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Panama-Pacific International Exposition Company

FINAL FINANCIAL REPORT

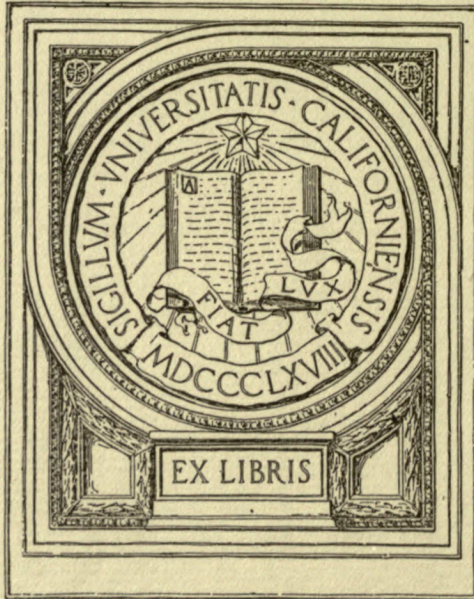
IN CONDENSED EXHIBITION OF ALL
CONSTRUCTION COSTS, OPERATING RECEIPTS AND
DISBURSEMENTS AND EXPENSES OF LIQUIDA-
TION AND SITE RESTORATION



EMBRACING THE TRANSACTIONS OF
PRE-EXPOSITION PERIOD—MARCH 22, 1910, TO FEB. 19, 1915
EXPOSITION PERIOD—FEBRUARY 20, 1915, TO DEC. 4, 1915
POST-EXPOSITION PERIOD—DEC. 5, 1915, TO DEC. 31, 1919

Prepared by
FRANK L. DARRELL, Acting Auditor
Under the Direction of Lester Herrick & Herrick, General Auditors

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BOARD · OF · DIRECTORS

PANAMA-PACIFIC · INTERNATIONAL · EXPOSITION

DECEMBER · 4 · 1915



CHARLES C. MOORE	- - - - -	PRESIDENT
WM. H. CROCKER	- - - - -	VICE-PRESIDENT
R. B. HALE	- - - - -	VICE-PRESIDENT
I. W. HELLMAN, JR.	- - - - -	VICE-PRESIDENT
M. H. DE YOUNG	- - - - -	VICE-PRESIDENT
LEON SLOSS	- - - - -	VICE-PRESIDENT
JAMES ROLPH, JR.	- - - - -	VICE-PRESIDENT
RUDOLPH J. TAUSSIG	- - - - -	SECRETARY
A. W. FOSTER	- - - - -	TREASURER

JOHN BARNESON	R. A. CROTHERS	P. H. McCARTHY
M. J. BRANDENSTEIN	ALFRED I. ESBERG	JAMES McNAB
JOHN A. BRITTON	CHARLES S. FEE	THORNWELL MULLALLY
FRANK L. BROWN	HENRY F. FORTMANN	DENT H. ROBERT
GEORGE T. CAMERON	HOMER S. KING	A. W. SCOTT, JR.
PHILIP T. CLAY	CURTIS H. LINDLEY	HENRY T. SCOTT
CHARLES S. STANTON		JOSEPH S. TOBIN



JOSEPH M. CUMMING	- - - - -	EXECUTIVE SECRETARY
RODNEY S. DURKEE	- - - - -	COMPTROLLER
WM. J. PEARCE	- - - - -	ACTING COMPTROLLER, POST-EXPOSITION PERIOD
W. A. GRIMMELL	- - - - -	AUDITOR
FRANK L. DARRELL	- - - - -	ACTING AUDITOR, POST-EXPOSITION PERIOD

LESTER HERRICK & HERRICK (CERTIFIED PUBLIC ACCOUNTANTS),
GENERAL AUDITORS AND ACCOUNTING DIRECTORS

FOREWORD



THIS REPORT CONCLUDES THE FINANCIAL HISTORY OF THE PANAMA-PACIFIC INTERNATIONAL EXPOSITION. EVERY EFFORT HAS BEEN MADE TO HAVE IT FULL AND CONCISE. AS IT STANDS, IT IS A CLEAR STATEMENT OF RECEIPTS AND DISBURSEMENTS, BUT INASMUCH AS THOSE RECEIPTS AND DISBURSEMENTS HAVE BEEN SET OUT IN MUCH DETAIL, IT HAS BEEN THOUGHT SERVICEABLE TO PRESENT IN THE FIRST EIGHT TABLES A SUMMARY COMBINING THOUSANDS OF SMALL TRANSACTIONS INTO GENERAL GROUPS THAT WOULD EXHIBIT THE MAIN PHASES OF THE ENTERPRISE AT A GLANCE.

THE REASONS AND POLICIES THAT GUIDED THE MANAGEMENT IN THE HANDLING OF THE FINANCES AND THE OPERATION OF THE EXPOSITION HAVE BEEN EXPLICITLY SET FORTH IN ITS OFFICIAL HISTORY, ENTITLED "THE STORY OF THE EXPOSITION," BY FRANK MORTON TODD, A FIVE VOLUME NARRATIVE AND DESCRIPTIVE WORK OF ABOUT 2000 PAGES WITH 600 ILLUSTRATIONS.

Lester Herrick and Herrick

CERTIFIED PUBLIC ACCOUNTANTS
FEDERAL TAX ATTORNEYS

MERCHANTS EXCHANGE

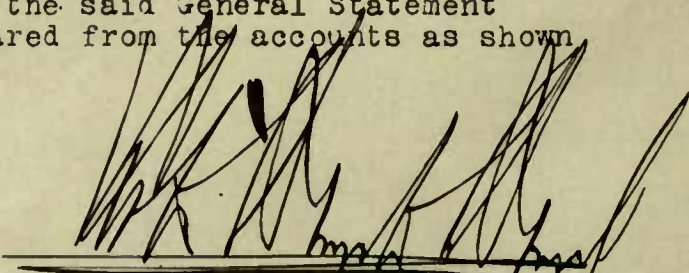
SAN FRANCISCO, CAL November 5, 1921.

CERTIFICATE OF AUDIT.

We have audited the accounts of the Panama Pacific International Exposition Company from March 1, 1914 to December 31, 1919 and have reviewed and restated the accounts from the organization as at March 22, 1910 to March 1, 1914 (the integrity of which accounts was at the time confirmed by Certificates of Audit issued by various Certified Public Accountants) so as to conform with the accounting organization prepared and installed by us on October 4, 1914.

Our audit has embraced the verification of the complete accounting of all revenue and cash receipts and of the authority and actuality of all expenditures and cash disbursements and, additionally, has inquired into all financial operations and records. All information requested has been satisfactorily received and, in our opinion, the accounts as exhibited hereinafter are correctly stated in all respects.

We certify that the General Statement of Receipts and Disbursements appearing hereinafter, showing Receipts of \$27,178,065.14, Disbursements of \$25,865,914.38 during the entire period from March 22, 1910 until December 31, 1919 and a resultant balance of \$1,312,150.76 on December 31, 1919, together with the various statements appearing hereinafter as analysis and sub-analysis of the said General Statement have been correctly prepared from the accounts as shown by the books.



CERTIFIED PUBLIC ACCOUNTANTS.

STATEMENT "A"

CONDENSED GENERAL STATEMENT OF RECEIPTS AND DISBURSEMENTS TO DECEMBER 31, 1919

RECEIPTS

	Pre-Exposition Period	Exposition Period	Post-Exposition Period	Total
PUBLIC SUBSCRIPTIONS.....	\$5,716,320.00			\$5,716,320.00
Total.....	\$6,136,320.00			
Less Estimated to be Uncollectible.....	420,000.00			
STATE OF CALIFORNIA SUBSCRIPTION.....	4,941,556.26			4,941,556.26
MUNICIPAL AID, CITY AND COUNTY OF SAN FRANCISCO.....	5,000,000.00			5,000,000.00
MORTGAGE NOTE LOAN.....	1,062,500.00	50,000.00		1,112,500.00
ADMISSION REVENUE.....	223,744.25	4,715,523.05	44,343.30	4,983,610.60
CONCESSION REVENUE.....	23,140.39	1,572,082.24	4,137.64	1,599,360.27
MISCELLANEOUS INCOME AND EXPENSE ABATEMENTS.....	1,160,120.36	1,541,797.22	182,339.59	2,884,257.17
SALVAGE.....	6,508.03	15,256.28	918,696.53	940,460.84
TOTALS.....	<u>\$18,133,889.29</u>	<u>\$7,894,658.79</u>	<u>\$1,149,517.06</u>	<u>\$27,178,065.14</u>
PRE-EXPOSITION DEFICIT.....	* \$1,381,227.43			
NET CLOSING COST OVER SALVAGE.....			171,973.49	
	<u>\$19,515,116.72</u>	<u>\$7,894,658.79</u>	<u>\$1,321,490.55</u>	<u>\$27,178,065.14</u>

DISBURSEMENTS

	Pre-Exposition Period	Exposition Period	Post-Exposition Period	Total
EXPOSITION DEVELOPMENT AND CONSTRUCTION.....	\$18,452,616.72			\$18,452,616.72
EXPOSITION OPERATION AND MAINTENANCE.....		4,979,307.11		4,979,307.11
MORTGAGE NOTE LOAN.....	1,062,500.00	50,000.00		1,112,500.00
CLOSURE AND SITE RESTORATION EXPENSE.....			1,321,490.55	1,321,490.55
TOTALS.....	<u>\$19,515,116.72</u>	<u>\$5,029,307.11</u>	<u>\$1,321,490.55</u>	<u>\$25,865,914.38</u>
EXPOSITION OPERATING SURPLUS.....		2,865,351.68		
BALANCE ON HAND—CASH AND INVESTMENTS (Subject to reduction from further liquidation cost.....)				\$1,312,150.76
TOTALS.....	<u>\$19,515,116.72</u>	<u>\$7,894,658.79</u>	<u>\$1,321,490.55</u>	<u>\$27,178,065.14</u>

*These amounts are shown after the inclusion of the cost of the Exposition Auditorium and Organ of \$1,089,780.22. The Exposition Auditorium is a permanent structure located within the Civic Center of San Francisco and constitutes an Exposition Memorial such as is usually provided out of Final Surplus. For comparative purposes, therefore, the Final Surplus should be considered as follows:

Total Surplus.....	\$2,401,930.98
Employed for construction of Exposition Auditorium.....	1,089,780.22
Balance of Total Surplus as above.....	<u><u>\$1,312,150.76</u></u>

DISPOSITION OF BALANCE OF TOTAL SURPLUS

DECEMBER 31, 1919, BALANCE OF TOTAL SURPLUS.....		\$1,312,150.76
Composition of Balance:		
Cash and Special Deposits.....	\$ 42,152.27	
Liberty Bonds.....	462,600.00	
Real Estate.....	750,003.67	
Notes, Judgments and Accounts Receivable.....	103,819.82	
	\$1,358,575.76	
Less, Reserve for Publication of History.....	46,425.00	
	\$1,235,552.07	
DISBURSEMENTS.....		
PAYMENT TO STATE OF CALIFORNIA.....		\$558,003.39
<p>The Supreme Court of California in the case of Panama-Pacific International Exposition Company vs. State Commission, 178 Cal. 746, decided that the State of California was entitled to five-elevenths of the total net assets remaining after the close of the Exposition. This proportion amounted to \$558,003.39 and was paid to the State of California in the following manner: Cash \$50,000.00; real estate of the value of \$469,914.90; and \$38,088.49 cash advanced to the State Commission at its request and for its benefit which advance was cancelled and finally closed in the aforesaid transaction.</p>		
DISTRIBUTION DIVIDEND TO STOCKHOLDERS.....		442,803.52
<p>The distribution dividend to the stockholders was made out of the balance of assets remaining after the foregoing settlement with the State of California. William H. Crocker, Trustee, was the holder by assignment of approximately 60 per cent of the issued capital stock. The remaining 40 per cent was held by the original stockholders. To the latter stockholders was paid \$176,629.56 in cash. To William H. Crocker, Trustee, was paid \$266,173.96 in the following manner, to-wit: Cash, \$61,423.96; real estate of the value of \$204,750.00, which was deeded, at the direction of William H. Crocker, Trustee, by the Panama-Pacific International Exposition Company to the City and County of San Francisco. The trust authorized the Trustee to collect all dividends or distributive interest in the stock and apply the same in the acquisition, so far as the funds permitted, of those lands in the Exposition area commonly called the "Marina Lands." In discharging this trust the Trustee acquired for the city, lands of the value of \$204,750.00, held by the Exposition Company. This amount was charged to his account as stockholder and assignee. The title of the land is now in the City and County of San Francisco, a municipal corporation, with a restriction that the same is to be devoted to public park purposes only.</p>		
LOSSES, SETTLEMENTS AND EXPENSES OVER RECEIPTS,		
DECEMBER 31, 1919, TO DECEMBER 31, 1921.....		\$234,745.16
Loss on Sale of Miscellaneous Real Estate.....	49,163.15	
Loss on Sale of Liberty Bonds.....	47,303.75	
Auditorium Acoustic Correction.....	40,011.54	
Uncollectible Notes, Judgments and Accounts.....	64,474.93	
Salaries, Legal Expense, Miscellaneous Settlements, Supplies, Miscellaneous Office Expense, Etc.....	67,041.08	267,994.45
	31,425.82	
Interest on Liberty Bonds.....	822.41	
Interest on Bank Deposits.....	156.00	
Interest on Rineon Warehouse Co. Bonds.....	845.06	
Salvage and Miscellaneous.....	33,249.29	
	\$76,598.69	
DECEMBER 31, 1921, BALANCE TO MEET OUTSTANDING CONTIN- GENT CLAIMS AND FOR CLOSING EXPENSES.....		
		\$76,598.69

STATEMENT "B"

PRE-EXPOSITION RECEIPTS AND DISBURSEMENTS

Developing the Pre-Exposition Deficit, or Excess of Development and Construction Cost, including Cost of Permanent Exposition Auditorium, over the Income from Subscriptions, Contributions and Miscellaneous Abatements and Revenues, as determined to Date of DECEMBER 31, 1919.

RECEIPTS

PUBLIC SUBSCRIPTIONS.....	Schedule B-1		\$5,716,320.00
Total.....		\$6,136,320.00	
Less Estimated to be Uncollectible.....		420,000.00	
STATE OF CALIFORNIA SUBSCRIPTION.....	Schedule B-2		4,941,556.26
MUNICIPAL AID, CITY AND COUNTY OF SAN FRANCISCO.....	Schedule B-2		5,000,000.00
MORTGAGE NOTE LOAN.....			1,062,500.00
ABATEMENTS AND REVENUES.....			1,413,513.03
Miscellaneous Income and Abatements—Departmental....	Statement E	888,805.16	
Miscellaneous Income and Abatements—General.....	Schedule B-3	271,315.20	
Pre-Exposition Admission Revenue.....	Schedule B-4	223,744.25	
Pre-Exposition Concession Revenue.....	Schedule B-5	23,140.39	
Pre-Exposition Salvage.....		6,508.03	
			\$18,133,889.29

DISBURSEMENTS

EXPOSITION DEVELOPMENT AND CONSTRUCTION.....	Statement E		18,452,616.72
Construction and Property Acquisition.....		14,847,607.04	
Exploitation.....		705,666.54	
Operation and Maintenance of Buildings, Grounds and Utilities.....		488,687.45	
Exhibits.....		484,846.45	
Administration.....		388,703.24	
Expenses Preliminary to Congressional Approval.....		377,515.01	
Foreign Office and Commission.....		251,431.80	
Exposition Guards.....		162,337.09	
Concessions and Admissions.....		135,712.51	
Traffic Department.....		101,525.25	
Conventions and Societies.....		94,253.36	
Other Pre-Exposition Expenses.....		414,330.98	
PAYMENT MORTGAGE NOTE LOAN.....			1,062,500.00 \$19,515,116.72
		Pre-Exposition Deficit	*\$1,381,227.43

*After cost of Permanent Exposition Auditorium of \$1,089,780.22.

STATEMENT "C"

EXPOSITION PERIOD RECEIPTS AND DISBURSEMENTS

Covering the Transactions during and resulting from the Operations from February 20, 1915 to December 4, 1915, developing the Operating Surplus as determined to the date of DECEMBER 31, 1919.

RECEIPTS

ADMISSION REVENUE..... Schedule C-1			\$4,715,523.05
General.....		\$4,219,973.05	
Season Book Sales.....		495,550.00	
CONCESSION REVENUE..... Schedule C-2			1,572,082.24
Gross.....		1,830,331.67	
General.....	1,490,876.67		
Advance Bonus and Flat Rates.....	339,455.00		
Less Concession Losses..... Schedule C-2a			258,249.43
MISCELLANEOUS INCOME AND EXPENSE ABATEMENTS.....			1,557,053.50
Departmental Income..... Statement E		1,517,881.97	
Utility Service.....	680,858.89		
Concessions and Admissions.....	228,112.63		
Exhibits.....	189,640.62		
Music.....	161,741.82		
Special Events and Attractions.....	93,709.94		
Traffic Department.....	76,357.38		
Official Coin and Medal Dept. (Net).....	57,426.25		
Other Exposition Period Departmental Income.....	30,034.44		
MISCELLANEOUS INCOME—GENERAL..... Schedule C-3		23,915.25	
EXPOSITION PERIOD SALVAGE.....		15,256.28	
MORTGAGE NOTE LOAN.....			50,000.00
			\$7,894,658.79

DISBURSEMENTS

EXPOSITION OPERATION AND MAINTENANCE.... Statement E			4,979,307.11
Operation and Maintenance of Buildings, Grounds and Utilities.....		1,507,017.03	
Music.....		623,800.73	
Concessions and Admissions.....		502,149.37	
Special Events and Attractions.....		484,069.56	
Exhibits.....		482,300.01	
Administration.....		360,660.32	
Exposition Guards.....		313,576.82	
Exploitation.....		146,814.26	
Insurance.....		109,397.39	
Conventions and Societies.....		86,432.44	
Traffic Department.....		84,287.01	
Other Exposition Period Expenses.....		278,802.17	
PAYMENT MORTGAGE NOTE LOAN.....			50,000.00
			5,029,307.11
		Operating Surplus	\$2,865,351.68

STATEMENT "D"

POST EXPOSITION RECEIPTS AND DISBURSEMENTS

Developing the Net Cost of Closing, Wrecking and Restoration of Site to Date of DECEMBER 31, 1919

RECEIPTS

SALVAGE	Schedule D-1		\$918,696.53
ABATEMENTS AND REVENUES.....			230,820.53
Miscellaneous Income and Abatements—Departmental....	Statement E	89,789.30	
Miscellaneous Income and Abatements—General.....	Schedule D-2	92,550.29	
Post-Exposition Admission Revenue.....	Schedule D-3	44,343.30	
Post-Exposition Concession Revenue.....	Schedule D-4	4,137.64	
			\$1,149,517.06

DISBURSEMENTS

CLOSURE AND SITE RESTORATION.....	Statement E		1,321,490.55
Wrecking and Site Restoration.....		461,574.07	
Administration.....		278,026.88	
Operation and Maintenance of Buildings, Grounds and Utilities.....		214,854.43	
Exhibits.....		97,963.33	
Exposition Guards.....		79,352.66	
Traffic Department.....		73,343.31	
Insurance.....		41,572.26	
Other Post-Exposition Expenses.....		74,803.61	
			*\$171,973.49
		Net Closing Cost	*\$171,973.49

*Red.

STATEMENT "E"

Detailed Summary of Gross Expenditures, Expense Abatements and Incidental Revenue and Net Expenses.

		PRE-EXPOSITION PERIOD Organization to February 19, 1915			
Purpose		Schedule	Gross Expenditures	Expense Abatements and Incidental Revenues	Net Expenditures
GENERAL ADMINISTRATION:					
1.	President and Secretary	E-1	\$60,056.11		\$ 60,056.11
2.	Director-in-Chief and International Awards	††E-2	††		
2a.	Historian	E-2a	3,379.96		3,379.96
3.	Comptroller	E-3	221,864.42		221,864.42
4.	Legal Department	E-4	84,091.84		84,091.84
5.	Service Building Operation and Maintenance	E-5	19,310.91		19,310.91
Total			\$388,703.24		\$388,703.24
6.	DIVISION OF EXHIBITS	E-6	\$484,846.45	837.90	484,008.55
7.	DIVISION OF EXPLOITATION	E-7	705,666.54		705,666.54
8.	DIVISION OF CONCESSIONS AND ADMISSIONS	E-8	135,712.51	7,391.17	128,321.34
DIVISION OF WORKS:					
9.	General Construction	E-9	12,052,191.80	16,075.43	12,036,116.37
10.	Exposition Auditorium	E-10	1,299,804.22	210,024.00	1,089,780.22
11.	California Building	E-11	458,525.41	346,317.21	112,208.20
12.	Real Estate Purchase and Rentals	E-12	1,037,085.61		1,037,085.61
Total Construction and Property Acquisition			14,847,607.04	\$572,416.64	\$14,275,190.40
13.	Operation and Maintenance of Bldgs., Grounds and Utilities	E-13	488,687.45	187,721.75	300,965.70
14.	Exposition Guards	E-14	162,337.09	36.55	162,300.54
15.	Emergency Hospital	E-15	9,381.40		9,381.40
16.	Wrecking and Site Restoration	E-16			
Total			\$15,508,012.98	\$760,174.94	\$14,747,838.04
17.	TRAFFIC DEPARTMENT	E-17	101,525.25	65,216.42	36,308.83
18.	FOREIGN OFFICE AND COMMISSION	E-18	251,431.80		251,431.80
19.	SPECIAL EVENTS AND ATTRACTIONS	E-19	55,224.20	28,084.35	27,139.85
MISCELLANEOUS DEPARTMENTS AND OFFICES:					
20.	Music	E-20	18,687.43		18,687.43
21.	Conventions and Societies	E-21	94,253.36	6,708.04	87,545.32
22.	Reception	E-22	43,338.35		43,338.35
23.	Official Coins and Medals	E-23			
24.	Eastern Offices	E-24	24,215.98		24,215.98
25.	Special Activities: Athletic, Aeronautic, Yatching, etc.	E-25	64,525.28	20,392.34	44,132.94
Total			\$245,020.40	\$27,100.38	\$217,920.02
SPECIAL AND MISCELLANEOUS EXPENSES:					
26.	Discount and Expense on Sale of Contributed Municipal Bonds	E-26	88,446.26		88,446.26
27.	Insurance	E-27	23,610.62		23,610.62
28.	Interest on Mortgage Notes	E-28	13,638.06		13,638.06
29.	Washington Legislation	E-29	13,505.45		13,505.45
30.	Special Activities and Miscellaneous Expenses	E-30	59,757.95		59,757.95
Total			\$198,958.34		\$198,958.34
EXPENSES PRELIMINARY TO CONGRESSIONAL APPROVAL:					
31.	National Campaign to Secure Congressional Approval	E-31	190,257.42		190,257.42
32.	Exploitation and Publicity	E-32	124,633.77		124,633.77
33.	Office Expenses	E-33	62,623.82		62,623.82
Total			\$377,515.01		\$377,515.01
GRAND TOTALS			\$18,452,616.72	\$888,805.16	\$17,563,811.56

†No salary paid to President. All President's travel and personal entertainment and other expenses defrayed by him.

††Director-in-Chief Pre-Exposition Expense divided between Exhibits and Exploitation.

STATEMENT "E"

Detailed Summary of Gross Expenditures, Expense Abatements and Incidental Revenue and Net Expenses.

EXPOSITION PERIOD			POST EXPOSITION PERIOD			AGGREGATE OF THREE PERIODS			
February 20, 1915 to December 4, 1915			December 5, 1915 to December 31, 1919						
Gross Expenditures	Expense Abatements and Incidental Revenues	Net Expenditures	Gross Expenditures	Expense Abatements and Incidental Revenues	Net Expenditures	Gross Expenditures	Expense Abatements and Incidental Revenues	Net Expenditures	
\$40,742.94	\$5,206.85	\$35,536.09	\$50,927.75	\$ 305.65	\$50,622.10	\$151,726.80	\$5,512.50	\$146,214.30	1
133,827.02		133,827.02				133,827.02		133,827.02	2
3,607.82		3,607.82	69,063.10		69,063.10	76,050.88		76,050.88	2a
156,160.10		156,160.10	79,207.86		79,207.86	457,232.38		457,232.38	3
26,322.44		26,322.44	78,828.17		78,828.17	189,242.45		189,242.45	4
						19,310.91		19,310.91	5
\$360,660.32	\$5,206.85	\$355,453.47	\$278,026.88	\$ 305.65	\$277,721.23	\$1,027,390.44	\$5,512.50	\$1,021,877.94	
482,300.01	189,640.62	292,659.39	97,963.33	5,082.79	92,880.54	1,065,109.79	195,561.31	869,548.48	6
146,814.26		146,814.26				852,480.80		852,480.80	7
502,149.37	228,112.63	274,036.74	21,265.58	478.18	20,787.40	659,127.46	235,981.98	423,145.48	8
						12,052,191.80	16,075.43	12,036,116.37	9
			22,930.50		22,930.50	1,322,734.72	210,024.00	1,112,710.72	10
						458,525.41	346,317.21	112,208.20	11
						1,037,085.61		1,037,085.61	12
			22,930.50		22,930.50	14,870,537.54	572,416.64	14,298,120.90	
1,507,017.03	680,858.89	826,158.14	214,854.43	20,823.94	194,030.49	2,210,558.91	889,404.58	1,321,154.33	13
313,576.82	27.95	313,548.87	79,352.66		79,352.66	555,266.57	64.50	555,202.07	14
11,782.53		11,782.53	8,566.80		8,566.80	29,730.73		29,730.73	15
			461,574.07		461,574.07	461,574.07		461,574.07	16
\$1,832,376.38	\$680,886.84	\$1,151,489.54	\$787,278.46	\$20,823.94	\$766,454.52	\$18,127,667.82	\$1,461,885.72	\$16,665,782.10	
84,287.01	76,357.38	7,929.63	73,343.31	54,969.90	18,373.41	259,155.57	196,543.70	62,611.87	17
16,531.88		16,531.88				267,963.68		267,963.68	18
484,069.56	93,709.94	390,359.62	13,175.43		13,175.43	552,469.19	121,794.29	430,674.90	19
623,800.73	161,741.82	462,058.91				642,488.16	161,741.82	\$480,746.34	20
86,432.44	9,401.08	77,031.36	4,107.19		4,107.19	184,792.99	16,109.12	168,683.87	21
46,189.48		46,189.48				89,527.83		89,527.83	22
	57,426.25	*57,426.25		8,128.84	*8,128.84		65,555.09	*65,555.09	23
5,453.27		5,453.27				29,669.25		29,669.25	24
91,710.25	15,398.56	76,311.69				156,235.53	35,790.90	120,444.63	25
\$853,586.17	\$243,967.71	\$609,618.46	\$4,107.19	\$8,128.84	\$4,021.65	\$1,102,713.76	\$279,196.93	\$823,516.83	
						\$88,446.26		\$88,446.26	26
\$109,397.39		\$109,397.39	\$41,572.26		\$41,572.26	174,580.27		174,580.27	27
28,924.64		28,924.64				42,562.70		42,562.70	28
						13,505.45		13,505.45	29
78,210.12		78,210.12	4,758.11		4,758.11	142,726.18		142,726.18	30
\$216,532.15		\$216,532.15	\$46,330.37		\$46,330.37	\$461,820.86		\$461,820.86	
						\$190,257.42		\$190,257.42	31
						124,633.77		124,633.77	32
						62,623.82		62,623.82	33
						\$377,515.01		\$377,515.01	
\$4,979,307.11	\$1,517,881.97	\$3,461,425.14	\$1,321,490.55	\$89,789.30	\$1,231,701.25	\$24,753,414.38	\$2,496,476.43	\$22,256,937.95	

*Net Profits.

PUBLIC SUBSCRIPTIONS

PRE-EXPOSITION

SCHEDULE B-1

At a meeting lasting two hours, held in the Merchants Exchange of San Francisco, on April 28, 1910, subscriptions to the capital stock were received in the total amount of \$4,089,000.00 (see Page 71, Volume 1, of the History of the Exposition). Subsequent to this meeting additional subscriptions were received, amounting to \$2,047,320.00, making a total subscription of \$6,136,320.00. This amount was subscribed by 14,511 persons or corporations, the largest subscription being \$150,000.00, the smallest for one share, or \$10.00, and the average subscription being \$423.00. In 1915 the population of San Francisco was estimated to have been 551,000, upon which basis the subscription per unit of population was \$11.00. Of the total subscription of \$6,136,320.00, \$5,535,044.05 was fully paid, leaving \$601,275.95 upon which no payments, or only partial payments were received. The partial payments amounted to \$137,436.40, so that the total amount finally collected upon the subscriptions up to the date of July 20, 1921, amounted to \$5,672,480.45, leaving uncollected subscriptions of \$463,839.55, or only 7.05 per cent.

On July 20, 1921, a liquidating dividend of 8 per cent was paid to stockholders who had made complete payments of their subscriptions. This liquidating dividend amounted to \$442,803.52. No liquidating dividends were paid to subscribers who had only made partial payments upon their subscriptions.

