aldermen voted to amend the revised ordinances to establish a new Recreation Commission.

The City Auditorium is a major recreational facility.





Library patrons read and relax in comfortable periodical room.

PUBLIC LIBRARY

BOARD OF LIBRARY TRUSTEES

WILLIS D. THOMPSON, JR., *Chairman*
 FRANCIS E. BEER
 HAROLD W. BRIDGE
 JOSEPH J. COMI
 JOHN F. MCEACHRAN
 MRS. EUGENE F. MAGENAU
 ALVAH W. SULLOWAY
 MRS. ROBERT W. UPTON

R. KEITH DOMS *Librarian*
 1948 Expenditure \$54,868.21

Circulation

Library patrons carried home a mountain of books during 1948. If the 185,247 books borrowed were stacked in one pile, it would tower nearly 4.4 miles into the sky. The 1948 circulation represented an increase of 15,587 over the total number of books circulated in the preceding year.

In general, this was a healthy increase with gains in adult non-fiction, adult fiction and books for children. It reflects an ever-increasing awareness of the library's value to all age-levels of the community.

Children's Work

The library, as an agency of informal education, must contend with the problem created by the large post-war baby crop of increased number of children in outlying areas. For that reason, an intensified school library service program was adopted early in 1948 in an effort to bring more books to those children who are not within walking distance of the library. The Children's Department circulation increased nearly 6,000 over the previous year, including books borrowed by children at ten elementary schools.

A movie projector was purchased from library trust funds to supplement

the well-attended Saturday morning story hour. Films are shown once a month to two different age-groups.

During the summer months, a highly successful "Fishing for Books" summer-reading club was conducted for children. It is interesting to note that this group read considerably more non-fiction than fiction.

Other activities included many visits to the children's room by classes from various schools, as well as a gala observation of Book Week.

Young People's Work

One of the library's main objectives in its work with young people is to encourage reading for pleasure, together with developing an interest in the many fields of literature. Towards that end, two reading clubs were organized when school opened in the fall. Both

the Junior and Senior Reading Clubs have been active and the members have profited from their association with books and new friends.

During the past year, 225 junior high school students made a total of 32 class visits to the Young People's Room for instruction in the use of the card catalog and reference books. This instruction is of considerable assistance to them in preparing regular school assignments.

The Young People's Librarian actively promoted the reading of good books on the library's weekly radio program, "Do You Know Books." Of a total of 18 broadcasts, the reading clubs participated in seven of them and on two occasions children's books were reviewed by the Children's Librarian. Also several New Hampshire authors and artists were interviewed.



"It was the night before Christmas."



Concord Hospital patients look forward to weekly visits of Book Cart.

Branches

During the past year, due to increased enrollment, it was necessary to move the Concord Heights Branch Library from the Dame School to the basement of Immanuel Chapel on Grove Street.

Adult library service was suspended in East Concord until such time when a more central location is available. A mobile library unit could effectively bring high quality library service to this particular community.

Library service to the two units of Concord Hospital was greatly expanded during 1948. Circulation totaled 2,570 for the year as compared with the 1947 total of 603.

A committee of Penacook women provided the man-power for story hours at the Penacook Branch Library until a member of the library staff became available to provide this service. The cooperation of this local committee is appreciated. Also it was possible for the Penacook Librarian to attend the

New Hampshire-Vermont Library Institute.

Reference Work

Various physical changes made in the Reference Department in 1948 were designed to increase the department's efficiency in its all-important task of supplying patrons with requested information on every conceivable subject.

In line with its goal of fostering public relations, the department through the media of exhibits, lectures, radio and the press contributed much toward favorable library publicity.

A critical, but elastic, policy is observed at all times in making accessible books and materials that will make for more comprehensive and more practical public service.

Registration and Collection

Eleven thousand, nine hundred and thirty-nine children and adults are registered borrowers at the main library and at the Penacook Branch Library.

Nearly 79 per cent of this total live within a one-mile radius of the main library. During 1948, a total of 2,046 registrations and re-registrations was recorded.

The library added 4,077 books during 1948. Of this number 1,112 were children's books. The library's total book collection numbered 53,697 volumes at the end of the year.

Survey

A survey of the geographical distribution of library users was made which pointed out the real need for a mobile book unit in Concord. A unit of this type is the most economical and effective way of serving Concord's 64 square mile area. Children unable to come to the main library would particularly benefit from this type of service.

General Activities

The library's meeting room facilities continued to be heavily utilized with more than 130 meetings scheduled for 1948.

As an added service to the City of Concord, the Board of Library Trustees

assumed responsibility for the publication of the City Report. Although it may appear unique, several metropolitan libraries perform this function.

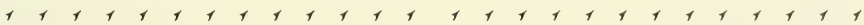
The library is indebted to the local press and radio for their cooperation in furthering increased usage of the library's services and facilities.

The many books and periodicals donated by friends of the library have strengthened the book collection and were appreciated. The continued cooperation of the many city departments during 1948, as always, often made possible the saving of both money and time.

Finances

The library system was operated at a total cost of \$54,868.21 during 1948. Of this sum, \$30,195.90 represented salaries paid to employees and \$8,684.27, expenditures for books and periodicals.

Library income from sources other than taxation amounted to \$15,868.04 during 1948. This figure included \$13,616.65 in trust fund earnings and \$2,251.39 in fines.



RELIEF

CITY RELIEF BOARD

JOHN E. DAVIS, *Chairman*
 CHARLES A. BARTLETT
 JOHN M. ALLEN

PARKER L. HANCOCK *Overseer of the Poor*
 CHARLES P. COAKLEY .. *Overseer of the Poor*
 (Ward 1)

1948 Expenditures:	
City	\$59,566.89
Penacook	7,868.54



General Trend

Again in 1948, as has been true for the past five years, a large percentage of relief cases and expenditures were the result of old age, sickness, accidents,

and marital difficulties. Other contributing factors are indicated in the drawing, which accompanies this report. During the last two months of the year, several individuals and families needed relief because of unemployment—a significant problem again for the first time since early 1942. In the final months of 1948, a steadily increasing case load was experienced. Many men had been laid off their jobs, and were unable to find other work. Unemployment benefits were in many cases inadequate, or in some cases so slow in coming through that many families had to apply for public assistance.

The Department had an unusually large number of requests for the place-

ment of children. In nearly every case the child needed placement because of a breakdown in the family life. With these child welfare problems, the department received valuable assistance and cooperation from the State Department of Public Welfare and the Family Service Society. Constant attempts are being made to rehabilitate these families and wherever possible, to reunite these families and return the children to their own home.

Administration

The City Relief Department is the agency which has been created by the City government to carry out the tax supported public assistance and social work program for the City of Concord. Merrimack County also uses this same agency for those individuals and families living in Concord who are relief responsibilities of the County. This arrangement eliminates duplications. Merrimack County and the City of Concord share equally all administrative costs. The County repays the City on a monthly basis for money expended on County cases.

Old Age Assistance

For the first time since 1936, when the present Old Age Assistance plan was started, there appeared to be a leveling off in the number of persons receiving this type of aid. In January, there were 253 persons receiving Old Age Assistance, and in December, the Old Age Assistance case load was 250. The monthly average was 248. If present plans materialize for more adequate social security benefits with broader coverage, a steadily decreasing number of persons who will need this type of public assistance may be anticipated.

Although this program is administered by the State Public Welfare Department, each case chargeable to the City of Concord is discussed with the State case worker prior to its acceptance

by the Overseer. The list of persons receiving this type of aid is reviewed monthly.

Old Age Assistance is granted by means of a cash (check) grant, issued twice a month. In order to enable those individuals who are dependent upon this type of aid to meet the rising cost of living, it was necessary to increase the amount of the grant for each Old Age Assistance recipient chargeable to the City of Concord. The city's share in this program for the year 1948, amounted to \$34,895, as compared to \$29,075 in 1947.

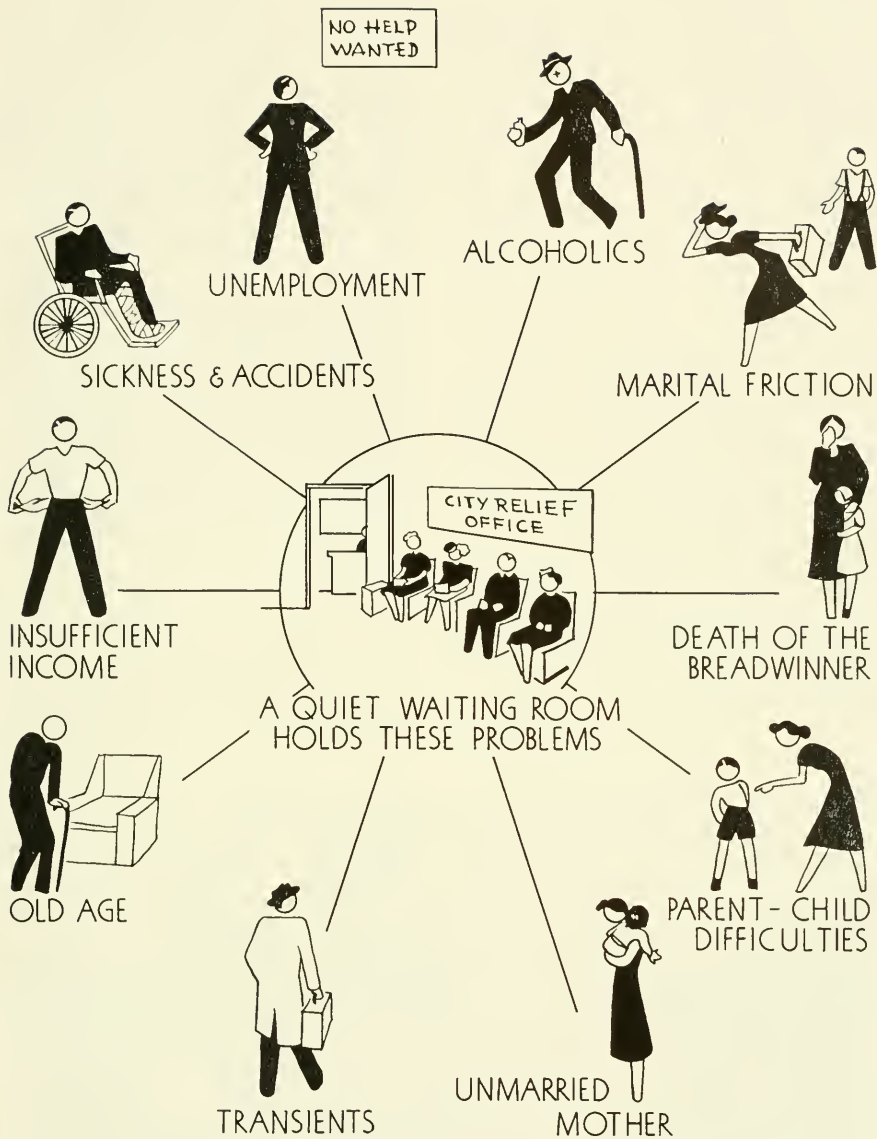
The following table shows the trend in Old Age Assistance both as to number of cases and costs.

<i>Year</i>	<i>Ave. Number of Cases</i>	<i>Cost to City</i>
1941	156	\$10,378.24
1942	176	12,450.02
1943	177	15,070.96
1944	178	16,124.91
1945	189	19,118.00
1946	214	25,221.00
1947	232	29,075.00
1948	248	34,895.67

Relief Costs

The total cost of City relief during 1948 was \$67,435.43, of which \$7,868.54 were expended in Penacook and \$59,566.89 were expended in the remainder of the city. Direct relief expenditures for groceries, milk, fuel, rent, board and care of adults, board and care of children, medicine, clothing, funerals and cash allowances amounted to \$15,237.11. Expenditures for similar items for dependent soldiers totaled \$3,632.39. A total of \$34,895.67 was spent for old age assistance, and an additional \$5,962.16 was expended for hospitalization of poor and indigent persons.

County relief costs during 1948 totaled \$33,768.64. Of this amount, \$22,174.33 represented direct county relief and \$5,542.61 aid to dependent soldiers.



TYPES OF PROBLEMS MET IN THE CITY RELIEF OFFICE

Relief Load

There were 52 city relief cases representing 93 persons on the department's rolls at the end of the year. This represented an increase of 17 cases and 39 persons from the total at the beginning of the year.

County relief cases at the close of 1948 numbered 54 with 143 persons represented. This was 3 cases and 19 persons more than the number on file in January.

Throughout the year public assistance was granted to 123 different city cases representing 284 persons, and 102 county cases representing 321 persons. This makes a combined total of 225 cases representing 605 persons.

In addition, aid and assistance and transportation was given to 13 transients. Counseling, and other services were given to 12 cases who were in need of social case work service, but were not in need of any financial help. These 25 cases are not included in the above.

Medical Care and Hospitalization

Poor health is often the cause of dependency. In some cases, it has been found that persons were unemployed and on relief because they could not afford medical attention to correct some obvious or hidden condition affecting health. It has been the policy of the department as a part of its program of rehabilitation to provide medical care and hospitalization for clients and wherever possible to correct any condition of health which may be the cause of non-employment.

An increased number of requests were received for hospitalization at public expense. A total of 830 days care was provided for poor and indigent persons at the Concord Hospital. The city's share of this undertaking was 396 days and the county's share, 434 days. Additional hospital care at public expense was provided to individuals at the Merrimack County Hospital, the Mary Hitchcock Hospital in Hanover, and the Massachusetts General Hospital in Boston.

Main Street proves ideal for Boy Scouts' semaphore practice.





New apparatus records all incoming radio, telephone and call box communications.

POLICE PROTECTION

POLICE COMMISSION

DANIEL J. SHEA, *Chairman*
 M. HARRISON DUFFY
 GUY A. SWENSON

ARTHUR W. McISAAC *Chief of Police*
 J. EDWARD SILVA *Deputy Chief of Police*
 1948 Operating Expenditures \$124,791.01
 1948 Equipment and Improvement
 Expenditures 4,824.89

Crime Data

Arrests during 1948 totaled 4,512, an increase of 74 over 1947. Minor complaints for the year totaled 7,332. This represented an increase of 1,888 over 1947.

Presented in the following table is a classification by type and number of the criminal cases handled by the

Police Department during 1948. The number of minor daily complaints is included.

CRIMINAL CASES DURING 1948

Classification

PERSONS CHARGED — FELONIES

Rape	1
Robbery	1
Aggravated Assault	3
Burglary — breaking and/or enter- ing	19
Larceny — theft	57
Auto Theft	10
Forgery	4
Embezzlement and Fraud	3

Total 98

PERSONS CHARGED — MISDEMEANORS

Assaults	7
Weapons: Carrying, possessing, etc.	3
Sex Offenses	4
Offenses against family and chil- dren	1
Drunkenness	293
Disorderly Conduct	32
Vagrancy	3
Gambling	1
Driving while intoxicated	28
Road and Driving Laws	436
Parking Violations	3,326
Motor Vehicle Laws	236
Other Offenses	43
Suspicion or held for investigation	1

Total 4,414

Grand Total 4,512

Active Cases for Year 200

Total 4,712

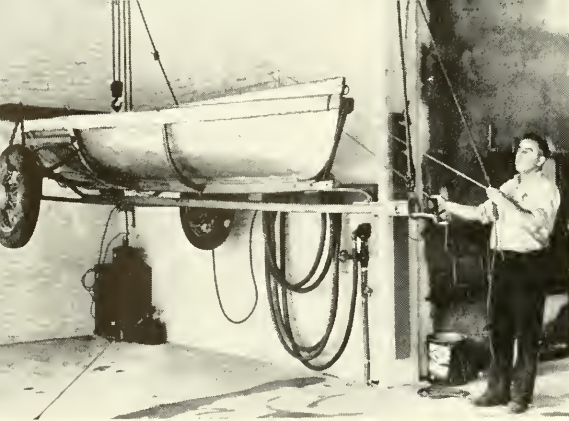
Minor Complaints 7,332

Grand Total of Offenses and Com-
plaints 12,044

During the year, property reported stolen totaled \$30,482.93. The department recovered \$18,652.31 worth of stolen property.

Finances

The City appropriated \$129,997.27 for Police Department purposes for the year 1948. Of this sum, \$124,791.01 represented operating costs and \$4,824.89 capital expenditures. A breakdown of capital costs shows \$3,825.00 expended for a new combination am-



Electric hoist does work of six men in 45 seconds.

balance and patrol wagon, and \$999.89 for changing the heating system.

The department's unexpended balance at the end of the year totaled \$381.37. This sum together with earnings of \$1,947.93 was returned to the City Treasurer.

Personnel

There were several changes made in the Police Department personnel during the past year. One Inspector and one Sergeant were added for better supervision of the men on the streets. Two regular and seven special policemen were appointed during 1948. Two regular and five special patrolmen resigned during the year. A Senior Clerk and Clerk-Typist were appointed to work in the Bureau of Records.

Traffic

The amount of traffic continued to show a marked increase during 1948. Traffic violations increased proportionately. Part of this increase is a direct result of increased through traffic.

The department investigated 499 automobile accidents during 1948, which represented a seven per cent increase over the total for 1947. Four fatalities occurred and 141 persons were injured during 1948. These figures show that the year 1948 was a most unsatisfactory one from the standpoint of highway traffic safety.

Safety

Due to the increase in the accident rate, combined with the increasing flow of traffic, the department has intensified its safety program.

A great deal of time was spent on safety lectures throughout the schools and traffic patrols, established in 1946 at all the City's grammar schools, were continued.

Full cooperation has been extended to the Concord Safety Council in its effort to cope with this serious problem and will continue the battle to lessen traffic accidents in the future.

Parking Meters

At the close of the year, there were 526 Dual Automatic Parking Meters in operation in congested business areas of the City. Although the parking meters are not the final solution to the parking problem, they have greatly relieved the acuteness of this situation. A positive solution seems to be the establishment of off-street parking lots. The gross income from the meters from October 15, 1947 to December 31, 1948 was \$55,575.11.

Training Program

As in the past several years, all regular and special police officers were required to attend the Police Training School conducted by the Chief of the Department.

One member of the department was sent to the Federal Bureau of Investigation Police Academy in Washington for an intensive course in criminology. Another member of the department was sent to Canton, Ohio, where he received a complete course of instruction in the repair and maintenance of parking meters.

New Equipment

During the past year, the department acquired a new truck to be used as a combination patrol wagon and emergency ambulance. This piece of equipment has been in use since August,

1948 and was used as an ambulance on three separate occasions when the ambulance was responding to other calls. It also is sent to all bell-alarm fires.

Other equipment additions included a lathe to work on generators. It is used in turning down armatures and rebuilding generators and starters on the cruisers, ambulance and trucks. This lathe has proved to be a big saving, both in time and money.

There also was added a critically needed electric hoist for the police boat which is housed in the garage and was previously hung dangerously by ropes from the roof. This hoist will raise or lower the boat in 45 seconds. Prior to acquisition of the hoist it required 5 or 6 men to perform this operation.