STATE SUBSCRIPTION AND MUNICIPAL AID

PRE-EXPOSITION

SCHEDULE B-2

STATE OF CALIFORNIA SUBSCRIPTION.....			\$4,941,556.26
Original Amount.....		\$5,000,000.00	
Not Received.....	\$13,000.00		
Retained by State Commission for Expenses, Etc.....	45,443.74	58,443.74	
			<u>4,941,556.26</u>

MUNICIPAL AID, CITY AND COUNTY OF SAN FRANCISCO.....			5,000,000.00
			<u>\$5,000,000.00</u>

MISCELLANEOUS INCOME AND ABATEMENTS—GENERAL

PRE-EXPOSITION

SCHEDULE B-3

MISCELLANEOUS INCOME AND ABATEMENTS—GENERAL.....			\$271,315.20
Interest on Bank Deposits.....		\$120,508.93	
Interest on Bonds of City of San Francisco received as Municipal Aid (See Schedule B-2).....		105,735.93	
Donations.....		32,375.47	
Western Pacific Railway.....	\$25,000.00		
Voorman Company.....	2,500.00		
Japanese Residents of San Francisco.....	1,154.97		
Bank of British North America.....	1,000.00		
Albert Lorch & Company.....	1,000.00		
Radke & Company.....	1,000.00		
C. L. Best Gas Traction Company.....	500.00		
Westinghouse Electric Company.....	210.50		
Dr. J. R. Dillon.....	10.00		
Miscellaneous Earnings.....		10,329.99	
Miscellaneous Interest Received.....		2,331.96	
Cashier's Short and Over Account.....		32.92	
TOTAL.....		<u>\$271,315.20</u>	<u>\$271,315.20</u>

PRE-EXPOSITION ADMISSION REVENUE

SCHEDULE B-4

ADMISSION REVENUE.....			\$223,744.25
Turnstile and Gate Receipts.....		\$187,811.00	
730,280 @ \$.25	\$182,570.00		
10,914 @ .15.....	1,637.10		
36,039 @ .10.....	3,603.90		
Advance Ticket Sale Coupons Collected.....		19,793.40	
71,922 @ \$.25.....	17,980.50		
9,992 @ .15.....	1,498.80		
3,141 @ .10.....	314.10		
Automobiles—31,016 @ \$.50.....		15,508.00	
Saddle Horses—6 @ \$.25.....		1.50	
Bicycles—3 @ \$.25.....		.75	
Adjustment of Advance Ticket Sale Accounts (Tickets not presented).....		629.60	
TOTAL.....		\$223,744.25	\$223,744.25

RECAPITULATION OF CONCESSION REVENUE

• PRE-EXPOSITION PERIOD

SCHEDULE B-5

		Gross Receipts of Percentage Concessionaires	Exposition Percentage
Concessions Paying to the Exposition	5 % of Gross Receipts.....	\$11,365.40	\$ 568.26
Concessions Paying to the Exposition	10 % of Gross Receipts.....	19,712.00	1,971.30
Concessions Paying to the Exposition	15 % of Gross Receipts.....	1,757.55	263.67
Concessions Paying to the Exposition	20 % of Gross Receipts.....	15,792.22	3,158.50
Concessions Paying to the Exposition	25 % of Gross Receipts.....	43,058.81	10,764.65
Concessions Paying to the Exposition	30 % of Gross Receipts.....	4,820.32	1,446.13
Concessions Paying to the Exposition	33 1/2 % of Gross Receipts.....	2,604.60	868.13
Concessions Paying to the Exposition	35 % of Gross Receipts.....	14.00	4.90
Concessions Paying to the Exposition	50 % of Gross Receipts.....	12.30	6.15
Concessions Paying to the Exposition	55 % of Gross Receipts.....	5.72	3.15
Flat Rates and Miscellaneous Privileges.....			3,261.15
Privileges Operated by Exposition Company.....			824.40
Total Recorded Gross Receipts and Percentages as per details following:.....		\$99,142.92	\$23,140.39

STATEMENT OF CONCESSION REVENUE

PRE-EXPOSITION

SCHEDULE B-5

Conce. No.	Concessionaire	Concession	Rate	Gross Receipts	Exposition Percentage
1.	David Monasch	Taft Ground Breaking Spade	20 %	\$1,237.20	\$ 247.44
9.	Orange Blossom, Inc.	Orange Blossom Candies	25 %	675.81	168.95
12.	Camm & Marshall	Souvenir Case	20 %	10.00	2.00
18.	L. C. Seipt & Co.	Old Red Mill	25 %	2,817.50	704.30
19a.	Desmond Supply Co.	Roast Meats (Restaurants)	25 %	9,290.35	2,322.56
22.	Official Souvenir Watch Co.	Souvenir Watches and Jewelry	5 %	11,365.40	568.26
	Official Souvenir Watch Co.	Souvenir Watches and Jewelry	10 %	29.17	2.92
24.	Lee Ladanyi	La Chateau	10 %	957.00	95.70
24a.	James Young	Young's Restaurant	10 %	8,348.70	834.93
26.	Otto Muller	Muller Luxus Cafe	10 %	6,341.60	634.18
	Otto Muller	Muller Luxus Cafe	20 %	759.90	152.01
	Otto Muller	Muller Luxus Cafe	25 %	56.75	14.19
30.	L. A. Thompson Pacific Coast Co.	Scenic Railway	25 %	6,839.55	1,709.95
31.	Amalgamated Concessions Co.	Popcorn and Peanuts	30 %	4,071.60	1,221.48
	Amalgamated Concessions Co.	Popcorn and Peanuts	35 %	14.00	4.90
	Amalgamated Concessions Co.	Popcorn and Peanuts (Stand Rental)	Flat		500.00
32.	National Ice Cream Co.	Ice Cream	20 %	2,486.75	497.38
37.	G. Albert Wahlgreen	The World's Fair Publications	25 %	16,398.10	4,099.55
41.	Mark Leichter	Pan Souvenir	15 %	1,694.80	254.24
44.	Western Sanitary Co.	Public Convenience Stations	15 %	30.50	4.58
47a.	Calwa Distributing Co.	Calwa Grape Juice	33½ %	257.85	85.95
48.	American Oriental Concessions Co.	Soft Drinks	10 %	43.00	4.30
49.	American Chic Co.	Chewing Gum	55 %	5.72	3.15
50.	L. M. McDermot	Overfair Railway	25 %	690.95	172.73
53.	John T. Dickman	Shooting Gallery	33½ %	234.15	78.01
55.	Shepard Manufacturing Company	Souvenir Spoons & Enameled Jewelry	20 %	223.52	44.70
58.	Combined Amusements Co.	Carouselle	33½ %	2,112.60	704.17
59.	Frederick Thompson	Grown Up Toyland	20 %	500.00	100.00
60a.	Cardinell-Vincent Co.	Official Post Cards	20 %	673.75	134.75
79a.	Robert A. Reid	Official View Books	20 %	462.50	92.50
89.	Union Pacific Co.	Yellowstone National Park	15 %	32.25	4.85
92.	Levenson Co.	Brooms and Brushes	10 %	2,560.08	256.02
95.	Cushion Seats Renting Co.	Cushion Seats	25 %	15.60	3.90
102.	Southern California Ostrich Farm	Ostrich Farm	25 %	50.80	12.72
105.	Prudential Art Co.	Pennants and Toy Balloons	25 %	5.00	1.25
108a.	Geo. H. Hellman, Trustee	Candy Floss	30 %	78.65	23.63
110.	V. L. Liefert & Earl Armstrong	Autodrome	25 %	250.50	62.65
114.	H. M. Edlin, Inc.	Edlin's Creamery	10 %	457.00	45.70
	H. M. Edlin, Inc.	Edlin's Creamery	20 %	23.60	4.72
	H. M. Edlin, Inc.	Edlin's Creamery	30 %	670.07	201.02
115.	Fadgl Auto Train, Inc.	Fadgl Auto Train	20 %	9,415.00	1,883.00
	Fadgl Auto Train, Inc.	Fadgl Auto Train	25 %	5,551.15	1,387.73
123.	A. B. Moulder	Official Invitations	Flat		206.00
138.	D. A. Hagens	Official Letter Folder	10 %	6.25	.65
148.	Japanese Central Tea Association	Japan Tea Pavilion	10 %	969.20	96.90
182.	Charles David	Auditorium Checking	50 %	12.30	6.15
186.	Wolf & Dolan	Season Book Covers	25 %	416.75	104.17
	Miscellaneous	Miscellaneous	Flat		2,555.15
	Panama-Pacific International Exposition Co.	Camera License			776.90
	Panama-Pacific International Exposition Co.	Auto Parking			47.50
TOTAL				\$99,142.92	\$23,140.39

ANALYSIS OF STATEMENT E

PRESIDENT AND SECRETARY

PRE-EXPOSITION

SCHEDULE E-1

	Detail Expenses	Detail Income	Gross Expense & Income	Net Result
GENERAL OFFICE				\$60,056.11
Payrolls.....	\$32,324.47			
Office Supplies and Expense.....	6,692.99			
Furniture and Equipment.....	4,039.15			
Office Rent.....	8,991.05			
Miscellaneous General Expense.....	2,973.08			
Sundry Entertainment.....	90.55			
Special Expense—Naval Aide.....	4,670.52			
Postage.....	274.30			
TOTAL.....	\$60,056.11			\$60,056.11

DIRECTOR-IN-CHIEF

PRE-EXPOSITION

SCHEDULE E-2

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR-IN-CHIEF.....				000.00
Payrolls.....	\$37,354.99			
Office Supplies and Expense.....	1,529.25			
Furniture and Equipment.....	857.95			
Office Rent.....	1,995.50			
Miscellaneous General Expense.....	397.23			
Traveling Expense.....	19,907.87			
Total.....	\$62,042.79			
Credits for Executive Service.....	*\$62,042.79			
	000.00			000.00

HISTORIAN

PRE-EXPOSITION

SCHEDULE E-2a

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
HISTORIAN.....				\$3,379.96
Payrolls.....	\$2,990.54			
Office Supplies and Expense.....	48.78			
Furniture and Equipment.....	54.95			
Office Rent.....	69.60			
Miscellaneous General Expense.....	216.09			
TOTAL.....	\$3,379.96			\$3,379.96

*Red.

COMPTROLLER

PRE-EXPOSITION

SCHEDULE E-3

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE.....				\$156,493.59
Payrolls.....	\$102,383.38			
Office Supplies and Expense.....	15,438.70			
Furniture and Equipment.....	16,335.94			
Office Rent.....	2,924.00			
Miscellaneous General Expense.....	6,006.79			
General Material and Supplies.....	204.34			
Auditing Accounts.....	7,572.50			
Legal Service and Expense.....	37.55			
Alterations and Repairs.....	5,391.02			
Postage.....	199.37			
STORES—Store No. 4—Gross.....				660.95
Payrolls.....	512.98			
Office Supplies and Expense.....	53.50			
Office Rent.....	91.28			
Miscellaneous General Expense.....	3.19			
Store No. 5—Gross.....				350.08
Payrolls.....	311.39			
Office Supplies and Expense.....	38.69			
INTER-DEPARTMENT MAIL SERVICE.....				1,017.81
Auto Service.....	1,017.81			
AUDITOR'S OFFICE.....				16,067.42
Payrolls.....	6,936.39			
Office Supplies and Expense.....	1,073.36			
Furniture and Equipment.....	1,484.91			
Office Rent.....	2,923.85			
Miscellaneous General Expense.....	38.91			
Audit Supervision.....	3,610.00			
CASHIER'S OFFICE.....				43,238.44
Payrolls.....	34,706.26			
Office Supplies and Expense.....	1,451.03			
Furniture and Equipment.....	695.75			
Office Rent.....	6,147.90			
Miscellaneous General Expense.....	62.50			
Equipment and Rentals.....	175.00			
PURCHASING DEPARTMENT.....				4,036.13
Payrolls.....	3,339.42			
Office Supplies and Expense.....	450.09			
Furniture and Equipment.....	96.87			
Office Rent.....	75.00			
Miscellaneous General Expense.....	74.75			
TOTAL.....	\$221,864.42			\$221,864.42

LEGAL DEPARTMENT

PRE-EXPOSITION

SCHEDULE E-4

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GROSS.....				\$84,091.84
Payrolls.....	\$72,240.61			
Office Supplies and Expense.....	4,856.55			
Furniture and Fixtures.....	955.77			
Office Rent.....	4,589.35			
Miscellaneous General Expense.....	1,176.16			
Postage.....	273.40			
TOTAL.....	\$84,091.84			\$84,091.84

SERVICE BUILDING OPERATION AND MAINTENANCE

PRE-EXPOSITION

SCHEDULE E-5

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GROSS.....				\$19,310.91
Payrolls.....	\$4,351.81			
Office Supplies and Expense.....	88.95			
Furniture and Equipment.....	24.75			
Miscellaneous General Expense.....	2,807.51			
Outside Payrolls.....	8,860.97			
General Material and Supplies.....	3,176.92			
TOTAL.....	\$19,310.91			\$19,310.91

DIVISION OF EXHIBITS

PRE-EXPOSITION

SCHEDULE E-6

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE.....				\$118,112.72
Payrolls.....	\$55,788.00			
Office Supplies and Expense.....	6,151.84			
Furniture and Equipment.....	3,973.28			
Office Rent.....	2,541.15			
Miscellaneous General Expense.....	5,824.35			
Traveling Expense.....	2,798.12			
Sundry Entertainment.....	583.10			
Pamphlets and Booklets.....	8,643.88			
Charges for Executive Service (½ Director-in-Chief, See E-2 and portion of expense after Feb. 20, 1915, See E-6, Exposition Period).....	31,713.45			
Postage.....	95.55			
FINE ARTS.....				42,442.28
Payrolls.....	21,243.12			
Office Supplies and Expense.....	1,977.07			
Furniture and Equipment.....	1,091.51			
Office Rent.....	1,438.77			
Miscellaneous General Expense.....	2,733.10			
Traveling Expense.....	13,407.15			
Charges for Executive Service (See E-6, Exposition Period).....	322.95			
Postage.....	228.61			
FINE ARTS INSTALLATION AND INSPECTION OF EXHIBITS.....				63,046.38
Outside Wages and Payrolls.....	20,109.14			
Office Supplies and Expense.....	64.14			
Miscellaneous General Expense.....	4,730.96			
Material and Supplies.....	4,379.50			
Caring for Exhibits.....	10,355.68			
Freight, Express and Drayage.....	14,853.11			
Furniture.....	780.00			
Equipment.....	1,229.25			
Traveling Expense.....	6,544.60			
FINE ARTS MATTING AND FRAMING.....				391.18
Gross.....			1,047.08	
Material and Supplies.....	826.92			
Miscellaneous General Expense.....	220.16			
Income.....			655.90	
Matting and Framing, Collections from Exhibitors.....		655.90		
EDUCATION AND SOCIAL ECONOMY.....				24,060.76
Payrolls.....	16,189.44			
Office Supplies and Expense.....	1,570.28			
Furniture and Equipment.....	1,230.45			
Office Rent.....	683.20			
Miscellaneous General Expense.....	597.96			
Traveling Expense.....	3,606.24			
Charges for Executive Service (See E-6, Exposition Period).....	183.19			
EDUCATION BUILDING—INSTALLATION AND INSPECTION OF EXHIBITS.....				1,964.97
Outside Wages and Payrolls.....	1,412.23			
Miscellaneous General Expense.....	208.24			
Construction Contracts.....	344.50			
LIBERAL ARTS.....				17,153.34
Payrolls.....	12,817.94			
Office Supplies and Expense.....	2,056.12			
Furniture and Equipment.....	593.70			
Office Rent.....	749.25			
Miscellaneous General Expense.....	562.71			
General Material and Supplies.....	156.36			
Charges for Executive Service (See E-6, Exposition Period).....	217.26			

DIVISION OF EXHIBITS

PRE-EXPOSITION

SCHEDULE E-6—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
LIBERAL ARTS—INSTALLATION AND INSPECTION OF EXHIBITS....				\$2,045.98
Outside Wages and Payrolls.....	\$1,442.63			
Miscellaneous General Expense.....	157.01			
General Material and Supplies.....	215.34			
Equipment.....	231.00			
LIBERAL ARTS—PICTORIAL PHOTOGRAPHY FUND.....				296.79
Gross.....			\$478.79	
Miscellaneous General Expense.....	55.79			
Construction Contracts.....	423.00			
Income.....			182.00	
Pictorial Photo Entrance Fees.....		\$182.00		
MANUFACTURES (AND VARIED INDUSTRIES).....				20,756.06
Payrolls.....	14,826.19			
Office Supplies and Expense.....	1,890.55			
Furniture and Equipment.....	820.21			
Office Rent.....	678.50			
Miscellaneous General Expense.....	731.69			
Traveling Expense.....	925.00			
Pamphlets and Booklets.....	435.00			
General Material and Supplies.....	122.68			
Charges for Executive Service (See E-6, Exposition Period)	326.24			
MANUFACTURES (AND VARIED INDUSTRIES)—INSTALLATION AND INSPECTION OF EXHIBITS.....				2,712.07
Outside Wages and Payrolls.....	111.97			
Equipment.....	920.00			
Miscellaneous General Expense.....	255.10			
Freight, Express and Drayage.....	45.00			
Construction Contracts.....	1,380.00			
MACHINERY.....				23,408.52
Payrolls.....	17,571.63			
Office Supplies and Expense.....	1,635.36			
Furniture and Equipment.....	694.54			
Office Rent.....	1,052.75			
Miscellaneous General Expense.....	703.40			
Traveling Expense.....	1,365.68			
Equipment Rentals.....	118.50			
Charges for Executive Service (See E-6, Exposition Period)	266.66			
MACHINERY—INSTALLATION AND INSPECTION OF EXHIBITS.....				1,885.13
Outside Wages and Payrolls.....	1,674.59			
Miscellaneous General Expense.....	210.54			
TRANSPORTATION.....				20,537.00
Payrolls.....	15,888.15			
Office Supplies and Expense.....	1,396.18			
Furniture and Equipment.....	724.53			
Office Rent.....	446.50			
Miscellaneous General Expense.....	1,832.98			
Charges for Executive Service (See E-6, Exposition Period)	248.66			
TRANSPORTATION—INSTALLATION AND INSPECTION OF EXHIBITS				1,120.38
Outside Wages and Payrolls.....	439.13			
Miscellaneous General Expense.....	462.25			
General Material and Supplies.....	219.00			

DIVISION OF EXHIBITS

PRE-EXPOSITION

SCHEDULE E-6—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
AGRICULTURE (AND FOOD PRODUCTS).....				\$11,997.74
Payrolls.....	\$8,941.72			
Office Supplies and Expense.....	1,070.72			
Furniture and Equipment.....	747.90			
Office Rent.....	530.00			
Miscellaneous General Expense.....	300.11			
Traveling Expense.....	134.00			
Outside Wages and Payrolls.....	57.00			
Charges for Executive Service (See E-6, Exposition Period)	216.29			
AGRICULTURE (AND FOOD PRODUCTS)—INSTALLATION AND INSPECTION OF EXHIBITS.....				2,533.84
Outside Wages and Payrolls.....	1,413.84			
Miscellaneous General Expense.....	95.00			
Construction Contracts.....	1,025.00			
LIVE STOCK.....				36,916.39
Payrolls.....	22,826.80			
Office Supplies and Expense.....	2,541.65			
Furniture.....	1,257.61			
Office Rent.....	909.25			
Miscellaneous General Expense.....	3,001.21			
Traveling Expense.....	5,581.26			
Charges for Executive Service (See E-6, Exposition Period)	669.02			
Postage.....	129.59			
LIVE STOCK—STOCK YARDS.....				3,336.82
Outside Wages and Payrolls.....	2,492.90			
General Material and Supplies.....	199.22			
Miscellaneous General Expense.....	644.70			
HORTICULTURE.....				22,235.77
Payrolls.....	14,932.64			
Office Supplies and Expense.....	1,021.16			
Furniture and Equipment.....	875.16			
Office Rent.....	602.25			
Miscellaneous General Expense.....	559.15			
Traveling Expense.....	1,777.54			
Outside Wages and Salaries.....	411.00			
General Material and Supplies.....	1,717.36			
Freight, Express and Drayage.....	30.42			
Charges for Executive Service (See E-6, Exposition Period)	309.09			
HORTICULTURE—INSTALLATION AND INSPECTION OF EXHIBITS.....				4,377.88
Outside Wages and Salaries.....	1,868.95			
Miscellaneous General Expense.....	286.62			
General Material and Supplies.....	2,222.31			
MINES AND METALLURGY.....				18,447.84
Payrolls.....	11,228.46			
Office Supplies and Expense.....	1,178.89			
Furniture.....	618.55			
Books.....	143.46			
Office Rent.....	654.00			
Miscellaneous General Expense.....	851.85			
Traveling Expense.....	3,351.51			
General Material and Supplies.....	226.54			
Charges for Executive Service (See E-6, Exposition Period)	194.58			
MINES AND METALLURGY—INSTALLATION AND INSPECTION OF EXHIBITS.....				2,641.22
Outside Wages and Payrolls.....	1,554.81			
Miscellaneous General Expense.....	1,086.41			
SPECIAL EXPENSES.....				1,295.16
October 1911 Expense.....	525.35			
California Building.....	375.00			
Advertising.....	394.81			
CALIFORNIA STATE EXHIBIT—INSTALLATION EXPENSE.....	40,292.33			40,292.33
TOTAL.....	\$484,846.45	\$837.90		\$484,008.55

ANALYSIS OF STATEMENT E—Continued

DIVISION OF EXPLOITATION

PRE-EXPOSITION

SCHEDULE E-7

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE				146,514.89
Payrolls.....	80,485.24			
Office Supplies and Expense.....	13,402.58			
Furniture.....	1,773.85			
Office Rent.....	4,576.25			
Miscellaneous General Expense.....	8,146.68			
Traveling Expense.....	2,921.16			
Sundry Entertainment.....	924.60			
Photo Supplies.....	2,740.69			
Postage.....	522.50			
Charges for Executive Service (Half Director-in-Chief, See E-2).....	31,021.31			
GENERAL PUBLICITY				40,988.13
Payrolls.....	1,315.70			
Office Supplies and Expense.....	2,111.15			
Furniture and Equipment.....	1,521.42			
Miscellaneous General Expense.....	6,566.29			
Traveling Expense.....	3,176.79			
Sundry Entertainment.....	1,145.35			
Pamphlets and Booklets.....	1,702.30			
General Material and Supplies.....	328.61			
Miscellaneous Lecture Expense.....	3,664.83			
Picture Equipment—Salvable.....	1,425.96			
Picture Equipment—Non-salvable.....	1,894.50			
Mats and Plates.....	462.83			
Photo Supplies.....	1,061.30			
Postage.....	2,928.23			
Freight, Drayage and Express.....	5,052.32			
Special Articles.....	3,630.55			
Special Advertising Campaign:				
S. F. Chamber of Commerce.....	\$1,500.00			
California Development Board.....	1,500.00	3,000.00		
PUBLICITY CAMPAIGN—MATS AND PLATES	72,147.26			72,147.26
PAMPHLETS FOR DISTRIBUTION	62,166.78			62,166.78
LECTURE BUREAU				61,785.57
Payrolls.....	9,599.74			
Office Supplies and Expense.....	2,517.67			
Office Rent.....	671.85			
Miscellaneous General Expense.....	2,163.62			
Traveling Expense.....	7,641.92			
Equipment Rental.....	130.00			
Lecture Tours.....	26,902.39			
Miscellaneous Lecture Expense.....	4,045.60			
Picture Equipment—Salvable.....	7,250.28			
Picture Equipment—Non-salvable.....	862.50			
BUREAU OF RECORDS				9,796.36
Payrolls.....	6,285.17			
Office Supplies and Expense.....	339.20			
Furniture and Equipment.....	158.44			
Office Rent.....	432.00			
Miscellaneous General Expense.....	90.20			
Clippings.....	2,491.35			
INFORMATION AND PUBLIC SERVICE				4,352.86
Payrolls.....	3,159.52			
Office Supplies and Expense.....	612.37			
Furniture and Equipment.....	49.20			
Office Rent.....	475.00			
Miscellaneous General Expense.....	56.77			
NEWSPAPER TOURS BUREAU				10,589.65
Payrolls.....	4,918.66			
Office Supplies and Expense.....	807.61			
Furniture and Equipment.....	89.62			
Office Rent.....	268.00			
Miscellaneous General Expense.....	1,653.08			
Traveling Expense.....	618.12			
Mats and Plates.....	2,234.56			

DIVISION OF EXPLOITATION

PRE-EXPOSITION

SCHEDULE E-7—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EDITORIAL BUREAU				43,442.68
Payrolls.....	6,241.10			
Office Supplies and Expense.....	8,695.87			
Furniture and Equipment.....	664.07			
Office Rent.....	432.00			
Miscellaneous General Expense.....	5,741.66			
Picture Equipment—Salvable.....	148.60			
Photo Supplies.....	6,973.93			
Special Articles.....	7,673.60			
Postage.....	6,871.82			
WRITER'S SECTION				54,018.09
Payrolls.....	42,246.22			
Office Supplies and Expense.....	2,495.71			
Furniture and Equipment.....	979.29			
Office Rent.....	1,369.09			
Miscellaneous General Expense.....	4,823.34			
Postage.....	2,110.53			
PUBLICATION				\$15,035.76
Payrolls.....	\$8,870.98			
Office Supplies and Expense.....	1,085.25			
Furniture and Equipment.....	362.21			
Office Rent.....	480.00			
Miscellaneous General Expense.....	2,568.32			
Mats and Plates.....	46.58			
Photo Supplies.....	1,448.88			
Postage.....	173.54			
PRINTING AND ENGRAVING				8,792.89
Payrolls.....	9,746.85			
Office Supplies and Expense.....	1,938.59			
Equipment.....	1,486.68			
Office Rent.....	748.00			
Miscellaneous General Expense.....	901.00			
General Material and Supplies.....	1,923.76			
Credits for Printing Work. (This Bureau not only did printing work, but had charge of all work done on outside).....	*7,951.99			
MULTIGRAPHING				*3,440.11
Payrolls.....	6,021.97			
Furniture and Equipment.....	440.65			
Office Rent.....	549.00			
Miscellaneous General Expense.....	122.16			
General Material and Supplies.....	1,547.16			
Credits for Multigraphing work done.....	*12,121.05			
DOMESTIC—GENERAL				17,914.38
Payrolls.....	13,634.38			
Office Supplies and Expense.....	1,669.09			
Furniture and Equipment.....	667.06			
Office Rent.....	1,045.75			
Miscellaneous General Expense.....	391.10			
Traveling Expense.....	507.00			
STATE ORGANIZATION AND LEGISLATION				101,471.15
Expenses of Representatives—Traveling.....	84,583.74			
Payrolls.....	8,612.08			
Miscellaneous General Expense.....	8,275.33			
Expenses in connection with the obtaining of appropriations for State Buildings, Exhibits and Participations.....				
STATE AND FOREIGN SOCIETIES IN SAN FRANCISCO				16,687.45
Payrolls.....	11,367.33			
Office Expense and Miscellaneous.....	5,320.12			
Expenses in connection with the organization of former residents of other states and foreign countries for purposes of participation.....				

*Red.

DIVISION OF EXPLOITATION

PRE-EXPOSITION

SCHEDULE E-7—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
SPECIAL EXPENSES.....				\$43,402.75
Labels of Seal.....	\$ 250.00			
Columbia Park Boys—Contribution for World Tour.....	1,250.00			
Jules Guerin—Paintings for color scheme.....	1,495.70			
Governor's Special Train.....	5,430.00			
California Counties.....	1,787.67			
October, 1911, Expense.....	2,248.01			
Washington Expense and Hearst Banquet.....	3,375.56			
Bank Advertising Campaign.....	658.93			
Poster Campaign.....	2,000.00			
News Review.....	296.83			
Miscellaneous.....	1,244.34			
LOCAL PUBLICITY:				
Salaries.....	7,197.55			
General Office Expense.....	3,822.70			
Lectures.....	1,585.83			
Miscellaneous General Expense.....	1,050.93			
Furniture and Equipment.....	910.33			
PHOTO SECTION:				
Salaries.....	3,764.96			
Rent.....	207.50			
General Office Expense.....	2,450.18			
Furniture and Equipment.....	691.64			
Credits.....	*5,623.77			
ILLUSTRATION:				
Salaries.....	2,301.66			
General Office Expense.....	309.08			
Miscellaneous General Expense.....	1,292.74			
State of California Legislation Expense.....	3,304.68			
Press Building Payroll.....	99.70			
TOTAL—DIVISION OF EXPLOITATION....	\$705,666.54			\$705,666.54

*Red.

DIVISION OF CONCESSIONS AND ADMISSIONS

PRE-EXPOSITION

SCHEDULE E-8

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE.....				\$25,015.75
Payrolls.....	24,200.96			
Furniture and Equipment.....	559.00			
Miscellaneous General Expense.....	255.79			
TOTAL—DIRECTOR'S OFFICE.....	<u>\$25,015.75</u>			<u>\$25,015.75</u>
DEPARTMENT OF CONCESSIONS:				37,901.90
General Office.....				
Payrolls.....	23,951.52			
Office Supplies and Expense.....	5,859.18			
Furniture and Equipment.....	3,370.60			
Office Rent.....	1,662.50			
Miscellaneous General Expense.....	1,010.01			
General Material and Supplies.....	889.15			
Secret Service.....	463.16			
Postage.....	695.78			
COLLECTIONS:				
Supervision of Cashiers and Stilemen.....	1,937.36			1,937.36
Concessionaires Stock Store Expense.....	540.88			540.88
Concessionaires Cashiers—Salaries Paid.....	1,970.95		1,970.95	
Concessionaires Cashiers—Charges to Concessionaires.....		1,989.09	1,989.09	*18.14
Concessionaires Equipment Rentals Paid.....	4,388.78		4,388.78	
Concessionaires Equipment—Charges to Concessionaires. (See Exposition Period Profit).....		1,423.15	1,423.15	2,965.63
Department Overcash.....		17.95		*17.95
TOTAL—DEPARTMENT OF CONCESSIONS.....	<u>\$46,739.87</u>	<u>\$3,430.19</u>		<u>\$43,309.68</u>
DEPARTMENT OF ADMISSIONS:				\$22,397.55
General Office.....				
Payrolls.....	6,073.57			
Outside Salaries and Payrolls.....	4,561.06			
Furniture and Equipment.....	3,046.65			
Miscellaneous General Expense.....	1,634.75			
Office Supplies and Expense.....	2,126.86			
Secret Service.....	3,402.55			
General Material and Supplies.....	1,045.71			
Office Rent.....	160.00			
Postage.....	346.40			
Operation of Gates.....				34,073.98
Gross.....			34,656.51	
Outside Salaries and Payrolls.....	20,247.46			
Office Supplies and Expense.....	36.04			
General Material and Supplies.....	323.20			
Miscellaneous General Expense.....	161.81			
Equipment Rental.....	13,888.00			
Income—Department Overcash.....		582.53	582.53	
CAN COLLECTION EXPENSE.....				636.80
Outside Salaries and Payrolls.....	415.20			
Miscellaneous General Expense.....	76.95			
General Material and Supplies.....	144.65			
Tickets, Passes and Tokens.....	4,220.68			4,220.68
Automatic Turnstile Control (Excludes Installation Contract).....				715.82
Payrolls.....	601.18			
General Material and Supplies.....	102.37			
Miscellaneous General Expense.....	12.27			
Closed Special Expense—October, 1911.....	1,329.53			1,329.53
Income—Photo Permits.....		3,360.00		
Miscellaneous.....		18.45		*3,378.45
TOTAL—DEPARTMENT OF ADMISSIONS.....	<u>\$63,956.89</u>	<u>\$3,960.98</u>		<u>\$59,995.91</u>
TOTAL—DIVISION OF CONCESSIONS AND ADMISSIONS.....	<u>\$135,712.51</u>	<u>\$7,391.17</u>		<u>\$128,321.34</u>

*Red.