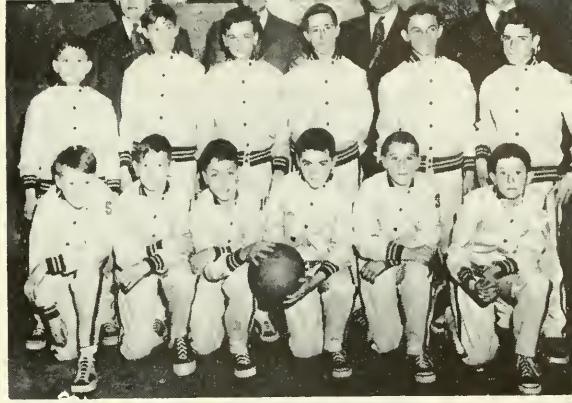
A Dictaphone Electronic Belt Recording-Reproducing Machine was installed. This apparatus records all radio, telephone and call box communications received by the department.

A new radio-telephone switchboard was installed as part of the new combined fire-police communications system. The new board replaced a switchboard that had been in continuous service since 1927. At the present time, there are 19 police patrol boxes, 14 combination police bell and light recall units, and one emergency gong connected to this new system.

Most of the steam pipes throughout the police station were replaced during the past year. This was a much needed improvement since many of the old pipes were corroded and some were completely filled with rust.

Ambulance

The police ambulance responded to a total of 789 calls during 1948. This is an increase of 42 calls over the year 1947. In the Ninety-Fifth Annual Report, ambulance calls should have read 747 instead of 847 as stated. Both the ambulance and patrol wagon are equipped with an inhalator. The inhalator that is in the police ambulance was donated to the department in



Hoop-Stars of Addison Boys' Club model new uniforms.

April, 1948 by the operators at the New England Telephone and Telegraph Company, Concord Exchange.

Recommendations

It is recommended that an extension to the police garage should be constructed to house all police equipment. Present quarters are not adequate in view of the fact that the department has eight vehicles and two motorcycles and only a five-car garage. As a result, it is necessary to keep much of the police equipment out of doors.

It is further recommended that a new ambulance be purchased to serve the public. The one now in use is nine years old and will require a great deal of work done on it very soon. Every year there are more calls for the ambulance to respond to and it is of the utmost importance that it is ready for use at all times.

Newly acquired truck doubles as patrol wagon and emergency ambulance.





Judge Stevens rounds out 25 years of service.

MUNICIPAL COURT



WILLIAM L. STEVENS	Judge
PETER J. KING	Special Judge
WINSLOW H. OSBORNE	Clerk
1948 Expenditure	\$4,100.00



Cases Tried

More cases came before the Concord Municipal Court during 1948 than at any other time in its history. A total of 4,735 criminal cases were handled by the court during 1948 as compared to 4,542 in 1947, 1,372 in 1945 and 880 in 1944.

It is interesting to note that in spite of a lenient policy on the part of the Police Department during 1947 while motorists were becoming accustomed to parking meters, there were 3,326

parking violations during 1948. This figure represented an increase of 212 over the total for the previous year and reflects an increasing amount of negligence on the part of drivers.

For the most part, the large number of criminal cases that were brought before the court in 1948 may be attributed to minor lawlessness. Increased vigilance by the Police Department, particularly in the enforcement of motor vehicle laws, was another contributing factor.

In spite of the considerable amount of minor lawlessness reported during 1948, a downward trend in criminal cases of a more serious nature was noted. During the year 1948, cases involving felonies numbered 29. This figure represented a decrease of 16 over the previous year and was the second consecutive year in which there was a decline in the number of felonies.

Other cases brought before the Municipal Court included 162 civil cases and 50 small claims cases. The former represented an increase of 44 compared with the year 1947. Forty-four more small claims cases were brought before the court in 1948 than in the previous year.

According to the report of the Probation Officer, 33 juvenile cases were handled by the court during the past year.

Revenue and Costs

The statement of receipts and expenditures for the year 1948, as submitted by the clerk of the court, showed income from fines, costs and sundry fees in the amount of \$13,442.42. Revenue from the same sources during 1947 totaled \$17,962.03.

Of the payments made by the court during the past year, \$5,540.85 were turned over to various state departments as prescribed by law. The sum of \$6,976.95 representing net receipts after expenditures and deductions by transfer, was paid to the City Treasurer.

PROBATION

✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓
MUNICIPAL COURT

JUDGE WILLIAM L. STEVENS

ROBERT L. COLBY *Probation Officer*
1948 Expenditure \$1,720.00

✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓

Large Increase

The year 1948 ended with a marked increase in the number of juvenile cases appearing before the Concord Juvenile Court. A total of 33 cases were brought before the court during 1948 as compared with seven during the previous year. Of these 33 boys and girls, 18 were placed in the legal custody of the State Department of Public Welfare. The average age of this group was six years. Fifteen of these had been neglected by their parents and in three cases, the children had been abandoned by their parents. There were nine cases in which the juvenile was adjudged delinquent and placed on probation for one year. The average age of this group was 13 years and nine months.

There were three commitments to the State Industrial School at Manchester during 1948. In these cases, the juveniles were considered to be incorrigible and non-responsive to probation treatment. On two occasions juveniles were referred to the Child Guidance Center for psychiatric examination in an effort to determine mental ability. In another case a child was returned to the custody of his parents subsequent to running away from home.

On the bright side of the ledger, five juveniles were discharged by the Court upon completion of successful periods of probation.

Why?

The Probation Officer believes that the pronounced increase in delinquent and neglected children experienced during 1948 was caused, largely, by a decline in the general prosperity. Increased unemployment and a downward trend in wage income contribute to delinquency, particularly in borderline cases. There are indications that the delinquency rate will continue to increase.

In a large measure, the low rate of juvenile delinquency noted from 1943-1947 may be attributed to a high income and to the special efforts made by public and semi-public agencies and organizations to combat delinquency and neglect.

Is There an Answer?

In the opinion of the Probation Officer there is. He believes that it is necessary for every citizen and agency to put forth a greater effort than before. As a part of this effort there should be a program to educate parents. This educational program should be an integral part of our public school system in order that legal as well as moral obligations may be taught to boys and girls who will someday be a parent, so that they may be better able to properly execute the responsibilities cast upon them by contemporary living.

Cooperation

The Probation Department continued to experience the cooperation of the police department, churches, civic organizations and social agencies. These organizations, through the promotion of character development, good sportsmanship and tolerance have contributed substantially to a positive program for curbing juvenile delinquency.



C. F. D.'s new tank truck is added protection for Concord property owners.

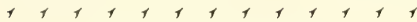
FIRE PROTECTION



FIRE BOARD

ROBERT W. POTTER, *Chairman*
 JOHN M. ALLEN
 WILLIAM J. FLYNN
 EDWARD L. LOVEJOY

CLARENCE H. GREEN	<i>Fire Chief</i>
HENRY E. DREW	<i>Deputy Chief</i>
DUNCAN M. MURDOCH	<i>Deputy Chief</i>
JOSEPH F. GREENOUGH, JR.	<i>Deputy Chief</i>
1948 Operating Expenditure	\$156,068.47
1948 Capital Expenditure	2,000.00



LEO F. BLODGETT

**Deputy
DIED**

December 24, 1948

JOHN S. CHANDLER

DIED

June 18, 1948

Fires and Fire Loss

Concord's Fire Department responded to a total of 643 alarms rang-

ing from the rescue of a child trapped in a second floor bathroom to a multiple-alarm freight house fire. Of the 643 alarms recorded during 1948, 576 were still alarms and 67 were box alarms. This represented an increase of 90 over the total for the previous year.

Although the Fire Department considers every fire a serious fire, there were several instances where fire loss was particularly destructive. The major fire of 1948 occurred at the Boston and Maine Freight House with a total loss of \$166,702.00. In addition, there were two serious grocery store fires. They were at Jimmy's Store located on Washington Street and The Superior Market on South State Street.

On two separate occasions the City suffered the loss of three lives by fire.

Fire losses for 1948 totaled \$218,975.12, as compared with \$126,922.82 for the previous year. This represented an increase of \$92,052.30. Presented herewith is a

FIRE LOSSES

	<i>Value</i>	<i>Loss</i>	<i>Insurance</i>	<i>Insurance Paid</i>	<i>Net Loss</i>
Building	\$319,550.00	\$110,841.59	\$173,950.00	\$25,479.59	\$85,362.00
Contents	154,107.00	108,133.53	61,770.00	30,213.53	77,920.00
Totals	\$473,657.00	\$218,975.12	\$235,720.00	\$55,693.12	\$163,282.00

summarization of losses by fire during the past year.

Personnel

During 1948 the number of call men was reduced to a complement of 79. The call force totaled 129 men during the previous year. There was no change in the number of permanent personnel. The latter group consists of 43 men. The auxiliary fire force, organized during World War II, rendered valuable service at several fires.

New Fire Alarm System

Construction of the New Gamewell Fire and Police Signal System was begun in August and is scheduled for completion in 1949. Each mile of cable, both aerial and underground, was renewed. This was a large undertaking for Concord has a total of 26 miles of cable. Also, this system replaces the old signal system in the Fire

Alarm Office and stations with new and modern equipment. In addition, a total of 28 new boxes were added. Of the new boxes, 21 were installed with new locations in the City proper and seven with new locations were installed in Penacook. At the close of the year, the City had a total of 172 boxes which adds up to a lot of protection for you.

Fire Prevention

Fire Department officials know through experience that carelessness is a major cause of countless fires every year. As a result of this knowledge the Concord Fire Department continued with its intensified fire prevention program during 1948. In addition to routine inspection activities, fire drills were conducted in all the city schools and students were instructed in fire prevention. The department received, as in the past, the full cooperation of the Concord Safety Council and the various



Boston and Maine freight house -- A major fire of 1948.



CONCORD'S SWIMMING POOLS
From Left to Right:
White Park
Concord Heights
Fosterville
Rollins Park
Penacook (small Pool)
West Concord
East Concord
Penacook (large Pool)



service clubs, as well as the local radio station and newspaper, in promoting public instruction in fire prevention.

As a part of a continuous program, all the convalescent homes, the hospitals and the schools in the City were subjected to periodic inspections. The department was very active during 1948 inspecting new power oil burner installations and heating units converted from coal to oil.

Apparatus and Equipment

In the event of a fire emergency, any of 14 fire trucks might race to the scene of the fire. In addition to its normal quota of 14 fire trucks of various types, there are three official cars and one service truck. This apparatus was housed in four stations, one of which is located in the city proper and three in the outlying districts.

In July, a contract was signed for the purchase of a 750-gallon Mack pumper. The new pumper was scheduled to be used as a replacement for one of the older trucks which has been in service for a long period of time.

At the close of the year, the department had more than six miles of various types of hose in service, or nearly enough to stretch from the Central Fire Station to the Ward One Station. There were 20,850 feet of two and one-half inch hose, 2,650 feet of three-quarter inch booster hose and 1,600 feet of one and one-half inch hose in service.

Recommendations

Considerable progress has been made in improving the effectiveness of the department under the capital budget system of equipment replacement. It is recommended that the programming of needed improvements be continued.

Plans have been formulated for the construction of a new fire station in the south-end section of the city proper. Owing to the fact that this section is an area of much new construction, it is recommended that construction of this new facility be undertaken.

. . . FIRE HYDRANTS BOARD OF HYDRANT COMMISSIONERS

EDWARD E. BEANE, *Chairman*

G. ARTHUR FANEUF

CLARENCE H. GREENE

1948 Expenditure None



Some fires are fought with various chemical preparations, but old-fashioned water continues to be the top fire squelcher. For that reason every effort is made to maintain the city fire hydrant system in good working order. As part of a cooperative maintenance plan, periodic inspections of all hydrants are made during the months of December through March. Particular care was taken during the winter months to check for leaks which might cause ice to form in hydrants and make them inoperative.



An annual affair at the Central Fire Station.

ZONING BUILDING PLUMBING

Zoning, building and plumbing activities are some of the ingredients which contribute to good buildings. It is an old saw that good construction is a mark of prosperity and of community well-being. By the same token, poor construction indicates a lack of progressive development.

It is sound public policy to guard against poor development for the good of the entire community. Adequate regulation of building construction is the best way by which a community can maintain high building standards. The Zoning Board of Adjustment, the Building Inspector and Board of Examiners of Plumbers all function toward that end.

... ZONING

BOARD OF ADJUSTMENT

HAROLD E. LANGLEY, *Chairman*
JOHN S. CORBETT
A. CLIFFORD HUDSON
ELWIN L. PAGE
SHELBY O. WALKER

MRS. FRANCES A. RICHARDSON, *Clerk*
1948 Expenditure \$133.29

There were twenty appeals heard by the Zoning Board of Adjustment during the year. This represented a decrease of 13 over the previous year. Seventeen were for a variance from the terms of the ordinance and three were exceptions to the terms of the ordinance. Three of the appeals for a variance were denied, seven were granted, five were granted conditionally, and one was withdrawn.

On the remaining appeal no action was taken pending the outcome of the appeal to the Supreme Court on the

St. Onge case. Two appeals for exceptions were granted, and one was denied.

... BUILDING

EDWARD E. BEANE, *Inspector of Buildings*
Expenditures None

Building permit issued during the year 1948 totaled 230 as compared to 223 for the previous year. Of the 1948 permits, 133 were for new construction and 97 were for alterations and repairs.

The total estimated valuation for permits issued was \$1,286,745.00, an increase of \$446,483.00. This increase can be attributed in part to the Boston & Maine Railroad Boiler Room and Freight House, \$102,350; 18 School Street, \$100,000; New Hampshire Savings Bank, \$85,000; Newbury Store, \$50,000. Of the total 1948 valuation, \$572,055.00 represented new work, and \$717,690.00 repairs and alterations. One hundred and twenty-one dwelling units were added during the year. Of these 75 were new construction and 46 from conversion of existing buildings.

... PLUMBING

BOARD OF EXAMINERS OF PLUMBING

ARTHUR W. SARGENT, *Chairman*
GEORGE E. YOUNG
EDWARD E. BEANE

EDWARD E. BEANE, *Plumbing Inspector*
Expenditures None
Receipts \$38.00

One hundred and fifty-nine plumbing permits were issued in 1948, an increase of eight over the previous year. Two applicants for a journeyman's license and one for a master's license were examined during the year. Two applicants successfully passed the required examinations, and one is still pending.



Main Street after application of salt by Public Works Department.

PUBLIC WORKS

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

BOARD OF PUBLIC WORKS

- HON. CHARLES J. MCKEE, *Chairman*
- CHARLES A. BARTLETT
- HARRY D. CHALLIS
- THOMAS B. JENNINGS
- ROBERT W. POTTER
- WILLIAM A. STEVENS
- NELSON E. STRONG

- ERVIN E. WEBBER ————— *Commissioner*
- ERVIN E. WEBBER, *Supt. of Streets*
- ERVIN E. WEBBER, *Tree Warden*
- EDWARD E. BEANE, *City Engineer*
- EDWARD L. HOWLAND, *Supt. of Parks and Cemeteries*

1948 Operating Expenditure	\$463,117.09
1948 Capital Expenditure	337,745.19



Public works is a difficult term to define. In fact, the editors of the Webster dictionary don't even attempt to interpret "public works." Actually, public works means a lot of things. To

one person it may be snow removal, to another road repair is associated with the functions of this department and to still another public works means replacing the bulbs of street lights. Public works does mean all of these things and many more, too. Other functions of the department include replacing the street sign on your corner, repairing fences, survey work, maintenance of parks, and cemeteries, refuse and garbage collection, sewer maintenance and care of trees.

Construction

During the year, the department completed the filling of the canal in Penacook. This project was undertaken in an effort to eliminate an unsanitary condition which prevailed in the Penacook business district. Additional work in Penacook included the removal of clay holes on several different streets.

The department was particularly active in its program of resurfacing and

laying new sidewalks. A total of 10,320 square yards of asphalt sidewalks were laid and 3,360 feet of curbing was laid and reset during the year of 1948.

Other items of construction included the rebuilding and repairing of nine culverts, the repair of seven bridges, fence repair and construction of many street signs. New catch basins were built as were many repaired.

The department's stone-crusher was operated throughout the entire season. The materials processed by the stone-crusher were used on grading and resurfacing streets and sidewalks.

Streets rebuilt and surface-treated with tar during the year included Palm Street in its entirety and 1700 feet of new pavement on South Main Street, Penacook. The latter work was constructed with Federal Aid under the supervision of the State Highway Department. Bridge Street was resurfaced from the Boston and Maine railroad bridge to its junction with North Main Street. In addition, one and one-tenth mile of Little Pond Road was rebuilt, being financed partially through the Town Road Aid program. The city's contribution toward this work was \$2,979.51.

Highway Maintenance

The maintenance of paved streets and roads is one of the largest and

most costly of the department's many activities. During the season, 171,264 gallons of tar were used in maintaining tar-surfaced streets and roads. In the process of this work, the highway division used 1590 tons of cold patch material for road patching work. This represented an increase of 610,000 lbs. of cold patch as compared with the total used during the previous year.

The department carries out a semi-annual street cleaning program. During the fall, use of the sno-go for leaf removal continued to be very effective. The total cost of keeping Concord's streets clean amounted to \$39,142.63.

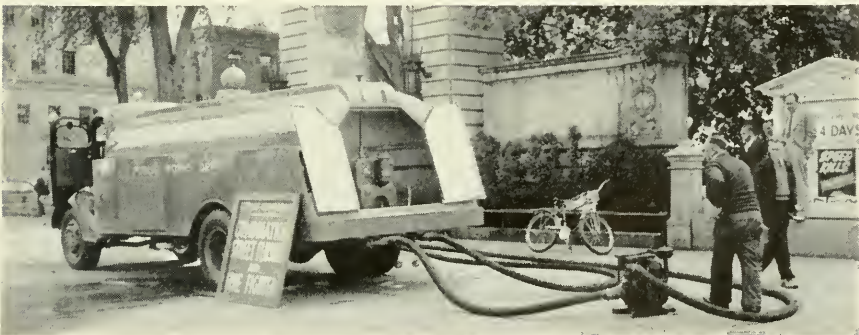
Street sweeping, culvert replacements, and gravel road maintenance constitute typical routine maintenance work undertaken when necessary.

New Equipment

During the year, a new street flusher was delivered to the department. Its capacity is 1,700 gallons. Other equipment added by the department included three new trucks, two load packers for refuse collection, a power shovel, a bulldozer and a cyclone rotary.

Refuse and Garbage Service

Department records show that refuse and garbage service was used to a greater degree than ever with a total of 61,766 cubic yards of refuse collected during the year. This amount exceeded



Street flusher makes debut.



Public Works Sno-Go helped remove 128,000 cubic yards of snow from City roads during 1948.

the total for 1947 by 6,727 cubic yards. Refuse was collected in the city proper, Penacook, West Concord, East Concord and Concord Heights.