ANALYSIS OF STATEMENT E—Continued

DIVISION OF WORKS
General Construction

PRE-EXPOSITION

SCHEDULE E-9

	Schedule	Gross	Expense Abatements	Net
General Improvements.....	E-9/1	\$1,977,097.97		\$1,977,097.97
General Buildings.....	E-9/2	5,632,466.33		5,632,466.33
Decorative Features.....	E-9/3	1,894,470.13		1,894,470.13
Mechanical Features.....	E-9/4	474,852.92		474,852.92
Gardens and Planting.....	E-9/5	531,469.10		531,469.10
Fire and Police Protection.....	E-9/6	187,091.34		187,091.34
Operating Equipments.....	E-9/7	92,694.34		92,694.34
Miscellaneous.....	E-9/8	72,357.74		72,357.74
Lincoln Park and Presidio Boulevard.....	E-9/9	56,000.00		56,000.00
General Construction Expense.....	E-9/10	1,133,691.93	16,075.43	1,117,616.50
TOTAL GENERAL CONSTRUCTION.....		\$12,052,191.80	\$16,075.43	\$12,036,116.37

DIVISION OF WORKS
General Improvements

PRE-EXPOSITION

SCHEDULE E-9/1

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FILLING LANDS.....				\$301,702.01
Harbor View Site—1,300,100 cu. yds., Average Cost, .165c per cu. yd.....	\$215,581.66			
Military Reservation—360,525 cu. yds., Average Cost .226c per cu. yd.....	81,538.37			
Ballast.....	4,039.27			
Wages.....	542.71			
Difference in cost of filling per cubic yard due to longer and shallow pump to Military Reservation and part of filling necessitated blasting out part of hill and using the rock, while all Harbor View was pumped.				
SEA WALLS, REPAIRS AND RIP RAP.....				17,829.59
Payrolls.....	229.10			
Miscellaneous General Expense.....	9,836.72			
Construction Contracts.....	7,763.77			
FULTON BASIN IMPROVEMENT (YACHT HARBOR).....				74,641.65
Payrolls.....	654.09			
Miscellaneous General Expense.....	10,858.38			
Construction Contracts.....	63,129.18			
MOVING GOVERNMENT STRUCTURES.....				55,584.74
Payrolls.....	4,844.47			
Moving Oil Tanks.....	2,417.80			
Reconstructing Tennis Court.....	406.50			
Construction Contracts and Miscellaneous.....	47,915.97			
Includes moving of Fort Point Life Saving Station, and four Quartermaster's Warehouses to the Presidio.				
GRADING.....				173,329.34
Site Contract.....	124,013.53			
Protection.....	5,411.09			
Machinery Building and Railroad Yard Contracts.....	17,956.40			
Automobile Building.....	13,844.44			
Various Jobs.....	12,103.88			
Over 605,000 cubic yards moved in grading Building Sites, Roadways, and Racetrack at an average cost of .286c per cubic yard.				
PREPARATION OF GROUNDS AND SUNKEN GARDENS.....				52,800.74
Payrolls.....	37,084.64			
Supplies.....	4,052.92			
Miscellaneous General Expense.....	8,860.51			
Test Boring.....	1,250.00			
Removing Oil Tanks.....	1,192.00			
Equipment.....	360.67			

DIVISION OF WORKS

General Improvements

PRE-EXPOSITION

SCHEDULE E-9/1—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
SEWERS, GENERAL CONSTRUCTION.....				99,014.78
North Service Road Sewer.....	1,265.64			
South Garden Sewer.....	3,414.93			
State and Foreign Pavilion Sewer.....	32,122.62			
Concessions District Sewer.....	4,578.73			
Roadway.....	346.19			
Payrolls.....	5,007.31			
Construction Contracts, Miscellaneous.....	52,279.36			
Sewer construction aggregated 130,102 linear feet be- sides City sewers, 19,875 feet, making a total of 149,977 feet or approximately 28.4 miles, built at a cost of about \$142,000.00. This cost was distributed in the Sewer, Road and Pavements and Building Construction Accounts. Pipe used included iron stone pipe 4 to 24 inches and wooden stave pipe 10 to 51 inches.				
WATER SUPPLY.....				162,040.23
Payrolls.....	10,150.95			
Equipment.....	19,141.89			
Supplies.....	10,192.36			
Boring Wells.....	5,658.00			
Construction Contracts and Miscellaneous.....	116,897.03			
The water supply system was constructed to deliver an average demand of over 2,000,000 gallons per day. The daily average used was 1,426,000 gallons. This expense necessitated owing to inability of Spring Valley Water Co. to furnish water required. It involved sinking artesian wells in Golden Gate Park, a fact that was claimed to be impossible owing to geological formation.				
PUMPING STATION, FOUNTAINS AND POOL CIRCULATION.....				7,845.69
Payrolls.....	2,920.35			
Supplies and Miscellaneous.....	4,309.35			
Equipment.....	615.99			
HIGH PRESSURE FIRE SYSTEM, STREETS.....				167,143.31
Payrolls.....	6,898.36			
Equipment.....	162.30			
Supplies and Miscellaneous.....	5,951.11			
Construction Contracts.....	154,131.54			
The distributing system consisted of 6, 8, 10, 12 and 16-inch mains, involving some 52,000 lineal feet of pipe or 850 tons, exclusive of fittings and valves. Designed to deliver 15,000 gallons of water per minute at a running pres- sure at the hydrants of 200 pounds per square inch.				
ROADS, PAVEMENTS AND WALKS.....				452,535.57
Payrolls.....	109,802.01			
Ballast.....	20,626.64			
Fort Mason Road.....	13,069.00			
Miscellaneous General Expense.....	49,699.07			
Supplies.....	19,519.13			
Equipment.....	661.40			
Roadway Construction Contracts.....	239,158.32			
Over 15 miles of roadway and paths were constructed, with a total area of 3,278,000 square feet. Avenues of most sections were from 40 to 60 feet in width with the ex- ception of the Concessions Street (Zone) which had a width of 80 feet between flush curbs and 100 feet between building lines.				
DRILL GROUNDS AND MILE TRACK.....				101,281.13
Payrolls.....	22,080.81			
Surfacing Track.....	29,121.94			
Supplies.....	10,173.37			
Construction Contracts and Miscellaneous.....	39,905.01			
Area of about 40 acres was developed for a Drill Ground, One Mile Track, Athletic Field and Grand Stands.				
ATHLETIC GROUNDS, PREPARATION OF.....				16,578.52
Payrolls.....	5,762.81			
Supplies.....	4,927.89			
Miscellaneous General Expense.....	5,209.97			
Equipment.....	677.85			
FERRY SLIPS AND WHARVES.....				117,608.55
Payrolls.....	362.41			
Seawall Breakwater—500 feet long, involving use of 25,382 tons of rock.....	22,438.30			
Ferry Slip.....	77,201.60			
Miscellaneous General Expense.....	11,675.63			
Equipment.....	5,930.61			

DIVISION OF WORKS
General Improvements

PRE-EXPOSITION

SCHEDULE E-9/1—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EXPOSITION TERMINAL RAILWAY CONSTRUCTION.....	67,369.31			67,369.31
<p>Within the Exposition Grounds there was constructed 11½ track miles of standard gauge railway. Of this, about 3 miles were laid on the floors of the buildings, which allowed exhibits to be placed on the exhibit floors direct from the cars. All tracks were laid on 6-inch by 8-inch by 8-foot pine ties, with second hand relay rail weighing 75 pounds per yard, which was leased by special arrangement from the Southern Pacific Company.</p>				
FENCE.....				24,280.41
Payrolls.....	8,273.12			
Supplies and Miscellaneous.....	1,728.10			
Lumber.....	3,223.60			
Construction Contract.....	11,055.59			
<p>9,892.2 feet Board Fence, 3,265.5 feet Wire Fence. 10 Service Gates and other minor extra work.</p>				
MOVING SERVICE WIRES, PIPES AND CONDUITS.....				22,681.07
Payrolls.....	2,262.50			
Construction Contracts and Miscellaneous.....	20,418.57			
WAREHOUSES—CONSTRUCTION.....				40,296.15
Payrolls.....	10,742.05			
Lumber.....	7,388.01			
Supplies.....	4,428.99			
Miscellaneous General Expense.....	1,049.16			
Construction Contracts.....	16,687.94			
<p>Two, 50x180 ft.; one, 50x280 ft.; one, 44½x280 ft. Total floor space 52,726 sq. ft.; contents 1,650,625 cu. ft. Also an empty package storage warehouse 50x160 ft.</p>				
TEMPORARY BUILDINGS.....				\$10,115.75
Payrolls.....	\$4,799.50			
Lumber.....	1,678.82			
Miscellaneous General Expense.....	3,637.43			
WAREHOUSE ACCOUNT.....				3,006.88
Payrolls.....	2,513.56			
Supplies.....	493.32			
LUMBER YARD.....				8,904.84
Payrolls.....	14,251.41			
Construction Contracts and Miscellaneous.....	6,311.57			
Equipment.....	37.46			
Gross Profit on Lumber handled (total purchases, \$91,319.95)	* 11,695.60			
MISCELLANEOUS.....				507.71
Payrolls.....	392.64			
Miscellaneous General Expense.....	115.07			
TOTAL—GENERAL IMPROVEMENTS.....	\$1,977,097.97			\$1,977,097.97

TOTAL AREA OF EXPOSITION GROUNDS.....	635 Acres
Amusement District known as the "Zone".....	70 Acres
Area occupied by Main Exhibit Palaces and Gardens.....	244 "
Pavilions of the State and Foreign Governments.....	130 "
Aviation Field, Race Track and Drill Ground.....	79 "
Live Stock Exhibit Section.....	33 "
R. R. Terminals, Docks and Ferry Slips.....	32 "
Auto Parking Stations and Street Railway Terminals.....	11 "
Hilly ground in the Presidio which was available but not utilized.....	36 "

*Red.

DIVISION OF WORKS

General Buildings

PRE-EXPOSITION

SCHEDULE E-9/2

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FINE ARTS, PALACE OF.....				\$631,929.92
Payrolls.....	8,028.81			
Steel Contract No. 134.....	81,351.43			
Plumbing.....	3,883.00			
Lumber.....	32,745.31			
Equipment.....	1,832.35			
Miscellaneous General Expense.....	15,108.78			
Construction Contracts.....	465,222.30			
Freight.....	23,757.94			
Area Exhibit Section.....	125,421 Sq. Ft.			
Contents Exhibit Section.....	5,492,425 Cu. Ft.			
Area Rotunda.....	17,683 Sq. Ft.			
Contents Rotunda to spring line of Dome.....	1,114,029 Cu. Ft.			
Contents Rotunda Dome.....	1,149,395 Cu. Ft.			
Cost—Total Contents, .081c per cubic foot.				
EDUCATION, PALACE OF.....				300,183.04
Payrolls.....	7,977.29			
Test Piles, Sand, Etc.....	1,243.75			
Plumbing.....	13,779.63			
Lumber.....	60,295.37			
Miscellaneous General Expense.....	20,813.09			
Construction Contracts.....	196,073.91			
Area, 207,148 Sq. Ft.				
Contents, 13,479,312 Cu. Ft.—Cost, .022 per Cu. Ft.				
FOOD PRODUCTS, PALACE OF.....				326,594.69
Payrolls.....	9,693.51			
Plumbing.....	16,424.75			
Lumber.....	76,294.50			
Miscellaneous General Expense.....	13,750.71			
Construction Contracts.....	210,431.22			
Area, 236,164 Sq. Ft.				
Contents, 13,944,820 Cu. Ft.—Cost, .023 per Cu. Ft.				
LIBERAL ARTS, PALACE OF.....				325,447.90
Payrolls.....	7,066.39			
Plumbing.....	19,869.30			
Lumber.....	68,937.76			
Miscellaneous General Expense.....	12,859.65			
Construction Contracts.....	216,714.80			
Area, 248,107 Sq. Ft.				
Contents, 15,755,934 Cu. Ft.—Cost, .0206 per Cu. Ft.				
AGRICULTURE, PALACE OF.....				386,351.48
Payrolls.....	5,971.55			
Plumbing.....	24,343.61			
Lumber.....	84,083.33			
Miscellaneous General Expense.....	27,277.40			
Construction Contracts.....	244,675.59			
Area, 351,043 Sq. Ft.				
Contents, 22,591,728 Cu. Ft.—Cost, .017 per Cu. Ft.				
MANUFACTURES, PALACE OF.....				317,436.35
Payrolls.....	6,469.50			
Plumbing.....	18,925.31			
Lumber.....	65,406.33			
Miscellaneous General Expense.....	26,247.18			
Construction Contracts.....	200,388.03			
Area, 254,577 Sq. Ft.				
Contents, 16,075,844 Cu. Ft.—Cost, .0197 per Cu. Ft.				
TRANSPORTATION, PALACE OF.....				451,560.70
Payrolls.....	6,848.51			
Plumbing.....	18,707.05			
Lumber.....	93,198.20			
Miscellaneous General Expense.....	7,552.47			
Construction Contracts.....	325,254.47			
Area, 313,835 Sq. Ft.				
Contents, 19,683,213 Cu. Ft.—Cost, .022 per Cu. Ft.				
VARIED INDUSTRIES, PALACE OF.....				296,554.07
Payrolls.....	5,705.36			
Plumbing.....	14,338.76			
Lumber.....	58,709.25			
Miscellaneous General Expense.....	25,679.31			
Construction Contracts.....	192,121.39			
Area, 218,089 Sq. Ft.				
Contents, 13,806,575 Cu. Ft.—Cost, .021 per Cu. Ft.				

DIVISION OF WORKS

General Buildings

PRE-EXPOSITION

SCHEDULE E-9/2—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
MINES AND METALLURGY, PALACE OF				338,549.25
Payrolls.....	7,908.58			
Plumbing.....	14,835.45			
Lumber.....	69,222.95			
Miscellaneous General Expense.....	7,603.09			
Construction Contracts.....	238,979.18			
Area, 258,234 Sq. Ft.				
Contents, 16,219,561 Cu. Ft.—Cost, .0208 per Cu. Ft.				
MACHINERY, PALACE OF				\$655,336.35
Payrolls.....	16,930.22			
Lumber.....	130,452.39			
Miscellaneous General Expense.....	17,348.49			
Construction Contracts.....	490,605.25			
Area, 360,808 Sq. Ft.				
Contents, 37,753,630 Cu. Ft.—Cost, .017 per Cu. Ft.				
HIGH TENSION PAVILION—SPECIAL CONTRACT No. 406	4,940.18			4,940.18
Area, 3,184 Sq. Ft. Contents, 121,011 Cu. Ft.				
This building was for the purpose of demonstrating the effects of electrical currents of high voltage, up to 1,000,000 Volts.				
HORTICULTURE, PALACE OF				352,615.90
Payrolls.....	9,361.94			
Plumbing.....	6,989.47			
Lumber.....	38,152.15			
Equipment.....	3,758.81			
Miscellaneous General Expense.....	39,483.10			
Construction Contracts.....	254,870.43			
Area Exhibit and Horticultural Section.... 157,367 Sq. Ft.				
Contents Exhibit and Horticultural Section 6,487,879 Cu. Ft.				
Contents of Dome..... 1,184,761 Cu. Ft.				
Glass in Dome..... 1,767,140 Sq. Ft.				
FESTIVAL HALL				276,938.23
Payrolls.....	9,594.10			
Lumber.....	33,988.65			
Equipment.....	7,653.45			
Miscellaneous General Expense.....	31,310.19			
Construction Contracts.....	194,421.84			
Area..... 56,632 Sq. Ft.				
Contents to spring line of Dome..... 3,164,992 Cu. Ft.				
Contents of Dome..... 1,943,928 Cu. Ft.				
Seating Capacity..... 3,782				
MOTOR TRUCK BUILDING—CONSTRUCTION CONTRACT	67,375.50			67,375.50
Area, 62,196 Sq. Ft.				
Contents, 1,514,670 Cu. Ft.—Cost, .044 per Cu. Ft.				
Built to house immense Auto Truck exhibit which, due to various conditions, did not materialize. Sufficient space was made in the Palace of Transportation to take care of Auto Truck exhibitors, and Motor Truck Building was used for warehouse, etc.				
TOWER OF JEWELS				413,709.31
Payrolls.....	6,216.81			
Lumber.....	24,057.36			
Piling.....	6,599.45			
Miscellaneous General Expense.....	5,203.56			
Plaster Models.....	18,505.00			
Steel Contract No. 139.....	137,418.00			
Construction Contracts.....	215,709.13			
Height, 435 Ft. Contents, 3,440,300 Cu. Ft.				
Required approximately 1,500,000 board feet of lumber and 1,403 tons of structural steel. About 100,000 scintillating jewels were mounted on the Tower.				
FERRY BUILDING AND CUSTOM HOUSE				25,845.46
Payrolls.....	44.25			
Lumber.....	2,554.35			
Miscellaneous General Expense.....	2,005.05			
Construction Contract No. 316.....	21,241.81			
Area, 13,822 Sq. Ft.				
Contents, 704,922 Cu. Ft.—Cost, .033 per Cu. Ft.				

DIVISION OF WORKS

General Buildings

PRE-EXPOSITION

SCHEDULE E-9/2—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
STOCK YARDS AND PAVILION				151,648.86
Payrolls	12,063.96			
Lumber	28,450.53			
Miscellaneous General Expense	9,585.52			
Construction Contracts	101,546.85			
	Area	Contents		
Live Stock Stables Nos. 1, 2, 3, 4, 5, 6, 7 and 8	142,760 Sq. Ft.	2,094,800 Cu. Ft.		
Dairy Barns	68,594 Sq. Ft.	561,724 Cu. Ft.		
Feed Barns	13,650 Sq. Ft.	238,875 Cu. Ft.		
Poultry Building	11,914 Sq. Ft.	276,859 Cu. Ft.		
Congress Building	8,043 Sq. Ft.	141,443 Cu. Ft.		
SERVICE BUILDING—CONSTRUCTION				73,617.15
Payrolls	1,046.98			
Blue Prints	188.83			
Miscellaneous General Expense	1,074.30			
Extra Orders	10,746.20			
Construction Contracts	60,560.84			
Two story and attic structure. Area, 19,500 Sq. Ft. Contents, 647,984 Cu. Ft.—Cost, .113 per Cu. Ft. Included Emergency Hospital.				
SERVICE BUILDING—RECONSTRUCTION				2,193.12
Payrolls	123.24			
Miscellaneous General Expense	669.50			
Miscellaneous Supplies	654.88			
Alterations	862.17			
Salvable Equipment	621.64			
Non-Salvable Equipment	579.90			
Credit—W. Polk, Rental	*50.00			
Fire Insurance Recoveries	*1,268.21			
PRESS BUILDING				25,896.10
Payrolls	1,357.03			
Lumber	2,009.47			
Equipment	168.00			
Miscellaneous General Expense	276.15			
Construction Contracts	22,085.45			
Area, 8,280 Sq. Ft. Contents, 305,360 Cu. Ft.—Cost, .084 per Cu. Ft.				
THREE FIRE HOUSES				40,795.70
Payrolls	5,636.96			
Lumber	9,417.85			
Miscellaneous General Expense and Supplies	2,457.05			
Construction Contracts	23,283.84			
	Area	Contents		
Fire House No. 1	10,500 Sq. Ft.	420,795 Cu. Ft.		
Fire House No. 2	6,390 Sq. Ft.	260,154 Cu. Ft.		
Fire House No. 3	6,930 Sq. Ft.	288,090 Cu. Ft.		
ENLISTED MEN'S HEADQUARTERS				18,401.58
Payrolls	500.61			
Material and Supplies	450.42			
Miscellaneous General Expense	1,036.95			
Construction Contracts	16,413.60			
Area, 5,300 Sq. Ft. Contents, 177,550 Cu. Ft.—Cost, .103 per Cu. Ft. 53x100 feet, containing a lounging room, office, buffet, barber shop, and on the second floor a large assembly room.				
GREEK PAVILION				3,532.00
Miscellaneous General Expense	250.00			
Adjustment account of Construction	3,282.00			
Area, 6,944 Sq. Ft. Contents, 270,816 Cu. Ft.				
PUBLIC CONVENIENCE STATIONS				22,137.02
Payrolls	1,960.20			
Supplies	201.73			
Miscellaneous General Expense	248.05			
Construction Contracts	19,727.04			
Three separate structures on Zone. Cost of 26 other stations in Exhibit Palaces included in building costs.				

*Red.

DIVISION OF WORKS

General Buildings

PRE-EXPOSITION	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FOUR BAND STANDS.....	1,834.29			1,834.29
GRAND STANDS.....				57,079.25
Main Grand Stand Contract.....	53,799.92			
Miscellaneous.....	3,279.33			
Length, 1,805 Ft. Height, 41 Ft.				
Seating Capacity, 25,900—Cost, \$2.20 per seat.				
FIELD HOUSE—CHILDREN'S PLAYGROUND.....				2,548.53
Payrolls.....	21.25			
Furniture and Equipment.....	160.75			
Miscellaneous General Expense.....	14.00			
Furniture and Equipment—Non-Salvable.....	302.53			
Construction Contract.....	2,050.00			
TEMPORARY ROADWAYS.....				57,718.73
Payrolls.....	21,371.81			
Lumber for Roadways.....	32,321.62			
Miscellaneous General Expense.....	4,025.30			
Composed of 3-inch plank laid on 3-inch sills, normally				
16 feet wide. Required 1,945,727 board feet of lumber.				
MISCELLANEOUS.....				3,667.67
Miscellaneous Supplies, Etc.....	3,119.20			
Equipment.....	548.47			
TOTAL—GENERAL BUILDINGS.....	\$5,632,466.33			\$5,632,466.33

Approximate quantities of lumber used:

By Exposition Company, for construction of buildings and other purposes.....	80,631,000 Board Feet
By Participants.....	30,000,000 Board Feet
32 mills cut and supplied the material required, excepting 12,500,000 board feet purchased from local yards.	

DIVISION OF WORKS

Decorative Features

PRE-EXPOSITION	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CENTRAL COURTS.....				\$492,304.55
Payrolls.....	\$25,165.27			
Equipment.....	2,730.71			
Lumber.....	53,007.15			
Contract No. 254, Court of the Universe.....	35,949.35			
Miscellaneous General Expense.....	52,401.30			
Construction Contracts.....	323,050.77			
Including the Column of Progress.				
COURT OF THE FOUR SEASONS.....				208,730.51
Payrolls.....	8,031.63			
Lumber.....	25,099.56			
Miscellaneous General Expense.....	9,052.32			
Construction Contracts.....	166,547.00			
COURT OF ABUNDANCE.....				216,142.82
Payrolls.....	5,002.69			
Lumber.....	16,680.69			
Salvable Equipment.....	204.30			
Miscellaneous General Expense.....	13,655.14			
Construction Contracts.....	180,600.00			
COURT OF PALMS.....				101,440.25
Payroll.....	5,430.41			
Lumber.....	10,158.56			
Miscellaneous General Expense.....	10,071.73			
Construction Contracts.....	75,779.55			
COURT OF FLOWERS.....				126,957.08
Payrolls.....	7,223.75			
Lumber.....	11,079.81			
Equipment.....	261.92			
Miscellaneous General Expense.....	9,350.29			
Construction Contracts.....	99,041.31			
SCULPTURE.....				260,616.28
Salary, Karl Bitter.....	6,000.00			
Salary, A. Stirling Calder.....	26,666.66			
Payrolls.....	168,708.43			
Supplies.....	26,935.85			
Miscellaneous General Expense.....	30,203.32			
Traveling Expense.....	1,104.05			
Equipment.....	997.97			

DIVISION OF WORKS
Decorative Features

PRE-EXPOSITION

SCHEDULE E-9/3—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
SCULPTURE—PLASTER MODELS				123,530.68
Nations of the East	5,860.00			
Nations of the West	6,201.18			
Spring	1,600.00			
Contract Payments and Miscellaneous	109,869.50			
MURAL PAINTINGS				152,209.87
Salary, J. Guerin	20,000.00			
Payrolls	8,253.27			
Furniture and Equipment	143.98			
Traveling Expense	5,842.13			
Paintings	105,947.90			
Coloring—J. Guerin	2,354.56			
Miscellaneous General Expense	9,668.03			
Embraced 35 canvases, by nine artists, distributed throughout the various Courts and the Tower of Jewels.				
SOUTH GARDEN ACCESSORIES				42,538.37
Payrolls	20,769.67			
Construction Contracts and Miscellaneous	21,131.29			
Salvable Equipment	637.41			
MUSICAL CONCOURSE				10,056.40
Payrolls	2,855.69			
Miscellaneous General Expense	3,720.71			
Construction Contracts	3,480.00			
EXPOSITION JEWELS FOR TOWER AND OTHER DECORATIVE FEATURES (INCLUDES PLACING)				60,527.10
Duty on Jewels	5,453.60			
Payrolls	5,017.62			
Equipment	546.33			
Miscellaneous General Expense	5,676.42			
Contract Payments	43,833.13			
Approximately 120,000 jewels were used.				
ART GALLERY, COURT AND POOL				10,656.15
Payrolls	6,527.94			
Miscellaneous and Supplies	4,128.21			
SEAWALL DECORATIVE TREATMENT				15,944.19
Payrolls	9,130.81			
Miscellaneous Expense	6,813.38			
FULTON BASIN TREATMENT				409.20
Miscellaneous General Expense	9.20			
Construction Contracts	400.00			
ENTRANCES AND EXITS				47,761.41
Payrolls	8,200.24			
Miscellaneous General Expense	9,296.87			
Construction Contracts	30,264.30			
Eight Entrances with 84 Entrance Stiles and 33 Exit Stiles.				
FLAG POLES AND DECORATIONS				22,782.11
Payrolls	1,900.53			
Bunting and Miscellaneous	17,434.40			
Equipment	3,447.18			
MISCELLANEOUS				1,863.16
Ferry Building Accessories	1,048.76			
Machinery Building Accessories	97.39			
Miscellaneous	717.01			
TOTAL—DECORATIVE FEATURES	\$1,894,470.13			\$1,894,470.13

NOTE—There were 22 Fountains and Pools distributed throughout the grounds having a total area of 377,785 square feet and a total capacity of 835,195 cubic feet, or 6,247,090 gallons.

DIVISION OF WORKS

Mechanical Features

PRE-EXPOSITION	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
				SCHEDULE E-9/4
CONDUITS AND MANHOLES				\$56,033.50
Payrolls	\$11,328.45			
Material	6,721.97			
Construction Contracts and Miscellaneous	21,232.86			
Contract No. 86	16,750.22			
<p>402,000 Duct feet of 2 and 3-inch conduit. 5,500 feet of open trough for searchlight feeders. 135 wooden manholes.</p>				
UNDERGROUND DISTRIBUTING SYSTEM				50,132.43
Payrolls	30,162.56			
Miscellaneous General Expense	6,531.05			
Equipment	566.00			
General Material and Supplies	10,312.23			
Contract Payments	2,560.59			
<p>100,000 feet of lead-covered main power cable for primary distribution at 11,000 and 4,000 volts. 98,000 feet of lead-covered simplex and duplex arc cable for Magnesite arc lamps on the Grounds. 37,000 feet of lead-covered direct current cables for 125 and 250-volt distribution of direct current to Exposition searchlights. 380,000 feet of secondary rubber-covered and weatherproof wire and cable for miscellaneous underground secondary service. 150,000 feet of secondary distribution in underground conduits to incadescent light standards at various points on the grounds.</p>				
OVERHEAD DISTRIBUTING SYSTEM				12,353.20
Payrolls	6,449.95			
Supplies	3,251.89			
Equipment	378.45			
Miscellaneous General Expense	2,272.91			
<p>20,000 feet of temporary pole line used for handling contractor's and Exposition's own construction requirements, and 10,000 feet of permanent pole line for serving the Zone and Race Track sections.</p>				
GAS DISTRIBUTING SYSTEM				1,967.94
Payrolls	621.57			
Gas	101.65			
Supplies	1,244.72			
LIGHTS AND FIXTURES				\$304,107.36
Payrolls	\$82,838.12			
Contract No. 252	7,212.99			
Scintillator Pier Searchlights	45,473.00			
Searchlights on Buildings	104,147.20			
Construction Contracts and Miscellaneous	63,862.72			
Equipment	573.33			
<p>36-inch Searchlights..... 48 30-inch Searchlights..... 25 18-inch Searchlights..... 200 13-inch Searchlights..... 100</p>				
Total	373			
TELEPHONE SYSTEM, CONSTRUCTION AND INSTALLATION				27,777.47
Payrolls	7,958.28			
Material	14,467.04			
Construction Contract and Miscellaneous	3,438.70			
Equipment	1,913.45			
<p>The Telephone System comprised 47,700 feet of cable, involving 9,474,800 feet of wire, 4,300 cable feet of which was 400 pair cable. The overhead system required over 1,100,000 linear feet of duplex wire.</p>				
<p>1,185 stations were used in the Grounds, including 15 attended pay stations and 53 non-attended stations.</p>				
INCINERATOR PLANT				19,083.70
Payrolls	21.00			
Contract No. 253	19,000.00			
Supplies	62.70			
<p>Average daily disposal of refuse, street sweepings, stable waste, street refuse, etc., 51.3 tons.</p>				
MISCELLANEOUS MECHANICAL FEATURES	1,001.34			1,001.34
WAREHOUSE EXPENSES				2,395.98
Payrolls	1,690.00			
Supplies	459.50			
Miscellaneous General Expense	246.48			
TOTAL—MECHANICAL FEATURES	\$474,852.92			\$474,852.92

DIVISION OF WORKS

Gardens and Planting

PRE-EXPOSITION

SCHEDULE E-9/5

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
LOAM				\$94,905.28
Payrolls	\$29,286.30			
Supplies	4,122.04			
Equipment	1,156.08			
Loam Purchases and Transportation Expense	60,340.86			
GARDENS—73½ ACRES				405,364.83
Payrolls	254,156.01			
Supplies	41,299.85			
Miscellaneous General Expense	37,702.01			
Equipment	6,093.72			
Plants and Trees	73,375.71			
Sale of Loam, Plants and Trees and Garden Supplies to State and Foreign Commissions	*7,262.47			
GARDEN DISTRIBUTING SYSTEM				20,782.65
Payrolls	11,897.27			
Supplies	8,387.24			
Miscellaneous General Expense	498.14			
GREEN HOUSES				10,248.57
Equipment	879.64			
Miscellaneous General Expense	327.53			
Construction Contracts	9,041.40			
MISCELLANEOUS	167.77			167.77
TOTAL—GARDENS AND PLANTING	\$531,469.10			\$531,469.10

5 5,000 cubic yards of loam and 30,000 cubic yards of fertilizer were used. Total cost per acre, \$7,230.00 or \$1.49 per square yard.