Table garbage was collected in the same areas by a private contractor at a total cost of \$6,050.00 to the city. The garbage is used for feeding purposes at a commercial piggery operated outside of the city limits.

Snow and Ice

According to the United States Weather Bureau, the city experienced a 65.2-inch snow fall during 1948. Frustrated ski enthusiasts probably won't believe that this was 6.3 inches more than the total for the previous year. The department used trucks, graders, a rotary plow and a snow fighter with roto wings, together with sidewalk tractors to clear the city streets of snow.

Over 128,000 cubic yards of snow were hauled away during 1948. In contrast, approximately 65,000 cubic yards of snow were trucked from the city streets in 1947. This large increase may be attributed in part to expansion of snow removal activities to cover a greater street area as well as to the in-

creased snow fall experienced during the year 1948.

Total cost to the City of Concord for plowing, sanding and snow removal operations amounted to \$48,879.70 for 1948. The total amount expended for the same operations during the previous year came to \$45,519.19.

Engineering

The Engineering Department completed the plans for reconstruction of Main Street, Penacook, and in conjunction with the State Highway Department established the lines and grade for the construction of the project which was completed and accepted in September. As a part of this project, a large gravel bank in Boscawen was cross-sectioned in order to determine the necessary gravel fill together with sections and lines of the canal west of Main Street for parking.

The highway division rebuilt a portion of the road around Long Pond. This involved new location and regrading requiring more than 5000 feet of grade stakes and alignment.

The Airport Commission extended the apron in front of the hangars and

built a new taxiway at the airport. The plans, totaling 9200 square yards of asphalt surface, were completed in the office of the City Engineer. All the necessary engineering, including supervision of the construction, was performed by the engineering department.

In addition to this construction, the department set 7,660 feet of grade stakes for miscellaneous road work, 7,680 feet of curb and walk grades for sidewalk rebuilding.

The entire length of Bouton Street was surveyed, sections run and plans made for submission to the Federal Government for the rebuilding of this street in conjunction with the through-pass.

Other surveys involving all of the area between the Administration Building and Airport Road at the Airport and the section of South Street from Clinton Street to the Bow line were made preparatory to rebuilding.

A section of Blossom Hill Cemetery was laid out for the Temple Beth Jacob in addition to several lots in the cemetery proper. A number of lots were also laid out in Woodlown Cemetery. Cemetery plans were brought up to date during the year.

There were 1,590 feet of grades set for the Sanitary Sewer Division.

A total of 812 property transfers were recorded during the year and all necessary changes in lot lines were made, thus keeping the assessors plans up to date. All catch basins and house connections were recorded on the sewer plans, a total of 97 house connections being added. In addition, 1,200 square yards of prints were developed during the year. Maps of the city are available to the public at all times.

Storm Sewers

In view of the fact that Concord's storm sewers are of relatively recent construction, expenditures during 1948 were, for the most part, limited to

maintenance costs. As of December 31, 1948, the city operated more than eight miles of storm sewers.

Street Lighting

At the close of the year, the city was operating a total of 1,631 street lights. Six new street lights were installed during 1948. In a number of instances, lights were relocated to provide more effective street illumination. The municipal street lighting system was operated at a cost of \$41,060.41 for the year 1948.

Sanitary Sewers

The income derived from sewer rentals during 1948 was \$37,214.17. Of this amount, general sewer rents accounted for \$24,478.61, industrial rents \$4,627.31, penalties \$75.64, house connections, insurance and miscellaneous work \$8,032.61.

Operating costs for the year amounted to a total of \$13,098.61. A total of \$13,905.74 was applied to depreciation leaving a net income for 1948 of \$4,067.94.

The sanitary sewer account on December 31, 1948, showed current assets amounting to \$59,406.14. This sum included \$47,720.97 in cash, \$7,944.98 in accounts receivable and \$3,740.19 in materials and supplies. Total fixed assets after depreciation were carried on the books at \$567,484.09.

During the year, 2,490 feet of sewers were constructed by the division. The cost of this work ranged from \$1.93 to \$7.03 per foot. The longest single installation performed by the division was at Conant Park where a total of 680 feet of main was laid. In addition, 15 manholes were built and 20 house connections were relaid.

Parks and Trees

Mr. Edward L. Howland was appointed Superintendent of Parks and Cemeteries during the year 1948. The

new superintendent was an employee of the city at the time of his appointment.

The bleachers constructed during the previous year at Rollins Park were painted as were the bleachers for the ball field at White Park.

In addition to general maintenance of all city parks, both White and Rollins Parks were treated with fertilizer in an effort to further improve the grass.

The Tree Division carried out its annual program of maintaining the city's shade trees. This activity includes pruning, trimming and spraying, moth control and poison ivy eradication. Several trees were removed because of a decayed condition. In addition to this work, 41 new trees were set out in various locations throughout the city.

Cemeteries

The Cemetery Division operates an active and continuing program of cemetery beautification. As a part of this

program, many paths and lots were regraded. Many of the paths were tarred. The chapel at Blossom Hill was repainted and an addition was built to the garage. Additional work included setting out 200 pine trees at Woodlawn Cemetery, fences were painted at Horse Hill and Millville as was the summer house at the latter cemetery.

At Blossom Hill Cemetery, work was continued on the development of a new section for the use of Temple Beth Jacob.

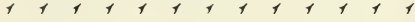
Other Activities

The department continued to assist other departments in the performance of a wide variety of municipal activities. Among the city agencies aided were the Public Library, the Water Department, the Planning Board, the Police Department and the Recreation Commission. The municipal airport received considerable assistance from the department in field maintenance work.



The Department of Public Works requires equipment equal to all tasks.

WATER SUPPLY



BOARD OF WATER COMMISSIONERS

JAMES W. JAMESON, *President*
ROBERT W. BROWN
HARRY H. DUDLEY
ALLEN M. FREEMAN
CHARLES P. JOHNSON
DONALD KNOWLTON
GARDNER TILTON
HON. CHARLES J. MCKEE
LEONARD W. TRAEGER

G. ARTHUR FANEUF *Superintendent*
1948 Expenditure \$246,328.58
1948 Receipts \$254,871.70



Water Rates Increased

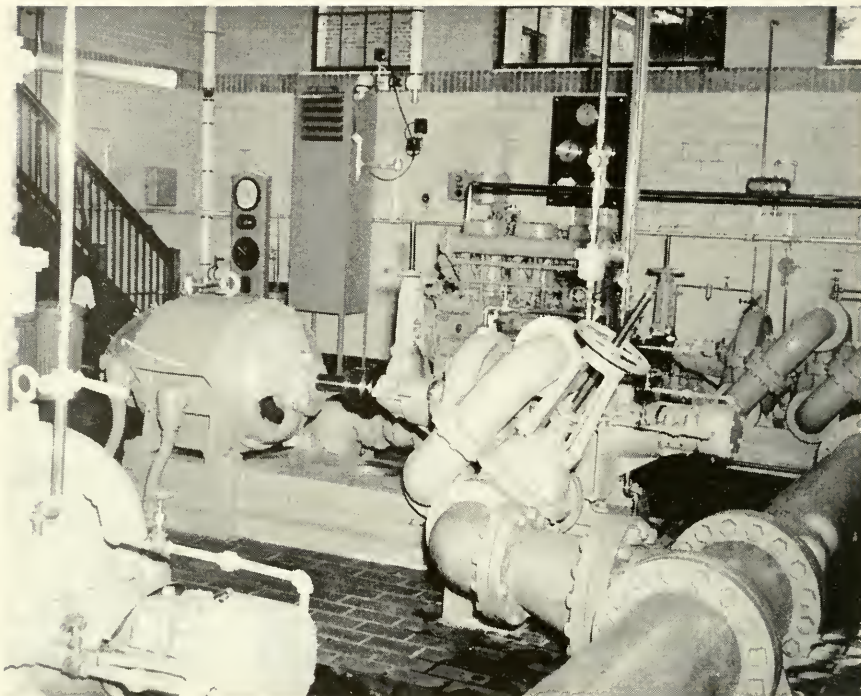
In common with many other municipalities, the Board of Water Commissioners was forced by the increased costs of labor and materials to consider an increase in water rates which had been in effect since 1904. An accounting firm was engaged to make a study of income in relation to departmental expenses. On the strength of this study and in anticipation of future needs of the department, the Board of Water Commissioners voted an approximate increase of 25 per cent in water rates, effective April 1, 1949.

Consumption

The average daily amount of water consumed by the City of Concord was 3,022,925 gallons, a decrease of 99,521 gallons in comparison with the 1947 figure. Average daily consumption per person was approximately 100 gallons.

Total consumption of water for the year 1948 was 1,106,390,600 gallons which represented a decrease of 33,302,078 gallons. Of the 1948 total, 673,689,600 were pumped to supply the high service district, while 432,701,000 were supplied by gravity flow from Penacook Lake. In addition, 23,869,838 gallons were pumped from the high service system to the extra-high service





Interior of new automatic high service pumping station at Penacook Lake.

standpipe on Little Pond Road. During the year, 12,591,000 gallons were supplied by pumping to the Penacook-Boscawen water precinct.

Improvements and Equipment

During the past year, the elevated water tank in East Concord was cleaned and painted. The tank was painted on both inside and outside. Water resistant paint was used for the interior and the exterior was painted with aluminum paint. In addition, the woven wire fences around the tank were painted.

Four trucks, ranging from eight to fifteen years of age, were replaced by three $\frac{1}{2}$ ton and a one ton pickup truck. The department also acquired a small five-ton bull-dozer. This piece of equipment is used principally for filling ditches and plowing snow.

Owing to the compactness of the bull-dozer it can be readily transported by department trucks.

Pumping System

Delay in the delivery of certain materials held up completion of construction of the new automatic high service pumping station at Penacook Lake. Completion of the station is anticipated in 1949. West Concord and Penacook will be supplied by the new station.

Because the new pumping station will increase pressure in the old type cement pipe line, it was necessary to replace this pipe. Nearly 1200 feet of 16-inch cast iron pipe was laid from the station to North State Street.

Finances

Total receipts for 1948 amounted to \$254,871.10. This sum represented an

increase of \$113,156.24 over the previous year. A large part of this increase, \$104,765.00, was transferred from the Investment Account to make possible long-needed construction. Of the total 1948 receipts, \$132,684.76 represented payments received from water sales. The department received \$1,457.71 for services as billing and collecting agent for the Sanitary Sewer Department.

Expenditures for the year totaled \$246,328.58. Of this sum, \$104,666.74 were spent for general operations, \$127,223.09 for capital expenditures, \$13,000.00 for bond retirement and \$1,438.75 for bond interest. The department closed its books in December with a cash balance of \$8,543.12.

As of December 31, 1948, the Water Department Income-Investment Account amounted to \$10,593.08 on deposit in local savings banks. Income

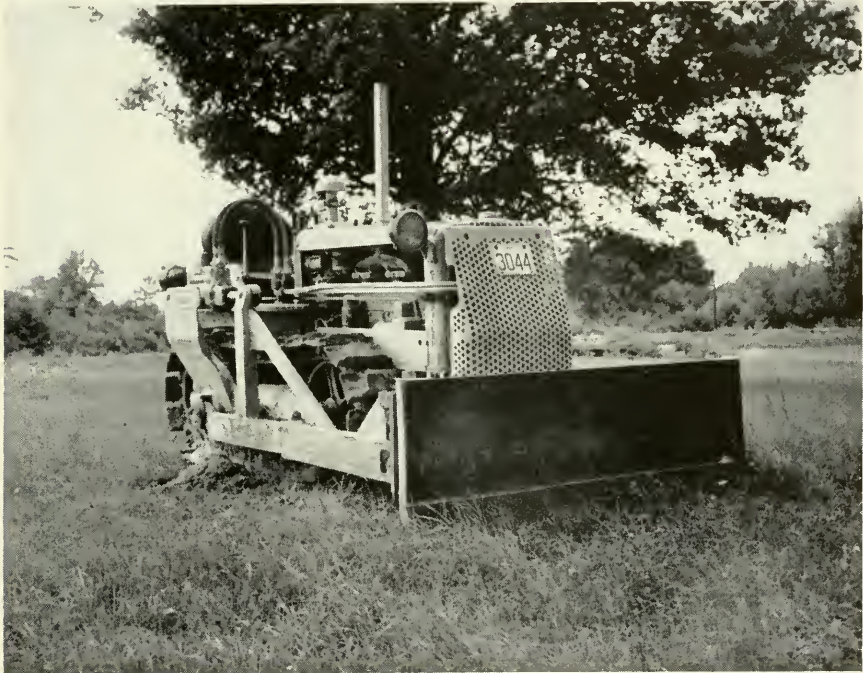
from the account amounted to \$2,025.83 for 1948.

The total fixed assets of the department represent an investment of \$2,056,977.59. After deducting depreciation, the value of the water works was carried on the books at \$1,330,016.21.

Other Activities

The continued high trend of new construction was partially reflected in the activities of the Water Department. During 1948, 87 new house connections were laid and 101 new water meters were set. In addition, 110 services were relaid as a part of the yearly maintenance program.

The department continued and expanded its meter testing program. Plans call for the testing and repair of every one of the city's 4,686 meters at least once every five years.



The Water Department's new 5-ton bull-dozer is used both for filling ditches and snow removal.



Airliner makes ready for direct flight to New York City.

MUNICIPAL AIRPORT

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦
**BOARD OF AIRPORT
 COMMISSIONERS**

HON. CHARLES J. MCKEE, *Chairman*
 ROBERT W. POTTER
 CHARLES A. BARTLETT
 DONALD J. MCFARLAND
 JOHN N. ENGEL
 EDWARD L. LOVEJOY
 CHARLES C. HOAGLAND

WILLIAM F. FLYNN	<i>Airport Manager</i>
1948 Operating Expenditure	\$12,318.38
1948 Capital Expenditure	12,797.83
1948 Earning	6,224.87

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Flight activities during 1948 at Concord's municipally-owned airport indicated that the Concord port is developing as the commercial and private flying hub of New Hampshire.

Although there was a leveling off in the number of veterans participating in flight training during 1948, many veterans continued to avail themselves of the opportunities extended to them under the provisions of the G. I. Bill of Rights.

The Concord Municipal Airport continued to rank high in popularity with transient pilots. This may be attributed largely to a combination of excellent port facilities and central location.

Operating Policy

Of the two city-owned hangars, the William E. Martin Flying Service continued to use the larger one and Ferns Flying Service used the smaller hangar for flight operations. A large number of students were flying students at both of these schools during the past year. In addition to student-training, several sight-seeing and charter flights were flown.

In cooperation with the City Engineer and the City Planning Board, plans and specifications were completed for an extension of the plane parking area and a taxi-way connecting the North-South runway with the South-erly section of the ramp.

Airline Services

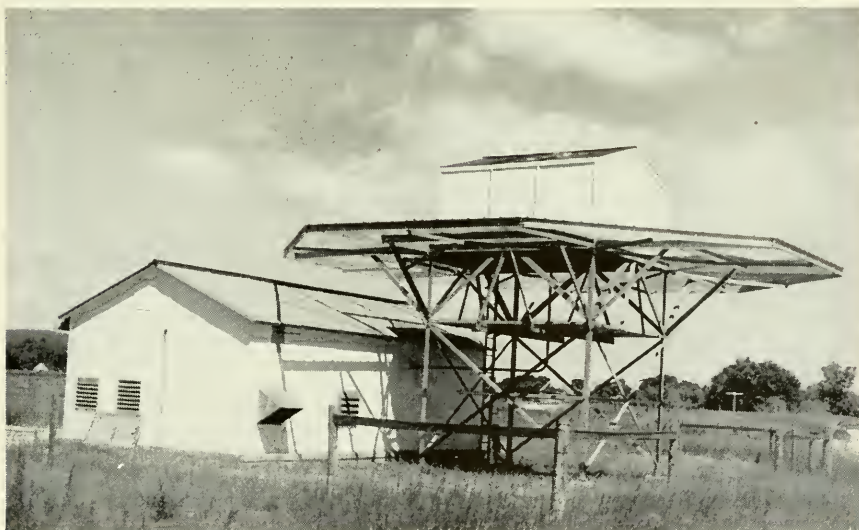
Northeast Airlines added two direct flights between Concord and New York during the year 1948. These direct flights, via Worcester, are made in the morning and evening and were of considerable value to both businessmen and private passengers.

In addition to this new service, Northeast Airlines continued to make four stops daily at Concord during the summer months on its international route between New York and Montreal. During the year, 2,000 outgoing passengers were cleared from the Concord terminal and approximately 2,200 incoming passengers. These figures represent an increase in passenger clearance and may be attributed to the direct Concord-New York flights.

Substantial increases in express, mail and freight were noted during 1948. The airline handled 4,000 pounds of outgoing express and 5,000 pounds of incoming express. The latter figure represented an increase of 3,800 pounds as compared with the previous year. In addition, 3,600 pounds of airmail were dispatched and 5,000 pounds were received. Several hundred pounds of air freight were also handled.

Civil Aeronautics Agencies

The Aviation Safety District Office continued to operate from the Concord Municipal Airport. The Concord office serves both Vermont and New Hampshire. In order to give the aviation public better service and to promote aviation safety, another district office was opened in Portland, Maine, during November covering the Maine territory. Pilot certificates for New Hampshire and Vermont are still handled through the Concord office. The C.A.A. also operated and maintained two-way radio, teletype, inter-phone and radio range services. Addi-



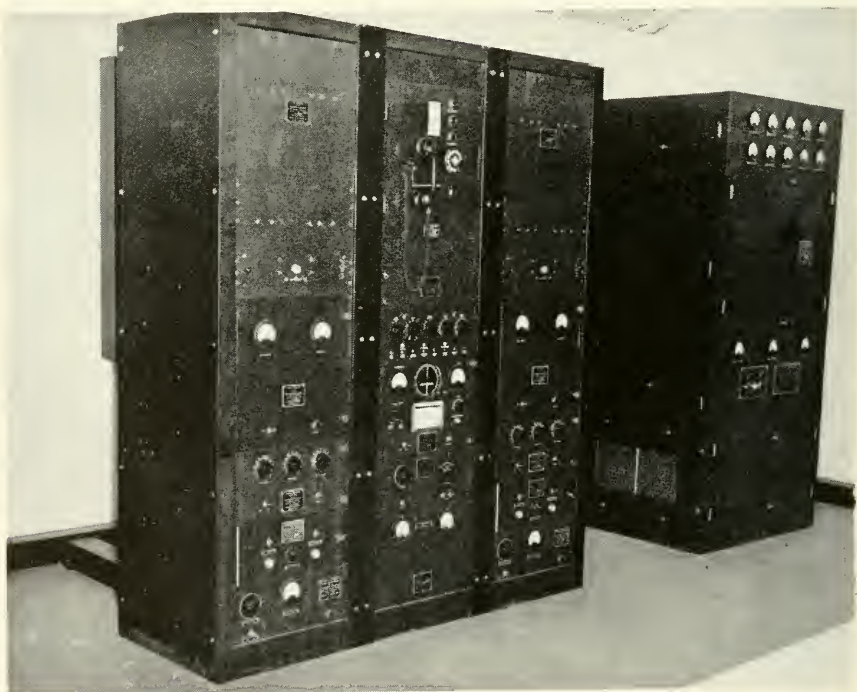
Omni directional range finder building.

tional VHF (very high frequency) channels for air-ground operation were installed and commissioned during 1948. The new Omni Directional Range was commissioned on a shake-down basis this past year and is now in full time operation. Official commissioning of this equipment will be made in the near future. Because of the increasing amounts of new and varied radio equipment installed for the airport's use, the personnel maintenance staff of the Radio Navigational Aids has been increased. The lighting panel was removed from the tower and re-installed in the Communications Station for 24-hour operation. In connection with the lighting panel, wind velocity and direction indicators were also installed to provide better service to pilots using the Concord Airport.

During the year the New Hampshire State Aeronautics Commission moved from their quarters in the State House Annex and will carry on its work in a first floor office of the administration building at the Concord port.

Weather Bureau

From headquarters located in the administration building, the U. S. Weather Bureau continued round-the-clock weather forecast service. In addition to providing up-to-the-minute weather information for flight purposes, the bureau broadcasts weather reports three times daily over a direct-wire radio hookup from its offices. Teletype service provides instant communication with other important weather stations in New England.



Close-up of new omni directional radio equipment.

Merry Christmas



Public school students welcome holiday season.

PUBLIC SCHOOLS

♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣
BOARD OF EDUCATION

- FRANKLIN HOLLIS, *President*
- CHARLES F. COOK
- DELLA I. LEWIS
- A. HAROLD MACNEIL
- MILDRED K. PERKINS
- DONALD W. SALTMARSH
- C. MURRAY SAWYER
- OSMOND R. STRONG
- JOAN M. WHITTAKER

HARLAN E. ATHERTON *Superintendent*
 DEXTER O. ARNOLD ... *Assistant Superintendent*
 Cost of Operation:

For the Fiscal Year Ending June 30, 1948:
 \$564,600.21.

♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣ ♣
 . . . **CONCORD SCHOOL DISTRICT**

Buildings and Equipment

The "Three R's" are much easier to master if classrooms are properly illuminated and painted in colors which reduce eye-strain. This is one of the

reasons why the Concord Union School District is actively engaged in equipping classrooms with fluorescent lighting. Several rooms were relighted during the past summer. In addition, a number of classrooms were repainted in colors designed to create a pleasant atmosphere, as well as to be "easier on the eyes." This is a continuing program being effected in schools throughout the city as funds permit.

The school plant consists of 13 buildings. Of this number, there is a senior high school, a junior high school and nine elementary schools. During the past year the only major construction took place at the Conant School where increased enrollments required a new kindergarten room. This change was accomplished by rebuilding the auditorium and using the old kindergarten for a classroom.

Ceiling repairs and replacement of plumbing facilities in several buildings was accomplished during the past summer. A number of pupils' desks, old



A bright moment at the Teachers' Workshop.

and worn, were replaced with the more modern, moveable type.

Transportation

Two new buses were purchased as part of the program toward complete School District ownership of transportation equipment. Experience has shown considerable saving in school transportation costs through this procedure. Additional factors upon which the school authorities look with favor are the ability to utilize buses when and where needed and the improved control over pupils being transported.

Pupils

Enrollments in public schools showed an increase of eighty-two over those for the corresponding period last year. As of December 1948 there were 748 enrolled at the Senior High School, 675 at the Junior High and Annex, 1392 in the elementary schools, 279 in kindergartens, and 86 in special classes. The total was 3180.

Registrations will probably continue to rise and reach a peak following the school year 1951-52 when the impact

of the heavy birthrate of 1947 will be felt. Further studies of school areas are being made to determine possibilities of meeting this wave of pupils with a minimum of expense to taxpayers.

Changes in school boundaries for sixth grade pupils absorbed an overload on the Kimball School. This process makes possible a maximum utilization of school plants.

Other Activities

The driver-training course has proved popular and effective and has been continued.

Through the cooperation of the Public Library, branches of the children's department have been installed in the elementary schools. This adds considerably to the choice of supplementary materials.

Over 1500 parents visited Concord schools during American Education Week. The goal of bringing the people was attained in a most successful manner.

The cafeteria department has continued to provide hot lunches at low cost

to all pupils in all schools. Menus are now published weekly as an aid to parents.

It is planned to add a distributive education course to the high school curriculum as soon as satisfactory arrangements can be made.

The school health program has been augmented by the addition of another nurse. Vision and hearing tests are being used extensively to locate defects, reports of which are made to the parents. Physical examinations are now given to all new pupils either through a pre-school clinic or upon entrance, and to all fourth, sixth, eighth, and eleventh grade pupils. The Vollmer Patch Test for Tuberculosis is given in the twelfth grade.

Staff

A total of 151 teachers and supervisors carried out the instructional program in Concord schools during 1948. These include a teacher of lip-reading and a teacher of physically handicapped children, both of whom are part-time teachers.

The position of elementary school supervisor was abolished and the position of assistant superintendent was

created to aid in the general administration and supervision of the school system.

The school staff cooperated in conducting two elementary and secondary workshops. The secondary school teachers and administration explored the possibilities of secondary school reorganization while their elementary school counterparts studied health and physical education for their teaching level. State education officials and members of the University of New Hampshire faculty assisted in the workshops. Enlightening reports which will eventually result in a richer educational program were outcomes of the experiment.

Finances

Total disbursements for the school year 1947-48 were \$564,600.21. This included the Conant School improvements and new equipment, but not bonded indebtedness and interest.

The Conant School bonds were retired in September and the only remaining indebtedness is for the Senior High School building. The latter bonds are being retired at the rate of \$14,000 per year plus interest. The total outstanding indebtedness remaining is \$238,000.



Musicians of tomorrow rehearse for special program.



Concord school children enjoy good food in school cafeterias.

**... PENACOOK
SCHOOL DISTRICT**

✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓
BOARD OF EDUCATION

- EDWARD YORK, *Chairman*
- CLAIRE V. BRECKELL
- JOHN G. DOUKAS
- RUSSELL ECKLOFF
- DONALD PERETTIE
- BEATRICE E. PETTES

FRED W. SNELL *Superintendent*

Cost of Operation:

For the Fiscal Year Ending June 30, 1948:
\$73,327.09.

✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓

Finances

The cost of operations for the year ending June 30, 1948 totaled \$73,327.09, an increase of \$14,223.18 over the total for the previous fiscal year. A \$2,000.00 payment on the district's bonded debt reduced the amount outstanding to \$20,000.00.

Total receipts amounted to \$73,414.99, of which \$45,791.31 represented income from taxation. Receipts from other sources totaled \$27,623.68. Of this sum, the two principal sources of income were high school tuitions

and state aid. The amount of state aid received totaled \$10,936.23. Income from high school tuitions amounted to \$8,944.32. The school district tax was \$24.10 per \$1,000.00 of assessed valuation as compared to \$23.17 for the preceding year.

Tax Rates

A comparison of the costs of education in the Concord Union School District and the Penacook Union School District revealed that the equalized valuation per pupil of average daily membership amounts to \$14,528.00 in the city, while the valuation behind each pupil in the Penacook Union School District is \$9,742.00.

In fact, the per pupil costs for the two districts compared very favorably indicating that Penacook is actually spending less money than is Concord when the extra wealth behind each pupil in Concord is taken into consideration.

Improvements

A considerable number of improvements to Penacook schools were accom-

plished during the past year. At the Charles Street School a new power oil burner was installed as was a lavatory with hot and cold water service. The Summer Street School was brightened up appreciably by painting the outside trim and by reconditioning some of the classrooms. Repairs at the High School included painting, adding new screens and recementing of the front steps.

In the interests of economy all school buildings were insulated. As an added measure, the windows and doors at the Summer Street School and at the High School were caulked. This work should result in lower fuel costs within a few years.

Teaching Staff

The Penacook School District operated with a staff of 20 teachers during the past school year. This represented an increase of one teacher as compared with the total for the previous school year. Of the teaching staff, nine were employed at the High School, five at the Summer Street School, five at the Charles Street School and one supervised music in all schools.

Most people recognize the fact that "the teacher is the school." If the pupils of the district are to benefit in the way of added educational opportunities, it is imperative that attractive working conditions should be encouraged and established.

Membership

Enrollment at Penacook schools during the past year was equally divided between boys and girls. Of a total registration of 442 pupils, 221 were boys and 221 were girls. In fact, the total number of pupils registered represented an increase of 66 over the previous year.

The average daily membership of the student body of the district was 401.

Extra-curricular activities play a vital role in the development of students.

This number represented an increase of 53 students in the average daily membership, as compared with 348 for the previous year.

Operation Vittles

It takes a lot of planning and quantities of food to serve more than 16,000 lunches to Penacook school children during a period of six months, but thanks to a considerable amount of co-operation this major fete was accomplished under the school lunch program.

Some of the factors contributing to this highly successful undertaking included many hours freely given by the P.T.A. to aid in the canning project as well as financial assistance, the loan of a garden plot which was operated by volunteer labor, teacher cooperation and competent kitchen assistants.



APPENDIX

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GENERAL FUND

COMPARATIVE BALANCE SHEET — GENERAL FUND
AS AT DECEMBER 31, 1948 AND 1947

ASSETS

	1948	1947	<i>Increase or Decrease*</i>
<i>Cash on Hand and in Banks</i>			
City Treasurer	\$227,833.92	\$180,134.31	\$47,699.61
Tax Collector	678.16	4,848.69	4,170.53*
City Clerk	507.62	717.35	209.73*
	\$220,019.70	\$185,700.35	\$43,319.35
<i>Reimbursements Receivable</i>			
State of New Hampshire	\$1,090.86	\$1,090.86
Merrimack County Relief	5,017.39	\$3,481.85	1,535.54
Public Works Department	2,537.29	2,537.29
Other Municipalities	14.20	14.20
Total	\$8,659.74	\$3,496.05	\$5,163.69
Less: Reserve for Uncollectible Accounts ..	1,123.70	1,123.70
Net	\$7,536.04	\$2,372.35	\$5,163.69
<i>Taxes Receivable</i>			
Prior Years	\$28,186.01	\$25,645.61	\$2,540.40
Current Year	152,530.55	123,869.82	28,660.73
Total	\$180,716.56	\$149,515.43	\$31,201.13
Less: Reserve for Uncollectible Accounts ..	47,433.61	37,241.93	10,191.68
Net	\$133,282.95	\$112,273.50	\$21,009.45
<i>Unredeemed Taxes Bought by City Per Tax Sale</i>	\$2,659.44	\$6,563.53	\$3,904.09*
<i>Property Acquired by City from Tax Collec- tor's Deeds—Equity</i>	\$3,975.48	\$4,320.98	\$345.50*
Total Assets	\$376,473.61	\$311,230.71	\$65,242.90

LIABILITIES

<i>Unexpended Appropriations</i>			
Union School District	\$256,700.82	\$197,231.45	\$59,469.37
Union School District Bond Interest	5,057.50	5,522.85	465.35*
Penacook School District	18,659.35	15,950.90	2,708.45
Total Schools	\$280,417.67	\$218,705.20	\$61,712.47
Public Library	11,498.25	19,476.66	7,978.41*
Douglas Avenue Extension	668.04	668.04
Total Unexpended Appropriations ..	\$292,583.96	\$238,849.90	\$53,734.06
<i>Due State of New Hampshire</i>			
Old Age Assistance for December	\$3,230.72	\$2,971.16	\$259.56
Poll Taxes Collected in 1947 and 1948 (3.00)	126.00	2,208.00	2,082.00*
<i>Unappropriated Surplus</i>	\$80,532.93	\$67,201.65	\$13,331.28
Total Liabilities	\$376,473.61	\$311,230.71	\$65,242.90

GENERAL FUND

STATEMENT OF APPROPRIATIONS AND EXPENDITURES FOR THE YEAR ENDED DECEMBER 31, 1948

	Carried from 1947	Appropriations	Cash Receipts	Transfers	Deductions	Total Amount Available	Expenditures	Unexpended Balances	Carried to 1949
<i>General Government:</i>									
Mayor	\$	\$4,236.00	\$	\$	\$	\$4,236.00	\$4,216.06	\$19.94	\$
City Clerk		12,028.50				12,028.50	11,807.58	61.12	
City Solicitor		2,700.00				2,700.00	2,671.75	28.25	
City Treasurer		6,773.00				6,773.00	6,772.80	.20	
Scale of Weights and Measures		1,720.00				1,720.00	1,717.90	2.10	
Assessors		16,426.00				16,426.00	16,398.37	27.43	
Elections		6,502.00		748.43		7,250.43	7,250.43		
Tax Collector		9,464.65		301.93		9,826.38	9,826.38		
Real Estate Agent		530.00				530.00	535.46	191.54	
Board of Aldermen		3,150.00				3,150.00	3,150.00		
Municipal Court		4,100.00				4,100.00	4,100.00		
City Hall and Auditorium		12,681.00		812.62		13,493.62	13,493.62		
City Planning Board		3,422.50				3,422.50	8,379.07	43.43	
Printing and Stationery		3,642.00		393.16		3,935.16	3,393.16		
Repairs of Buildings		4,200.00				4,200.00	3,072.80	1,127.20	
Court of City Clock		150.00				150.00	35.29	14.71	
Auditing		1,000.00				1,000.00	1,000.00		
Revision of Ordinances		1,000.00				1,000.00	490.00	600.00	
Zoning		550.00				550.00	133.29	416.71	
	\$	\$98,533.65	\$	\$2,316.14	\$	\$100,849.79	\$98,318.06	\$2,531.73	\$
<i>Protection of Persons and Property:</i>									
Police Department	\$	\$125,172.27	\$	\$	\$	\$125,172.27	\$124,791.91	\$381.26	\$
Fire Department		159,438.08				159,438.08	156,068.47	3,369.61	
Damages by Dogs and Expense				258.30		258.30	258.30		
Probation Officer		1,720.00				1,720.00	1,720.00		
	\$	\$286,330.35	\$	\$258.30	\$	\$286,588.65	\$282,337.78	\$3,750.87	\$
<i>Health:</i>									
Health Department	\$	\$9,520.00	\$	\$	\$	\$9,520.00	\$9,308.52	\$211.48	\$
Concord District Nursing		2,350.00				2,350.00	2,350.00		
Pompeck District Nursing		200.00				200.00	200.00		
	\$	\$12,070.00	\$	\$	\$	\$12,070.00	\$11,858.52	\$211.48	\$
<i>Sanitation and Waste Removal:</i>									
Sanitor Stations	\$	\$4,028.00	\$	\$52.42	\$	\$4,080.42	\$4,090.42	\$	\$
Refuse Collection and Disposal		57,365.03				57,365.03	56,321.38	1,043.65	
Table Garbage Collection		6,050.00				6,050.00	6,050.00		
	\$	\$67,443.03	\$	\$52.42	\$	\$67,505.45	\$66,461.80	\$1,043.65	\$
<i>Public Library</i>	\$10,476.66	\$28,987.34	\$17,902.46	\$	\$	\$66,366.46	\$54,868.21	\$	\$11,498.25

Public Works Highways:

Roads and Bridges	\$	\$236,136.32	\$	\$15,850.10	\$	\$251,986.62	\$	\$3,446.98
Storm Sewers		4,289.75				812.77		660.57
Public Works Office		7,997.00				7,336.13		31.60
Engineering		15,210.00		60.41		15,178.40		
Lighting Streets		41,000.00				41,060.41		
Salary — Clerk of Board		220.00				220.00		
Trees		10,476.68				9,408.70		1,067.98
Douglas Avenue Construction						668.04		
	\$	\$608.04	\$	\$15,910.51	\$	\$326,033.03	\$	\$5,207.43
								\$608.04

Charities:

Family Welfare	\$	\$350.00	\$	\$	\$	\$350.00	\$	\$
City Poor		22,055.00		890.21		22,945.21		
Hospitalization		3,500.00		2,462.16		5,962.16		
Dependent Soldiers		3,190.00		532.39		3,632.39		
Old Age Assistance		33,500.00		1,365.67		34,865.67		
County Poor — Paid				28,226.03		28,226.03		
Dependent Soldiers — Paid by City and Reimbursed				5,542.61		5,542.61		
	\$	\$62,505.00	\$	\$5,280.43	\$	\$101,554.07	\$	\$
	\$	\$1,630.00	\$	\$	\$	\$1,630.00	\$	\$

Patriotic Purposes

	\$	\$	\$	\$	\$	\$	\$	\$
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Recreation:

Recreation Commission	\$	\$10,535.00	\$	\$254.45	\$	\$10,789.45	\$	\$326.91
Park Department		18,533.35				18,307.41		706.03
Playgrounds and Pools		19,880.05				19,174.02		
Band Concerts		1,000.00				1,000.00		
	\$	\$49,948.40	\$	\$254.45	\$	\$49,170.61	\$	\$1,032.24

Public Service Enterprises:

Cemeteries	\$	\$56,608.90	\$	\$	\$	\$56,608.90	\$	\$103.26
Amport		13,980.00		\$		13,980.00		1,661.62
	\$	\$70,588.90	\$	\$	\$	\$68,823.92	\$	\$1,764.98
	\$	\$9,000.00	\$	\$	\$	\$	\$	\$1,297.20
				\$7,702.80				

Contingent Fund

	\$	\$	\$	\$	\$	\$	\$	\$
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Unclassified:

Incidental and Land Damages	\$	\$2,500.00	\$	\$104.27	\$	\$2,604.27	\$	\$
Employees Retirement Fund		15,000.00		3,866.12		18,866.12		
Merriamk Valley Regional Association		500.00				500.00		
Bhster Trust Control		1,000.00				1,000.00		
	\$	\$19,000.00	\$	\$4,000.39	\$	\$23,000.39	\$	\$