DIVISION OF WORKS

Fire and Police Protection

PRE-EXPOSITION

SCHEDULE E-9/6

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
AUTOMATIC SPRINKLER EQUIPMENT				129,010.93
Payrolls	458.99			
Contract No. 217	128,493.18			
Miscellaneous General Expense	58.76			
Equipment included 34,028 "Rundle-Spence" heads and 2,485 "Associated" heads.				
The above contract covered pipe, fittings, hangers and valves necessary for installing the number of heads required.				
FIRE ALARM SYSTEM				53,545.01
Payrolls	9,085.67			
Supplies	9,756.71			
Rental Contract No. 147	3,551.29			
Equipment	140.90			
Miscellaneous General Expense	291.01			
Contract Payments	30,719.43			
Alarm boxes were located on the outside of the buildings about 400 feet apart, and one was placed in the center of each Exhibit Palace, requiring in all 103 boxes.				
PORTABLE CHEMICAL EXTINGUISHERS				3,255.42
Payrolls	184.29			
Supplies	73.80			
Contract Payments and Miscellaneous	2,997.33			
All buildings were equipped with three-gallon chemical hand extinguishers based on one extinguisher for each 3200 square feet of floor area.				
Each Exhibit Palace was also supplied with four 33- gallon wheeled chemical fire engines.				
POLICE ALARM SYSTEM				1,279.98
Payrolls	549.72			
Supplies	730.26			
TOTAL—FIRE AND POLICE PROTECTION	\$187,091.34			\$187,091.34

NOTE—See Schedule 9-7 for General Fire Apparatus.

*Red.

DIVISION OF WORKS Operating Equipments

PRE-EXPOSITION	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
TRANSPORTATION				\$3,814.20
Payrolls.....	\$24.25			
Supplies.....	211.37			
Equipment Rental.....	1,750.63			
Miscellaneous General Expense.....	1,346.23			
Equipment.....	481.72			
STREET CLEANING AND SEWERS				9,321.13
Miscellaneous General Expense.....	241.65			
Equipment, Salvable.....	9,079.48			
GARDENS				3,134.46
Equipment, Salvable.....	2,180.78			
Equipment, Non-Salvable.....	953.68			
DOMESTIC WATER SUPPLY, SALVABLE EQUIPMENT	4,061.27			4,061.27
ELECTRIC DEPARTMENT				16,346.06
Equipment, Salvable.....	15,740.32			
Equipment, Non-Salvable.....	605.74			
FIRE DEPARTMENT				23,226.58
Supplies.....	9,778.76			
Blue Prints.....	215.49			
Equipment Rental.....	10,625.00			
Miscellaneous General Expense.....	148.52			
Equipment.....	2,458.81			
1 Chief's Car.				
3 Motor Hose Wagons				
3 Combination Motor Pumping Engine and Hose Wagons.				
1 Motor Squad Wagon				
1 Motor Service Ladder Truck.				
1 Motor Chemical Engine.				
1 Aerial Ladder Truck.				
POLICE PROTECTION EQUIPMENT				1,803.88
Contract Payments and Miscellaneous.....	1,803.88			
MEDICAL BUREAU				2,165.08
Supplies.....	563.72			
Miscellaneous General Expense.....	175.65			
Equipment.....	1,425.71			
SERVICE YARD AND TOOL HOUSE				28,821.68
Payrolls.....	2,709.58			
Supplies.....	3,087.80			
Miscellaneous General Expense.....	3,449.44			
Equipment.....	12,354.86			
Construction Contracts.....	7,220.00			
TOTAL—OPERATING EQUIPMENTS	\$92,694.34			\$92,694.34

DIVISION OF WORKS Miscellaneous

PRE-EXPOSITION	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FLOATS AND TRESTLES FOR PYROTECHNICS				\$58,174.39
Payrolls.....	\$4,635.65			
Lumber.....	3,511.68			
Construction Contracts and Miscellaneous.....	50,027.06			
SEATS AND BENCHES				13,025.35
Settees—Contract No. 269.....	12,895.00			
Miscellaneous General Expense.....	130.35			
7,000 Portable Benches or Settees. Average Cost \$1.86.				
MISCELLANEOUS				1,158.00
Platform Scales.....	745.27			
Drinking Fountains.....	379.37			
Floating Boat Landing, Supplies.....	33.36			
TOTAL—MISCELLANEOUS	\$72,357.74			\$72,357.74

DIVISION OF WORKS
Lincoln Park and Presidio Boulevard

PRE-EXPOSITION

SCHEDULE E-9/9

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
LINCOLN PARK AND PRESIDIO BOULEVARD.....	\$56,000.00	\$56,000.00
Contribution to City and County of San Francisco for construction of scenic driveway connecting Lincoln Park and the Presidio, made necessary by elimi- nation of Lincoln Park from Exposition Site.				
TOTAL—LINCOLN PARK AND PRESIDIO BOULEVARD	\$56,000.00	\$56,000.00

DIVISION OF WORKS
General Construction Expense

PRE-EXPOSITION

SCHEDULE E-9/10

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
ADMINISTRATIVE AND EXECUTIVE.....				\$186,184.17
Office Payrolls.....	\$132,317.05
Miscellaneous Payrolls.....	2,546.28
Payroll Credits (Services to Exhibitors, Foreign and State Buildings, etc.).....	*\$5,555.81
Office Rent.....	4,750.90
Telephone and Postage.....	5,077.25
Telegraph and Cables.....	1,668.04
Stationery and Printing.....	2,352.18
Office Supplies.....	4,776.70
Miscellaneous Office Expense.....	3,591.99
Traveling Expense.....	6,215.60
Legal Expense.....	1,304.15
Miscellaneous General Expense.....	11,181.79
October, 1911, Expense.....	3,641.79
Furniture and Equipment.....	12,316.26

*Red.

DIVISION OF WORKS

General Construction Expense

PRE-EXPOSITION

SCHEDULE E-9/10—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
ARCHITECTURAL.....				583,763.35
Gross.....			599,838.78	
Office Payrolls.....	373,641.35			
Miscellaneous Payrolls.....	21,620.70			
Payroll Credits (Services to Exhibitors, Foreign and State Buildings, etc.).....	*34,201.10			
Office Rent.....	720.00			
Telephone and Postage.....	350.36			
Telegraph and Cables.....	90.03			
Blue Prints.....	4,605.03			
Office Supplies.....	8,999.46			
Miscellaneous General Expense.....	14,131.85			
Miscellaneous Office Expense.....	5,436.55			
Architectural Commission, Entertainment.....	3,272.30			
" " E. H. Bennett, Salary.....	12,000.00			
" " E. H. Bennett, Traveling..	1,229.96			
" " E. H. Bennett, Miscellan- cous.....	91.75			
" " W. B. Faville, Salary.....	22,500.00			
" " W. B. Faville, Bliss & Faville.....	18,742.11			
" " Clarence Ward, Salary....	15,000.00			
" " Willis Polk, Salary.....	7,500.00			
" " Hastings & Carrere, Salary, Hastings & Carrere, Trav- eling.....	10,000.00			
" " Hastings & Carrere, Miscl., Henry Bacon, Traveling..	1,391.02			
" " R. D. Farquhar, Salary....	4,349.82			
" " R. D. Farquhar, Traveling	1,317.00			
" " R. D. Farquhar, Miscl.....	8,000.00			
" " McKim, Mead & White, Salary.....	354.80			
" " McKim, Mead & White, Traveling.....	6,931.61			
" " McKim, Mead & White, Miscellaneous.....	10,000.00			
" " G. W. Kelham, Salary.....	1,325.55			
" " G. W. Kelham, Traveling..	873.52			
" " L. C. Mulgardt, Salary....	9,250.00			
" " Arthur Brown, Salary....	517.00			
" " Arthur Brown, Miscl.....	8,000.00			
" " Albert G. Lansburgh, Drafting Expense.....	6,000.00			
" " West Court, South Garden.....	6,121.20			
" " East Court, South Garden.....	6,392.20			
" " East Court.....	2,560.00			
" " West Court.....	3,735.00			
" " Court of the Universe.....	5,122.58			
" " Court of Palms—Flowers.....	12,320.00			
" " Court of Abundance.....	3,567.71			
" " Miscellaneous Models.....	5,760.00			
" " Furniture and Equipment.....	3,492.88			
Income—Architectural Department.....	489.70	\$16,075.43	\$16,075.43	
CIVIL ENGINEERING.....				\$261,345.16
General Office Payrolls.....	\$234,677.75			
Miscellaneous Payrolls.....	7,506.57			
Payroll Credits (Services to Exhibitors, Foreign and State Buildings, Etc.).....	*4,693.83			
Office Rent.....	594.75			
Telephone and Postage.....	222.51			
Telegraph and Cables.....	33.66			
Blue Prints.....	2,747.92			
Office Supplies.....	3,201.20			
Miscellaneous Office Expense.....	6,137.35			
Miscellaneous General Expense.....	8,297.43			
Lumber and Stakes.....	412.76			
Furniture.....	88.00			
Office Equipment.....	265.37			
Field Equipment.....	1,853.72			

*Red.

DIVISION OF WORKS
General Construction Expense

PRE-EXPOSITION

SCHEDULE E-9/10

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
MECHANICAL ENGINEERING.....				86,323.82
Office Payrolls.....	72,321.98			
Miscellaneous Payrolls.....	125.04			
Payroll Credits (Services to Exhibitors, Foreign and State Buildings, Etc.).....	*1,254.43			
Office Rent.....	450.00			
Telephone and Postage.....	186.92			
Telegraph and Cables.....	151.70			
Blue Prints.....	39.31			
Office Supplies.....	852.54			
Miscellaneous Office Expense.....	808.65			
Miscellaneous General Expense.....	12,197.64			
Office Furniture and Equipment.....	356.90			
Miscellaneous Equipment.....	87.57			
TOTAL—MISCELLANEOUS GENERAL CONSTRUCTION EXPENSE	\$1,133,691.93	\$16,075.43		\$1,117,616.50
TOTAL—GENERAL CONSTRUCTION.....	\$12,052,191.80	\$16,075.43		\$12,036,116.37

MEMORANDUM OF CONSTRUCTION MATERIALS USED

	By Exposition Company	By Participants (Estimated)
Dredger Fill.....	1,300,100 Cu. Yds.	
Grading.....	605,687 " "	
Loam and Clay for Gardens.....	55,000 " "	14,000 Cu. Yds.
Fertilizer.....	30,000 " "	7,500 " "
Red Rock Macadam.....	151,560 " "	
Serpentine Rock Macadam.....	32,323 " "	
Asphaltic Surfaces: Roads.....	364,000 Sq. Yds.	
" " Buildings and Courts.....	139,000 " "	503,000 Sq. Yds.
Piles, below cut off.....	869,370 Lin. Ft.	250,000 Lin. Ft.
Lumber.....	80,631,738 Bd. Ft.	30,000,000 Bd. Ft.
Steel—Bolts, Rods, Etc.....	6,154 Tons	1,500 Tons
" Structural.....	3,442 " "	500 " "
" Galvanized Sheet Metal.....	866 Squares	1,000 Squares
Plaster.....	17,718 Tons	10,000 Tons
Metal Lath.....	40,000 Sq. Yds.	5,000 Sq. Yds.
Plaster Board.....	168,000 Sq. Ft.	
Roofing Material (Gross).....	38,153 Rolls	15,000 Rolls
Canvas.....	151,000 Sq. Ft.	
Glass.....	918,823 " "	250,000 Sq. Ft.
Sewer Pipe: 4 to 24-inch Ironstone.....	106,152 Lin. Ft.	
" " 10 to 51-inch Woodstave.....	21,717 " "	
" " Box Culvert.....	2,233 " "	130,102 Lin. Ft.
Pipe in Buildings.....	1,852 Tons	500 Tons
Water Mains:		
High Pressure, 52,171 Lin. Ft. 6 to 16-inch.....	850 Tons	Negligible
Low Pressure, 58,677 Lin. Ft. 4 to 12-inch.....	420 " "	Negligible
Auxiliary Supply, 23,329 Lin. Ft. 8 to 14-inch.....	353 " "	
(NOTE—Valves, crosses and other fittings not included in Pipe Estimates).....		Not estimated
Gas Mains, 2 to 8-inch.....	100,000 Lin. Ft.	Negligible
Electric and Telephone Duct:		
Fibre.....	348,000 Duct Ft.	None
Pipe.....	2,000 " "	12,000 Duct Ft.
Pump Log.....	22,000 " "	372,000 Duct Ft.
Electric Conduits:		
Underground Cables.....	30 Miles	
Overhead Lines.....	3 " "	
Building Wiring.....	143 " "	176 Wire Miles
Telephone Cables Duplex to 400 Pair.....	2,111 Wire Miles	None

DIVISION OF WORKS
Exposition Auditorium

PRE-EXPOSITION

SCHEDULE E-10

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
AUDITORIUM.....				\$1,089,780.22
Gross.....			\$1,299,804.22	
Payrolls.....	\$34,156.40			
Test Boring.....	1,162.08			
Prints, Photos and Models.....	2,393.70			
Excavating Site.....	79,276.31			
Office Supplies.....	502.31			
Freight.....	47,007.36			
Misc. General Expense.....	54,830.24			
Equipment.....	12,922.40			
Steel Contract.....	193,357.69			
Construction Contract No. 156.....	699,676.81			
Plumbing.....	25,546.00			
Heating and Ventilating.....	59,788.60			
Electric Wiring.....	26,895.11			
Organ (Used at Festival Hall during Exposition).....	40,231.60			
Chairs.....	22,057.61			
275 feet by 412 feet 6 inches. Area, 113, 438 sq. ft. Contents, 7,455,714 cu. ft. Main Hall, 200 ft. 6 in. by 187 ft. 6 in. Area, 34,772 sq. ft. Seating Capacity, 10,648.				
Income—Auditorium Granite Contribution—City and County of San Francisco.....		210,024.00	210,024.00	
TOTAL—EXPOSITION AUDITORIUM.....	\$1,299,804.22	\$210,024.00		\$1,089,780.22

DIVISION OF WORKS
California Counties Building

PRE-EXPOSITION**SCHEDULE E-11**

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CALIFORNIA COUNTIES BUILDING.....				\$112,208.20
Gross.....			\$458,525.41	
Construction.....	\$415,875.46			
Payrolls.....	\$20,250.03			
Heating and Plumbing.....	27,065.39			
Lumber.....	48,807.94			
Miscel. General Expense.....	52,436.79			
Contract Payments.....	267,315.31			
Area, 206,100 Sq. Ft.				
Contents, 9,701,181 Cu. Ft.				
Grading, Curbs, Pavements, Wharf Work.....	14,415.54			
Payrolls.....	\$3,203.11			
Supplies.....	3,119.73			
Lumber.....	132.99			
Construction Contracts.....	7,959.71			
Gardens and Lawns.....	8,100.15			
Payrolls.....	6,516.64			
Material and Supplies.....	1,583.51			
Building Equipment (Furniture and Equipment).....	20,134.26			
Income—California Counties Contributions.....			\$346,317.21	
Alameda.....		\$15,000.00		
Amador.....		1,702.50		
Butte.....		6,277.50		
Calaveras.....		3,170.00		
Colusa.....		4,300.00		
Contra Costa.....		10,000.00		
El Dorado.....		1,837.50		
Fresno.....		15,845.00		
Glenn.....		4,877.50		
Humboldt.....		14,065.65		
Imperial.....		770.85		
Kern.....		10,562.50		
Kings.....		4,225.00		
Lake.....		2,498.50		
Lassen.....		3,750.00		
Los Angeles.....		28,068.87		
Madera.....		4,225.00		
Marin.....		4,910.50		
Mariposa.....		1,585.00		
Mendocino.....		6,117.47		
Merced.....		7,922.60		
Monterey.....		6,250.00		
Napa.....		6,822.50		
Nevada.....		1,250.00		
Orange.....		1,803.33		
Placer.....		2,850.00		
Plumas.....		1,925.00		
Riverside.....		1,093.62		
Sacramento.....		24,562.50		
San Bernardino.....		1,671.14		
San Diego.....		2,910.10		
San Joaquin.....		15,845.00		
San Luis Obispo.....		3,750.00		
San Mateo.....		7,500.00		
Santa Barbara.....		11,845.00		
Santa Clara.....		15,000.00		
Santa Cruz.....		7,500.00		
Shasta.....		3,875.00		
Siskiyou.....		4,500.00		
Solano.....		7,130.00		
Sonoma.....		14,437.49		
Stanislaus.....		7,395.00		
Sutter.....		2,350.00		
Tehama.....		3,912.50		
Trinity.....		962.50		
Tulare.....		4,225.00		
Tuolumne.....		3,750.00		
Ventura.....		1,182.09		
Yolo.....		7,982.50		
Yuba.....		2,270.00		
Southern California Counties.....		12,500.00		
Sacramento Valley Counties—Additional Floor Space,		3,305.00		
San Francisco Real Estate Board (Sale of Floor Space),		1,000.00		
Patton & Norton (Sale of Floor Space).....		750.00		
Robertson Book Publishing Co. (Sale of Floor Space),		500.00		
TOTAL—CALIFORNIA COUNTIES BUILD- ING.....	\$458,525.41	\$346,317.21		\$112,208.20

DIVISION OF WORKS

Real Estate Purchases and Rentals

PRE-EXPOSITION

SCHEDULE E-12

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
REAL ESTATE PURCHASED.....	\$304,485.87			\$304,485.87
12-26/100 Acres of land				
BUILDINGS AND IMPROVEMENTS.....	394,704.93			394,704.93
Over 400 buildings were bought and disposed of ranging from a 50-room apartment house to a fisherman's shack.				
SITE RENTALS.....	318,339.92			318,339.92
TAXES ON SITE PROPERTIES.....	10,144.08			10,144.08
GENERAL OFFICE EXPENSE.....				9,410.81
Payrolls.....	6,819.58			
Supplies.....	73.28			
Miscellaneous General Expense.....	2,415.20			
Rent.....	90.00			
Equipment.....	12.75			
TOTAL—REAL ESTATE PURCHASES AND RENTALS.....	\$1,037,085.61			\$1,037,085.61

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

PRE-EXPOSITION

SCHEDULE E-13

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
PERMITS AND INSPECTIONS.....				*\$10,553.82
Gross.....			\$5,482.17	
Payrolls.....	\$2,747.77			
Outside Salaries and Payrolls.....	2,071.86			
Office Supplies and Expense.....	21.60			
General Material and Supplies.....	634.39			
Miscellaneous General Expense.....	6.55			
Income.....			16,035.99	
Building Permits.....		\$1,795.00		
Plumbing Permits.....		638.00		
Plumbing Inspections.....		830.50		
Sewer Permits and Connections.....		12,505.49		
Sewer Inspections.....		267.00		
TOTAL—PERMITS AND INSPECTIONS.....	\$5,482.17	\$16,035.99		*\$10,553.82
OPERATION OF UTILITIES:				
DOMESTIC WATER SERVICE.....				*\$8,639.52
Gross.....			\$26,385.80	
Outside Salaries and Payrolls.....	\$6,208.99			
General Material and Supplies.....	4,905.01			
Miscellaneous General Expense.....	130.85			
Alterations and Repairs.....	818.84			
Electric Energy Purchased.....	243.00			
Water Purchased.....	14,044.11			
Team Hire.....	35.00			
126,666,000 gallons or 16,888,800 Cu. Ft.				
Income.....			35,025.32	
Domestic Water Service (Charges for Water).....		\$26,533.22		
Approx. 11,613,000 Cu. Ft. at 20c to 30c per 100.				
Domestic Water Connection Charge.....		8,492.10		
SALT WATER SERVICE.....				*\$33.23
Gross.....			477.39	
Payrolls.....	456.15			
Material and Supplies.....	21.24			
Income—Salt Water Connection Charges.....		510.62	510.62	

*Red.

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

PRE-EXPOSITION

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
ELECTRIC SERVICE				33,838.07
Gross.....			80,414.26	
Outside Salaries and Payrolls.....	27,461.73			
Electric Energy Purchased—1,997,147 K.W.H. @ 2c,	39,942.95			
Miscellaneous General Expense.....	4,691.24			
Furniture and Equipment.....	128.20			
General Material and Supplies.....	7,977.74			
Team Hire.....	212.40			
Income.....			46,576.19	
Electricity—Flat Rate.....		733.53		
Electricity—Fixed Charges } 919,317 K.W.H. @ av-		6,961.06		
Electricity—Meter Rates } 405.70		26,711.11		
Electric Permits.....		1,476.00		
Electric Inspections.....		1,326.50		
Electric Connection Charges.....		9,367.99		
GAS SERVICE.....				\$2,518.97
Gross.....			\$13,946.99	
Payrolls.....	\$492.10			
Outside Salaries and Payrolls.....	844.07			
General Material and Supplies.....	499.52			
Gas Purchased.....	12,111.30			
16,148,000 Cu. Ft. @ 75c per M.				
Income.....			11,428.02	
Gas Service (Charges for gas)—4,916,830 Cu. Ft. @				
\$1.00 per M.....		\$4,916.83		
Gas Connection Charges.....		6,511.19		
LOCOMOTIVE CRANE.....				6,412.73
Gross.....			9,535.91	
Outside Payrolls.....	3,379.48			
General Material and Supplies.....	170.10			
Equipment Rental.....	150.00			
Contract Payments.....	1,369.99			
Accident Compensation.....	4,466.34			
Income—Locomotive Crane Service.....		3,123.18	3,123.18	
SERVICE YARD.....				9,126.55
Gross.....			10,544.81	
Outside Payrolls.....	9,664.91			
Equipment.....	174.96			
Miscellaneous General Expense.....	101.70			
Material and Supplies.....	603.24			
Income—Service Yard Charges, Machine Shop, etc.....		1,418.26	1,418.26	
TELEPHONE SERVICE.....				\$22,724.44
Gross.....			\$29,373.17	
Outside Payrolls.....	\$11,241.16			
Furniture.....	241.00			
Equipment.....	398.03			
Miscellaneous General Expense.....	362.91			
General Material and Supplies.....	2,171.37			
Equipment Rental.....	904.05			
Depreciation.....	410.59			
Rental—Switchboard.....	11,910.21			
Contract Payments.....	899.36			
Team Hire.....	276.10			
Telephone Pay Stations—Payrolls.....	439.53			
Telephone Pay Stations—General Material and Sup-				
plies.....	118.86			
Sliding scale of 1½c to 2½c per call.				
Income.....			6,648.73	
Telephone Rental.....		\$1,457.12		
Telephone Switches.....		1,268.47		
Telephone Pay Station Receipts.....		629.41		
Telephone Connection Charges.....		3,293.73		
29,987 Calls, or .0423c per call—sliding scale 3½c				
to 5c.				
MISCELLANEOUS.....				3,327.80
Machinery Building Crane Service, Payrolls and				
Supplies.....	3,324.30			
Steam Service—Material and Supplies.....	1.50			
Compressed Air Service—Misc. General Expense.....	2.00			
DISCOUNT ON UTILITY BILLS.....		*110.71		110.71
TOTAL—OPERATION OF UTILITIES.....	\$174,006.13	\$104,619.61		\$69,386.52

Charges for Water, Gas, Electricity and Telephone include only charges to outsiders and no accounting was considered necessary of the services to departments.

*Red.

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD

SCHEDULE E-13—Cont'd.

DEPARTMENT OF BUILDINGS AND GROUNDS	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE EXPENSE.....				\$59.97
Office Supplies and Expenses.....	\$564.81			
Equipment.....	295.16			
EXPOSITION BUILDINGS AND STRUCTURES.....				26,780.58
Outside Salaries and Payrolls.....	12,440.25			
Office Supplies and Expense.....	175.97			
Furniture.....	2,619.30			
Miscellaneous General Expense.....	1,116.03			
General Material and Supplies.....	9,806.53			
Contract Payments.....	622.50			
ROADS AND PATHS.....				49,075.83
Outside Salaries and Payrolls.....	8,619.59			
Miscellaneous General Expense.....	15,205.48			
General Material and Supplies.....	4,355.03			
Alterations and Repairs.....	4,566.78			
Contract Payments.....	16,328.95			
SEWERS AND DRAINS.....				5,718.30
Outside Salaries and Payrolls.....	3,897.93			
Equipment.....	123.13			
Miscellaneous General Expense.....	1,337.40			
General Material and Supplies.....	359.84			
FENCES AND GATES (MAINTENANCE ONLY).....				4,256.38
Outside Salaries and Payrolls.....	1,015.81			
General Material and Supplies.....	3,013.26			
Team Hire.....	227.31			
FOUNTAINS AND POOLS.....				800.07
Outside Salaries and Payrolls.....	32.75			
Material and Supplies.....	767.32			
RACE TRACK, DRILL GROUNDS, POLO AND ATHLETIC FIELDS.....				176.86
General Material and Supplies.....	60.86			
Equipment.....	116.00			
SEAWALLS AND WATERFRONT.....				6,163.76
Outside Salaries and Payrolls.....	1,871.40			
General Material and Supplies.....	512.71			
Contract Payments.....	3,779.65			
DISPLAY LIGHTING FEATURES.....				7,752.26
Outside Salaries and Payrolls.....	3,764.21			
General Material and Supplies.....	3,988.05			
DISPLAY FLAGS AND DECORATIONS.....				175.14
Outside Salaries and Payrolls.....	156.90			
General Material and Supplies.....	18.24			
NURSERY AND GARDENS.....				23,249.59
Outside Salaries and Payrolls.....	13,056.67			
Water.....	10,015.51			
Miscellaneous General Expense.....	27.00			
General Material and Supplies.....	150.41			
GARBAGE SERVICE.....				711.33
Outside Salaries and Payrolls.....	661.33			
Contract Payments.....	50.00			
STOCK EXHIBIT.....				124.50
Outside Salaries and Payrolls.....	18.88			
General Material and Supplies.....	105.62			
TOTAL—DEPARTMENT OF BUILDINGS AND GROUNDS.....	\$125,814.57			\$125,844.57

DIVISION OF WORKS
Operation and Maintenance of Buildings, Grounds and Utilities

PRE-EXPOSITION

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DEPARTMENT OF HEALTH AND SAFETY—				
FIRE PROTECTION				\$1,695.12
Outside Salaries and Payrolls.....	\$1,203.70			
Furniture and Equipment.....	60.15			
Miscellaneous General Expense.....	41.01			
General Material and Supplies.....	321.59			
Team Hire.....	41.75			
Tools and Implements.....	26.92			
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FIRE COMPANIES				69,761.93
Gross.....			\$73,341.73	
Outside Salaries and Payrolls.....	67,404.58			
Other Payrolls.....	998.37			
Office Supplies and Expense.....	18.60			
Furniture and Equipment.....	1,679.55			
Miscellaneous General Expense.....	805.45			
Equipment Rentals.....	315.00			
General Material and Supplies.....	2,067.83			
Accident Compensation.....	52.35			
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Income.....			3,579.80	
Fire Alarm Installation & Extinguisher Rental.....		\$3,540.00		
Services of Firemen as Special Watchmen.....		39.80		
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HIGH PRESSURE WATER SERVICE				1,162.22
Gross.....			2,732.80	
Outside Salaries and Payrolls.....	2,131.84			
Office Supplies and Expense.....	18.81			
Miscellaneous General Expense.....	134.28			
General Material and Supplies.....	447.87			
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Income—High Pressure Water Connection Charges.....		1,570.58	1,570.58	
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SANITATION AND HYGIENE				60.50
Miscellaneous General Expense.....	3.50			
General Material and Supplies.....	57.00			
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*GUIDE SERVICE				3,125.08
Gross.....			3,142.58	
Outside Salaries and Payrolls.....	2,947.25			
Office Supplies and Expense.....	24.84			
Equipment.....	21.00			
General Material and Supplies.....	149.49			
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Income—Guide Service.....		17.50	17.50	
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TOTAL—DEPARTMENT OF HEALTH AND SAFETY	\$80,972.73	\$5,167.88		\$75,804.85

*Represents cost of developing Guides for Exposition Period Service. The Service was discontinued shortly after opening owing to not being self-supporting.

DIVISION OF WORKS
Operation and Maintenance of Buildings, Grounds and Utilities

PRE-EXPOSITION

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
SPECIAL ACCOUNTS:				
CLOSED OUTSIDE WORK.....				\$9,058.64
Outside Salaries and Payrolls.....	\$7,056.07			
General Material and Supplies.....	2,002.57			
SUNDRY OUTSIDE WORK.....				11,452.77
Gross.....			\$19,394.54	
Outside Salaries and Payrolls.....	8,611.01			
Miscellaneous General Expense.....	3,262.00			
General Material and Supplies.....	1,807.13			
Construction Contracts.....	5,714.40			
Income—Sundry Outside Work Service.....		7,941.77	7,941.77	
KIOSK CONSTRUCTION.....				#1,823.32
Gross.....			30,602.68	
Outside Salaries and Payrolls.....	3,131.74			
Miscellaneous General Expense.....	16.60			
General Material and Supplies.....	1,136.64			
Construction Contracts.....	26,317.70			
Income—Kiosk Sales.....		32,426.00	32,426.00	
PRE-EXPOSITION RUBBISH.....				21,662.37
Gross.....			25,070.77	
Outside Salaries and Payrolls.....	20,154.28			
General Material and Supplies.....	1,687.57			
Team Hire.....	3,228.92			
Income—Charges to Exhibitors, Foreign and State Buildings, Etc.....		3,408.40	3,408.40	
LOAM.....				1,285.12
Gross.....			7,865.22	
Outside Salaries and Payrolls.....	3,169.95			
Miscellaneous General Expense.....	845.75			
General Material and Supplies.....	72.47			
Loam and Manure.....	190.55			
Contract Payments.....	3,586.50			
Income—Loam Sales.....		6,580.10	6,580.10	
CONCESSION BUILDINGS—CONSTRUCTION CONTRACTS.....				*1,152.00
Gross—Construction Contract.....	10,390.00		10,390.00	
Income—Concession Buildings.....		11,542.00	11,542.00	
TOTAL—SPECIAL ACCOUNTS.....	\$102,381.85	\$61,898.27		\$40,483.58
TOTAL—OPERATION AND MAINTENANCE OF BUILDINGS, GROUND AND UTILITIES.....	\$488,687.45	\$187,721.75		\$300,965.70

DIVISION OF WORKS
Military Bureau and Exposition Guards

PRE-EXPOSITION

SCHEDULE E-14

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EXPOSITION GUARDS.....				\$158,478.93
Gross.....			\$158,515.48	
Outside Salaries and Payrolls.....	143,503.10			
Office Supplies and Expenses.....	746.91			
Furniture and Equipment.....	7,908.70			
Miscellaneous General Expense.....	1,399.32			
General Material and Supplies.....	3,503.79			
Accident Compensation.....	90.50			
Guards Quarters.....	1,150.10			
Team Hire.....	213.06			
Income—Guards' Fines.....		36.55	36.55	
MILITARY BUREAU.....				3,821.61
Payrolls.....	2,403.45			
Office Supplies and Expenses.....	346.14			
Furniture.....	245.40			
Equipment.....	78.80			
Office Rent.....	631.00			
Miscellaneous General Expense.....	116.82			
TOTAL—MILITARY BUREAU AND EXPOSITION GUARDS.....	\$162,337.09	\$36.55		\$162,300.54

*Red.