GENERAL FUND

STATEMENT OF APPROPRIATIONS AND EXPENDITURES FOR THE YEAR ENDED DECEMBER 31, 1948

	Carried from 1947	Appro- priations	Cash Receipts	Receipts	Transfers	Deductions	Total Amount Available	Expenditures	Unexpended Balances	Carried to 1949
<i>Interest — Bonds and Notes:</i>										
Municipal Bonds and Notes	\$ 5,522.85	\$ 11,088.65	\$	\$	\$	\$	\$11,088.65	\$10,270.22	\$818.43	\$ 5,057.50
School District Bonds	\$5,522.85	\$21,545.80	\$	\$	\$	\$	\$27,068.65	\$21,192.72	\$318.43	\$5,057.50
<i>Payments to Other Governmental Divisions:</i>										
County Tax	\$ 197,231.45	\$130,266.90	\$	\$	\$	\$	\$130,266.90	\$130,266.90	\$	\$ 256,700.82
Union School District	15,450.00	648,271.55	23.54	2,967.73	183.89	\$	\$48,494.27	591,793.45	\$	18,639.35
Peacock School District	\$213,182.35	\$827,012.45	\$25.40	\$3,151.62	\$	\$	\$1,043,371.42	\$768,011.25	\$	\$275,360.17
<i>Payments of Bonds and Notes:</i>										
Municipal	\$	\$31,300.00	\$	\$	\$	\$	\$31,300.00	\$31,300.00	\$	\$
Union School District	\$	\$50,300.00	\$	\$	\$	\$	\$50,300.00	\$50,300.00	\$	\$
<i>Capital Budget:</i>										
Fire Department Inspector's Car	\$	\$2,000.00	\$	\$	\$	\$	\$2,000.00	\$2,000.00	\$	\$
Department of Public Works:										
Moore Calculator	600.00	600.00	\$	\$	\$	\$	600.00	400.00	200.00	\$
Power Lawn Mower	900.00	900.00	\$	\$	\$	\$	900.00	715.00	185.00	\$
Trucks	3,200.00	3,200.00	\$	\$	\$	\$	3,200.00	2,612.71	587.29	\$
Comps	4,500.00	4,500.00	\$	\$	\$	\$	4,500.00	4,015.10	484.90	\$
Trees	554.65	554.65	\$	\$	\$	\$	554.65	443.03	111.62	\$
Construction and Equipment	40,173.73	40,173.73	\$	\$	\$	\$	40,173.73	25,559.35	14,614.38	\$
Playground Department:										
Chlorinator	450.00	450.00	\$	\$	\$	\$	450.00	450.00	\$	\$
Hall Street Playground	500.00	500.00	\$	\$	\$	\$	500.00	406.66	93.34	\$
Tennis Courts	700.00	700.00	\$	\$	\$	\$	700.00	698.13	1.87	\$
Police Department:										
Changing Heating System	1,000.00	1,000.00	\$	\$	\$	\$	1,000.00	999.89	.11	\$
Recreation Commission, New Mower	300.00	300.00	\$	\$	\$	\$	300.00	280.00	20.00	\$
Recreation Commission, Development of Russell Pond	500.00	500.00	\$	\$	\$	\$	500.00	493.08	6.92	\$
Airport Commission Land Acquisition	2,000.00	2,000.00	\$	\$	\$	\$	2,000.00	1,961.75	38.25	\$
Zoning Board Recording Machine	1,000.00	1,000.00	\$	\$	\$	\$	1,000.00	770.65	229.35	\$
City Planning Board—Aerial Maps	2,756.00	2,756.00	\$	\$	\$	\$	2,756.00	2,698.00	58.00	\$
Totals	\$238,849.90	\$1,981,369.25	\$51,606.10	\$31,224.26	\$7,702.80	\$81,134.38	\$2,295,436.71	\$1,968,572.71	\$34,280.04	\$292,583.96

GENERAL FUND

STATEMENT OF ESTIMATED AND ACTUAL REVENUES FOR THE YEAR ENDED DECEMBER 31, 1948

	Estimated Revenues	Revenues and Cash Reserves	Deductions by Transfer	Net Receipts	Excess or Deficiency of Estimated over Available Revenue Excess Deficiency
<i>Local Taxes</i>					
Tax Levy 1948 — Original	\$1,716,075.60	\$1,716,842.34		\$1,716,842.34	\$766.74
Tax Levy 1948 — Additional Costs and Interest		3,511.88		3,511.88	3,511.88
Tax Levy Prior Years — Interest, Costs, Etc.	5,500.00	5,597.82		5,597.82	97.82
Interest, Fees, Etc., Taxes Bought by City	6,000.00	484.91		484.91	
Rent and Profit — Tax Decided Property	900.00	761.21		761.21	5,515.09
<i>Taxes Collected by State</i>					138.79
Railroad Tax	12,886.19	12,891.28		12,891.28	5.09
Savings Bank Tax	17,704.88	13,878.24		13,878.24	3,826.64
Intangibles — Interest and Dividends	58,742.16	66,593.43		66,593.43	7,851.27
Bounties		89.50		89.50	89.50
Miscellaneous		50.73		50.73	50.73
<i>City Clerk</i>					
Auto Permits	42,000.00	55,696.33		55,696.33	13,696.33
Other Receipts	5,700.00	8,992.88	3,409.92	5,582.96	117.04
<i>Municipal Court</i>	9,000.00	9,000.00		6,976.95	2,023.05
<i>Department Earnings</i>					
Comfort Station		353.61		353.61	353.61
Police Department	2,400.00	1,947.93		1,947.93	452.07
Fire Department	461.00	1,439.77		1,439.77	978.77
Public Works	20,000.00	45,975.91	15,858.14	30,117.77	10,117.77
Parks, Playgrounds and Pools		35.05		35.05	35.05
Board of Health	345.00	306.00		306.00	9.00
Recreation Commission	5,700.00	7,231.90		7,231.90	1,531.90
Genieries	15,860.00	21,390.02		21,390.02	5,530.02
<i>Relief Department:</i>					
City Poor and Soldiers	1,300.00	2,599.47	2,599.47		1,300.00
Old Age Assistance:					
County Poor	300.00	1,367.22	1,367.22		300.00
County Poor — Soldiers		262.00	262.00		
Hospitalization		24.71	24.71		
<i>Airport</i>	6,300.00	6,224.87		6,224.87	75.13
<i>Miscellaneous Revenues</i>		814.95		814.95	814.95
Totals	<u>\$1,927,144.83</u>	<u>\$1,982,340.91</u>	<u>\$23,521.46</u>	<u>\$1,958,819.45</u>	<u>\$15,431.43</u> <u>13,756.81</u>
					<u>\$31,674.62</u>

BONDED INDEBTEDNESS OF THE CITY

Issue	Interest Rate	Date Issued	Amount Outstanding	1949	1950	1951	1952	1953	1954
<i>Municipal:</i>									
Storm Sewer	2 1/4	11-1-37	\$56,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
Sewer	3	5-1-34	23,000	4,000	4,000	4,000	4,000	4,000	3,000
Public Improvement - Airport	1 1/4	11-15-42	18,000	3,000	3,000	3,000	3,000	3,000	3,000
Sewer	3 1/2	4-1-34	6,000	1,000	1,000	1,000	1,000	1,000	1,400
Central Fire Station	3 1/2	4-1-34	6,000	1,000	1,000	1,000	1,000	1,000	1,400
Public Improvement	1 1/4	7-1-39	6,400	6,000	6,000	6,000	6,000	6,000	6,000
Equipment and Improvement	1 1/4	6-1-48	200,000	40,000	40,000	40,000	40,000	40,000	40,000
Signal System	1 1/4	6-1-48	230,000	23,000	23,000	23,000	23,000	23,000	23,000
Total Municipal			\$845,000	\$85,000	\$79,000	\$79,000	\$79,000	\$79,000	\$88,000
<i>School:</i>									
High School	4 1/4	12-1-25	\$238,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
Total School			\$238,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
<i>Water:</i>									
Water	4 1/4	12-1-31	\$27,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Total Water			\$27,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Grand Total			\$110,000	\$108,000	\$102,000	\$102,000	\$93,000	\$93,000	\$92,000
<i>Municipal:</i>									
Storm Sewer	2 1/4	11-1-37	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
Signal System	1 1/4	6-1-48	23,000	23,000	23,000	23,000	23,000	23,000	23,000
Total Municipal			\$30,000	\$30,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000
<i>School:</i>									
High School	4 1/4	12-1-25	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
Total School			\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
<i>Water:</i>									
Water	4 1/4	12-1-31	\$27,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Total Water			\$27,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Grand Total			\$44,000	\$44,000	\$37,000	\$37,000	\$37,000	\$37,000	\$37,000

1962-65

1961

1960

1959

1958

1957

1956

1955

1954

1953

1952

1951

1950

1949

\$56,000

\$14,000

\$14,000

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GENERAL FUND

STATEMENT OF UNAPPROPRIATED SURPLUS AS AT DECEMBER 31, 1948

Balance, January 1, 1948		\$67,201.65
<i>Deduct:</i>		
Surplus used in 1948 for Reduction of tax rate		54,225.00
		\$12,976.65
Adjusted Balance January 1, 1948		\$12,976.65
<i>Additions:</i>		
Unexpended Balance of 1948 Appropriation	\$34,280.04	
Excess of Actual Revenue over Estimated	31,674.62	
Excess Reserve for Uncollected Taxes -- Prior Years	1,200.70	
Reduction in Reserves	890.37	
Miscellaneous58	68,046.31
		\$81,022.96
<i>Deductions:</i>		
Increase in Reserves	\$230.47	
Due State of New Hampshire Old Age Assistance:		
Due December 31, 1948	\$3,230.72	
Due December 31, 1947	2,971.16	259.56
		490.03
Balance December 31, 1948		\$80,532.93

BOND FUNDS

ANALYSIS OF CHANGE IN CONSOLIDATED NET DEBT FOR THE YEAR ENDED DECEMBER 31, 1948

Net Debt — December 31, 1947		\$376,098.35
<i>Additions:</i>		
New Bonds issued:		
Signal System	\$230,000.00	
Equipment and Improvement	200,000.00	430,000.00
Surplus used in reduction of tax rate for 1948		54,225.00
Increase in Reserves		230.47
Old Age Assistance:		
Due December 31, 1948	\$3,230.72	
Due December 31, 1947	2,971.16	259.56
Total		\$860,813.38
<i>Deductions:</i>		
Bonds Retired in 1948 — Municipal	\$31,300.00	
Bonds Retired in 1948 — School	19,000.00	
Total	\$50,300.00	
Bonds Retired — Water Department	13,000.00	
Total Bonds Retired		\$63,300.00
Appropriations Unexpended		34,280.04
Excess of Receipts over Estimated Revenue		31,674.62
Excess Reserve for Uncollected Tax Prior Year		1,200.70
Reduction in Reserve		890.37
Miscellaneous58
Total Deductions		\$131,346.31
Net Debt — December 31, 1948		\$729,467.07

BOND FUNDS

COMPARATIVE BALANCE SHEET
AS AT DECEMBER 31, 1948 AND 1947

ASSETS			
	1948	1947	<i>Increase or Decrease*</i>
Cash—Bond and Coupon Account	\$3,127.50	\$203.75	\$2,923.75
Bonded Debt	810,000.00	443,300.00	366,700.00
Total Assets	\$813,127.50	\$443,503.75	\$369,623.75
LIABILITIES			
<i>Serial Bonds:</i>			
Central Fire Station	\$6,000.00	\$7,000.00	\$1,000.00*
Public Improvement	6,000.00	12,000.00	6,000.00*
Sewers	85,000.00	99,000.00	14,000.00*
Union School District	238,000.00	257,000.00	19,000.00*
Water Department	27,000.00	40,000.00	13,000.00*
Municipal Airport	18,000.00	21,000.00	3,000.00*
Signal System	230,000.00	230,000.00
Equipment and Improvement	200,000.00	200,000.00
Notes—N. H. Savings Bank	3,300.00	3,300.00*
Penacook Electric Light Co.	4,000.00	4,000.00*
Total Bonded Debt	\$810,000.00	\$443,300.00	\$366,700.00
Bond Coupons not Presented for Payment at December 31, 1948 and 1947	\$3,127.50	\$203.75	\$2,923.75
Total Liabilities	\$813,127.50	\$443,503.75	\$369,623.75

BOND FUNDS

SUMMARY OF DEBT SERVICE CHARGES UNTIL MATURITY

AS AT DECEMBER 31, 1948

	Fiscal Period	Principal	Interest	Total
Municipal	1949-58	\$545,000.00	\$30,470.00	\$575,470.00
School	1949-65	238,000.00	91,035.00	329,035.00
Water	1949-51	27,000.00	1,721.25	28,721.25
Total		\$810,000.00	\$123,226.25	\$933,226.25

BOND FUNDS

NEW BOND ISSUES

Equipment and Improvement Bonds

Bond Issued	\$200,000.00
Premium	92.00
Total	<u>\$200,092.00</u>
Expenditures:	
Main Street, Penacook	\$24,217.25
Airport — Tarring	2,586.08
New Equipment:	
Power Shovel	\$11,350.00
Bulldozer	8,850.00
Sno-Go	7,995.00
Flusher and Fire Fighter Combination	4,776.00
1 GMC Dump Truck	5,025.00
2 Load Packers	16,528.00
Combination Ambulance and Patrol Wagon	3,825.00
Fire Department Equipment	478.00
1 GMC Chassis	4,960.00
2 Mack Chassis	10,000.00
	<u>73,787.00</u>
Expense of Bond Issue	868.73
Transfer to Federal Airport Project	8,250.00
Loaned to Federal Airport Project	15,874.52*
Total	<u>\$125,583.68</u>
Cash Balance December 31, 1948	<u>\$74,508.32</u>

* This amount was repaid February 15, 1949, \$16,083.01.

Federal Airport Project

<i>Receipts</i>	
Transfer from Equipment and Improvement Account	\$8,250.00
Borrowed from Bond Account	15,874.52
State of New Hampshire	8,041.51
Total	<u>\$32,166.03</u>
<i>Expenditures</i>	
Taxiway and Apron	\$32,166.03
	<u>\$</u>

The Federal Government reimbursed the bond account for ½ of the cost of the project.

Signal System Bonds

Proceeds of Issue	\$230,000.00
Premium	105.80
Total	<u>\$230,105.80</u>
<i>Expenditures</i>	
Payments on Contract	\$180,000.00
Expense of Bond Issue	172.24
	<u>\$180,172.24</u>
Cash Balance December 31, 1948	<u>\$49,933.56</u>

TRUST FUNDS

BALANCE SHEET
AS AT DECEMBER 31, 1948

	ASSETS			
	<i>Cemetery</i>	<i>Library</i>	<i>Other</i>	<i>Total</i>
<i>Cash (Unexpended Income)</i>				
Loan and Trust Savings Bank	\$1,573.66	\$	\$207.14	\$1,780.80
Merrimack County Savings Bank	18,176.13	285.49	18,461.62
N. H. Savings Bank	1,106.23	1,106.23
Union Trust Company	894.28	894.28
	<hr/>	<hr/>	<hr/>	<hr/>
Total Cash	\$21,750.30	\$	\$492.63	\$22,242.93
	<hr/>	<hr/>	<hr/>	<hr/>
<i>Permanent Funds</i>				
Savings Bank Deposits:				
Loan and Trust Savings Bank	\$83,092.04	\$4,631.46	\$450.48	\$88,173.98
Merrimack County Savings Bank	68,818.82	7,247.10	2,511.25	78,577.17
N. H. Savings Bank	87,023.44	6,886.49	1,200.00	95,109.93
Union Trust Company	78,496.25	8,758.37	1,000.00	88,254.62
	<hr/>	<hr/>	<hr/>	<hr/>
Total	\$317,430.55	\$27,523.42	\$5,161.73	\$350,115.70
Investments	82,400.00	95,120.00	177,520.00
	<hr/>	<hr/>	<hr/>	<hr/>
Total Permanent Funds	\$399,830.55	\$122,643.42	\$5,161.73	\$527,635.70
	<hr/>	<hr/>	<hr/>	<hr/>

LIABILITIES AND PRINCIPAL

<i>Unexpended Income</i>	\$21,750.30	\$	\$492.63	\$22,242.93
	<hr/>	<hr/>	<hr/>	<hr/>
<i>Permanent Funds Principal</i>				
Balance, January 1, 1948	\$390,579.94	\$124,026.12	\$5,161.73	\$519,767.79
Additions:				
New Trusts	8,062.50	8,062.50
Sale of Lots	961.66	961.66
Sale of Graves	200.00	200.00
Seth K. Jones	26.45	26.45
	<hr/>	<hr/>	<hr/>	<hr/>
	\$399,830.55	\$124,026.12	\$5,161.73	\$529,018.40
	<hr/>	<hr/>	<hr/>	<hr/>
Deductions:				
Grace Blanchard Fund	\$	\$1,149.24	\$	\$1,149.24
Maintenance Fund	233.46	233.46
	<hr/>	<hr/>	<hr/>	<hr/>
Total Deductions	\$	\$1,382.70	\$	\$1,382.70
	<hr/>	<hr/>	<hr/>	<hr/>
Balance December 31, 1948	\$399,830.55	\$122,643.42	\$5,161.73	\$527,635.70
	<hr/>	<hr/>	<hr/>	<hr/>

TRUST FUNDS

STATEMENT OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED DECEMBER 31, 1948

	<i>Cemetery</i>	<i>Library</i>	<i>Other</i>	<i>Total</i>
Cash Balance of Unexpended Income				
January 1, 1948	\$18,112.97	\$	\$428.00	\$18,540.97
<i>Receipts</i>				
Interest and Dividends:				
Cemetery	\$10,006.09	\$	\$	\$10,006.09
Library	\$13,616.65	13,616.65
Parks and Playground Trust	64.63	64.63
Other	75.00	75.00
One third Receipts from Sale of Lots	961.67	961.67
Total	\$10,967.76	\$13,616.65	\$139.63	\$24,724.04
Total Receipts and Balance	\$29,080.73	\$13,616.65	\$567.63	\$43,265.01
<i>Disbursements</i>				
Cemeteries	\$6,846.62	\$	\$	\$6,846.62
Library Trusts	13,616.65	13,616.65
Other	75.00	75.00
Transferred to Principal	26.45	26.45
Direct Payment	457.36	457.36
Total	\$7,330.43	\$13,616.65	\$75.00	\$21,022.08
Cash Balance of Unexpended Income				
December 31, 1948	\$21,750.30	\$	\$492.63	\$22,242.93

TRUST FUNDS

SCHEDULE OF PERMANENT FUND SECURITIES AS AT DECEMBER 31, 1948

	<i>Cemetery</i>	<i>Library</i>	<i>Other</i>	<i>Total</i>
U. S. Treasury Bonds	\$82,400.00	\$80,000.00	\$	\$162,400.00
1 sh. Great Northern R. R. Pref.	100.00	100.00
1 sh. Atchison, Topeka and Santa Fe R. R. Pref.	100.00	100.00
2 sh. Atchison, Topeka and Santa Fe R. R. Common	200.00	200.00
1 sh. Northern Railroad of N. H.	100.00	100.00
1 sh. Chicago, Burlington and Quincy R. R.	100.00	100.00
6 sh. Boston and Maine R. R. 1st Pref.	100.00	500.00	600.00
12 sh. Concord Gas Co. Common	1,020.00	1,020.00
50 sh. Manufacturers Trust Co.	2,537.50	2,537.50
50 sh. Phoenix Mutual Insurance Co.	4,025.00	4,025.00
50 sh. N. H. Fire Insurance Co.	2,187.50	2,187.50
50 sh. Central Hanover Bank and Trust Co.	4,850.00	4,850.00
Total	\$83,100.00	\$95,120.00	\$	\$178,220.00

PUBLIC WORKS — SANITARY SEWERS DIVISION

COMPARATIVE BALANCE SHEET
AS AT DECEMBER 31, 1948 AND 1947

		ASSETS		
		1948	1947	Increase or Decrease*
<i>Current Assets</i>				
Cash in Bank		\$47,720.97	\$39,363.74	\$8,357.23
Accounts Receivable	\$9,951.53			
Less: Reserve for Uncollected Accounts	3,000.00			
Accounts Receivable (Net)		6,951.53	6,991.67	40.14*
Accounts Miscellaneous		993.45	870.10	123.35
Materials and Supplies		3,740.19	3,651.12	89.07
Total Current Assets		<u>\$59,406.14</u>	<u>\$50,876.63</u>	<u>\$8,529.51</u>
<i>Fixed Assets</i>				
Mains		\$892,368.73	\$884,038.43	\$8,330.30
Manholes		97,344.31	94,145.55	3,198.76
Customers' Connections		121,226.63	116,663.67	4,562.96
Main Sewer Land and Rights of Way		199.97	99.97	100.00
General Equipment		1,248.95	1,040.08	208.87
Total		<u>\$1,112,388.59</u>	<u>\$1,095,987.70</u>	<u>\$16,400.89</u>
Less: Depreciation Reserve		541,904.50	531,792.30	13,112.20
Net Depreciated Value		<u>\$567,484.09</u>	<u>\$564,195.40</u>	<u>\$3,288.69</u>
Total Assets		<u><u>\$626,890.23</u></u>	<u><u>\$615,072.03</u></u>	<u><u>\$11,818.20</u></u>

LIABILITIES, CAPITAL AND SURPLUS

<i>Current Liabilities</i>				
Accounts Payable		\$	\$55.50	\$55.50*
<i>Capital</i>				
Contributions in Aid of Construction		\$128,494.39	\$120,116.23	\$8,378.16
Contribution from City		480,323.45	480,323.45	
		<u>\$608,817.84</u>	<u>\$600,439.68</u>	<u>\$8,378.16</u>
<i>Surplus</i>				
Balance, January 1, 1948 and 1947		\$14,576.85	\$14,354.66	\$222.19
Deduct: Reserve for Uncollected Accounts		572.40	1,937.95	1,365.55*
		<u>\$14,004.45</u>	<u>\$12,416.71</u>	<u>\$1,587.74</u>
Net Profit		4,067.94	2,160.14	1,907.80
		<u>\$18,072.39</u>	<u>\$14,576.85</u>	<u>\$3,495.54</u>
Total Liabilities, Capital and Surplus		<u><u>\$626,890.23</u></u>	<u><u>\$615,072.03</u></u>	<u><u>\$11,818.20</u></u>

PUBLIC WORKS—SANITARY SEWERS DIVISION

COMPARATIVE STATEMENT OF OPERATIONS

FOR THE YEARS ENDED DECEMBER 31, 1948 AND 1947

	1948	1947	<i>Increase or Decrease*</i>
<i>Operating Revenue</i>			
Sewer Rentals, General	\$24,831.07	\$24,817.78	\$13.29
Sewer Rentals, Industrial	4,798.10	4,622.67	175.43
Penalties and Discounts Forfeited	75.64	56.10	19.54
Insurance and Miscellaneous	1,367.48	192.00	1,175.48
	\$31,072.29	\$29,688.55	\$1,383.74
<i>Operating Expenses</i>			
Superintendence and Engineering	\$3,723.34	\$4,284.15	\$560.81*
Main and Manhole Labor and Expense	1,813.39	1,459.06	354.33
House Connections Labor and Expense	507.94	335.51	172.43
Maintenance of Sewer Mains—Repairs	710.78	171.00	539.78
Maintenance of Manholes—Repairs	429.24	398.71	30.53
Maintenance of House Connections	35.61	166.18	130.57*
Maintenance of General Equipment	433.18	433.18*
	\$7,220.30	\$7,247.79	\$27.49*
<i>Customers Expense (Water Department)</i>			
Meter Reading and Collecting	\$330.34	\$354.19	\$23.85*
Billing and Accounting	1,130.29	1,081.20	49.09
	\$1,460.63	\$1,435.39	\$25.24
<i>General Administrative</i>			
Office Salaries and Outside Help	\$501.68	\$669.65	\$167.97*
Legal and Accounting	570.00	846.00	276.00*
Office Supplies	29.00	29.00
Insurance Compensation and Fire	282.11	158.68	123.43
Miscellaneous	128.74	128.74
	\$1,511.53	\$1,674.33	\$162.80*
<i>Employees Accounts</i>			
Annual Leave Payroll	\$556.49	\$592.56	\$36.07*
Sick Leave Payroll	39.32	859.55	820.23*
Holiday Payroll	1,221.63	587.47	634.16
Retirement Fund Costs	754.22	913.54	159.32*
	\$2,571.66	\$2,953.12	\$381.46*
<i>Other Expenses</i>			
Damages Repaired	\$334.59	\$.....	\$334.49
Uncollectible Accounts	562.05	562.05*
Inventory Adjustment	53.17*	53.17
	\$334.49	\$508.88	\$174.39*
Total Expenses	\$13,098.61	\$13,819.51	\$720.90*
Net Income Before Depreciation	\$17,973.68	\$15,869.04	\$2,104.64
Depreciation	13,905.74	13,708.90	196.84
Net Income	\$4,067.94	\$2,160.14	\$1,907.80

WATER DEPARTMENT
COMPARATIVE BALANCE SHEET
AS AT DECEMBER 31, 1948 AND 1947
ASSETS

	1948	1947
<i>Fixed Assets</i>		
Water and Flowage Rights	\$167,663.11	\$167,663.11
Engineering and Superintendence Construction Cost	8,780.73	65,914.51
Land	132,436.35	132,436.35
Structures	217,957.34	200,039.70
Equipment	28,066.57	28,489.50
Distribution System	679,016.36	645,832.27
Other Equipment	38,845.84	27,037.66
Unfinished Construction	57,249.91	25,044.39
Total Fixed Assets	\$1,330,016.21	\$1,292,457.49
<i>Current Assets</i>		
Cash on Hand and in Bank	\$8,543.12	\$9,793.17
Accounts Receivable	272.37	307.22
Material and Supplies	59,069.32	18,252.89
Total Current Assets	\$67,884.81	\$28,353.28
<i>Other Assets</i>		
Savings Deposits	\$10,593.08	\$58,332.25
Government Bonds	55,000.00
Total Other Assets	\$10,593.08	\$113,332.25
Total Assets	\$1,408,494.10	\$1,434,143.02

LIABILITIES

<i>Capital Liabilities</i>		
Municipal Investment	\$963,194.74	\$963,194.74
Funded Debt	27,000.00	40,000.00
Contributions in Aid of Construction	65,040.08	62,777.58
Total Capital Liabilities	\$1,055,234.82	\$1,065,972.32
<i>Current Liabilities</i>		
Interest Coupons Payable	\$	\$146.00
<i>Surplus</i>	\$353,259.28	\$368,024.70
Total Liabilities	\$1,408,494.10	\$1,434,143.02

WATER DEPARTMENT
STATEMENT OF INVESTMENTS AND INCOME
FOR THE YEAR ENDED DECEMBER 31, 1948

	Balance 1/1/48	Income	Transfers to Operating Account	Balance 12/31/48
Loan and Trust Savings Bank	\$13,129.38	\$286.20	\$11,000.00	\$2,415.58
Merrimack County Savings Bank	18,685.92	196.33	15,846.91	3,035.34
New Hampshire Savings Bank	13,274.99	179.77	11,000.00	2,454.76
Union Trust Company	13,241.96	210.44	10,765.00	2,687.40
U. S. Treasury Bonds	55,000.00	1,153.09	56,153.09
Totals	\$113,332.25	\$2,025.83	\$104,765.00	\$10,593.08

WATER DEPARTMENT

COMPARATIVE STATEMENT OF OPERATIONS

FOR THE FISCAL YEARS ENDED DECEMBER 31, 1948 AND 1947

	1948	1947	<i>Increase or Decrease*</i>
<i>Water Sales</i>			
Commercial — Flat Rate	\$3,340.07	\$3,445.08	\$105.01*
Commercial — Metered	107,925.74	104,607.06	3,318.68
Industrial — Metered	21,258.95	21,819.49	560.54*
Miscellaneous Water Revenue	160.00	853.82	693.82*
Total Operating Revenue	<u>\$132,684.76</u>	<u>\$130,725.45</u>	<u>\$1,959.31</u>
<i>Operating Expenses</i>			
Water Supply Expense	\$32,697.08	\$26,550.79	\$6,146.29
Distribution	45,350.46	29,923.99	15,426.47
Other Operating Expenses	21,377.24	15,192.94	6,184.30
Total Operating Expenses	<u>\$99,424.78</u>	<u>\$71,667.72</u>	<u>\$27,757.06</u>
	<u>\$33,259.98</u>	<u>\$59,057.73</u>	<u>\$25,797.75*</u>
<i>Fixed Capital Charges</i>			
Depreciation	\$27,222.24	\$23,572.18	\$3,650.06
Taxes	24.36	19.10	5.26
Total Fixed Capital Charges	<u>\$27,246.60</u>	<u>\$23,591.28</u>	<u>\$3,655.32</u>
	<u>\$6,013.38</u>	<u>\$35,466.45</u>	<u>\$29,453.07*</u>
<i>Funded Debt Charges</i>			
Interest Paid	1,438.75	2,101.25	662.50*
	<u>\$4,574.63</u>	<u>\$33,365.20</u>	<u>\$28,790.57*</u>
<i>Other Income</i>			
Interest	\$2,025.83	\$2,530.19	504.36*
Non Operating Revenue	554.86	1,119.51	564.65*
Gain on Sale of Fixed Assets	1,698.02	1,295.60	402.42
	<u>\$4,278.71</u>	<u>\$4,945.30</u>	<u>\$666.59*</u>
Net Profit	<u>\$8,853.34</u>	<u>\$38,310.50</u>	<u>\$29,457.16*</u>

WATER DEPARTMENT

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS

FOR THE YEAR ENDED DECEMBER 31, 1948

Balance January 1, 1948		\$9,793.17
<i>Receipts</i>		
Water	\$132,589.61	
Transferred from Investment Account	104,765.00	
Sanitary Sewer Department	1,457.71	
Contributions in Aid of Construction — Conant Park Dev.	2,230.00	
Sale of Material	1,681.50	
Miscellaneous	2,354.71	
Total Receipts	<u>245,078.53</u>	
Total Receipts and Balance		<u>\$254,871.70</u>
<i>Disbursements</i>		
Operation of Plant	\$104,666.74	
Capital Expenditures	127,223.09	
Bond	13,000.00	
Bond Interest	1,438.75	
Total Disbursements	<u>246,328.58</u>	
Balance December 31, 1948		<u>\$8,543.12</u>

ASSESSORS' STATEMENT FOR 1948

	<i>Assessed Valuation of City and Precinct</i>	<i>Amount of Approp- riation</i>	<i>Tax Rate Per \$1,000</i>
<i>Money Raised For</i>			
County	\$37,330,320.00	\$130,266.00	\$3.50
City Budget	37,330,320.00	893,049.00	23.09
Schools:			
*City Union	35,068,114.00	677,728.00	19.33
**Penacook Union	2,172,916.00	48,474.00	22.31
Totals		\$1,749,517.00	
Overlay Allowance for Abatements, Errors and Corrections			32,675.09
Warrants Submitted to Tax Collector			1,749,517.43
Raised by Supplementary Taxes			3,236.00
City Rate			45.92
Penacook Rate			48.90
Average Rate for City per \$1,000.00			46.10

*Includes Property located in Loudon.

**Includes Property located in Canterbury.

Poll Taxes

	<i>No.</i>	<i>Amount</i>
Men	4,047	\$8,094.00
Women	7,812	15,624.00
Total	11,859	\$23,718.00

Exemptions

<i>Veterans</i>		
Property Valuation	\$836,850.00	
Polls (3050)	6,100.00	
Polls (157) Nurses, War Widows, etc.	314.00	\$843,264.00
<i>Blind</i>		
Property Valuation	\$3,000.00	
Polls (11)	22.00	3,022.00
Total Exemptions		\$846,286.00

Bank Stock

Bank Stock	\$6,444.60
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ASSESSED VALUATIONS OF VARIOUS TYPES OF PROPERTY

<i>Types</i>	<i>Number</i>	<i>Valuation</i>
Land and Buildings		\$31,465,640.00
Growing Wood and Timber		12,098.00
Electric Plants		1,694,450.00
Horses	123	15,000.00
Cows	987	131,225.00
Other Neat Stock	145	11,530.00
Sheep and Goats	104	2,366.00
Hogs	15	375.00
Fowls	26,111	29,856.00
Fur Bearing Animals	92	420.00
Portable Mills		500.00
Boats and Launches		1,500.00
Wood, Lumber, Etc.		41,100.00
Gasoline Pumps and Tanks		25,160.00
Stock in Trade		3,486,250.00
Mills and Machinery		412,450.00
Oxen	3	400.00
Total		\$37,330,320.00

CITY RELIEF DEPARTMENT

FOR THE YEAR ENDED DECEMBER 31, 1948

	City	County	Total
<i>Direct Expenditures for Relief</i>			
Cash Allowances	\$1,449.75	\$4,154.50	\$5,604.25
Groceries	2,683.28	5,035.44	7,718.72
Milk	107.10	337.09	444.19
Fuel	647.94	1,472.36	2,120.30
Rent	42.25	689.75	732.00
Board and Care — Adults	5,434.56	3,838.68	9,273.24
Board and Care — Children	3,256.81	3,256.81
Medical	1,059.15	5,994.62	7,053.77
Clothing	317.66	199.26	516.92
Transportation, Meals and Miscellaneous	238.61	452.63	691.24
Total City and County Poor	\$15,237.11	\$22,174.33	\$37,411.44
Other Towns	673.48	673.48
Hospitalization	5,962.16	5,962.16
Total	\$21,872.75	\$22,174.33	\$44,047.08
<i>Dependent Soldiers</i>			
Cash Allowances	\$98.60	\$1,494.00	\$1,592.60
Groceries	1,416.14	1,979.09	3,395.23
Milk	19.12	735.54	754.66
Fuel	281.98	356.20	638.18
Rent	199.14	117.00	316.14
Board and Care — Children	1,068.27	43.00	1,111.27
Medical	192.06	468.97	661.03
Work — Relief	80.02	80.02
Clothing	106.67	153.32	259.99
Miscellaneous	170.39	195.49	365.88
Total	\$3,632.39	\$5,542.61	\$9,175.00
<i>Administration</i>			
Salaries — Overseers (Concord and Penacook)	\$2,640.00	\$2,046.00	\$4,686.00
Salaries — Office and Case Workers	3,248.78	3,420.32	6,669.10
Mileage and Travel Allowance	392.39	170.34	562.73
Office Supplies	214.63	171.81	386.44
Telephone	237.23	237.18	474.41
Lights	21.43	21.42	42.85
Heat	60.00	60.00	120.00
Janitor Service	12.25	12.25
Miscellaneous	122.79	9.75	132.54
Total	\$6,949.50	\$6,136.82	\$13,086.32
<i>Old Age Assistance</i>	\$34,895.67	\$34,895.67
Total City and County Expenditures	\$67,350.31	\$33,853.76	\$101,204.07

PARKING METER FUND

STATEMENT OF RECEIPTS AND DISBURSEMENTS

FOR THE YEAR ENDED DECEMBER 31, 1948

Cash Balance January 1, 1948		\$3,984.82
Receipts		45,862.20
		\$49,847.02
<i>Disbursements — Operating Expenses</i>		
Meter Maintenance and Salaries	\$3,281.81	
Meter Parts and Supplies	1,190.55	
Meter Maintaining Training	446.77	
Enforcement Salaries	4,994.31	
Enforcement Supplies	1,121.71	
Collecting Salaries	1,298.92	
Collecting Supplies	15.00	
Accounting Salaries	653.01	
Accounting Supplies	437.50	
Accounting Miscellaneous	33.38	
Marking Streets — Supplies	262.50	
Incidentals	319.45	
		\$14,054.91
Total		\$35,792.11
<i>Capital Expenditures</i>		
Purchase of Meters	\$22,987.31	
Coin Sorting Machine	767.00	23,754.31
		\$12,037.80
Balance December 31, 1948		\$12,037.80

DEPARTMENT OF PUBLIC WORKS

SUMMARY OF DEPARTMENTAL EXPENDITURES

FOR THE YEAR ENDED DECEMBER 31, 1948

	<i>Labor</i>	<i>Expense and Material Bills</i>	<i>Operating Cost of Equipment Used</i>	<i>Total</i>
<i>Roads and Bridges</i>				
<i>Operating Budget</i>				
General Maintenance	\$86,959.24	\$36,199.16	\$42,852.55	\$166,010.95
Outside Functions	1,721.63	2,371.95	26,146.00	30,239.58
General Overhead	34,210.57	4,089.14	1,609.75	39,909.46
Equipment Maintenance	30,169.52	45,935.62	186.70	76,291.84
Total	<u>\$153,060.96</u>	<u>\$88,595.87</u>	<u>\$70,795.00</u>	<u>\$312,451.83</u>
<i>Capital Budget</i>				
Construction	\$9,124.34	\$855.45	\$5,496.84	\$15,476.63
New Equipment		350.00		350.00
Total	<u>\$9,124.34</u>	<u>\$1,205.45</u>	<u>\$5,496.84</u>	<u>\$15,826.63</u>
	<u>\$162,185.30</u>	<u>\$89,801.32</u>	<u>\$76,291.84</u>	<u>\$328,278.46</u>
Less:				
Equipment Maintenance Trans- ferred to various functions			76,291.84	76,291.84
Total	<u>\$162,185.30</u>	<u>\$89,801.32</u>	<u>.....</u>	<u>\$251,986.62</u>
<i>Storms Sewers</i>	\$575.11	\$109.66	\$158.00	\$842.77
<i>Office</i>				
<i>Operating Budget</i>				
Salaries, Supplies and Insurance	\$4,522.78	\$2,813.35		\$7,336.13
<i>Engineering</i>	\$14,261.50	\$916.90		\$15,178.40
<i>Street Lighting</i>		\$41,060.41		\$41,060.41
Clerk of Board	\$220.00			\$220.00
<i>Trees</i>				
<i>Operating Budget</i>				
General Maintenance	\$6,109.07	\$301.84	\$1,537.40	\$7,948.31
Outside Work — Xmas	84.15		32.40	116.55
General Overhead	1,003.29	340.55		1,343.84
Total	<u>\$7,196.51</u>	<u>\$642.39</u>	<u>\$1,569.80</u>	<u>\$9,408.70</u>
Total	<u>\$188,961.20</u>	<u>\$135,344.03</u>	<u>\$1,727.80</u>	<u>\$326,033.03</u>

DEPARTMENT OF PUBLIC WORKS

STATEMENT OF APPROPRIATIONS, TRANSFERS, EXPENDITURES AND UNEXPENDED BALANCES

FOR THE YEAR ENDED DECEMBER 31, 1948

	<i>Appropriations</i>	<i>Transfers</i>	<i>Total</i>	<i>Expenditures</i>	<i>Unexpended Balance</i>
Roads and Bridges	\$236,136.52	\$15,850.10	\$251,986.62	\$251,986.62
Storm Sewers	4,289.75	4,289.75	842.77	\$3,446.98
Office	7,997.00	7,997.00	7,336.13	660.87
Engineering	15,210.00	15,210.00	15,178.40	31.60
Street Lighting	41,000.00	60.41	41,060.41	41,060.41
Clerk of Board	220.00	220.00	220.00
Trees	10,476.68	10,476.68	9,408.70	1,067.98
Total	<u>\$315,329.95</u>	<u>\$15,910.51</u>	<u>\$331,240.46</u>	<u>\$326,033.03</u>	<u>\$5,207.43</u>

STATEMENT OF MUNICIPAL COURT

FOR THE YEAR ENDED DECEMBER 31, 1948

Balance January 1, 1948	\$915.32
<i>Receipts</i>	
Fines, Costs and Fees	\$14,279.40
Bail	2,300.00
Total Receipts and Balance	<u>\$17,494.72</u>
<i>Disbursements</i>	
City Treasurer	\$6,976.95
State of N. H. Motor Vehicle Department	5,585.75
State of N. H. Fish and Game Department	43.40
Bail	2,100.00
Secretarial Services	515.80
Printing, Postage and Office Supplies	122.75
Miscellaneous Fees and Expenses	202.58
Restitution — Dodge Freedman	90.00
Balance December 31, 1948	<u>\$1,857.49</u>

COMPARATIVE TABLE

OF THE NUMBER OF POLLS AND VETERANS, ASSESSED VALUATIONS,
TAX LEVIES AND RATES 1938-1948

Year	Polls	Exemptions Veterans	Valuations	Committed Tax*	Rate
1938	13,490	936	\$32,201,370.00	\$1,282,689.02	\$38.82
1939	13,877	958	32,365,017.00	1,176,029.78	35.30
1940	14,334	925	32,791,790.00	1,280,926.90	38.00
1941	13,874	896	33,068,487.00	1,264,315.56	37.20
1942	13,184	897	33,282,876.00	1,312,838.22	38.40
1943	12,205	796	33,251,268.00	1,087,147.04	31.80
1944	12,416	679	33,083,027.00	1,088,928.60	30.59
1945	11,734	701	32,963,846.00	1,181,708.97	33.68
1946	12,139	2,570	33,622,496.00	1,333,172.60	38.26
1947	11,606	2,817	36,457,539.00	1,557,237.23	41.47
1948	11,859	3,207	37,330,320.00	1,749,517.43	45.92

* Does not reflect Abatements and Deductions allowed by Assessors.