DIVISION OF WORKS
Emergency Hospital

PRE-EXPOSITION

SCHEDULE E-15

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EMERGENCY HOSPITAL.....				\$9,381.40
Outside Salaries and Payrolls.....	4,870.59			
Office Supplies and Expenses.....	47.46			
Furniture.....	605.52			
Miscellaneous General Expense.....	1,086.39			
General Material and Supplies.....	391.07			
Hospital Surgical Supplies.....	1,209.57			
Team Hire.....	1,170.80			
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TOTAL—EMERGENCY HOSPITAL.....	\$9,381.40			\$9,381.40

Most of the Hospital Equipment was supplied by various firms as working exhibits:

- Singer Sewing Machine Co..... Sewing Machine.
 - Electric Sterilizer Co..... Equipment for Sterilizing Room.
 - Bausch & Lomb..... Laboratory Equipment.
 - F. Bissell Co..... Vacuum Cleaner.
 - Cadillac Motor Car Co..... Two Motor Ambulances, complete.
 - Draegar Oxygen Apparatus Co..... Pulmotor.
 - Hart & Hutchinson Co..... Steel Lockers.
 - H. W. Johns-Manville Co..... Electric Light Fixtures.
 - Johnson & Johnson..... Ligatures and Adhesive Plaster.
 - Lincoln Rubber Co..... Rubber Gloves.
 - Meineke & Co..... Adjustable Beds and Sundries.
 - Monument Mills..... Counterpanes.
 - Ohio Chemical Mfg. Co..... Anaesthetic Apparatus.
 - Parker, Wilder & Co..... Sheets and Pillow Cases.
 - Powers Weightman-Rosengarten Co..... Drugs and Chemicals.
 - Rucker-Fuller Desk Co..... Furniture.
 - Scheidel-Western X Ray Coil Co..... Complete X Ray Equipment.
 - Victor Electric Co..... X Ray Machine, Giant Magnet, etc.
 - General Electric Co..... Transformer and Coolidge X Ray Tubes.
 - Geo. W. Brady & Co..... "Paragon" X Ray Plates.
 - Green & Bauer, Inc..... X Ray Tubes.
 - Watson Mantel & Tile Co..... Tiling for Operating Room.
- Medical books were also supplied by various firms.

ANALYSIS OF STATEMENT E—Continued

TRAFFIC DEPARTMENT

PRE-EXPOSITION			SCHEDULE E-17	
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
TRAFFIC DEPARTMENT—GENERAL OFFICE.....				\$29,880.80
Payrolls.....	\$20,928.51			
Office Supplies and Expense.....	2,285.03			
Furniture.....	614.70			
Equipment.....	165.15			
Customs Furniture.....	157.50			
Office Rent.....	693.27			
Miscellaneous General Expense.....	1,131.17			
Traveling Expense.....	2,019.25			
Sundry Entertainment.....	847.65			
Pamphlets and Booklets.....	980.55			
Postage.....	58.02			
EXPOSITION TERMINAL RAILWAY—RAILWAY OPERATION.....				11,298.33
GROSS.....			\$66,323.88	
Payrolls.....	8,360.05			
Office Supplies and Expenses.....	676.65			
Furniture.....	240.32			
Equipment.....	2,147.58			
Miscellaneous General Expense.....	9,667.11			
Equipment Rentals.....	10,535.83			
Outside Salaries and Payrolls.....	23,437.92			
General Material and Supplies.....	4,204.10			
Alterations and Repairs.....	430.25			
Freight, Express and Drayage.....	4,318.03			
Construction Contracts.....	1,283.69			
Accident Compensation.....	27.50			
Team Hire.....	357.35			
Tools and Implements.....	685.50			
Demurrage.....	*48.00			
Income.....			55,025.55	
Railway Freight Service.....		\$54,955.57		
Equipment Rental.....		49.75		
Express Revenue.....		20.23		
STORAGE WAREHOUSE DEPARTMENT.....				217.76
GROSS.....			567.79	
Payrolls.....	364.92			
Miscellaneous General Expense.....	202.87			
Income—Storage Service.....		350.03	350.03	
EMPTY PACKAGE WAREHOUSE DEPARTMENT.....				*1,283.01
GROSS.....			1,692.67	
Payrolls.....	429.65			
Contract Payments.....	1,260.00			
Miscellaneous General Expense.....	3.02			
Income—Empty Package Storage Service.....		2,975.68	2,975.68	
WHARF OPERATION.....				*\$3,805.05
GROSS.....			\$3,060.11	
Payrolls.....	\$1,535.43			
Contract Payments.....	1,503.68			
Miscellaneous General Expense.....	21.00			
Income—Wharfage Tolls.....		6,865.16	6,865.16	
TOTAL—TRAFFIC DEPARTMENT.....	\$101,525.25	\$65,216.42		\$36,308.83

2,138 carloads of construction material and exhibits were handled in Pre-Exposition Period.

*Red.

FOREIGN OFFICE AND COMMISSIONS

PRE-EXPOSITION

SCHEDULE E-18

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FOREIGN PARTICIPATION OFFICE.....				\$116,190.85
Payrolls.....	\$46,742.92			
Office Supplies and Expense.....	1,402.52			
Furniture.....	377.05			
Office Rent.....	189.50			
Miscellaneous General Expense.....	11,850.62			
Traveling Expense.....	55,628.24			
COMMISSIONS.....				135,240.95
Foreign Commission Extraordinary—Traveling Expenses..	40,897.46			
European Commission.....	29,722.11			
South American Commission.....	11,738.66			
Central American Commission.....	9,218.82			
Mediterranean Commission.....	12,490.90			
Australian Commission.....	22,712.49			
South African Commission.....	4,082.58			
Mexican Commission.....	1,530.02			
Oriental Commission.....	376.56			
Serbian Commission.....	2,471.35			
TOTAL—FOREIGN OFFICE AND COMMISSIONS....	\$251,431.80			\$251,431.80

SPECIAL EVENTS AND ATTRACTIONS

PRE-EXPOSITION

SCHEDULE E-19

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
SPECIAL EVENTS—GENERAL OFFICE.....				\$14,026.20
Payrolls.....	\$10,420.06			
Office Supplies and Expense.....	701.37			
Furniture.....	557.25			
Miscellaneous General Expense.....	843.48			
Outside Salaries and Payrolls.....	705.79			
General Material and Supplies.....	561.84			
Team Hire.....	236.41			
MISCELLANEOUS EVENTS.....	5,357.01			5,357.01
MISCELLANEOUS EVENTS—GATE RECEIPTS PERCENTAGE.....	2,490.76			2,490.76
AVIATION MEET, JANUARY 1, 1914.....				11,653.29
Outside Salaries and Payrolls.....	79.00			
Miscellaneous General Expense.....	3,465.74			
Gate Receipts Percentage.....	8,108.55			
AVIATION MEET, LINCOLN BEACHY, NOVEMBER 8, 1914.....	3,651.05			3,651.05
AVIATION MEET, LINCOLN BEACHY, JANUARY 1, 1915.....	3,233.40			3,233.40
LABOR DAY CELEBRATION, SEPTEMBER, 1914.....				2,020.30
Miscellaneous General Expense.....	20.00			
Gate Receipts Percentage.....	2,000.30			
CALIFORNIA BUILDING DEDICATION.....				*70.89
Payrolls.....	588.09			
Miscellaneous General Expense.....	308.24			
Material and Supplies.....	61.08			
Credit by Charge to Women's Board.....	*1,028.30			
BALL OF ALL NATIONS.....				6,094.51
Gross.....			\$9,357.01	
Outside Salaries and Payrolls.....	3,189.26			
Miscellaneous General Expense.....	4,859.61			
Equipment Rentals.....	195.00			
General Material and Supplies.....	914.88			
Team Hire.....	198.26			
Income—Ball of All Nations.....		\$3,262.50	3,262.50	
Net amount received from Special Outside Committee which handled the receipts and certain expenses.....				
AUDITORIUM BALL.....				*21,315.78
Gross.....			3,506.07	
Payrolls.....	735.12			
Office Supplies and Expense.....	67.93			
Miscellaneous General Expense.....	1,456.75			
Sundry Entertainment.....	112.95			
General Material and Supplies.....	132.06			
Secret Service.....	8.10			
Contract Payments.....	993.16			
Income—Auditorium Ball.....		24,821.85	24,821.85	
Receipts handled by Exposition Offices.....				
TOTAL—SPECIAL EVENTS AND ATTRACTIONS.....	\$55,224.20	\$28,084.35		\$27,139.85

*Red.

MISCELLANEOUS DEPARTMENTS AND OFFICES

Music

PRE-EXPOSITION

SCHEDULE E-20

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
MUSIC DEPARTMENT, GENERAL OFFICE.....				\$18,687.43
Payrolls.....	\$12,852.99			
Office Supplies and Expenses.....	634.23			
Furniture and Equipment.....	205.70			
Office Rent.....	58.56			
Miscellaneous General Expense.....	2,176.95			
Traveling Expense.....	2,195.65			
Pamphlets and Booklets.....	563.35			
TOTAL—MUSIC.....	\$18,687.43			\$18,687.43

Conventions and Societies

PRE-EXPOSITION

SCHEDULE E-21

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CONVENTIONS AND SOCIETIES, GENERAL OFFICE.....				\$80,081.38
Payrolls.....	\$44,991.00			
Office Supplies and Expenses.....	10,662.29			
Furniture.....	1,095.76			
Equipment.....	149.72			
Office Rent.....	3,529.23			
Miscellaneous General Expense.....	8,046.38			
Traveling Expense.....	10,413.83			
Sundry Entertainment.....	341.15			
Pamphlets and Booklets.....	355.75			
Clippings.....	50.60			
Postage.....	445.67			
WORLD'S INSURANCE CONGRESS.....				6,993.11
Payrolls.....	1,657.66			
Office Supplies and Expenses.....	2,622.97			
Furniture.....	330.45			
Miscellaneous General Expense.....	290.40			
Traveling Expenses.....	528.13			
Pamphlets and Booklets.....	138.50			
Postage.....	1,425.00			
HOTEL BUREAU.....				470.83
Gross.....			\$7,178.87	
Payrolls.....	604.40			
Office Supplies and Expenses.....	249.06			
Office Rent.....	86.00			
Original Hotel Bureau Expenses.....	6,040.76			
Outside Salaries and Payrolls.....	125.00			
Secret Service.....	73.65			
Income—Hotel Bureau Subscription Income.....		\$6,708.04	6,708.04	
TOTAL—CONVENTIONS AND SOCIETIES.....	\$94,253.35	\$6,708.04		\$87,545.32

Reception

PRE-EXPOSITION

SCHEDULE E-22

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
RECEPTION, GENERAL OFFICE.....				\$12,006.03
Payrolls.....	\$6,720.81			
Office Supplies and Expenses.....	2,218.90			
Furniture and Equipment.....	800.57			
Office Rent.....	1,518.84			
Miscellaneous General Expense.....	645.05			
Postage.....	101.86			
MISCELLANEOUS ENTERTAINMENT.....	11,943.04			11,943.04
STATES ENTERTAINMENT.....	8,519.77			8,519.77
FOREIGN COUNTRIES ENTERTAINMENT.....	10,869.51			10,869.51
TOTAL—RECEPTION.....	\$43,338.35			\$43,338.35

ANALYSIS OF STATEMENT E—Continued

MISCELLANEOUS DEPARTMENTS AND OFFICES
Eastern Offices

PRE-EXPOSITION

SCHEDULE E-24

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EASTERN HEADQUARTERS.....				\$24,215.98
Payrolls.....	\$13,057.33			
Office Supplies and Expenses.....	4,073.57			
Furniture.....	126.61			
Miscellaneous General Expense.....	1,864.90			
Traveling Expense.....	4,983.25			
Sundry Entertainment.....	95.95			
Photo Supplies.....	14.37			
TOTAL—EASTERN OFFICES.....	\$24,215.98			\$24,215.98

Special Activities

PRE-EXPOSITION

SCHEDULE E-25

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
PHOTOGRAPHIC DEPARTMENT.....				\$14,401.95
Gross.....			\$29,694.29	
Payrolls.....	\$2,782.28			
Office Supplies and Expense.....	609.22			
Concessions Purchased.....	15,000.00			
Miscellaneous General Expense.....	8,054.89			
Photo Supplies.....	3,247.90			
Income—Sales and resale of Concessions.....		\$15,292.34	15,292.34	
ATHLETIC DEPARTMENT, GENERAL OFFICE.....				14,479.81
Payrolls.....	8,554.25			
Office Supplies and Expense.....	1,153.21			
Furniture and Equipment.....	229.55			
Office Rent.....	592.06			
Miscellaneous General Expense.....	589.38			
Traveling Expense.....	2,867.53			
Sundry Entertainment.....	353.65			
Postage.....	140.18			
YACHTING BUREAU.....				1,978.73
Payrolls.....	100.65			
Office Supplies and Expense.....	16.77			
Furniture.....	171.70			
Office Rent.....	164.28			
Miscellaneous General Expense.....	1,525.33			
BUREAU OF AERONAUTICS.....				14,270.15
Payrolls.....	3,987.14			
Office Supplies and Expenses.....	8.37			
Furniture.....	204.65			
Miscellaneous General Expense.....	3,512.99			
Traveling Expense.....	6,557.00			
EXPOSITION AUDITORIUM OPERATION.....				*997.70
Gross.....			4,102.30	
Payrolls.....	2,423.27			
Office Supplies and Expense.....	14.00			
Furniture and Equipment.....	698.83			
Miscellaneous General Expense.....	28.42			
General Material and Supplies.....	683.63			
Alterations and Repairs.....	5.50			
Electric Energy Purchased.....	248.65			
Income—Rentals.....		\$5,100.00	5,100.00	
TOTAL—SPECIAL ACTIVITIES.....	\$64,525.28	\$20,392.34		\$44,132.94

*Red.

SPECIAL AND MISCELLANEOUS EXPENSES

Discount and Expense on Sale of Contributed Municipal Bonds

PRE-EXPOSITION	SCHEDULE E-26			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DISCOUNT AND EXPENSE ON SALE OF CONTRIBUTED MUNICIPAL BONDS.....				\$88,446.26
Total Discount and Expense.....			\$125,520.26	
Discount on \$4,000,000.00 Par Value of Bonds of City and County of San Francisco, being part of \$5,000,000.00 Contribution, sold to H. W. Halsey & Co., at 97%.....	\$120,000.00			
Legal Opinions in re Legality of Bond Election, etc., and Printing of Bonds.....	5,520.26			
	<u>125,520.26</u>			
Less Premium.....	37,074.00		37,074.00	
On \$1,000,000.00 Par Value of Bonds of City and County of San Francisco, being part of \$5,000,000.00 contributed, sold directly to public by City Treasurer at 103.70%.....				
NOTE:—Between the date of the sale of the first \$1,000,000.00 by the City and the sale of the \$4,000,000.00 Balance by the Exposition, a marked change in the Bond Market had taken place, which accounts for the difference in realization price.				
TOTAL.....	\$88,446.26			\$88,446.26

Insurance

PRE-EXPOSITION	SCHEDULE E-27			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
INSURANCE.....				\$23,610.62
Fire Insurance on Exposition Building.....	\$18,062.78			
Mural Paintings.....	3,000.00			
Fidelity Bonds.....	1,327.08			
Site Properties.....	846.00			
Burglary and Hold-Up.....	159.30			
Hay.....	125.00			
Plate Glass.....	90.46			
TOTAL—INSURANCE.....	\$23,610.62			\$23,610.62

Interest on Mortgage Notes

PRE-EXPOSITION	SCHEDULE E-28			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
INTEREST ON MORTGAGE NOTES.....	\$13,638.06			\$13,638.06
Interest to February 20, 1915, upon amounts borrowed in connection with Pre-Exposition financing.....				
TOTAL—INTEREST ON MORTGAGE NOTES.....	\$13,638.06			\$13,638.06

Washington Legislation

PRE-EXPOSITION	SCHEDULE E-29			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
WASHINGTON LEGISLATION.....				\$13,505.45
Office Supplies and Expense.....	564.89			
Attorney.....	684.00			
Telegrams.....	2,570.98			
Traveling Expenses, etc.....	8,628.74			
Miscellaneous General Expense.....	1,056.84			
NOTE:—This expense was in connection with legislation subsequent to the selection of San Francisco by Congress.				
TOTAL—WASHINGTON LEGISLATION.....	\$13,505.45			\$13,505.45

SPECIAL AND MISCELLANEOUS EXPENSES

Special Activities and Miscellaneous Expenses

PRE-EXPOSITION	SCHEDULE E-30			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CALIFORNIA COUNTIES BUILDING ADMINISTRATION.....				\$14,047.09
Payrolls.....	\$5,973.14			
Office Supplies and Expenses.....	2,147.29			
Furniture.....	412.95			
Equipment.....	59.19			
Office Rent.....	937.60			
Miscellaneous General Expense.....	1,790.07			
Traveling Expense.....	998.92			
Sundry Entertainment.....	1,322.75			
General Material and Supplies.....	164.68			
Miscellaneous Lecture Expense.....	90.50			
Picture Equipment—Salvable.....	43.50			
Picture Equipment—Non-Salvable.....	103.50			
CALIFORNIA STATE EXHIBIT.....	2,763.95			2,763.95
WOMAN'S BOARD.....				1,653.34
Office Supplies and Expenses.....	551.61			
Furniture and Equipment.....	69.15			
Printing.....	310.92			
Postage.....	186.34			
Miscellaneous General Expense.....	535.32			
ALAMEDA BOND CAMPAIGN.....	13,829.22			13,829.22
SITE SELECTION CEREMONIES.....	241.09			241.09
IMPROVEMENT CLUBS.....	322.79			322.79
MISCELLANEOUS EXPENSES.....	12,762.43			12,762.43
SPECIAL EXPENSE.....				14,138.04
Henry Hering—Design for Official Seal.....	1,500.00			
Copyrights and Patents.....	1,296.50			
Fillmore Street Tunnel.....	1,214.35			
Investigations.....	927.20			
Ceremonies.....	1,707.92			
Miscellaneous General Expense.....	3,926.22			
Vacant Rooms.....	2,838.07			
Telegrams and Cables.....	623.78			
Seal and Flag.....	104.00			
TOTAL.....	\$59,757.95			\$59,757.95

EXPENSES PRELIMINARY TO CONGRESSIONAL APPROVAL

National Campaign to Secure Congressional Approval

PRE-EXPOSITION	SCHEDULE E-31			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
NATIONAL CAMPAIGN TO SECURE CONGRESSIONAL APPROVAL.....				\$190,257.42
California Delegation to Washington.....	\$108,639.08			
Congressional and Conventional Committee.....	71,585.06			
Washington Delegation, June 1910, Trip.....	8,473.28			
Washington Post Expense.....	1,560.00			
TOTAL—WASHINGTON LEGISLATION FOR CITY SELECTION.....	\$190,257.42			\$190,257.42

Exploitation and Publicity

PRE-EXPOSITION	SCHEDULE E-32			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EXPLOITATION AND PUBLICITY.....				\$124,633.77
Exploitation and Publicity.....	\$88,097.79			
California Legislation.....	21,854.01			
Reception to President Taft.....	9,123.23			
County Participation.....	2,089.65			
Press and Publicity.....	1,527.67			
Reception and Entertainment Committee.....	1,034.90			
Incorporation Expense.....	906.52			
TOTAL.....	\$124,633.77			\$124,633.77

EXPENSES PRELIMINARY TO CONGRESSIONAL APPROVAL
Office Expenses

PRE-EXPOSITION :

SCHEDULE E-33

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
OFFICE EXPENSES.....				\$62,623.82
Cashier's Office.....	\$15,369.77			
General Office Expense.....	14,785.21			
Finance Committee Expenses.....	13,625.01			
President's Office.....	5,890.06			
Financial and Preliminary Organization.....	4,444.85			
Secretary's Office.....	4,080.85			
Director of Works.....	3,643.45			
Special Committee on Sites.....	2,584.26			
Concessions and Admissions.....	1,329.53			
Comptroller's Expense.....	1,303.75			
Participation and Exhibits.....	1,050.84			
Sites (Federal Fine Arts).....	988.85			
Sundries.....	29.85			
Furniture.....	9,292.14			
Sundry Cash Discounts.....	*161.93			
	<hr/>			
	78,256.49			
Less, Equipment and Expenses Distributed into Current Expense Accounts.....	15,632.67			
	<hr/>			
TOTAL.....	\$62,623.82			\$62,623.82

*Red.

ANALYSIS OF STATEMENT C

ADMISSIONS REVENUE

EXPOSITION PERIOD

SCHEDULE C-1

	No. of Paid	Amount of Paid	Unredeemed Tickets	Total Admissions Revenue
50 Cents—Cash	6,332,533	\$3,166,266.50		\$3,166,266.50
Key Route, Adults	300,529	150,264.50	\$268.00	150,532.50
San Francisco Day	175,942	87,971.00	*187.50	87,783.50
Opening Day Badges	92,281	46,140.50	19.50	46,160.00
P. O.—1	44,333	22,166.50		22,166.50
Single Admission R. T. 1	22,039	11,019.50	567.00	11,586.50
D. A.—6	18,235	9,117.50	*269.00	8,848.50
D. A.—2	13,773	6,886.50	407.50	7,294.00
Fraternal Day Badges	1,377	688.50	*134.50	554.00
Japanese Day Tickets	539	269.50		269.50
S. F., Napa & Calistoga Rwy	482	241.00	3.50	244.50
Special Family Coupon	72	36.00		36.00
Admission Day Emergency Badge	54	27.00	.50	27.50
	7,002,189	3,501,094.50	675.00	3,501,769.50
40 Cents—Cash	7,209	2,883.60		2,883.60
Family Coupon Books	1,034,142	413,656.80	524.00	414,180.80
Special Family Coupon R. T. 5	23,103	9,241.20	2,738.80	11,980.00
Special Single Admission	19,391	7,756.40	3.60	7,760.00
St. Patrick's Day—Adults	16,502	6,600.80	†253.60	6,347.20
Admission Day	6,250	2,500.00		2,500.00
Exhibitors' Special	2,931	1,172.40	51.60	1,224.00
Special Revenue Coupon R. T. 6	1,965	786.00	*16.00	770.00
Concessionaires Admission	618	247.20	55.60	302.80
	1,112,111	444,844.40	3,104.00	447,948.40
25 Cents—Cash	352,060	88,015.00		88,015.00
Key Route Children	23,846	5,961.50	*178.50	5,783.00
P. O.—1	2,186	546.50		546.50
Single Admission, Childs	300	75.00	28.50	103.50
S. F., Napa & Calistoga Rwy	75	18.75		18.75
Directors' Special—C. C.—5	20	5.00		5.00
	378,487	94,621.75	150.00	94,471.75
20 Cents—St. Patrick's Day—Child	1,861	372.20	24.60	396.80
15 Cents—Cash	199,749	29,962.35		29,962.35
Special, Childs	1,160	174.00	3.30	177.30
P. O.—1	542	81.30		81.30
	201,451	30,217.65	3.30	30,220.95
10 Cents—Cash	74,709	7,470.90		7,470.90
San Francisco Day—Child	32,843	3,284.30	295.90	3,580.20
P. O.—1	98	9.80		9.80
	107,650	10,765.00	295.90	11,060.90
5 Cents—Cash	244,742	12,237.10		12,237.10
P. P.—1	43	2.15		2.15
	244,785	12,239.25		12,239.25
Miscellaneous—Closing Day Badges	221,678	49,812.50		49,812.50
Children's Season Books	135,440	17,905.00		17,905.00
Participants' Coupon Books	126,430	26,200.00		26,200.00
Special Season Books	57,028	17,760.00		17,760.00
P. O.—1—Autos	10,188	10,188.00		10,188.00
	550,764	121,865.50		121,865.50
GENERAL	9,599,298	4,216,020.25	3,952.80	4,219,973.05
Season Book Sales	3,527,805	495,550.00		495,550.00
TOTAL ADMISSIONS REVENUE,	13,127,103	\$4,711,570.25	\$3,952.80	\$4,715,523.05

*Due to error in classification of tickets redeemed.

†Due to apparent counterfeiting of tickets issued.

RECAPITULATION OF CONCESSION REVENUE
(By Rates)

EXPOSITION PERIOD	Gross Receipts of Concessionaires	Exposition Percentage
Concessions paying to the Exposition 5% of Gross Receipts	\$33,162.74	\$1,658.14
“ “ “ “ “ 7½% “ “ “	313.62	23.53
“ “ “ “ “ 10% “ “ “	679,016.52	67,901.97
“ “ “ “ “ 12½% “ “ “	468,709.58	58,588.68
“ “ “ “ “ 15% “ “ “	1,299,329.36	194,900.13
“ “ “ “ “ 17½% “ “ “	483,732.17	84,653.00
“ “ “ “ “ 20% “ “ “	1,684,507.24	336,901.39
“ “ “ “ “ 25% “ “ “	1,987,855.70	496,962.56
“ “ “ “ “ 30% “ “ “	36,165.90	10,849.83
“ “ “ “ “ 33½% “ “ “	133,448.80	44,482.73
“ “ “ “ “ 35% “ “ “	12,191.85	4,267.14
“ “ “ “ “ 40% “ “ “	34,057.75	13,623.12
“ “ “ “ “ 47½% “ “ “	225.80	107.25
“ “ “ “ “ 50% “ “ “	19,979.70	9,989.77
“ “ “ “ “ 55% “ “ “	4,599.00	2,529.45
“ “ “ “ “ 100% “ “ “	466.70	466.70
Concessions paying to the Exposition an agreed price upon quantities sold—Gross Money Sales of Concessions determined	9,227.10	860.52
Concessions paying to the Exposition an agreed price upon quantities sold—Gross Money Sales of Concessions not determined		4,120.56
Gross Revenue of Concession upon which the Exposition waived its percentage	367,421.61	
Gross Revenue of Concessions upon which the Exposition deferred collection of its percentage and which deferred collections were not made	116,147.86	
Gross Revenue of Concessions upon which the Exposition deferred collection of its percentage by charge to the Combined Amusement Company, and which were not collected	89,954.15	
Gross Revenue of Concessions upon which the Exposition credited its percentage to Miller Bros. 101 Ranch Joint Account	16,033.60	
Gross Revenue of Concessions upon which the Exposition credited its percentage to V. Cardashian	1,908.25	
Gross Revenue of Concessions upon which the Exposition claimed no percentage	18,567.45	
Total Recorded Gross Receipts and Percentages as per Details following:	\$7,497,022.45	\$1,332,886.47
Bonus Payments of Concessions operating on Percentage Basis	\$287,026.43	
Bonus Payments of Concessions which failed to operate	25,517.50	\$312,543.93
Payments by Concessions operating on Flat Rate Basis		184,901.27
TOTAL CONCESSION REVENUE		\$1,830,331.67

ANALYSIS OF STATEMENT C—Continued

CONCESSION LOSSES

EXPOSITION PERIOD			SCHEDULE C-2A	
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CONCESSION LOSSES				\$258,249.43
Gross			\$265,927.43	
Amalgamated Concession Co.	\$9,408.30			
American Oriental Concession Co.	1,876.07			
Australasian Village	51.71			
Austrian Concession Co.	879.78			
Brewster, G. O.	66.10			
California Theatre Co.	2,947.14			
Cardinell Vincent Co.	5,814.72			
Cardinell Vincent Co.	18,459.68			
Chinese Village & Pagoda Co.	12,458.83			
Combined Amusement Co.	30,651.71			
Cushion Seat Renting Co.	500.00			
Exposition Feature Players	475.14			
Exposition Players Corporation	1,200.00			
Exposition Wheel Chair Corporation	44.95			
Fay G. & Basca M.	471.69			
Fine Arts Press	.10			
Fowler, R. G.	26.50			
International Child Life Exhibit Co.	2,000.00			
Jabour, George	607.47			
Janik, A.	35.35			
Japan Beautiful	4,978.96			
Kelly, J. F.	72.25			
Leavitt, H. L.	10.07			
Levin, E. J.	1,282.39			
London to South Pole Co.	454.38			
Marine Gardens & Cafe	4,765.70			
Mysterious Orient	14,347.98			
Prudential Art Co.	41.23			
Ranch, 101	51,032.28			
Russian Ballet	3,432.62			
Schmidt & Rhodes	226.19			
Seipp, L. C.	2.10			
Shell Company	16,176.17			
Shepard Manufacturing Co.	290.72			
Streets of Seville	45.92			
Toyland Company	73,386.08			
Western Sanitary Co.	4,296.20			
World's Wars	2,933.73			
Young, James W.	15.29			
Zone Cafe & Restaurant Co.	161.93			
Credits			7,678.00	
Package Fruit Exchange, Cash Bond		\$1,302.33		
Concessionaires Combination Tickets		33.80		
Anderson, G. M. and Lewis A. W.		.02		
Mahomet Amusement Co., Cash Bond		1,514.32		
Marine Gardens & Cafe Co., Cash Bond		1,508.42		
Official Fair Coin Co., Cash Bond		299.32		
Pango-Pango Co., Cash Bond		749.07		
Sherman Rose Co., Cash Bond		761.88		
Vienna Coffee Restaurant, Cash Bond		1,508.84		
TOTALS	\$265,927.43	\$7,678.00		\$258,249.43

RECAPITULATION OF CONCESSIONS REVENUE
(By Classes of Concessions)

EXPOSITION PERIOD				SCHEDULE C-2/1				
	Schedule		Gross Receipts	Exposition Percentage	Bonus	Flat Rate	Total Concessions Revenue	
Exhibit Palace Sales Privilege	C-2/1	3.5%	\$263,812.86	\$41,338.71	\$1,000.00	\$84,545.85	6.9%	\$126,884.56
Misc. Sales Privileges	C-2/2	14.4%	1,075,398.30	213,130.24	112,343.00	43,119.66	20.1%	368,592.90
Restaurants & Lunch Rms.	C-2/3	35.0%	2,624,271.35	422,936.12	42,550.00	18,687.50	26.5%	484,173.62
Shows and Spectacles	C-2/4	19.5%	1,459,995.49	280,075.42	87,311.76	6,861.61	20.5%	374,248.79
Rides and Amusements	C-2/5	11.2%	838,400.35	181,740.44	49,939.17	3,918.70	12.9%	235,598.31
Transportation Privileges	C-2/6	6.2%	465,580.88	121,638.21	10,200.00	5,000.00	7.5%	136,838.21
Miscellaneous	C-2/7	1.2%	93,494.54	23,116.92	9,200.00	22,767.95	3.0%	55,084.87
Inside Inn	C-2/8	9.0%	676,068.68	48,910.41			2.6%	48,910.41
TOTAL		100.0%	\$7,497,022.43*	\$1,332,886.47	\$312,543.93	\$184,901.27	100.0%	\$1,830,331.67

*This amount represents only the Gross Receipts of Concessions which could be determined by the Exposition Company and, as it excludes the Gross Receipts of practically all Concessions operated on a flat rate basis, it does not represent the total Gross Receipts of all Concessions.

EXHIBIT PALACE SALES PRIVILEGES

EXPOSITION PERIOD				SCHEDULE C-2/1				
Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Miss Margaret Clayes	Clayes Oriental Ap. Arts.	57					\$1,000.00	\$1,000.00
David Richter	Fountain Pens	73-A					11,000.00	11,000.00
Rastall Mfg Co.	Rose & Flower Bead Nov.	97					3,000.00	3,000.00
State Assn. Badge Co.	State Association Badge	98	25%	\$1,237.20	\$309.32	\$300.00		609.32
Ralph P. Stevens	State Designation Badges	98-A					50.00	50.00
Pacific Coast S. S. Co.	Alaska Indian Goods	129	25%	63.75	15.93			15.93
Baldwin Jewelry Co.	Silver Articles & Jewelry	136-7	10%	\$4,577.25	15,328.21	3,046.30	2,000.00	5,016.30
			12½%	793.15				
			25%	9,957.81				
Louis & Robt. Samish	Samish' Ceramic Art	143	25%	99.50	24.89			24.89
W. F. Connell	Arch Supports	144	25%	372.00	93.00			93.00
J. J. Pfister Kntg. Co.	Sales Privilege	149					1,000.00	1,000.00
Miss Norman McLaren	Pan-Pacific. Cook Book	152	25%	771.00	1,485.00	294.15		294.15
Hawaiian Pineapple Packers Assn.	Sales Privilege	153-153A					2,000.00	2,000.00
H. M. Heineman & Sons	Men's Neckwear	161					1,000.00	1,000.00
Gem Ear Phone Co.	Gem Ear Phone	164					500.00	500.00
Mrs. E. Wood Schneider	Souvenir Greeting Card	165	25%	912.50	228.11	400.00	50.00	678.11
Geo. O. Brewster	The Telesign	171	20%	330.50	66.10			66.10
G. E. Troeger Mfg. Co.	Arch Supports	176	25%	2,187.30	546.85		50.00	596.85
Missouri State Comm.	Missouri Souvenirs	177	10%	538.45	53.86		100.00	153.86
John B. Redd, Supt.	Collective Gas Exhibit	179	10%	2,151.45	215.16			215.16
E. N. Sewell	Sewell Art Photos	180					50.00	50.00
Paul Elder & Co.	Books & Publications	181					750.00	750.00
Jos. Barbisch	Swiss Mach. & Hand Emb.	190					2,500.00	2,500.00
Wizard Foot Appl. Co.	Wizard Foot Appliance	192	25%	1,758.12	439.53			439.53
Potato Chip Co.	Potato Chips	194	25%	7,312.75	1,828.18			1,828.18
Lady Betty, Inc.	Marmalades	196	25%	954.75	238.66			238.66
C. T. Blanke Tea & Coffee Co.	Sales Privilege	198-A					750.00	750.00
Wm. S. Russell, Poultry & Live Stock Publications		199					100.00	100.00
Fong Wing and M. G. Fong, Chinese Foods		202					1,500.00	1,500.00
Anderson Bros. Silk Co.	Silk Novelties	206-A					800.00	800.00
Rosen Toilet Co.	Toilet Articles	207	25%	3,612.85	903.21			903.21
Alaska Garnet & Mfg. Co., Alaska Garnets		211	25%	310.26	85.09		300.00	385.09
August H. Craft	Pan Horn Sacred Nut Svn.	212					800.00	800.00
W. E. Benbow	Glove Clnr & Silver Polish	213-213A					1,030.00	1,030.00
Amer. Biscuit Co.	Sales Privilege	215	15%	5,671.70	850.80			850.80
Walter M. Lowney Co.	Lowney's Choc. & Cocoa	216	25%	9,696.15	2,423.84			2,423.84
Paul Rieger & Co.	Perfumes	217	25%	247.45	61.87			61.87
Vermilax Co.	Dog Remedies	220	25%	469.75	117.44			117.44
Standard Oil Co.	Sales Privilege	224	(F)Special		1,505.54			1,505.54
Friction Trans. Pat. Co.	Friction Trans. Patterns	225	25%	44.10	11.02			11.02
Ridgeway's, Inc.	Sales Privilege	226					1,000.00	1,000.00
Master Mind Pub. Co.	Publications	228					300.00	300.00
Toulouse & Delarieux	Fruit Cider	229	15%	9,190.20	9,192.70	1,378.71		1,378.71
			5%	2.50				
D. J. Quicione	Taxidermist	233	25%	212.00	53.01		450.00	503.01
D. J. Quicione	Furs	233-A					150.00	150.00
S. A. Heppie	Candy Butcher Shop	236					3,000.00	3,000.00
Laughlin Fruit Ref. Co.	Citrus Cream	238	25%	1,835.20	458.80		1,000.00	1,458.80
Washauer Bros. & Blau	Knitted Neckwear	239	20%	300.00	60.00		868.90	928.90
Direct Importing Co.	Teas, Coffees & Sandwehs	241					1,500.00	1,500.00
Willard E. Warden	Art Photographs	243-A					500.00	500.00
A. C. Gilmour	Dromedary Food Prod.	246	25%	12.30	3.07			3.07
John Fisher	Spanish Goods	250	12½%	7,952.75	994.12			994.12
Rostenhoff & Avigdor	Spanish Perfumery	251					600.00	600.00

EXHIBIT PALACE SALES PRIVILEGES

EXPOSITION PERIOD

SCHEDULE C-2/1—Cont'd.

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Myrtlewood Nov. Co....	Oregon Wood Novelties...	252					\$1,100.00	\$1,100.00
Conway, Conway & Connett, Conway's Plasters...		259	25%	563.45	140.83			140.83
Daisy E. Erb.....	Handicraft Shop.....	261					500.00	500.00
Fearn Sisters.....	Silk Novelties.....	265					800.00	800.00
Providence Chamber of Commerce	Novelty Sales Privilege...	266					1,500.00	1,500.00
John Fisher.....	Spanish Candy Kitchen.....	267	25%	908.20	227.04			227.04
Col. Graphophone Co.....	Souvenir Records.....	268	25%	39.00	9.75			9.75
Pietra Cattadori.....	Lace and Lace Products.....	271					1,000.00	1,000.00
Russell Brownell.....	Booklet, "Indian Baskets".....	272					25.00	25.00
Cal. Cotton Mills.....	Towels and Tablecloths.....	280					300.00	300.00
Shiffer, Brown & Brabec Co., Pinless Clothes Line.....		282					400.00	400.00
McCornick & Co.....	Teas, Spices, Etc.....	283					500.00	500.00
Arthur Cahill.....	Ivory Novelties.....	284					4,500.00	4,500.00
Singer Sewing Machines	Sales Privilege.....	285					500.00	500.00
J. F. Kelly.....	Flowers and Plants.....	290	25%	562.35	140.56			140.56
Mrs. A. G. Fromberg...	Spanish Novelties.....	291					850.00	850.00
G. Fantoni.....	Swiss Sec. Sales Privilege.....	292					750.00	750.00
Jos. Amar & Co.....	Spanish Sec. Sales Priv.....	293	12½%	22.80	2.85		850.00	852.85
Phil Schuman.....	Old California Coins.....	294					2,900.00	2,900.00
A. H. Ricketts.....	Rickett's Manual of Mining Law.....	295	10%	110.00	11.00			11.00
A. Hond.....	Luxemburg Exhibit.....	298					1,200.00	1,200.00
F. C. Leander.....	Spanish Sec. Sales Priv.....	299	12½%	53.05	6.63			6.63
V. Moran & Co.....	Spanish Sec. Sales Priv.....	301	12½%	2,410.90	301.36		500.00	801.36
Balkan States Imp. & Trading Co.....	Balkan States Sales Priv.....	302	12½%	1,002.00	125.24			125.24
J. A. Naify.....	Turkish Sec. Sales Priv.....	303	(E)None	388.70				
Atiyeh Bros.....	Turkish Sec. Sales Priv.....	304	(E)None	1,154.70				
H. J. Farah.....	Turkish Sec. Sales Priv.....	305	12½%	6.85	153.15	.86	150.00	150.86
			(E)None	146.30				
D. Benzaria & Co.....	Turkish Sec. Sales Priv.....	306	12½%	1.40	170.80	.16		.16
			(E)None	169.40				
II. Kaufer.....	Austrian Sec. Sales Priv.....	307	12½%	1,333.10	166.63			166.63
Royal Hungarian Jewelry & Embroidery Co.	Austrian Sec. Sales Priv.....	308	12½%	3,476.55	434.60		100.00	534.60
Joseph Thyban.....	Austrian Sec. Sales Priv.....	309	12½%	4,821.60	602.69			602.69
Wurzel & Co.....	Austrian Sec. Sales Priv.....	310	12½%	2,065.90	258.25			258.25
Janik & Skornpinski.....	Austrian Sec. Sales Priv.....	311	12½%	1,071.20	133.86			133.86
Edmond Moster Mfg. Co.	Austrian Sec. Sales Priv.....	312	12½%	3,217.55	402.21			402.21
Schmidt & Co.....	Austrian Sec. Sales Priv.....	313	12½%	4,235.90	529.52			529.52
Gebruder Jager.....	Austrian Sec. Sales Priv.....	314	12½%	2,976.60	372.09			372.09
W. Reichardt & Co.....	Austrian Sec. Sales Priv.....	315	12½%	2,119.75	265.00			265.00
Berner Wood Carving Association.....	Swiss Sec. Sales Priv.....	316	12½%	4,597.90	574.80			574.80
B. Frankel.....	Swiss Sec. Sales Priv.....	317	12½%	387.95	48.50			48.50
Swiss Novelty Co.....	Swiss Sec. Sales Priv.....	318	12½%	4,048.00	505.99			505.99
Cecile Sail & Others.....	Swiss Sec. Sales Priv.....	319	12½%	2,272.70	284.13			284.13
Baseler Elphenbein Fabric.....	Swiss Sec. Sales Priv.....	320	12½%	1,868.50	233.56			233.56
A. Scharry.....	Swiss Sec. Sales Priv.....	321-22	25%	887.00	221.74			221.74
Eiler's Music Co.....	Dancing Doll.....	328					200.00	200.00
J. T. Hayward.....	Novelties.....	329	25%	2,598.08	649.53			649.53
L. Bonan & Co.....	German Sec. Sales Priv.....	331	12½%	9,134.35	1,141.82		242.85	1,384.67
B. Nunneman.....	German Sec. Sales Priv.....	332	12½%	749.30	93.65		750.00	843.65
O. Greenwald.....	German Sec. Sales Priv.....	333	12½%	1,715.54	214.40			214.40
Theodor Veek.....	German Sec. Sales Priv.....	334	12½%	3,297.40	412.19	150.00		562.19
Jold Pyneties.....	German Sec. Sales Priv.....	335	12½%	3,074.15	384.29			384.29
E. E. Sheridan.....	German Sec. Sales Priv.....	337					450.00	450.00
Gustav Veerk & Others.....	German Sec. Sales Priv.....	338	12½%	3,826.65	478.32		300.00	778.32
F. A. Henkel's Twin Wks.....	Cutlery.....	339	12½%	4,028.65	503.66			503.66
Wm. A. Fine, Jr.....	Exposition Guides.....	340					80.00	80.00
John & Esther Ezra.....	Spanish Sec. Sales Priv.....	344	12½%	1,506.95	188.36		75.00	263.36
Archie Lefevre.....	Turkish Sec. Sales Priv.....	345	12½%	.20	49.35	.02		.02
			(E)None	49.15				
I. O. Upham.....	Inscription Books.....	347	20%	131.00	26.20			26.20
Wm. Arup.....	Danish Sec. Sales Priv.....	348					3,000.00	3,000.00
Wm. Fisher.....	Guatemala Sec. Sales Priv.....	349	12½%	22,617.70	2,827.22			2,827.22
John Fisher.....	Spanish Cane Shops.....	350	12½%	127.25	15.90			15.90
A. J. Milligan.....	Snails and Scones.....	351					1,500.00	1,500.00
C. E. Streckwald.....	German Sec. Sales Priv.....	354	12½%	2,968.20	371.02			371.02
Miss H. Synfy.....	Austrian Sec. Sales Priv.....	355	12½%	6.15	.77			.77
Mrs. W. L. Howard.....	Art Souvenirs.....	357	15%	438.55	65.81			65.81
Orona Mfg. Co.....	"Orona" Cleaner.....	360					300.00	300.00

EXHIBIT PALACE SALES PRIVILEGES

EXPOSITION PERIOD

SCHEDULE C-2/1Cont'd.

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis		Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Leuthold Freres & Co.	Swiss Section Sales Priv.	361	12½%	4,345.40	543.19				543.19
Louis Kainz	Austrian Sec. Sales Priv.	362	12½%	1,332.70	166.61				166.61
Genessee Pure Food Co.	Jello & Ice Cream Powd.	363						750.00	750.00
J. Vander Steen	Netherlands S. Salea Priv.	364						750.00	750.00
A. Khodjayan	Russian Sec. Sales Priv.	366	12½%	5,904.65	738.10			800.00	1,538.10
Cawston Ostrich Farm.	Cawston Ostrich Farm Sales Privilege	369						150.00	150.00
Percy Marks	Sale of Opals	371						800.00	800.00
Balkan States Imp. & Trading Co.	Balkan States Sales Priv.	373-74						2,400.00	2,400.00
Trieste Tortoise Shell & Coral Co.	Sales Privilege	375	12½%	3,613.35	451.67				451.67
Oscar Moser	Austrian Sec. Sales Priv.	376	12½%	6,822.15	852.82			250.00	1,102.82
Beatrix J. Sherman	Silhouette Work	377						780.00	780.00
M. N. Lee	New Way Massage Vibtr.	379	25%	389.00	97.25				97.25
Jaussoff & Bro.	Russian Sec. Sales Priv.	380						750.00	750.00
Antonia Frilli	Italian Sec. Sales Priv.	386	12½%	2,711.00	338.87				338.87
Alberto Galli	Italian Sec. Sales Priv.	388	12½%	3,222.75	402.85				402.85
D. E. Pesaresi	Italian Sec. Sales Priv.	389	12½%	3,307.40	413.42				413.42
F. G. Cantagalli	Italian Sec. Sales Priv.	390	12½%	3.25	.41				.41
Ercola Graziosi	Italian Sec. Sales Priv.	391	12½%	421.85	52.74			400.00	452.74
L. Franzini	Italian Sec. Sales Priv.	392	12½%	6,928.35	866.06				866.06
Dini and Cellai	Italian Sec. Sales Priv.	393	12½%	27.00	3.38				3.38
S. Z. Bonan	Morocco Sec. Sales Priv.	395	12½%	221.30	27.66			500.00	527.66
Albert Gabay	Tonka Perfume Stand	397	12½%	1,470.60	183.80				183.80
Henry Borman	Austrian Sec. Sales Priv.	398	12½%	60.45	7.56				7.56
A. H. Cohn	Milk Can Opener	400						70.00	70.00
Gantner & Mattern	Knitted Goods	401						600.00	600.00
Rosenthal Bros.	Pearls	402						1,000.00	1,000.00
I. Miller	Engraving	404						125.00	125.00
Leon Nordman	Swiss Sec. Sales Priv.	405	12½%	924.20	115.54				115.54
Fine Arts Press	DeLuxe Catalog Fine Arts	406	10% 20%	1,064.50 7,512.84	8,577.34 1,609.02				1,609.02
Carlotta Scarlotti	Italian Sec. Sales Priv.	407	12½%	\$5,322.65	\$665.35				\$665.35
Japanese Exposition Society	Hand Book, Japanese Ex.	408	12½%	145.00	17.78				17.78
R. Caloni & Co.	Italian Sec. Sales Priv.	410	12½%	574.60	71.86				71.86
P. Cattadori	Italian Sec. Sales Priv.	411	12½%	640.85	80.12				80.12
J. Hansnia & Co.	Novelties	415-415A	25%	640.90	160.22			350.00	510.22
Mrs. A. H. Ward	Yosemite Views	417						200.00	200.00
Hanalf & Hasimnan	Inlaid Pipes, Canes, Etc.	419						750.00	750.00
F. J. Bhumjara	Indian Sec. Sales Priv.	424						1,500.00	1,500.00
Chiurazzi & Melillo	Italian Sec. Sales Priv.	425	12½%	2,704.00	338.03				338.03
Phillip Klein	Jewelry	428						1,000.00	1,000.00
Mose Levi	Italian Sec. Sales Priv.	429	25%	1,081.10	270.27			500.00	770.27
Rosenblatt Co.	Sales Privilege	432						250.00	250.00
Curtiss Book Co.	Books, Magazine, Etc.	434						100.00	100.00
L. R. Markell	Grass Baskets	435						100.00	100.00
L. R. Markell	Moccasins	435A						100.00	100.00
J. Plechaty	Fancy Leather Goods	436	12½%	2,148.40	268.40				268.40
Jack Brooda	Wire Work	438						350.00	350.00
J. Chiurazzi	Italian Sec. Salea Priv.	439						350.00	350.00
Max Gainsberg	Symphophone	443						100.00	100.00
Salik & Kartoghian	Austrian Sec. Salea Priv.	444-444A	12½%	774.10	96.77			100.00	196.77
Bompar & Co.	Jewelry	445						625.00	625.00
John Fisher	Spanish Sec. Sales Priv.	446-446B	12½%	334.90	41.84			50.00	91.84
Mrs. Sara E. Posey	Art Craft & Hand Work	447						150.00	150.00
W. E. Benbow	Silver Polish	448						600.00	600.00
Mirza Ali Kuli Kahn	Persian Sec. Sales Priv.	452	12½% 20%	7,552.65 556.45	8,109.10	1,055.37			1,055.37
Lyona California Glace Fruit Co.	Glace Fruits	453						300.00	300.00
B. Vitelli	Italian Sec. Sales Priv.	454	12½%	2,898.20	362.28				362.28
Bavarian Novelty Co.	German Sec. Sales Priv.	455	12½%	371.75	46.50				46.50
Thuringen Novelty Co.	German Sec. Salea Priv.	456	12½%	1,099.25	137.42			50.00	187.42
Umberto Bussa	Italian Sec. Sales Priv.	457	12½%	3,204.60	400.58				400.58
A. C. Bosselman & Co.	Pearl Souvenirs	458						200.00	200.00
A. Cappini	Italian Sec. Salea Priv.	460	12½%	1,727.85	215.99				215.99
Mrs. L. A. Sefert	World's Fair Recipe Book	468						250.00	250.00
E. Bracca	Roae of Jerico	471						150.00	150.00
C. Offer	German Sec. Salea Priv.	474						100.00	100.00
Robert Nicolai	Flowers, Plants, Etc.	476						250.00	250.00
Ottenheimer Bros.	German Sec. Salea Priv.	482	12½%	408.80	51.11				51.11
Robert Nicolai	Austrian Sec. Sales Priv.	484	12½%	1,827.51	228.45				228.45
Simplex Co.	Patented Lock	491	25%	12.50	3.12				3.12
Paul Elder Co.	Publications on Expo.	494	15%	269.25	40.39				40.39
John R. Drake	China and Glassware	497						225.00	225.00
John D. Barry	Publications on Expo.	498	15%	17.00	2.55				2.55
G. Leroy & Co.	Imitation Pearls	499	12½%	1,214.00	151.75				151.75
John Howell	Book Shop	500	15%	68.10	10.23				10.23

EXHIBIT PALACE SALES PRIVILEGES

EXPOSITION PERIOD

SCHEDULE C-2/1—Cont'd.

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Miss L. Brigham	Instructions in Making Box Furniture	504	20%	150.00	30.00			30.00
North Bend Mfg. Co.	Myrtlewood Novelties	506	15%	197.45	29.66			29.66
Madame Elsa Baille	Purses & Hand Bags	508					50.00	50.00
Mrs. E. Imkaus	Book—"Golden Poppy"	515	15%	81.00	12.15			12.15
Indexa Company	Finger Tooth Brush	516					50.00	50.00
J. Van der Steen	British Sec. Sales Priv.	519					500.00	500.00
N. Y. State Comm.	New York State Comm. "Big Cheese"						250.00	250.00
TOTAL				\$263,812.86	\$41,338.71	\$1,000.00	\$84,545.85	\$126,884.56

MISCELLANEOUS SALES PRIVILEGES

EXPOSITION PERIOD

SCHEDULE C-2/2

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue	
David Monasch	Taft Ground Brkng Spade	1	20%	\$854.44	\$170.89	\$500.00		\$670.89	
Pan. Canal Exhibit Co.	Rental of Opera Glasses, Panama Canal	5	25%	191.75	47.94			47.94	
Pan. Canal Exhibit Co.	Panamaian Coins	6	25%	882.35	220.55		1,600.00	1,820.55	
Orange Blossom, Inc.	Orange Blossom Candies and Candy Wheels	9-9B 94-100	15% 25%	61,138.20 17,414.88	78,553.08	13,524.42	6,300.00	938.36	20,762.78
Camm & Marshall	Souvenir Case	12	20%	41.00	8.20	500.00		508.20	
Official Souv. Watch Co.	Souv. Watches & Jewelry	22-131	5% 10% 12½% 25%	763.24 25,376.05 34,213.96 34,532.15	94,885.40	15,485.52	6,000.00	* 21,485.52	
Willard Wood	Souvenir Pens	25	20%	55.00	11.00	500.00		511.00	
Amalgamated Conc.Co.	Popcorn and Peanuts	31	20% 25% 30%	29,775.00 4,752.50 27,296.75	61,824.25	15,332.15	12,970.00	28,302.15	
C. E. Trezona	Popcorn and Peanuts	31X					200.00	200.00	
National Ice Cream Co.	Ice Cream	32	20%	18,063.50	3,612.69	5,000.00	7,500.00	16,112.69	
Prenker & Grosse	Gold Slug (Cancelled)	33				250.00		250.00	
Pkg. Fruit Exchange	Fruits and Nuts	36					7,750.00	7,750.00	
G. Albert Wahlgren	World's Fair Publications	37	25%	148,763.03	37,190.67	7,500.00		44,690.67	
Frank Haw	Chinese Candy	38E					250.00	250.00	
Harris, Rockridge & Grant	Souvenir Trees and Seeds (Cancelled)	39				1,600.00		1,600.00	
Mark Leichter	Pan Souvenir	41	15% 25%	3,331.60 2,841.75	6,173.35	1,243.52	2,000.00	150.00	3,393.52
Calwa Distributing Co.	Calwa Grape Juice (Cancelled)	47A				2,480.00		2,480.00	
Am. Oriental Conc. Co.	Soft Drinks	48	15% 25%	89,683.85 1,100.00	90,783.85	13,727.61	11,900.00	25,627.61	
American Chicle Co.	Chewing Gum	49	55%	4,599.00	2,529.45			2,529.45	
Shepard Mfg. Co.	Souvenir Spoons and Enameled Jewelry	55	10%	2,137.30	213.73	2,500.00		2,713.73	
Cardinell-Vincent Co.	Official Post Cards	60A	20%	44,896.73	8,979.33	1,000.00		9,979.33	
M. A. Gunst & Co.	Cigar Stand	65	17½%	61,244.85	10,717.74	2,500.00		13,217.74	
Calif. Curio Co.	California Souvenirs	70	20%	4,126.60	5,247.00	825.37	1,800.00	50.00	2,675.37
				(B) None 1,120.40					
Robt. A. Reid	Official View Books	79	5% 20%	32,397.00 62,529.10	94,926.10	14,125.67	2,000.00	3,300.00	19,425.67
Chas. A. McCann	Liberty Bell Souvenir	84					4,800.00	4,800.00	
Mfr. Novelty Co.	Novelties	86					2,700.00	2,700.00	
Mfr. Novelty Co.	Novelties	86B					2,500.00	2,500.00	
Levenson Co.	Brooms and Brushes	92	10% 25%	3,375.90 563.00	3,938.90	478.36	25.00	503.36	
John H. Spahn Co.	Welch's Grape Juice	96	25%	16,137.25	4,034.25	4,000.00		8,034.25	
H. L. Judell & Co.	Smoke Shop	101	7½% 17½%	313.62 51,067.35	51,380.97	8,960.30	1,500.00	10,460.30	
Candy Kiss Co.	Candy Kisses	103-103A-403	25%	1,293.05	323.21	1,000.00	800.00	2,123.21	
Prudential Art Co.	Pennants & Toy Baloons	105	10% 25%	169.92 24,344.47	24,514.39	6,103.07	4,250.00	1,115.00	11,468.07
Drew & Matthews	Matches	106	25% 47½%	207.52 225.80	433.32	159.14	250.00		409.14
Calif. Curio Co.	Precious and Semi-Precious Stones	107					500.00	500.00	
G. H. Hellman, Trustee	Candy Floss	108A	20% 30%	2,596.95 3,276.70	5,873.65	1,502.40	1,100.00	2,602.40	
H. M. Edlin, Inc.	Edlin's Creamery	114	15% 30%	18,444.30 5,592.45	24,036.75	4,444.44	4,650.00	9,094.44	

*Flat rate of \$500.00 returned owing to the fact that an equal amount was collected upon percentage basis after date of October 16th.

MISCELLANEOUS SALES PRIVILEGES

EXPOSITION PERIOD

SCHEDULE C-2/2—Cont'd.

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue	
Nippon Kyosan Kaisha, Inc.	Japan Beautiful	117	20% 25%	25,999.80 33.00	26,032.80	5,208.17	15,093.00	20,301.17	
Nippon Kyosan Kaisha, Inc.	Mystic Cave	117S					50.00	50.00	
J. Rupert Foster	Certificate of Visitation	118	25%		1,150.00	287.50	700.00	987.50	
Collins-McCarthy Candy Co.	Valdora Sweets	120	25%		7,569.30	1,892.31	2,000.00	3,892.31	
Novagem Jewel Co.	Novagem Jewels	121	10% 15%	10,400.54 55,691.15	66,091.69	9,393.58	5,000.00	14,393.58	
Levenson Co.	Souvenir Pocket Knife	122					37.50	37.50	
Gustave Fay	News Stands, Stationery	126	25%		269.55	67.38	2,500.00	3,067.38	
Nat. Pure Water Co.	Pure Water	132	25%		2,817.60	704.35	3,000.00	3,704.35	
Volland Poster Stmp Co.	Official Poster Stamps	134	10%		209.08	20.91		20.91	
D. A. Hagens	Official Letter Folder	138	15%		115.00	17.25		17.25	
Oregon City Mfg. Co.	Sales Privilege	151					2,500.00	2,500.00	
Miss B. Greenburg	Parasols	168	20%		561.00	112.20		112.20	
Cardinell-Vincent Co.	Official Photographer	191	20% 40%	55,761.05 28,154.50	83,915.55	22,414.00		22,414.00	
Auto. Candy Mach. Co.	Mello Wafers	208-323-324	25%		9,417.00	2,354.11		2,354.11	
McLaren & Petersen	Venetian Glass Palace	209	25%		616.85	154.19		154.19	
Wash. State Comm.	Apple Cider	237	15%		2,354.75	353.25		353.25	
Jonah Kumalae	Hawaiian Novelty Store	242	25% 50%	38.25 3.05	41.30	11.07	1,000.00	1,011.07	
Ezra Meeker	"Pioneer Life" Post Cards	253					100.00	100.00	
Gt. Northern Ry. Co.	"Indian Life" Cards and Booklets	262					200.00	200.00	
Johnson & Fulton	Post Cards	269S	25%		619.30	154.81		154.81	
Cardinell-Vincent Co.	Umbrellas and Parasols	281	20%		216.00	43.20		43.20	
American Chiele Co.	Sheet Music	286	20%		138.60	27.72		27.72	
Geo. M. Hyland	Oregon Souvenirs	300					200.00	200.00	
A. M. Robertson	Robertson's California Publications	326					750.00	750.00	
E. J. Levin and G. W. Hopkins	Souvenir Jewelry	342	10%		12,823.92	1,282.39		1,282.39	
Art Smith	Post Cards	343	25%		499.90	124.97		124.97	
D. Brown	Canes & Humanophones	359					626.60	626.60	
Chin Chi	Chinese Bazaar	367					1,000.00	1,000.00	
J. E. Power	Cewpie Dolls & Teddy Brs	372	25%		11,686.85	2,921.71		2,921.71	
Postal Studio Co., Inc.	Art Novelties	383	25%		87.25	21.81		21.81	
E. W. McConnell	Book on Telepathy	384	25%		3,482.25	870.57		870.57	
Niekerk Bros.	Novelties, Netherlands Pavilion	433					250.00	250.00	
Amalgamated Cone. Co.	"Tower of Jewels" Penny	440					400.00	400.00	
Joseph Weiss	"Tower of Jewels" Penny	464					548.60	548.60	
David Monasch	Charlie Chaplin Midgets	466	25%		1,380.15	345.04		345.04	
J. H. Blake	Tricolator Coffee Maker	467	20%		100.00	20.00		20.00	
New Zealand Comm.	Auto Robes & Blankets	481					250.00	250.00	
Mabel Perry	Chinese Bags	485					298.60	298.60	
John Bozark	"Shah's Delight" Candy	489					200.00	200.00	
W. E. Mason	Dog Book	493					30.00	30.00	
M. Soulas	Booklet on Fr. Pavilion	495	25%		1,277.00	319.25		319.25	
Cardinell-Vincent Co.	"Jewel City Book"	507	20%		162.75	32.55		32.55	
Silvia Pettrossi	Post Cards	5X	25%		2.00	.50		.50	
Chinese Commission			12½%		30.60	3.83		3.83	
TOTAL					\$1,075,398.30	\$213,130.24	\$112,343.00	\$43,119.66	\$368,592.90

RESTAURANTS AND LUNCH ROOMS

EXPOSITION PERIOD

SCHEDULE C-2/3

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Desmond Supply Co.	Roast Meats (Restnts)	19A&20	15% 20% 25%	\$40,933.35 127,905.10 290,409.68	\$159,248.13	\$104,323.34	\$5,500.00	\$109,823.34
Am. Oriental Cone. Co.	Nov. Dairy Lunches	21	12½%		182,236.30	22,779.51	6,050.00	28,829.51
Lee Ladanyi	La Chateau (Cancelled)	21					1,250.00	1,250.00
James Young	Young's Restaurant	24A	10% 15%	86,862.00 81,638.16	168,500.16	20,931.94	1,750.00	22,681.94
Otto Muller	Muller-Luxus Cafe	26	20%		301,021.34	60,204.24	2,500.00	62,704.24
Chinese Village & Padoga Co.	Chinese Pdga & Tea Gdn.	38	12½% 15%	31,313.85 342.50	31,656.35	3,965.64	5,000.00	8,965.61

RESTAURANTS AND LUNCH ROOMS

EXPOSITION PERIOD

SCHEDULE C-2/3—Cont'd.

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Fritz Muller & Sons.....	Alt Nuremberg.....	49	17½%	353,757.44	61,907.55	5,000.00		66,907.55
D. Ghirardelli Co.....	Chocolate.....	42	10%	83,389.30	8,338.97	2,500.00		10,838.97
Sherman Rose Co.....	Sherman Rose Cottage & Tamale Booth (Canc.).....	45				4,250.00		4,250.00
Workman Pkng. Co.....	I.X.L. Tamale Model Factory.....	46	25%	41,399.75	10,349.89	2,400.00		12,749.89
Walter Baker & Co.....	Chocolate and Cocoa.....	56	25%	9,219.68	2,304.92			2,304.92
Austrian Conc. Co.....	Vienna Coffee Rest.....	66	10%	6,076.40	11,702.90	3,250.00		4,701.56
			15%	5,626.59				
Marine Gdn & Cafe Co.	Marine Garden & Cafe.....	75	20%	36,971.35	72,516.78	2,000.00		11,591.20
			17½%	12,553.83				
			(B)None	22,991.60				
Union Pacific Co.....	Yellowstone Nat. Park.....	89	15%	331,904.63	49,785.72			49,785.72
Miss Ella Schooley.....	Y.W.C.A. Restaurant.....	124	10%	342,433.96	34,243.86			34,243.86
The Quaker Oats Co.....	Quaker Oats Products.....	125					3,500.00	3,500.00
J. W. Young.....	"Why" Coffee Parlor.....	146	10%	46,667.15	79,869.50	1,000.00		10,647.10
			15%	33,202.35				
Jap. Cent. Tea Assoc.....	Japanese Tea Pavilion.....	148	10%	37,090.90	3,709.14		200.00	3,909.14
Utility Gas Appliance & Sales Co.....	Utility Gas Kitchen.....	193	20%	250.70	50.14		1,000.00	1,050.14
Clausen, Levin, Harris and Levin.....	Waffle Kitchen.....	203					2,500.00	2,500.00
H. A. Van C. Torchiana	Curio Store Tea & Coffee Room.....	210	15%	23,367.55	3,505.17			3,505.17
Comb. Amusement Co.....	Isle of Dainty Delight.....	221	15%	679.65	101.93		387.50	489.43
Otok'chi Tsiyi.....	Formosa Tea House.....	232					1,500.00	1,500.00
M. K. and T. C. Chow	Chinese Tea Pagoda.....	240					1,900.00	1,900.00
California Fruit Exploitation Co.....	Restaurant.....	244					2,000.00	2,000.00
Oregon Commission.....	Oregon Lunches.....	245					500.00	500.00
Mass. State Conv.....	Colonial Tea Room.....	249	15%	23,075.65	3,461.42			3,461.42
Geo. C. Seymour.....	Tehuantepec Lunch Rm.....	257					1,250.00	1,250.00
J. H. Reratt.....	101 Cafe.....	263	35%	9,744.20	14,807.85	3,410.46		3,410.46
			(D)None	5,063.65				
Morton & Patton.....	Marshall's Inn.....	289					1,000.00	1,000.00
R. P. Roberts.....	Cafe & Grill.....	368	25%	2,472.05	618.00	100.00		718.00
California Tea & Fruit Garden Co.....	Lunch Room.....	413					1,250.00	1,250.00
Zarefa Maloof.....	Cairo Cafe.....	427					700.00	700.00
I. Machson.....	Teas, Coffee, Cakes, Etc.....	430					1,000.00	1,000.00
T. Tatsumi.....	Japan Beautiful Cafe.....	431	15%	607.50	91.13			91.13
Zone Cafe & Rest. Co.....	Zone Cafe.....	3X	12½%	10,399.69	15,037.90	2,459.48		2,459.48
			25%	4,638.21				
	Marine Cafe.....	B	15%		38,025.38	5,703.81		5,703.81
TOTAL				\$2,624,271.35	\$422,936.12	\$42,550.00	\$18,687.50	\$484,173.62

SHOWS AND SPECTACLES

EXPOSITION PERIOD

SCHEDULE C-2/4

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
A. T. & S. F. Ry. Co....	Grand Canyon of Ariz.....	3	15%	\$85,353.15	\$89,299.90	\$13,789.12	*	\$13,789.12
			25%	3,941.75				
Infant Incubator Co....	Infant Incubators.....	4	20%	42,696.65	72,830.30	16,072.69	1,000.00	17,072.69
			25%	30,133.65				
Pan. Canal Exhibit Co..	Panama Canal.....	5	20%	338,026.60	67,605.39			67,605.39
Patrick Bros.....	Ice Palace (Cancelled).....	10				5,000.00		5,000.00
Battle of Gettysburg Co.	Battle of Gettysburg.....	15	20%	25,297.35	5,059.47	1,000.00		6,059.47
Calif. Concession Co....	Creation.....	16	20%	121,260.30	24,252.03	1,000.00		25,252.03
Calif. Concession Co....	Evolution of Dreadnaught	17	20%	5,505.60	17,298.00	4,049.24	1,000.00	5,049.24
			25%	11,792.40				
Comb. Amusement Co..	Submarines.....	23	20%	1,778.15	39,189.29	355.63	10,000.00	10,355.63
			(C)None	37,411.05				

*Purchased 12,500 shares Exposition Co. Stock in lieu of Bonus.

SHOWS AND SPECTACLES

EXPOSITION PERIOD		SCHEDULE C-2/4—Cont'd.							
Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis		Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Mohammed Amus. Co.	Mohammed's Mountain (Cancelled)	28	5,000.00	5,000.00
Int. Child Life Ex. Co.	Temple of Childhood (Cancelled)	35	2,500.00	2,500.00
Chinese Village & Pagoda Co.	Chinese Pgda & Tea Gdn.	38	25%	37,512.65	9,378.24	9,378.24
Lins Sing	Chinese Joss House	38S	125.00	125.00
Neptune Amusement Co.	Natatorium	51	25%	39,145.45	9,786.34	2,500.00	12,286.34
Kenneth Craft Amusement Co.	Shamrock Isle (Changed to "Streets of All Nations" Aug. 31st.)	54	10% 20%	8,827.50 36,065.10	44,892.60	8,095.76	5,000.00	13,095.76
G.M. Anderson & A. W. Lewis	Tehautepec Village	61	25% (A)None (B)None	22,839.25 10,204.71 28,691.05	61,735.01	5,709.79	3,000.00	8,709.79
Am. Oriental Conc. Co.	Streets of Cairo	69	20% 25%	12,127.35 7,988.15	20,115.50	4,422.50	7,000.00	955.00	12,377.50
Comb. Amusement Co.	Dayton Flood	71	25% (C)None	2,587.00 6,491.90	9,078.90	646.77	3,750.00	4,396.77
Howell, Schmidt, Harris Elec. Union Pacific Co.	Wonders (Canc.) Yellowstone Nat. Park.	83 89 25% 53,822.95 13,455.68 10,000.00	1,087.50 23,455.68
E. W. McConnell	Panopticon (Eden Musec)	93	20%	5,261.80	1,052.37	3,500.00	4,552.37
A. Scowcroft and C. Zeimer	Australasian Village	109	20%	9,632.50	1,926.52	2,500.00	4,426.52
V. L. Leifert and E. Armstrong	Autodrome	110	25%	24,774.00	6,193.45	3,375.00	9,568.45
Pango-Pango Co.	Samoa Village	111	20% (B)None	7,438.05 3,498.55	10,936.60	1,487.59	4,000.00	5,487.59
Standard Film Co.	Cinematograph (Canc.)	119	500.00	500.00
W. E. Mason	Dogs of All Nations	130	2,000.00	2,000.00
Expo. Feature Player Corp.	Official Cinematographer	133	15% 20% 25%	10,451.81 13,694.45 2,387.25	26,533.51	4,903.49	4,000.00	8,903.49
London to South Pole Exhibition Co.	London to South Pole	139	15% 25% (B)None	1,306.50 10,505.25 4,764.60	16,576.35	2,822.27	5,000.00	7,822.27
Midget Theatre Co.	Midget Theatre	139S	342.85	342.85
L. V. Roberts	Hawaiian Village	140	25%	34,511.60	8,627.82	2,500.00	11,127.82
Miller Bros.	101 Ranch	155	None	16,737.25
A. W. Lewis	Russian Ballet	156	25%	6,885.40	1,721.30	1,721.30
A. W. Lewis	Temple of Palmistry	157	25%	1,309.15	327.29	2,625.00	2,952.29
E. W. McConnell	Educated Horse	158	25%	62,108.40	15,527.09	15,527.09
E. W. McConnell	Illusion Show	159	25%	765.40	191.35	191.35
N. M. Vaughn	Stella	160	25%	78,661.25	19,665.29	19,665.29
McLaren & Petersen	Dixie Land	166	20%	13,621.10	2,724.22	500.00	3,224.22
Geo. Jabour	Somaliland	172	25%	3,886.80	971.61	500.00	1,471.61
Calif. Theatre Co.	Hippodrome	174	12 1/2%	11,534.80	1,441.88	1,441.88
Calif. Theatre Co.	World's Beauty Congress	174A	15%	78.30	11.75	11.75
Campbell, Smith, Price	Pit Show	222	25%	14,116.85	22,172.85	3,529.18	2,000.00	5,529.18
		222A	(D)None	8,056.00
W. E. Mason	Utility Dogs	234	50%	837.25	418.60	418.60
M. F. Chamberlain	Wichita Wonder	287	25%	493.95	123.49	123.49
C. D. Willard	Willard's Melodia	341	20%	14,530.60	2,906.13	2,906.13
Garcia & Goni	Streets of Seville	353	20% (B)None	6,976.30 3,044.92	10,021.22	1,395.26	99.26	1,494.52
Chinese Village & Pagoda Co.	Chinese Pagoda	396	25%	7,290.90	1,822.73	1,822.73
E. A. Vaughn	Living Pictures of Famous Paintings	416	15% 25%	3,008.00 8,136.50	11,144.50	2,485.30	2,485.30
M. Marx	Escorial	449	(C)None	21,086.90
I. C. Ackerman	Electra	451	12 1/2%	18.30	2.29	2.29
E. W. McConnell	Eve	459	15% 20%	1,849.80 5,909.30	7,759.10	1,459.34	1,459.34

ANALYSIS OF STATEMENT C—Continued

SHOWS AND SPECTACLES

EXPOSITION PERIOD

SCHEDULE C-2/4—Cont'd.

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Schmidt & Rhodes	Florida Everglades	463	(C)None	3,601.30				
Geo. Seymour	"In the Shadow of the Cross"	470	25%	8,879.65	2,219.92			2,219.92
E. A. Vaughn	Reproduction of Famous Paintings	486	25%	9.80	2.45			2.45
Dunnivant & Millican	"Hereafter"	488	10%	2,096.55	7,508.65	673.00		673.00
			15%	3,088.85				
			(A)None	2,323.25				
R. H. Castleberry	Electro Beautiful	503	25%	97.65	24.41			24.41
Don Carlos	Dog and Monkey Show	514					171.40	171.40
Geo. Jabour	Model's Dream	6X	15%	8,447.70	1,267.16			1,267.16
P. P. I. E. Co.	Streets of Cairo	A	20%	24,515.65	41,392.25	9,472.28	642.36	10,114.64
			25%	16,409.90				
			100%	466.70				
	Cat and Dog Show		None	1,384.00				
TOTAL				\$1,459,995.49	\$280,075.42	\$87,311.76	\$6,861.61	\$374,248.79

RIDES AND AMUSEMENTS

EXPOSITION PERIOD

SCHEDULE C-2/5

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Days of '49 Co.	49 Camp	8	12 1/2%	\$20,907.98	\$73,204.61	\$15,787.10	\$5,000.00	\$20,787.10
			25%	51,306.98				
			35%	989.65				
Pacific Aeroscope Co.	Aeroscope	11	20%	67,489.80	13,497.96	3,500.00		16,997.96
Anglo Pac. Conc. Co.	Jester's Palace	13	25%	49,829.65	12,457.38	1,000.00		13,457.38
E. W. McConnell	Human Roulette	14	25%	666.15	166.55	1,000.00		1,166.55
L. C. Scept & Co., Inc.	Old Red Mill	18	25%	21,047.50	5,261.82	1,000.00		6,261.82
L. A. Thompson P. C. Co.	Racing Coaster	29	25%	133,789.45	33,447.33	2,000.00		35,447.33
L. A. Thompson P. C. Co.	Scenic Railway	30	25%	51,000.35	12,750.08	2,000.00		14,750.08
John F. Dickman	Shooting Gallery	53	25%	8,664.39	40,724.20	11,221.39	3,000.00	14,221.39
			33 1/3%	27,166.16				
			(A)None	4,893.65				
Comb. Amusement Co.	Carouselle	58	33 1/3%	42,688.35	55,949.15	14,229.38	9,000.00	23,229.38
			(C)None	13,260.80				
Frederick Thompson	Grown-Up Toyland	59	10%	1,358.70	80,584.29	7,292.19	3,000.00	200.70
			20%	32,617.09				10,492.89
			25%	2,531.66				
			(B)None	44,076.84				
Ackerman Estate Co.	Ball Throwing	62A-B	25%	8,711.25	2,177.77	2,000.00	1.53 .00	5,710.77
Comb. Amusement Co.	Alligator Farm	64	25%	5,026.55	13,128.75	1,256.62	3,000.00	4,256.62
			(C)None	8,102.20				
So. Cal. Ostrich Farm	Ostrich Farm	102	15%	1,009.40	1,462.80	264.73	2,000.00	1,185.00
			25%	453.40				3,449.73
Bowls of Joy Co.	Bowls of Joy	104	25%	29,255.50	7,313.90	5,250.00		12,563.90
F. B. Schuyler	Tourmaline Mine	113	25%	530.60	132.66		500.00	632.66
R. J. Fowler Aeroboat Co.	Fowler Aeroboat (Canc.)	145				1,000.00		1,000.00
James T. Hayward	Gold Mine	147	25%	6,972.45	1,743.05			1,743.05
Min. Motor Vehicle Co.	Electric Motor Vehicles	154	20%	112,953.05	22,590.61	3,000.00		25,590.61
Expo. Wheel Chair Crp.	Wheel Chairs	178	20%	66,103.65	13,220.73	2,500.00		15,720.73
Dandy & Jacoby	Skee Ball	255	25%	493.70	3,407.65	123.43	689.17	812.60
			(D)None	2,913.95				
A. H. McKenzie	Automatic Baseball	423	25%	1,600.90	3,058.90	910.54		910.54
			35%	1,458.00				
Arthur Hee	Chinese Mdse. Games	437					500.00	500.00
Max Richman	Barrel Game	441	25%	98.85	24.70			24.70
Allan H. Loughhead	Loughhead Hydro Aeropl.	465	15%	4,705.00	705.75			705.75
J. W. Coffroth	Pioneer Days	473	17 1/2%	5,108.70	10,176.00	3,389.44		3,389.44
			25%	152.90				
			50%	4,914.40				
Pac. Coast Skee Ball Co.	Skee Ball	4X	50%	3,550.75	1,775.33			1,775.33
TOTAL				\$838,400.35	\$181,740.44	\$49,939.17	\$3,918.70	\$235,598.31

ANALYSIS OF STATEMENT C—Continued

TRANSPORTATION PRIVILEGES

EXPOSITION PERIOD				SCHEDULE C-2 6				
Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
L. M. MacDermot	Overfair Railway	50	25%	\$22,357.70	\$5,589.40	\$5,000.00	\$5,000.00	\$15,589.40
Crowley Launch & Tug-boat Co.	Pleasure Craft	74	25% 33 1/3%	4,713.25 62,917.30	67,630.55	22,150.71	5,000.00	27,150.71
Fadgl Auto Train, Inc.	Fadgl Auto Train	115	25%	375,592.63	93,898.10	200.00		94,098.10
TOTAL				\$465,580.88	\$121,638.21	\$10,200.00	\$5,000.00	\$136,838.21

MISCELLANEOUS

EXPOSITION PERIOD				SCHEDULE C-2 7				
Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Remington Typewriter Co.	Typewriters (Public Stenographer Priv.)	2					\$5,000.00	\$5,000.00
Postal Studio Co.	Postal Studio—Photos	27					12,500.00	12,500.00
A. C. Glaubert	Phrenometers (Canc.)	34				\$600.00		600.00
Western Sanitary Co.	Public Convenience Stas.	44	15% 40%	\$4,805.49 5,903.25	\$10,703.74	\$3,082.20		3,082.20
H. F. Darbier & R. F. Allen	Checking Privilege	72	25% 50% (B)None	26,745.70 3,142.70 7,959.90	37,848.30	8,257.74	4,500.00	12,757.74
Cushion Seat Rent. Co.	Cushion Seats	95	25%	1,102.85	275.64	4,100.00		4,375.64
Shell Co. of California	Auto Parking Stations	162	10% 50% (F)Special	1,279.70 6,983.15 9,206.55	17,469.40	4,477.05		4,477.05
Postal Telegraph Co.	Postal Telegraph	163	15%	3,011.97	451.78			451.78
Chas. David	Auditorium Check. Sta.	182	50%	548.40	274.20			274.20
Wolf & Dolan	Season Book Covers	186	25%	1,416.70	354.17			354.17
H. L. Leavitt	Weighing Scales	188	33 1/3%	676.99	225.61			225.64
W. U. Telegraph Co.	Western Union	197	15% 25%	19,273.39 950.30	20,223.69	3,128.61		3,128.61
D. D. Hanks	Horseshoeing	219					100.00	100.00
M. B. Ansal	Barber Shops	260					1,506.55	1,506.55
I. Sax & Co.	Striking Machines	352					100.00	100.00
B. Pasquale Co.	Official Award Ribbons	378	(F)Special		2,581.70			2,581.70
H. L. Leavitt	Weighing Scales	409					901.00	901.00
Cardinell-Vincent Co.	Feeding the Pigeons	412	25%	20.75	5.19			5.19
F. S. Milligan	Magic Wand	422					659.50	659.50
E. Bracca	Palmistry, Sts. of Ca. ro.	462					650.00	650.00
Wallace R. Hunt	Race Track Club	490					75.00	75.00
E. J. Lev n	Spindle Wheel	517					100.00	100.00
Goldstein's	Portola Ball Costumes		Special	20.55	2.99			2.99
Cubs	Cubs Day		None	446.20				
Miscellaneous	Miscellaneous						1,175.90	1,175.90
TOTAL				\$93,494.54	\$23,116.92	\$9,200.00	\$22,767.95	\$55,081.87

*In consideration for this concession, which also embraced the exclusive use of Remington Typewriters by the Exposition, the Remington Typewriter Co. also furnished to and maintained for the Exposition, without cost, all machines required (approximately 600) and expended a reported amount of \$150,000.00 for general international advertising of the Exposition.

INSIDE INN

EXPOSITION PERIOD				SCHEDULE C-2 8				
Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Bonuses	Flat Rates	Total Concession Revenue
Inside Inn Hotel Co.	Inside Inn Hotel	63	15% (A)None Special 15%	\$295,600.38 359,000.00 30,458.30	\$676,068.68	\$48,910.41		\$48,910.41
TOTAL				\$676,068.68	\$48,910.41			\$48,910.41

- (A) Exposition Percentage Waived.
- (B) Exposition Percentage Collection Deferred and Uncollected.
- (C) Exposition Percentage Collection Deferred and Charged to Combined Amusements Co., Joint Account, and Uncollected.
- (D) Exposition Percentage Credited to Miller Bros., Joint Account.
- (E) Exposition Percentage Credited to V. Cardashian.
- (F) Revenue Based upon Fixed Amounts upon Quantities Sold.

MISCELLANEOUS INCOME AND ABATEMENTS—GENERAL

EXPOSITION PERIOD

SCHEDULE C-3

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
MISCELLANEOUS INCOME AND ABATEMENTS—GENERAL.....				\$23,915.25
Interest on Bank Deposits.....			\$10,527.33	
Donations.....			3,523.50	
Welsbach Street Lighting Company.....		\$3,500.00		
J. E. D. Trask.....		17.50		
Mrs. Farington.....		5.00		
A commuter.....		1.00		
Miscellaneous Interest Received.....			2,674.77	
Miscellaneous Earnings.....			6,662.97	
Unclaimed Entrance Permit Deposits.....			213.50	
Unclaimed Newspaper Tour Deposits.....			65.80	
Unclaimed Contractors Temporary Deposits.....			50.00	
Unclaimed Gatenen's Badge Deposits.....			30.00	
Unclaimed Key Deposits.....			22.00	
Adjustment Account—Various small unclaimed credits.....			36.92	
Cashier's Short and Over Account.....			108.46	
Net overage resulting from the handling of \$15,192,045.18, which passed through the Cashier's Office from February 20, 1915, to December 4, 1915, inclusive, exclusive of a loss of \$518.01 resulting from counterfeit coins included in item of Special Losses—Schedule E-30.				
TOTAL.....			\$23,915.25	\$23,915.25

ANALYSIS OF STATEMENT E

PRESIDENT AND SECRETARY

EXPOSITION PERIOD

SCHEDULE E-1

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE.....				\$21,553.00
Payrolls.....	\$13,723.66			
Office Supplies and Expense.....	2,681.62			
Furniture and Equipment.....	258.58			
Miscellaneous General Expense.....	926.41			
Freight, Express and Drayage.....	76.46			
Sundry Entertainment.....	150.00			
Special Expense—Naval Aide.....	1,361.40			
General Material and Supplies.....	98.15			
Auto Service.....	811.04			
Traveling Expense.....	550.50			
Equipment Rental.....	35.00			
Postage.....	880.18			
PRESIDENT'S OFFICIAL ENTERTAINMENT DINING ROOM EQUIPMENT.....	6,668.80			6,668.80
PRESIDENT'S OFFICIAL ENTERTAINMENT DINING ROOM OPERATION.....				7,314.29
Gross.....			\$12,521.14	
Payrolls.....	3,276.00			
Equipment.....	561.49			
Miscellaneous General Expense.....	587.30			
General Material and Supplies (Food).....	7,673.80			
Sundry Entertainment.....	381.15			
Secret Service.....	41.40			
Income.....			5,206.85	
Charges to Directors and Officers for Lunch Service.....		5,206.85		
The President's Official Entertainment Dining Room was established in order to enable the formal and informal reception and entertainment within the Exposition Grounds of prominent visitors. The cost includes all service for dinners and lunches given. Charges were made to all Directors and Exposition Officials for luncheons and dinners attended and other service.				
TOTAL.....	\$40,742.94	\$5,206.85		\$35,536.09

DIRECTOR-IN-CHIEF AND INTERNATIONAL AWARDS

EXPOSITION PERIOD

SCHEDULE E-2

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR-IN-CHIEF.....				\$33,110.35
Payrolls.....	\$16,864.09			
Office Supplies and Expense.....	391.69			
Furniture and Equipment.....	60.17			
Miscellaneous General Expense.....	42.23			
Traveling Expense.....	5,752.17			
Honorarium—F. J. V. Skiff.....	10,000.00			

ANALYSIS OF STATEMENT E—Continued

DIRECTOR-IN-CHIEF AND INTERNATIONAL AWARDS

EXPOSITION PERIOD

SCHEDULE E-2—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
INTERNATIONAL AWARDS.....				100,716.67
Payrolls.....	29,535.86			
Office Supplies and Expense.....	2,499.71			
Furniture and Equipment.....	1,785.96			
Miscellaneous General Expense.....	892.54			
General Material and Supplies.....	896.09			
Traveling Expense.....	39,715.95			
Sundry Entertainment.....	1,442.35			
Freight, Express and Drayage.....	6,726.76			
Postage.....	424.81			
Medals, Diplomas, Ribbons, etc.....	16,796.64			
TOTAL.....	\$133,827.02			\$133,827.02

HISTORIAN

EXPOSITION PERIOD

SCHEDULE E-2A

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
HISTORIAN.....				\$3,607.82
Payrolls.....	\$3,110.16			
Office Supplies and Expense.....	89.79			
Furniture and Equipment.....	97.00			
Miscellaneous General Expense.....	152.07			
Photo Supplies.....	138.82			
Postage.....	19.98			
TOTAL.....	\$3,607.82			\$3,607.82

COMPTROLLER

EXPOSITION PERIOD

SCHEDULE E-3

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE.....				\$29,724.45
Payrolls.....	\$25,940.06			
Office Supplies and Expense.....	930.13			
Furniture and Equipment.....	1,271.48			
Miscellaneous General Expense.....	489.69			
General Material and Supplies.....	152.62			
Secret Service.....	404.05			
Equipment Rental.....	189.00			
Auto Service.....	173.47			
Postage.....	173.95			
STORES OPERATION.....				17,474.03
Payrolls.....	14,172.48			
Office Supplies and Expense.....	791.62			
Furniture and Equipment.....	268.55			
Miscellaneous General Expense.....	1,744.18			
General Material and Supplies.....	918.80			
Freight, Express and Drayage.....	143.85			
Profit on Stores sold and issued less inventory losses.....	*565.45			
Sales and issues.....	\$163,857.94			
Cost of sales and issues.....	163,292.49			
INTER-DEPARTMENT MAIL SERVICE.....				2,684.13
Payrolls.....	1,026.75			
Auto Service.....	1,657.38			
AUDIT AND SPECIAL ACCOUNTING SERVICE—LESTER HERRICK & HERRICK.....	8,185.00			8,185.00
Including devising and installation of all general and departmental accounting methods and forms.....				
AUDITOR'S OFFICE.....				41,367.21
Payrolls.....	38,811.99			
Office Supplies and Expense.....	1,868.94			
Furniture and Equipment.....	129.56			
Miscellaneous General Expense.....	84.74			
General Material and Supplies.....	10.61			
Postage.....	461.37			

*Red.

COMPTROLLER

EXPOSITION PERIOD

SCHEDULE E-3—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CASHIER'S OFFICE.....				\$49,058.66
Payrolls.....	42,821.88			
Office Supplies and Expense.....	2,083.81			
Furniture and Equipment.....	1,493.71			
Miscellaneous General Expense.....	357.38			
General Material and Supplies.....	228.23			
Equipment Rental.....	1,413.60			
Freight, Express and Drayage.....	324.24			
Postage.....	335.81			
(3-10 of 1% of money handled).				
PURCHASING DEPARTMENT.....				7,666.62
Payrolls.....	6,520.80			
Office Supplies and Expense.....	954.76			
Furniture and Equipment.....	53.13			
Postage.....	137.93			
TOTAL.....	\$156,160.10			\$156,160.10

LEGAL DEPARTMENT

EXPOSITION PERIOD

SCHEDULE E-4

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
LEGAL DEPARTMENT.....				\$26,322.44
Payrolls.....	\$21,678.43			
Office Supplies and Expense.....	864.96			
Furniture and Equipment.....	193.45			
Miscellaneous General Expense.....	371.96			
General Material and Supplies.....	60.92			
Office Rent.....	1,417.50			
Traveling Expense.....	501.55			
Secret Service.....	132.21			
Postage.....	42.04			
Legal Expense—Subscription Suits.....	545.13			
Legal Expense—General.....	514.29			
TOTAL.....	\$26,322.44			\$26,322.44

DIVISION OF EXHIBITS

EXPOSITION PERIOD

SCHEDULE E-6

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE.....				\$27,501.76
Payrolls.....	\$24,473.70			
Office Supplies and Expense.....	1,519.40			
Furniture and Equipment.....	433.65			
Miscellaneous General Expense.....	489.91			
General Material and Supplies.....	517.41			
Postage.....	299.39			
Pamphlets and Booklets.....	31.00			
Sundry Entertainment.....	100.50			
Auto Service.....	321.10			
Freight, Express and Drayage.....	7.70			
Credits for Executive Service.....	*692.00			
FINE ARTS.....				19,824.12
Payrolls.....	15,087.38			
Office Supplies and Expense.....	1,692.32			
Furniture and Equipment.....	53.64			
Miscellaneous General Expense.....	1,281.66			
General Material and Supplies.....	282.81			
Freight, Express and Drayage.....	928.01			
Postage.....	370.15			
Traveling Expense.....	208.10			
Contract Payments.....	150.00			
Pamphlets and Booklets.....	75.00			
Sundry Entertainment.....	27.50			
Credits for Executive Service.....	*332.45			
CONTRIBUTION TO FINE ARTS DEPARTMENT TO HELP DEFRAY EXPENSES OF P.P.I.E. IN CONNECTION WITH PICTURE EXHIBITS.....				*8,000.00
New York State Commission.....		\$5,000.00		
Pennsylvania State Commission.....		3,000.00		

*Red.

DIVISION OF EXHIBITS

EXPOSITION PERIOD

SCHEDULE E-6—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FINE ARTS PICTURE SALES				*20,752.98
Gross			\$8,351.91	
Payrolls	3,547.85			
Office Supplies and Expense	32.18			
Miscellaneous General Expense	13.15			
General Material and Supplies	22.41			
Freight, Express and Drayage	2,908.51			
Insurance on Pictures sold and shipped	1,757.81			
Pamphlets and Booklets	75.00			
Income			29,107.89	
Picture Sales—15% Selling Commission on Sales of \$193,267.60 (1423 sales)		28,990.14		
Matting and Framing		117.75		
EDUCATION AND SOCIAL ECONOMY				9,402.25
Payrolls	7,293.82			
Office Supplies and Expense	495.37			
Furniture and Equipment	265.80			
Miscellaneous General Expense	895.13			
General Material and Supplies	124.31			
Contract Payments	441.61			
Postage	53.70			
Freight, Express and Drayage	15.70			
Credits for Executive Service	*183.19			
LIBERAL ARTS				9,765.91
Gross			9,810.91	
Payrolls	8,898.73			
Office Supplies and Expense	434.42			
Furniture and Equipment	214.80			
Miscellaneous General Expense	226.45			
General Material and Supplies	101.17			
Postage	71.35			
Freight, Express and Drayage	24.45			
Sundry Entertainment	28.00			
Clippings	15.75			
Photo Supplies	13.05			
Credits for Executive Service	*217.26			
Income			45.00	
Pictorial Photo Entrance Fees		45.00		
MANUFACTURES (AND VARIED INDUSTRIES)				13,517.74
Payrolls	12,474.47			
Office Supplies and Expense	474.56			
Furniture and Equipment	395.70			
Miscellaneous General Expense	54.59			
General Material and Supplies	62.37			
Traveling Expense	284.70			
Postage	92.94			
Freight, Express and Drayage	4.65			
Credits for Executive Service	*326.24			
ARTS AND CRAFTS				*2,284.80
Gross			408.55	
Office Supplies and Expense	58.41			
Furniture and Equipment	274.00			
Miscellaneous General Expense	76.14			
Income			2,693.35	
Arts and Crafts Income—25% of Sales of \$10,773.40...		2,693.35		
MACHINERY				10,527.59
Payrolls	8,689.75			
Office Supplies and Expenses	260.85			
Furniture and Equipment	137.10			
Miscellaneous General Expense	465.60			
General Material and Supplies	84.59			
High Tension Pavilion	1,075.62			
Photo Supplies	44.65			
Postage	36.09			
Credits for Executive Service	*266.66			

*Red.

DIVISION OF EXHIBITS

EXPOSITION PERIOD

SCHEDULE E-6—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
TRANSPORTATION				\$15,219.58
Payrolls.....	\$7,441.94			
Office Supplies and Expense.....	699.65			
Miscellaneous General Expense.....	869.92			
General Material and Supplies.....	111.35			
California State Auto Association Floor Space.....	2,806.05			
Traveling Expense.....	2,638.40			
Advertising.....	620.80			
Photo Supplies.....	22.11			
Postage.....	9.36			
AGRICULTURE (AND FOOD PRODUCTS)				8,295.35
Payrolls.....	7,539.28			
Office Supplies and Expense.....	379.15			
Furniture and Equipment.....	193.35			
Miscellaneous General Expense.....	245.01			
General Material and Supplies.....	34.85			
Alterations and Repairs.....	120.00			
Credits for Executive Service.....	*216.29			
LIVE STOCK				28,391.17
Payrolls.....	15,137.23			
Office Supplies and Expense.....	2,067.46			
Furniture and Equipment.....	832.30			
Miscellaneous General Expense.....	322.42			
General Material and Supplies.....	702.15			
Alterations and Repairs.....	7,100.77			
Postage.....	1,831.07			
Pamphlets and Booklets.....	672.50			
Milk and Cream Expense.....	252.09			
Freight, Express and Drayage.....	33.63			
Team Hire.....	28.25			
Photo Supplies.....	10.32			
Mats and Plates.....	10.00			
Traveling Expense.....	10.00			
Credits for Executive Service.....	*669.02			
LIVE STOCK—SUMMER RACE MEET, JUNE 5 TO JUNE 9, 1915				34,333.14
Gross.....			\$106,747.89	
Payrolls.....	4,228.82			
Office Supplies and Expense.....	279.10			
Furniture and Equipment.....	35.00			
Miscellaneous General Expense.....	980.42			
General Material and Supplies.....	259.55			
Prizes.....	95,100.00			
Traveling Expense.....	3,988.79			
Advertising.....	1,865.26			
Postage.....	10.95			
Income.....			72,414.75	
Summer Race Meet Entry Fees.....		\$44,299.75		
Summer Race Meet Purse Percent.....		18,387.50		
Summer Race Meet—Boxes.....		9,727.50		
LIVE STOCK—FALL RACE MEET, NOVEMBER 1 TO NOVEMBER 16, 1915				25,603.29
Gross.....			65,286.24	
Payrolls.....	675.89			
Miscellaneous General Expense.....	398.70			
General Material and Supplies.....	9.00			
Prizes.....	61,755.75			
Advertising.....	1,151.77			
Contract Payments.....	633.32			
Traveling Expense.....	620.50			
Commission on Collection of Entry Fees.....	41.31			
Income.....			39,682.95	
Fall Race Meet Entry Fees.....		28,007.95		
Fall Race Meet Purse Percent.....		11,675.00		
LIVE STOCK—MATINEE RACES, MAY 25 TO JULY 18, 1915				*367.54
Gross.....			1,668.71	
Payrolls.....	205.91			
Miscellaneous General Expense.....	1,008.75			
Advertising.....	454.05			
Income.....			2,036.25	
Matinee Races Admissions.....		2,036.25		

*Rcd.

DIVISION OF EXHIBITS

EXPOSITION PERIOD	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
TEN MILE RELAY RACE, MAY 29, 1915				*6.00
Gross			595.00	
Payrolls	20.45			
Miscellaneous General Expense	75.00			
Advertising	237.55			
Contract Payments	172.00			
Income			511.00	
Ten Mile Relay Race—Admissions		511.00		
JOCKEY CLUB RACE MEET, AUGUST 21 TO SEPTEMBER 18, 1915				*2,936.42
Gross			920.30	
Miscellaneous General Expense	99.00			
Percentage of Concessions Revenue paid to Golden Gate Thoroughbred Association	821.30			
Income			3,856.72	
Jockey Club Race Meet—P.P.I.E. Percentage of Receipts		3,856.72		
HARNESS RACES—FALL MEET, NOVEMBER 1 TO NOVEMBER 16, 1915				*7,179.00
Income—P.P.I.E. Percentage of Receipts		7,179.00		
SPECIAL HORSE SHOW—SEPTEMBER 14 TO OCTOBER 13, 1915				12,898.09
Gross			23,666.59	
Payrolls	1,184.95			
Miscellaneous General Expense	510.41			
General Material and Supplies	1,625.92			
Prizes and Awards	18,361.00			
Advertising	1,301.88			
Contract Payments	475.00			
Freight, Express and Drayage	172.18			
Legal Expense	35.25			
Income			10,768.50	
Special Horse Show—Admissions		10,208.50		
Box Stall Rentals		560.00		
MISCELLANEOUS STOCK SHOW, OCTOBER 13 TO DECEMBER 4, 1915				94,789.29
Gross			105,873.19	
Payrolls	3,648.48			
Office Supplies and Expense	281.58			
Miscellaneous General Expense	516.93			
General Material and Supplies	1,955.47			
Prizes	96,429.76			
Couping for Exhibits	2,379.50			
Traveling Expense	406.73			
Advertising	172.40			
Freight, Express and Drayage	41.08			
Photo Supplies	41.26			
Income			11,083.90	
Miscellaneous Stock Show—Entry Fees		11,083.90		
EGG LAYING CONTEST				2,163.17
Gross			4,424.48	
Payrolls	2,327.04			
Office Supplies and Expense	68.33			
Furniture and Equipment	52.10			
Miscellaneous General Expense	208.95			
General Material and Supplies	1,463.56			
Prizes for Egg Laying	230.00			
Traveling Expense	74.50			
Income			2,261.31	
Egg Laying Contest—Entry Fees		1,098.49		
Egg Sale Revenue—Sales of Eggs		1,139.69		
Poultry Sale Revenue—2% on sales of \$1156.50		23.13		

*Red.

DIVISION OF EXHIBITS

EXPOSITION PERIOD	SCHEDULE E-6—Cont'd.			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
HORTICULTURE				12,805.80
Payrolls.....	10,733.31			
Office Supplies and Expense.....	262.14			
Furniture and Equipment.....	244.60			
Miscellaneous General Expense.....	377.53			
General Material and Supplies.....	229.49			
Prizes for Flower Show.....	1,147.60			
Freight, Express and Drayage.....	77.06			
Photo Supplies.....	28.62			
Postage.....	14.54			
Credit for Executive Service.....	*309.09			
MINES AND METALLURGY				9,147.88
Payrolls.....	8,873.51			
Office Supplies and Expense.....	242.98			
Furniture and Equipment.....	75.00			
Miscellaneous General Expense.....	263.67			
Postage.....	49.80			
Alterations and Repairs.....	17.50			
Credits for Executive Service.....	*374.58			
TOTAL	\$482,300.01	\$189,640.62		\$292,659.39

DIVISION OF EXPLOITATION

EXPOSITION PERIOD	SCHEDULE E-7			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE				\$15,364.64
Payrolls.....	\$13,619.23			
Office Supplies and Expense.....	393.68			
Furniture and Equipment.....	581.86			
Miscellaneous General Expense.....	389.21			
General Material and Supplies.....	23.21			
Postage.....	346.05			
Sundry Entertainment.....	11.40			
GENERAL PUBLICITY				22,865.02
Payrolls.....	503.85			
Office Supplies and Expense.....	496.39			
Furniture and Equipment.....	37.65			
Miscellaneous General Expense.....	947.07			
General Material and Supplies.....	1,762.59			
Picture Equipment.....	4,225.17			
Photo Supplies.....	2,757.87			
Telegraph and Cables.....	2,649.64			
Freight, Express and Drayage.....	2,606.02			
Traveling Expense.....	2,079.09			
Advertising.....	1,485.57			
Postage.....	1,438.01			
Mats and Plates.....	1,417.05			
Sundry Entertainment.....	443.40			
Miscellaneous Lectures.....	15.65			
PUBLICITY CAMPAIGN, MATS AND PLATES	21,231.88			21,231.88
PAMPHLETS FOR DISTRIBUTION	6,480.80			6,480.80
BUREAU OF RECORDS				3,508.79
Payrolls.....	1,472.80			
Office Supplies and Expense.....	35.15			
Clippings.....	2,000.84			
INFORMATION AND PUBLIC SERVICE				3,783.96
Payrolls.....	3,426.04			
Office Supplies and Expense.....	300.56			
Miscellaneous General Expense.....	37.20			
General Material and Supplies.....	13.27			
Postage.....	6.89			
NEWSPAPER TOURS BUREAU				3,492.62
Payrolls.....	1,982.82			
Office Supplies and Expense.....	216.28			
Miscellaneous General Expense.....	159.49			
General Material and Supplies.....	116.45			
Mats and Plates.....	495.47			
Advertising.....	323.50			
Traveling Expense.....	71.95			
Freight, Drayage and Express.....	66.00			
Postage.....	60.66			
*Red.				

DIVISION OF EXPLOITATION

EXPOSITION PERIOD	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EDITORIAL BUREAU				28,425.99
Payrolls.....	5,620.92			
Office Supplies and Expense.....	2,823.18			
Furniture and Equipment.....	393.85			
Miscellaneous General Expense.....	1,082.67			
General Material and Supplies.....	201.65			
Photo Supplies.....	6,013.79			
Special Articles.....	5,201.85			
Telegraph and Cables.....	4,130.13			
Postage.....	2,697.49			
Mats and Plates.....	142.21			
Pamphlets and Booklets.....	108.25			
Traveling Expense.....	30.00			
WRITER'S SECTION				22,535.61
Payrolls.....	21,423.53			
Office Supplies and Expense.....	509.83			
Furniture and Equipment.....	297.25			
Miscellaneous General Expense.....	237.00			
Office Rent.....	68.00			
PUBLICATION				3,515.90
Payrolls.....	3,001.31			
Office Supplies and Expense.....	256.59			
Furniture and Equipment.....	32.50			
Miscellaneous General Expense.....	21.46			
Postage.....	174.44			
Freight, Drayage and Express.....	29.60			
PRINTING AND ENGRAVING				3,814.32
Payrolls.....	5,638.57			
Office Supplies and Expense.....	1,581.93			
Miscellaneous General Expense.....	322.35			
General Material and Supplies.....	46.40			
Postage.....	.68			
Credits for Printing Work Done.....	*3,775.61			
MULTIGRAPHING				1,200.61
Payrolls.....	3,750.22			
Office Supplies and Expense.....	191.79			
Furniture and Equipment.....	109.40			
Miscellaneous General Expense.....	41.37			
General Material and Supplies.....	134.98			
Credits for Multigraphing Work Done.....	*3,027.15			
STATE AND FOREIGN SOCIETIES, IN SAN FRANCISCO				872.51
Payrolls.....	695.70			
Office Supplies and Expense.....	82.71			
Furniture and Equipment.....	35.25			
Miscellaneous General Expense.....	10.00			
Postage.....	33.60			
Sundry Entertainment.....	15.25			
TOUR SELLING CAMPAIGN				171.80
Payrolls.....	115.40			
Traveling Expense.....	54.20			
Postage.....	2.20			
POSTER CAMPAIGN				6,744.47
Miscellaneous General Expense.....	263.32			
Advertising.....	3,606.12			
Freight, Express and Drayage.....	2,875.03			
TRAVELERS AID SOCIETY				2,805.34
	2,805.34			
TOTAL	\$146,814.26			\$146,814.26

DIVISION OF CONCESSIONS AND ADMISSIONS

EXPOSITION PERIOD

SCHEDULE E-8

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE.....				\$14,337.85
Payrolls.....	\$11,098.70			
Office Supplies and Expense.....	19.70			
Furniture and Equipment.....	124.40			
Miscellaneous General Expense.....	326.72			
General Material and Supplies.....	70.88			
Secret Service.....	2,563.45			
Sundry Entertainment.....	224.00			
TOTAL—DIRECTOR'S OFFICE.....	\$14,337.85			\$14,337.85
DEPARTMENT OF CONCESSIONS:				
GENERAL OFFICE.....				\$46,940.64
Payrolls.....	\$33,135.29			
Office Supplies and Expense.....	5,301.68			
Furniture and Equipment.....	4,024.38			
Miscellaneous General Expense.....	688.88			
General Material and Supplies.....	1,247.87			
Auto Service.....	1,504.24			
Secret Service.....	663.40			
Postage.....	199.10			
Legal Expense.....	130.00			
Freight, Express and Drayage.....	45.80			
SUPERVISION OF CASHIERS AND STILEMEN.....				36,127.83
Payrolls.....	15,508.33			
Office Supplies and Expense.....	280.95			
Furniture and Equipment.....	22.50			
Miscellaneous General Expense.....	24.53			
General Material and Supplies.....	109.22			
Secret Service.....	19,976.70			
Legal Expense.....	205.60			
CONCESSIONAIRES STOCK STORE EXPENSE.....				*186.54
Gross.....			\$1,235.85	
Payrolls.....	1,186.41			
General Material and Supplies.....	49.45			
Income—Charges to Concessionaires for Service.....		1,422.40	1,422.40	

NOTE.—The Concessionaires Stock Store was maintained for the purpose of collecting the Exposition's Percentage from Concessions of a character that prevented the control and determination of sales as made by Concessions.

*Red.

DIVISION OF CONCESSIONS AND ADMISSIONS

EXPOSITION PERIOD

SCHEDULE E-8—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CONCESSIONAIRES CASHIERS				\$4,015.41
Gross.....			\$174,147.34	
Salaries Paid.....	\$174,147.34			
Income—Charges to Concessionaires.....		\$170,131.93	170,131.93	
NOTE. —In order to assure its percentages, the Exposition itself collected the gross receipts of percentage Concessions and charged for the services of its collecting Cashiers. The net loss represents salaries of Relief Cashiers and of Cashiers held pending assignment in excess of the profits coming from charges to Concessionaires in excess of Salary Rates paid.				
CONCESSIONAIRES EQUIPMENT RENTAL				*3,184.48
Gross.....			18,674.45	
Miscellaneous General Expense.....	83.86			
Freight, Express and Drayage.....	909.15			
Equipment Rental.....	17,681.44			
Income — Concessionaires Equipment — Charges to Concessionaires.....		21,858.93	21,858.93	
NOTE. —To facilitate the control of the gross receipts of Concessions, the Exposition rented to Concessions, and controlled, all cash registers and similar equipment.				
CASH COLLECTION EXPENSE				7,583.09
Gross.....			11,539.19	
Payrolls.....	9,534.06			
Office Supplies and Expense.....	118.67			
Miscellaneous General Expense.....	321.38			
General Material and Supplies.....	424.35			
Equipment Rental.....	9.00			
Auto Service.....	1,131.73			
Income.....			3,956.10	
Collections and Inspections.....		3,956.10		
FREE SHOWS ON THE ZONE				4,099.48
Payrolls.....	213.73			
Miscellaneous General Expense.....	410.20			
General Material and Supplies.....	11.27			
Sundry Entertainment.....	64.28			
Contract Payments.....	3,400.00			
DEPARTMENT OVERCASH		309.58		
Net Overcash of Collecting Cashiers—Shortages were charged to cashiers except in special circumstances,.....				
DEPARTMENT MISCELLANEOUS INCOME		262.81		*572.39
TOTAL—DEPARTMENT OF CONCESSIONS,	\$292,764.79	\$197,941.75		\$91,823.01

NOTE.—Total cost equals 5.2% of total Concession Revenue of \$1,830,331.67.

DEPARTMENT OF ADMISSIONS:

GENERAL OFFICE				\$45,061.60
Payrolls.....	\$31,999.50			
Office Supplies and Expense.....	3,197.37			
Furniture and Equipment.....	1,259.82			
Miscellaneous General Expense.....	590.27			
General Material and Supplies.....	438.56			
Auto Service.....	2,016.36			
Equipment Rental.....	1,451.60			
Admissions Refunded.....	437.70			
Office Rent.....	315.00			
Postage.....	166.41			
Secret Service.....	161.00			
Freight, Express and Drayage.....	27.98			

*Red.

ANALYSIS OF STATEMENT E—Continued

DIVISION OF CONCESSIONS AND ADMISSIONS

EXPOSITION PERIOD

SCHEDULE E-8—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
OPERATION OF GATES.....				101,623.26
Gross.....			\$103,954.91	
Payrolls.....	92,723.45			
Office Supplies and Expense.....	23.57			
Miscellaneous General Expense.....	58.63			
General Material and Supplies.....	459.31			
Secret Service.....	9,720.35			
Uniforms.....	839.68			
Alterations and Repairs.....	129.92			
Income—Department Overcash.....		\$2,331.65	2,331.65	
Net Overcash of Gates—Shortages were charged to Gatemen except in special circumstances.				
CAN COLLECTION EXPENSE.....				3,361.72
Payrolls.....	2,763.00			
Office Supplies and Expense.....	27.75			
Miscellaneous General Expense.....	37.62			
General Material and Supplies.....	86.95			
Secret Service.....	445.80			
TICKETS, PASSES AND TOKENS.....	42,003.66			42,003.66
AUTOMATIC TURNSTILE CONTROL.....				664.84
Payrolls.....	191.99			
General Material and Supplies.....	472.85			
Income—Photo Permits.....		25,757.25		
Miscellaneous Income—(Permit Bureau Forfeitures, Sales of Miscellaneous Badges, etc.) ...		2,081.98		*27 839.23
TOTAL—DEPARTMENT OF ADMISSIONS,	\$195,046.73	\$30,170.88		\$164,875.85

NOTE.—Total cost equals 3.5% of Admission Revenue of \$4,715,523.05, or .012c per paid admission.

TOTAL—DIVISION OF CONCESSIONS AND ADMISSIONS.....

\$502,149.37 \$228,112.63 \$274,036.74

NOTE.—Total cost equals 4.2% of total Concessions and Admissions Revenue of \$6,545,854.72.

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD

SCHEDULE E-13

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE.....				\$37,465.26
Payrolls.....	\$27,856.12			
Office Supplies and Expense.....	1,985.11			
Furniture and Equipment.....	170.85			
Miscellaneous General Expense.....	1,534.72			
General Material and Supplies.....	417.90			
Auto Service.....	3,262.21			
Contract Payments.....	675.84			
Equipment Rental.....	600.00			
Secret Service.....	381.40			
Photo Supplies.....	336.80			
Postage.....	99.12			
Team Hire.....	51.15			
Legal Expense.....	51.00			
Pamphlets and Booklets.....	23.40			
Freight, Express and Drayage.....	19.61			
TOTAL—GENERAL OFFICE.....	\$37,465.26			\$37,465.26
PERMITS AND INSPECTIONS.....				*\$919.50
Gross.....			\$1,209.50	
Payrolls.....	\$942.17			
Office Supplies and Expense.....	267.33			
Income.....			2,129.00	
Building Permits.....		34.50		
Plumbing Permits.....		130.00		
Plumbing Inspections.....		89.50		
Sewer Permits and Connections.....		1,875.00		
TOTAL—PERMITS AND INSPECTIONS.....	\$1,209.50	\$2,129.00		*\$919.50

*Red.

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
UTILITIES OFFICE.....				\$33,166.90
Payrolls.....	\$30,175.80			
Office Supplies and Expense.....	78.11			
Furniture and Equipment.....	19.35			
Miscellaneous General Expense.....	456.18			
General Material and Supplies.....	199.45			
Auto Service.....	2,238.01			
TOTAL—UTILITIES OFFICE.....	\$33,166.90			\$33,166.90
OPERATION OF UTILITIES:				
Domestic Water Service.....				* \$16,256.81
Gross.....			\$37,690.84	
Payrolls.....	\$18,892.28			
Outside Payrolls.....	316.00			
Office Supplies and Expense.....	61.17			
Furniture and Equipment.....	190.28			
Miscellaneous General Expense.....	237.29			
General Material and Supplies.....	9,192.21			
Water Purchased.....	3,053.62			
Contract Payments.....	2,424.50			
Expense—Presidio Water System.....	1,311.75			
Auto Service.....	966.95			
Alterations and Repairs.....	501.46			
Equipment Rental.....	448.00			
Freight, Express and Drayage.....	55.70			
Tools and Implements.....	39.63			
406,444,000 gallons or 54,337,433 cubic feet.				
Income (Includes no departmental charges).....			53,947.65	
Domestic Water Service (Charges for Water).....		\$52,597.01		
Domestic Water Connection Charges.....		1,350.64		
25,751,522 cubic feet, at 20 cents to 30 cents per 100.				
Salt Water Service.....				* 217.51
Gross.....			885.49	
Payrolls.....	637.24			
Miscellaneous General Expense.....	61.45			
General Material and Supplies.....	186.80			
Income (Includes no departmental charges).....			1,103.00	
Salt Water Connection Charges.....		35.00		
Salt Water Service.....		1,068.00		
Electric Service.....				46,131.46
Gross.....			394,640.79	
Pacific Gas & Electric Co.—Apparatus.....	58,848.61			
Payrolls.....	42,506.24			
Office Supplies and Expense.....	157.98			
Furniture and Equipment.....	239.07			
Miscellaneous General Expense.....	628.93			
Electric Energy Purchased—15,982,326 K.W.H., average .0172c.....	274,905.17			
General Material and Supplies.....	8,983.44			
Auto Service.....	4,534.79			
Team Hire.....	1,859.70			
Equipment Rental.....	1,228.17			
Freight, Express and Drayage.....	649.17			
Alterations and Repairs.....	66.45			
Tools and Implements.....	33.07			
Income (Includes no departmental charges)—5,882,906 K.W.H. sold—Average .0572c.....			348,509.33	
Electricity—Flat Rate.....		29,055.97		
Electricity—Fixed Charges.....		90,127.11		
Electricity—Meter Rates.....		217,799.59		
Electric Permits.....		679.00		
Electric Inspections.....		4,459.50		
Electric Connection Charges.....		6,388.16		
Gas Service.....				46,340.79
Gross.....			131,440.75	
Payrolls.....	3,614.40			
Office Supplies and Expense.....	121.25			
Miscellaneous General Expense.....	218.43			
General Material and Supplies.....	11,332.20			
Gas Purchased—118,208,300 cu. ft (.594 to .75 per M).....	110,176.67			
Contract Payments.....	3,415.76			
Equipment Rental.....	2,447.54			
Team Hire.....	114.50			
Income (includes no departmental charges).....			85,099.96	
Gas Service (Charges for Gas)—92,085,704 cu. ft., (.80 to 1.00 per M).....		82,352.21		
Gas Connection Charges.....		2,747.75		

*Red.

ANALYSIS OF STATEMENT E—Continued

DIVISION OF WORKS
Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
Steam Service.....				\$142.49
Gross.....			\$222.28	
Miscellaneous General Expense.....	\$91.40			
General Material and Supplies.....	130.88			
Income—Charges to Exhibitors.....		\$79.79	79.79	
Crane Service.....				69.28
Gross.....			1,643.28	
Outside Payrolls.....	909.85			
General Material and Supplies.....	48.75			
Equipment Rental.....	684.68			
Income—Charges to Exhibitors.....		1,574.00	1,574.00	
Service Yard.....				13,506.58
Gross.....			16,057.51	
Payrolls.....	12,502.03			
Office Supplies and Expenses.....	9.56			
Furniture and Equipment.....	88.40			
Miscellaneous General Expense.....	330.05			
General Material.....	2,258.60			
Auto Service.....	858.02			
Freight, Express and Drayage.....	10.85			
Income—Charges to Exhibitors—Machine Shop, etc.,.....		2,550.93	2,550.93	
Automobile Service.....				814.13
Gross.....			44,432.75	
Payrolls.....	30,338.95			
Office Supplies and Expense.....	121.99			
Furniture and Equipment.....	45.32			
Miscellaneous General Expense.....	599.47			
General Material and Supplies.....	13,155.52			
Equipment Rental.....	171.50			
Income—Automobile Service charged to Departments.....		43,618.62	43,618.62	
Refrigeration Service.....				*1,398.61
Gross—Material and Supplies.....	71.07		71.07	
Income—Charges to Exhibitors.....		1,469.68	1,469.68	
Telephone Service.....				15,373.78
Gross.....			101,806.76	
Telephone Service.....	47,773.85			
2½c for each call up to 1000;				
2c for each call in excess of 1000 and not over				
3000, and				
1½c for each call in excess of 3000.				
Telephone Pay Stations.....	22,143.64			
Telephone Tolls.....	3,743.78			
Exposition Service Board.....	28,145.49			
Income—(Includes no departmental charges).....			86,432.98	
Telephone Rental.....		23,006.69		
Telephone Switches—807,422 calls, or .042 per call,		34,125.97		
Telephone Pay Station Receipts.....		26,216.35		
Telephone Connection Charges.....		1,676.36		
Telephone Commissions.....		1,407.61		
Discount on Utility Bills—5% for payment in 10 days.....		*17,577.56		17,577.56
TOTAL—OPERATION OF UTILITIES.....	\$728,891.52	\$606,808.38		\$122,083.14

DEPARTMENT OF BUILDINGS AND GROUNDS:

General Office Expense.....				21,106.78
Payrolls.....	18,830.02			
Office Supplies and Expense.....	88.23			
Furniture and Equipment.....	255.08			
Miscellaneous General Expense.....	136.15			
General Material and Supplies.....	133.98			
Auto Service.....	1,663.32			

*Red.

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
Exposition Buildings and Structures.....				129,281.92
Gross.....			132,135.69	
Payrolls.....	98,060.49			
Office Supplies and Expense.....	669.36			
Furniture and Equipment.....	2,223.66			
Miscellaneous General Expense.....	2,046.27			
General Material and Supplies.....	22,380.05			
Alterations and Repairs.....	2,565.73			
Contract Payments.....	2,466.49			
Auto Service.....	1,316.83			
Freight, Express and Drayage.....	280.31			
Equipment Rental.....	126.50			
Income—Janitor Service for Exhibitors.....		2,853.77	2,853.77	
Roads and Paths.....				127,797.60
Payrolls.....	53,765.48			
Equipment.....	834.16			
Equipment Rental.....	1,221.16			
Miscellaneous General Expense.....	849.63			
General Material and Supplies.....	9,189.92			
Contract Payments.....	41,572.38			
Alterations and Repairs.....	12,947.56			
Auto Service.....	7,417.31			
Sewers and Drains.....				5,380.21
Payrolls.....	4,401.49			
Equipment.....	41.60			
Miscellaneous General Expense.....	487.10			
General Material and Supplies.....	450.02			
Fences and Gates.....				3,987.46
Payrolls.....	3,218.24			
Miscellaneous General Expense.....	78.42			
General Material and Supplies.....	690.80			
Fountains and Pools.....				9,419.65
Payrolls.....	6,401.56			
Equipment.....	159.06			
Equipment Rental.....	29.50			
Miscellaneous General Expense.....	430.59			
General Material and Supplies.....	2,107.19			
Auto Service.....	291.75			
Race Track, Drill Grounds, Polo and Athletic Fields....				9,529.59
Payrolls.....	6,394.52			
Equipment.....	216.06			
Miscellaneous General Expense.....	346.94			
General Material and Supplies.....	787.35			
Contract Payments.....	1,784.72			
Seawalls and Waterfront.....				2,030.58
Payrolls.....	1,002.72			
Miscellaneous General Expense.....	41.80			
General Material and Supplies.....	986.06			
Display Lighting Features.....				61,790.33
Payrolls.....	50,489.90			
Office Supplies and Expense.....	45.40			
Equipment.....	28.36			
Miscellaneous General Expense.....	1,206.46			
General Material and Supplies.....	9,657.83			
Contract