COMPARATIVE TABLE

OF BUDGET APPROPRIATIONS, 1943-1948

	1943	1944	1945	1946	1947	1948
<i>Operating Budget:</i>						
City Poor	\$41,500.00	\$39,950.00	\$37,700.00	\$38,380.00	\$40,600.00	\$54,389.00
City Poor, Ward One	5,135.00	5,320.00	5,135.00	4,815.00	5,889.00	7,766.00
Bonds and Notes	107,000.00	57,000.00	52,000.00	52,000.00	31,000.00	31,300.00
Interest, Bonds and Notes	11,058.75	9,451.25	7,963.75	6,638.75	6,135.00	11,088.65
City Hall and Auditorium	8,697.50	8,984.50	9,582.31	9,373.56	9,949.00	12,681.00
Mayor	1,830.00	3,950.00	3,938.00	4,157.00	4,053.00	4,236.00
City Clerk	8,454.50	9,000.00	9,000.00	9,724.00	11,074.00	12,028.50
City Solicitor	1,680.00	1,680.00	2,460.00	2,380.00	2,380.00	2,700.00
City Treasurer	4,789.25	4,876.00	5,380.25	5,086.50	6,478.00	6,773.00
Weights and Measures	1,312.00	1,400.00	1,400.00	1,450.00	1,450.00	1,720.00
Police Court	2,960.00	2,960.00	2,960.00	2,960.00	2,960.00	4,100.00
Probation Officer	1,600.00	1,600.00	1,600.00	1,450.00	1,600.00	1,720.00
Assessors	12,018.00	12,958.00	12,934.00	14,122.00	15,539.00	16,426.00
Tax Collector	8,052.85	8,623.63	9,027.63	8,165.65	8,955.65	9,464.65
Real Estate Agent		175.00	530.00	500.00	500.00	530.00
Elections	4,190.00	4,150.00	4,100.00	4,100.00	4,200.00	6,500.00
Fire Department	78,914.25	95,803.79	98,631.63	113,327.48	139,070.12	159,438.08
Health Department	7,255.00	7,630.00	7,618.00	7,902.00	8,136.00	9,520.00
Department of Public Works	291,467.40	297,778.00	347,657.18	356,836.68	396,428.69	453,887.23
Playgrounds	10,083.00	11,805.00	11,802.00	13,341.05	17,944.00	19,880.05
Planning Board	5,000.00	5,247.25	5,371.75	6,100.00	6,922.66	8,422.50
Public Library	23,000.00	29,000.00	31,000.00	36,465.00	36,240.00	48,464.00
Police Department	74,048.95	79,018.91	84,497.61	93,851.60	104,422.62	125,172.27
Comfort Station	2,248.00	2,365.00	2,264.00	2,625.00	3,879.00	4,038.00
Recreation Commission	3,500.00	3,500.00	6,450.00	6,635.00	8,800.00	10,535.00
Zoning Board	200.00	150.00	200.00	200.00	500.00	550.00
Airport	6,524.50	9,288.00	9,938.00	11,808.00	13,184.00	13,980.00
<i>Miscellaneous:</i>						
Clock, care of	50.00	50.00	50.00	25.00	50.00	50.00
Incidentals and Land Damage	2,500.00	2,500.00	2,500.00	2,500.00	6,500.00	2,500.00
Printing and Stationery	2,750.00	3,450.00	3,450.00	3,000.00	3,000.00	3,000.00
Repairs, Buildings	1,200.00	1,200.00	1,450.00	2,250.00	4,200.00	4,200.00
Board of Aldermen, Salary	1,915.00	1,875.00	1,875.00	1,875.00	1,875.00	3,150.00
Family Welfare Society	350.00	350.00	350.00	350.00	350.00	350.00
Concord District Nursing Ass'n	350.00	350.00	350.00	350.00	350.00	2,350.00
Pennacook Nursing Ass'n	200.00	200.00	200.00	200.00	200.00	200.00
Memorial Day	400.00	400.00	400.00	400.00	600.00	600.00
Armistice Day	100.00	100.00	100.00	100.00	100.00	100.00
Armistice Day, Pennacook	30.00	30.00	60.00	30.00	30.00	30.00
Spanish War Veterans	400.00	400.00	400.00	400.00	400.00	400.00
Band Concerts	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Spanish War Vet. Anniversary						500.00
Auditing	1,000.00	1,000.00	1,300.00	1,000.00	1,000.00	1,000.00
Civilian Defense	3,000.00	500.00				
<i>Finance Committee:</i>						
Contingent Fund		6,000.00	6,000.00	9,000.00	9,000.00	9,000.00
Post-War Planning			5,000.00			
Employees Retirement Fund				8,000.00	16,000.00	15,000.00
Merrimack Valley Regional Association					500.00	500.00
Revision of Ordinances					1,500.00	1,000.00
Blister Rust Control					1,000.00	1,000.00
Gross Operating Budget	\$737,613.43	\$734,771.00	\$795,876.43	\$844,874.27	\$935,944.74	\$1,083,241.93
<i>Capital Budget Items:</i>						
Zoning						\$1,000.00
Fire Department		\$625.00	\$25,000.00	\$11,700.00	\$3,400.00	2,000.00
Department Public Works			21,000.00	32,000.00	25,500.00	49,923.38
Playgrounds		700.00	700.00	485.00	4,250.00	1,650.00
Police Department		1,800.00	6,437.58	3,975.00	2,700.00	1,000.00
Tax Collector	\$265.00					
Airport			11,000.00	10,000.00	19,000.00	2,000.00
Recreation Commission				9,600.00	10,800.00	800.00
Lake Survey				9,000.00		
By-Pass Project				25,000.00	25,000.00	
City Planning Board						2,756.00
Total Capital Budget	\$265.00	\$3,125.00	\$64,137.58	\$101,760.00	\$90,650.00	\$61,134.38
Total Municipal Budget	\$737,878.45	\$737,896.00	\$860,014.01	\$946,634.27	\$1,026,594.74	\$1,124,900.00
Estimated Income	*\$225,285.00	*\$260,603.00	*\$351,353.00	*\$258,254.33	*\$265,245.03	*\$265,294.00
Total Raised by Taxation	\$512,593.00	\$477,293.00	\$508,661.00	\$688,379.94	\$761,351.00	\$859,606.00

* Includes cash on hand at beginning of year.

SUMMARY AND RECONCILIATION OF TAX LEVIES — 1939 TO 1948 INCLUSIVE

	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939
<i>Tax Levy</i>										
Resident List.....	\$1,719,354.83	\$1,527,660.49	\$1,302,243.24	\$1,114,530.82	\$1,021,631.89	\$1,056,152.33	\$1,279,485.91	\$1,229,917.73	\$1,245,507.74	\$1,141,546.37
Pool Tax List.....	23,718.00	23,212.00	24,278.00	58,670.00	58,655.00	24,410.00	26,368.00	27,748.00	28,064.00	27,754.00
Votees' Tax List.....	2,103.00	2,037.00
Non-Resident List.....	6,444.60	105.14	155.36	164.34	327.30	371.55	480.15	481.67	571.00	546.05
Bank Stock.....	6,259.60	6,240.40	6,240.81	6,217.41	6,213.16	6,054.16	6,168.16	6,184.16	6,183.16
Total Tax Levy.....	\$1,749,517.43	\$1,557,237.23	\$1,332,917.00	\$1,181,708.97	\$1,088,928.60	\$1,087,147.04	\$1,312,838.22	\$1,264,315.56	\$1,280,926.90	\$1,176,029.78
<i>Additions</i>										
Additional Taxes and Corrections.....	\$3,236.65	\$2,592.30	\$2,351.46	\$4,045.71	\$4,588.79	\$2,146.94	\$1,289.46	\$1,522.36	\$1,707.84	\$2,020.15
Interest.....	80.03	4,066.60	2,878.70	2,798.14	3,047.19	3,763.02	8,856.60	10,320.95	12,655.67	12,852.34
Costs.....	195.20	1,236.35	1,165.29	1,114.36	1,193.02	1,379.21	1,781.95	2,138.31	2,368.01	2,462.85
Total Additions.....	\$3,511.88	\$7,895.25	\$6,395.45	\$7,958.21	\$9,079.00	\$7,289.17	\$11,928.01	\$13,981.62	\$16,731.52	\$17,335.34
Total Charges to Collector.....	\$1,753,029.31	\$1,565,132.48	\$1,339,312.45	\$1,189,667.18	\$1,098,007.60	\$1,094,436.21	\$1,324,766.23	\$1,278,297.18	\$1,297,658.42	\$1,193,365.12
<i>Collections and Abatements</i>										
Collection.....	\$9,903.54	\$16,070.20	\$14,689.21	\$12,791.16	\$12,460.44	\$11,739.52	\$11,768.20	\$10,651.32	\$11,018.17	\$10,004.53
Paid to Treasurer:										
Prior Years.....	1,589,917.08	1,541,577.32	1,321,225.27	1,168,997.01	1,079,665.17	1,081,436.79	1,311,488.15	1,266,211.95	1,285,267.29	1,182,364.74
Current Year.....	678.16
Cash on Hand.....
Total Credits.....	\$1,600,498.78	\$1,560,647.52	\$1,335,914.48	\$1,181,788.17	\$1,092,125.61	\$1,093,176.31	\$1,323,256.35	\$1,276,863.27	\$1,296,315.46	\$1,192,369.67
<i>Uncollected — December 31, 1948</i>	\$152,530.53	\$4,484.96	\$3,397.97	\$7,879.91	\$5,881.99	\$1,259.90	\$1,509.88	\$1,433.91	\$1,342.96	\$995.45
<i>Stock in Trade — Personal List</i>	\$3,872.10	\$1,132.96	\$595.97	\$280.31	\$134.29	\$69.10	\$309.48	\$346.71	\$347.76	\$60.30
<i>Property Taxes — Real Estate</i>	141,484.43	15.30	15.30
<i>Pool Taxes — \$3.00 State of N. H.</i>	7,174.02	3,352.00	2,802.00	4,738.50	3,550.80	1,190.80	1,200.49	1,087.20	995.20	435.15
<i>Pool Taxes — \$2.00 City</i>	2,860.20	2,181.64
Total.....	\$152,530.55	\$4,484.96	\$3,397.97	\$7,879.91	\$5,881.99	\$1,259.90	\$1,509.88	1,433.91	1,342.96	995.45
<i>Less: Reserve for Uncollectible Accounts</i>	22,771.55	4,484.96	7,798.01	5,886.99	1,259.90	1,509.88	1,433.91	1,342.96	995.45
Total.....	\$129,759.00	\$3,397.97	\$81.00	\$45.00

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Government is a trust, and the officers of the government are trustees; and both the trust and the trustees are created for the benefit of the people.

HENRY CLAY,
Speech at Lexington,
Kentucky, 1829.

FINANCIAL STATEMENT

OF THE

CITY OF CONCORD



FOR TWELVE MONTHS ENDING
DECEMBER 31, 1948

FINANCIAL STATEMENT OF THE CITY OF CONCORD
FOR TWELVE MONTHS ENDING DECEMBER 31, 1948

FIRE DEPARTMENT:

	Appropriation	Expended	Balance
Salary, Chief	\$4,620.00	\$4,620.00
Salaries	118,575.32	116,694.04
Call Salaries	13,610.00	11,888.50
Fire Alarm	1,000.00	900.60
Fire Inspection	100.00	66.76
Incidentals	678.39	720.61
Repairs Buildings	4,800.00	4,471.23
Fuel	3,097.50	2,826.42
Lights	700.00	585.98
Upkeep Equipment	2,200.00	3,072.56
Telephones	1,104.60	1,159.10
Insurance	2,633.36	2,259.50
New Equipment	600.00	763.10
Hose	1,000.00	1,210.40
Supplies and Laundry	790.25	955.83
Snow Removal	500.00	507.83
Retirement Fund	3,428.66	3,366.01
	\$159,438.08	\$156,068.47	\$3,369.61

CAPITAL BUDGET:

Inspector's Car	\$2,000.00	\$2,000.00
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POLICE DEPARTMENT:

Salary, Chief	\$4,950.00	\$4,950.00
Salary, Deputy	4,070.00	4,070.16
Salary, Captain	3,740.00	3,739.98
Salary, Officers	78,615.27	78,559.41
Senior Clerk and Typist	2,992.00	2,612.05
Specials	5,500.00	5,419.75
Houseman	2,310.00	2,310.29
Repairs	500.00	500.00
Fuel	2,300.00	2,289.23
Lights	1,050.00	1,060.79
Auto and Auto Supplies	6,970.00	7,768.89
Marking Streets	600.00	597.99
Telephone, Gamewell and Radio	2,500.00	2,503.70
Insurance	2,085.00	1,698.72
Keeping Prisoners	90.00	63.56
Printing	400.00	338.64
Traffic Lights and Supplies	200.00	97.93
Office Supplies and Equipment	500.00	403.15
Training Program	500.00	492.25
Incidentals	600.00	625.86
Cleaning, Toilet Supplies and Equipment	500.00	511.59
Police Equipment	1,500.00	1,497.72
Retirement Fund	1,450.00	1,482.84
Bicycle Plates and Forms	300.00	275.05
Photo Supplies and Equipment	250.00	221.46
Traffic and F.B.I. School	700.00	700.00
	\$125,172.27	\$124,791.01	\$381.26

CAPITAL BUDGET:

Heating System	\$1,000.00	\$999.89	\$.11
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PUBLIC LIBRARY:

	Appropriation	Expended	Balance
Salaries	\$29,964.00	\$30,195.90
Binding	1,400.00	659.92
Books	8,000.00	8,002.35
Periodicals	650.00	681.92
Printing	100.00	50.50
Heat	1,800.00	2,140.78
Lights and Power	1,650.00	1,670.62
Telephone	300.00	368.41
Maintenance	2,300.00	6,512.51
Supplies Janitor	450.00	239.86
Supplies Library	750.00	808.25
Incidentals	600.00	600.71
Insurance	200.00	225.55
Equipment	100.00	209.32
Transportation	200.00	15.77
Penacook Branch, Special Fund	1,824.12
Projector	601.72
Appropriation	28,987.34)		
Balance Trust Funds January 1, 1948,	19,476.66)		
	<hr/>	<hr/>	
Blanchard Fund	\$48,464.00	\$54,868.21	
Thornton Fund	1,382.70		
Trust Funds	50.00		
Principal Thayer Fund	13,616.65		
Fines	601.72		
	2,251.39		
	<hr/>		
	\$66,366.46		\$11,498.25

HEALTH DEPARTMENT:

Salary, Sanitary Officer	\$2,420.00	\$2,420.00
Salary, Clerk	2,200.00	2,200.00
Auto Allowance	200.00	200.00
Departmental Expenses	500.00	281.29

MILK INSPECTION:

Salary, Inspector	3,300.00	3,300.00
Auto Allowance	600.00	600.00
Incidentals	300.00	307.23
	<hr/>	<hr/>	
	\$9,520.00	\$9,308.52	\$211.48

MAYOR:

Salary, Mayor	\$2,000.00	\$2,000.00
Salary, Secretary	1,936.00	1,936.00
Incidentals	300.00	280.96
	<hr/>	<hr/>	
	\$4,236.00	\$4,216.96	\$19.04

CITY CLERK:

Salary, City Clerk	\$3,850.00	\$3,850.00
Salary, Clerks	6,798.00	6,825.50
Salary, Extra Clerk	330.00	203.99
Auto Allowance	200.00	200.00
Telephone	108.00	130.65
Photostat	200.00	156.21
Supplies	400.00	458.53
Desk	142.50	142.50
	<hr/>	<hr/>	
	\$12,028.50	\$11,967.38	\$61.12

CITY TREASURER:

	Appropriation	Expended	Balance
Salary, City Treasurer	\$1,452.00	\$1,452.00
Salary, Treasurer, Trust Funds	121.00	121.00
Salary, Deputy Treasurer	2,750.00	2,750.00
Clerical Assistance, Trust Funds	350.00	350.00
Clerical Assistance, Pay-Rolls	1,430.00	1,338.00
Equipment	297.90	377.90
Surety Bond, Deputy Treasurer	137.50	117.16
Supplies	144.60	172.94
Incidentals	90.00	93.80
	<u>\$6,773.00</u>	<u>\$6,772.80</u>	<u>\$.20</u>

CITY SOLICITOR:

Salary, Solicitor	\$2,420.00	\$2,420.00
Clerk Hire	200.00	200.00
Auto Allowance	30.00	30.00
Supplies	50.00	21.75
	<u>\$2,700.00</u>	<u>\$2,671.75</u>	<u>\$28.25</u>

SEALER OF WEIGHTS AND MEASURES:

Salary, Sealer	\$1,320.00	\$1,320.00
Auto Allowance	300.00	300.00
Supplies	100.00	97.90
	<u>\$1,720.00</u>	<u>\$1,717.90</u>	<u>\$2.10</u>

MUNICIPAL COURT:

Salary, Judge	\$2,800.00	\$2,800.00
Salary, Associate Judge	500.00	500.00
Salary, Clerk	800.00	800.00
	<u>\$4,100.00</u>	<u>\$4,100.00</u>

PROBATION OFFICER:

Salary, Officer	\$1,320.00	\$1,320.00
Clerk	200.00	200.00
Auto Allowance	200.00	200.00
	<u>\$1,720.00</u>	<u>\$1,720.00</u>

ASSESSORS:

Salary, Assessors	\$7,600.00	\$7,600.00
Salary, Clerks	6,380.00	6,380.00
Auto Allowance	400.00	400.00
Listing Polls	1,000.00	1,000.00
Telephone	96.00	112.21
Postage and Printing	500.00	309.46
Supplies and Furniture	450.00	596.90
	<u>\$16,426.00</u>	<u>\$16,398.57</u>	<u>\$27.43</u>

TAX COLLECTOR:

Salary, Collector	\$3,850.00	\$3,850.00
Salary, Clerks	4,026.00	4,026.00
Salary, Extra Clerk	100.00	50.63
Printing, Postage and Stationery	1,275.00	1,265.01
Incidentals	88.65	132.99
Clerk's Bond	25.00	25.00
Mileage	100.00	100.00
Real Estate Sale	376.95
Contingent Fund	361.93
	<u>\$9,826.58</u>	<u>\$9,826.58</u>

REAL ESTATE AGENT

	Appropriation	Expended	Balance
Salary, Agent	\$330.00	\$330.00
Advertising	200.00	8.46
	\$530.00	\$338.46	\$191.54

ELECTIONS:

Salary, Election Officers	\$4,302.00	\$4,290.00
Rent Voting Places	400.00	150.00
Maintenance Repairs and Supplies	1,800.00	2,810.43
Contingent Fund	748.43
	\$7,250.43	\$7,250.43

PRINTING AND STATIONERY

Contingent Fund	\$3,000.00)	\$3,393.16
	393.16)		

INCIDENTALS AND LAND

DAMAGES:	\$2,500.00)	\$2,604.27
Contingent Fund	104.27)		

REPAIRS BUILDINGS:

\$4,200.00	\$3,072.80	\$1,127.20
------------	------------	------------

ZONING:

\$550.00	\$133.29	\$416.71
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CAPITAL BUDGET:

Recording Machine	\$1,000.00	\$770.65	\$229.35
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DOG LICENSES:

.....	\$258.30
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DEPT. OF PUBLIC WORKS:

Roads and Bridges	\$236,136.52)	\$251,986.62	
Earnings	15,850.10)		
Office	7,997.00	7,336.13	660.87
Refuse	57,365.03	56,321.38	1,043.65
Table Garbage	6,050.00	6,050.00
Engineering	15,210.00	15,178.40	31.60
Lighting Streets	41,000.00)	41,060.41	
Earnings	8.04)		
Contingent Fund	52.37)		
Clerk of Board	220.00	220.00	
Trees	10,476.68	9,408.70	1,067.98
Storm Sewers	4,289.75	842.77	3,446.98
Cemeteries	56,608.90	56,505.54	103.36
Parks	18,533.35	18,207.14	326.21

CAPITAL BUDGET:

Monroe Calculator	600.00	400.00	200.00
Power Lawn Mower	900.00	715.00	185.00
2 Trucks	3,200.00	2,612.71	587.29
3 Coupes	4,500.00	4,015.10	484.90
Roads and Bridges	40,173.73	25,559.35	14,614.38
Trees	554.65	443.03	111.62

DOUGLAS AVENUE CONSTRUCTION:

Balance on hand January 1, 1948	668.04	668.04
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PLAYGROUND DEPARTMENT:

	Appropriation	Expended	Balance
Salaries	\$13,880.05	13,233.74
Equipment	1,200.00	1,196.80
Insurance	450.00	435.40
Telephone and Electricity	500.00	300.63
Trucking	1,000.00	833.94
Maintenance	1,500.00	1,933.19
Truck Maintenance	500.00	448.22
Fourth of July, Children	600.00	542.10
Fourth of July, Penacook	256.00	250.00
	<u>\$19,880.05</u>	<u>\$19,174.02</u>	<u>\$706.03</u>

CAPITAL BUDGET:

Chlorinators	450.00	450.00
Tennis Courts	700.00	698.13	1.87
Hall Street Playground	500.00	406.66	93.34

RECREATION COMMISSION:

Salaries:			
Golf Course	\$3,630.00	\$3,652.49
Memorial Field	1,980.00	1,661.60
Insurance	500.00	511.67
Lights and Heat	325.00	334.18
Repairs	600.00	756.22
Miscellaneous	3,500.00	3,873.29
Contingent Fund	254.45
	<u>\$10,789.45</u>	<u>\$10,789.45</u>	<u>.....</u>

CAPITAL BUDGET:

New Mower Equipment	\$300.00	289.00	\$11.00
Development Russell Pond	500.00	493.08	6.92

CITY HALL AND AUDITORIUM:

Salary, City Messenger	\$2,200.00	\$2,200.00
Salary, Janitors and Overtime	4,565.00	4,485.25
Fuel	3,500.00	4,346.87
Lights and Gas	1,000.00	1,196.94
Insurance	916.00	827.54
Supplies	500.00	437.02
Contingent Fund	812.62
	<u>\$13,493.62</u>	<u>\$13,493.62</u>	<u>.....</u>

SCHOOLS:

Union District:			
Balance January 1, 1948	\$197,231.45)	\$557,231.45	\$206,493.00
Amount Voted by District	566,493.00)
Improvement and New Equipment	45,000.00	45,000.00
Teachers' Pensions	10,834.00	10,834.00
N. H. Teachers' Retirement Board	18,950.00	18,950.00
Employees' Retirement System, N. H.	4,778.00	4,778.00
Purchase Land Conant School	2,216.55	2,216.55
Dog Licenses	2,967.73	2,967.73
Abial Walker Trust Fund	23.54	23.54
	<u>\$848,494.27</u>	<u>\$591,793.45</u>	<u>\$256,700.82</u>

INTEREST ON BONDS:

Balance January 1, 1948	\$5,522.85)	\$10,922.50	\$5,057.50
Amount Voted by District	10,457.15)

BONDS:

Amount Voted by District

Appropriation	Expended	Balance
\$19,000.00	\$19,000.00	

PENACOOK DISTRICT:

Balance January 1, 1948
 Amount Voted by District
 Dog Licenses
 Abial Walker Trust Fund

\$15,950.90	\$45,950.90
48,474.00
183.89
1.46
<hr/>	<hr/>	<hr/>
\$64,610.25	\$45,950.90	\$18,659.35

COMFORT STATION:

Salaries
 Incidentals
 Repairs
 Lighting
 Contingent Fund

\$3,608.00	\$3,677.75
230.00	265.67
100.00	41.72
100.00	105.28
52.42
<hr/>	<hr/>	<hr/>
\$4,090.42	\$4,090.42

SALARY, BOARD OF ALDERMEN:

\$3,150.00	\$3,150.00
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AUDITING:

\$1,000.00	\$1,000.00
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AIRPORT:

Salaries
 Fuel
 Lights
 Maintenance, Operation and Repairs
 Insurance
 Miscellaneous
 Airport Development

\$5,280.00	\$5,205.35
500.00	429.16
1,000.00	1,022.66
5,500.00	4,288.99
700.00	709.80
500.00	558.42
500.00	104.00
<hr/>	<hr/>	<hr/>
\$13,980.00	\$12,318.38	\$1,661.62

CAPITAL BUDGET:

Land Acquisition

\$2,000.00	\$1,961.75	\$38.25
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PLANNING BOARD:

Salaries:
 Research
 Drafting
 Publishing Reports, typing
 Printing
 Maps and Blueprints
 Supplies:
 Drafting
 Office
 Telephone
 Postage
 Auto Allowance

\$4,950.00	\$4,950.00
2,640.00	2,640.00
100.00	86.65
200.00	204.25
67.50	60.86
65.00	42.72
85.00	77.09
90.00	107.50
25.00	10.00
200.00	200.00
<hr/>	<hr/>	<hr/>
\$8,422.50	\$8,379.07	\$43.43

CAPITAL BUDGET:

Aerial Maps

\$2,756.00	\$2,698.00	\$58.00
------------	------------	---------

CHARITIES:

Family Service
 Concord District Nursing Association
 Penacook District Nursing Association

\$350.00	\$350.00
2,350.00	2,350.00
200.00	200.00

PATRIOTIC ORGANIZATIONS:

	Appropriation	Expended	Balance
Memorial Day	\$400.00	\$400.00
Memorial Day, Penacook	200.00	200.00
Armistice Day	100.00	100.00
Armistice Day, Penacook	30.00	30.00
Band Concerts	1,000.00	1,000.00
Spanish War Veterans	400.00	400.00
Spanish War Veterans Anniversary	500.00	500.00

CARE CITY CLOCK \$50.00 \$35.29 \$14.71

BLISTER RUST CONTROL \$1,000.00 \$1,000.00

MERRIMACK VALLEY REGIONAL ASSOCIATION \$500.00 \$500.00

RESERVE SPECIAL \$3.00 POLL TAX \$2,409.00

RETIREMENT FUND, EMPLOYEES

	\$15,000.00)	\$18,896.12
Contingent Fund	3,896.12)

LAND DAMAGE ACCOUNT BY-PASS:

Received, State of N. H.	\$5,000.00	\$5,000.00
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REVISION ORDINANCES \$1,000.00 \$400.00 \$600.00

1947 REAL ESTATE SOLD FOR UNPAID TAXES:

Resolution No. 1708	\$13,910.33	\$13,910.33
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BONDS AND NOTES:

Central Fire Station	\$1,000.00	\$1,000.00
Sewers	14,000.00	14,000.00
Airport	3,000.00	3,000.00
Public Improvement	6,000.00	6,000.00
Penacook Canal	4,000.00	4,000.00
City Hall Roof Repairs	3,300.00	3,300.00
	\$31,300.00	\$31,300.00

INTEREST ON BONDS AND NOTES: \$11,088.65 \$10,270.22 \$818.43

COUNTY TAX \$130,266.90 \$130,266.90

TEMPORARY LOAN NOTES:

Borrowed in Anticipation of Taxes	\$1,000,000.00
Paid in December	\$1,000,000.00

FINANCE COMMITTEE:

Contingent Fund	\$9,000.00
Allocated to Various Appropriations	\$7,702.80	\$1,297.20

RESUME OF DISBURSEMENTS

City Departments	\$946,607.82
City Poor and Soldiers	26,577.60
County Poor and Soldiers	33,768.64
Old Age Assistance	34,895.67
Hospitalization	5,962.16
Tax Anticipation Notes	1,000,000.00
City Notes and Bonds	31,300.00
Interest Notes and Bonds	10,270.22
Schools	637,744.35
School Bonds	19,000.00
Schools, Interest on Bonds	10,922.50
County Tax	130,266.90
Private Charities	2,900.00
Patriotic Appropriations	2,630.00
1947 Real Estate Sold for Taxes	13,910.33
Airport	12,318.38
Capital Budget Items	44,512.35
Employees Retirement Fund	18,896.12
Land Damage By-Pass	5,000.00
Reserve Special \$3.00 Poll Tax	2,409.00
	\$2,989,892.04
Relief Department Balances transferred to Treasury	941.60
Balance on hand January 1, 1949	227,833.92
	\$3,218,667.56

PARKING METER FUND

	Appropriation	Expended	Balance
Balance on hand January 1, 1948	\$3,984.82
Receipts 1948	45,708.97
Maintenance 1948	\$37,861.42
Balance on hand January 1, 1949	11,832.37
	\$49,693.79	\$49,693.79

SANITARY SEWERS

Balance on hand January 1, 1948	\$39,297.14
Receipts 1948	37,238.72
Maintenance 1948	\$28,814.89
Balance on hand January 1, 1949	47,720.97
	\$76,535.86	\$76,535.86

EQUIPMENT AND IMPROVEMENT BOND ACCOUNT

Authorized April 6, 1948	\$200,000.00
Premium	92.00
Expended Permanent Improvements	\$101,459.16
Loan Federal Airport Project	15,874.52
Federal Airport Project, authorized August 13, 1948	8,250.00
Balance on hand January 1, 1949	74,508.32
	\$200,092.00	\$200,092.00

SIGNAL SYSTEM BOND ACCOUNT

Authorized April 6, 1948	\$230,000.00
Premium	105.80
Expended Gamewell System	\$180,172.24
Balance on hand January 1, 1949	49,933.56
	\$230,105.80	\$230,105.80

FEDERAL AIRPORT PROJECT

	Appropriation	Expended	Balance
Loan, Equipment and Improvement			
Bond Account	\$15,874.52	\$32,166.03
Transfer, Equipment and Improvement			
Bond Account	8,250.00
State of New Hampshire	8,041.51
	\$32,166.03	\$32,166.03

CONCORD WATER WORKS

Balance on hand January 1, 1948	\$9,393.17
Receipts 1948	245,078.53
Maintenance 1948	\$231,889.83
Interest on Bonds	1,438.75
Bonds Paid	13,000.00
Balance on hand January 1, 1949	8,143.12
	\$254,471.70	\$254,471.70

RELIEF DEPARTMENT

CITY POOR:

Checks drawn in favor of			
P. L. Hancock, Overseer	\$23,000.00
Relief, City Proper	\$19,156.10
Relief, Penacook	3,789.11
	\$23,000.00	\$22,945.21
Deposited City Treasury	\$54.79

DEPENDENT SOLDIERS, CITY:

Checks drawn in favor of			
P. L. Hancock, Overseer	\$3,650.00
Relief, City Proper	\$3,257.62
Relief, Penacook	374.77
	\$3,650.00	\$3,632.39
Deposited City Treasury	\$17.61

COUNTY POOR:

Checks drawn in favor of			
P. L. Hancock, Overseer	\$28,800.00
Relief City and Penacook	\$28,226.03
Deposited City Treasury	\$573.97

DEPENDENT SOLDIERS, COUNTY:

Checks drawn in favor of			
P. L. Hancock, Overseer	\$5,600.00
Relief City and Penacook	\$5,542.61
Deposited City Treasury	\$57.39

OLD AGE ASSISTANCE:

Checks drawn in favor of			
P. L. Hancock, Overseer	\$34,895.67
City Proper	\$31,191.01
Penacook	3,704.66

HOSPITALIZATION:

	Appropriation	Expended	Balance
Checks drawn in favor of			
P. L. Hancock, Overseer	\$6,200.00
Hospital care	\$5,962.16
Deposited City Treasury	\$237.84

**RECEIPTS OF THE CITY OF CONCORD FOR TWELVE
MONTHS ENDING DECEMBER 31, 1948**

Balance on hand January 1, 1948	\$180,134.31
City Clerk's Department	4,357.96
Refund Tax Collector	18.45
Rent Airport	6,134.87
Rent Auditorium	1,225.00
Dog Licenses	3,409.92
Comfort Station	353.61
Refund Playgrounds	24.80
Playgrounds, Sale Trailer	10.25
Motor Vehicle Permits, 1947	1,195.13
Motor Vehicle Permits, 1948	54,710.93
Relief Department:	
City Poor, Piroso	50.00
City Poor, Truchon children	565.50
City Poor, Lula Hall	211.00
City Soldiers, Jones children	252.00
City Poor, J. Belanger	29.18
City Poor, Nellie Barbour	12.50
City Poor, balance Darrah	29.32
Reimbursement, Merrimack County	32,233.10
Reimbursement, Lincoln	103.44
City Poor, Bailey & Bullard	189.30
Old Age Assistance, Hayford and Taylor	67.06
Reimbursement Manchester	62.49
City Poor, Riley	280.00
City Poor, Turgeon	336.00
Old Age Assistance, Colby	50.31
Old Age Assistance, Gorham	81.77
Old Age Assistance, Mercier	4.13
City Poor, Pedears	100.00
City Poor, Roy	150.00
City Poor, Administration	10.85
City Poor, Clark	40.00
Reimbursement Nottingham	28.38
Reimbursement Keene	27.25
Reimbursement Northfield	65.00
City Poor, Corson	195.00
Reimbursement Andover	124.26
Hospitalization, Dobbins	24.71
Old Age Assistance	309.98
Old Age Assistance, Griffin	853.97
City Poor—close 1948 account	54.79
County Poor—close 1948 account	573.97
Dependent Soldiers City—close 1948 account	17.61
Dependent Soldiers County—close 1948 account	57.39
Hospitalization—close 1948 account	237.84
Public Library, fines	2,251.39
Public Library, principal Thayer Fund	601.72
Public Library, Thornton Fund	50.00
Penacook Branch, Library, Blanchard Fund	1,382.70
Parks	300.00

Roads and Bridges	42,285.29
Engineering	1,591.81
Lights	8.04
Office	501.68
Municipal Court Fees	6,976.95
Police Department	1,256.68
Bicycle Permits	691.25
Board of Examiners of Plumbers	38.00
Municipal Golf Course	5,271.89
Memorial Field	1,960.01
Airport Concessions	90.00
Fire Department	1,439.77
Convalescent Homes	42.00
Milk Licenses	306.00
State Athletic Association	23.07
Bounty on Hedgehogs	50.50
Sale of Land	276.50
Land taken for Walker Estate, State of New Hampshire	5,000.00
Loss of Taxes—Rand	27.66
Rent deeded property and deeded property sold	1,546.71
1944 Redemptions	55.64
1945 Redemptions	2,417.03
1946 Redemptions	2,817.35
1947 Redemptions	4,058.76
1939 Taxes	19.49
1940 Taxes	22.00
1941 Taxes	15.20
1942 Taxes	28.40
1943 Taxes	43.60
1944 Taxes	218.72
1945 Taxes	418.51
1946 Taxes	489.20
1947 Taxes	129,079.07
1948 Taxes	1,589,917.08
State of New Hampshire:	
Interest on Dividends	66,593.43
Railroad Tax	12,891.28
Savings Bank Tax	13,878.24
Income Public Library Trust Funds	13,616.65
Income Walker Trust Fund, Schools	25.00
Cemeteries:	
Income Trust Funds	6,261.61
Income Special Trust Funds	585.01
Income 1/3 Sale of Lots	961.67
Income Collections	11,281.67
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	\$2,218,667.56
Tax Anticipation Notes	1,000,000.00
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	\$3,218,667.56

ARTHUR E. ROBY,

City Clerk.

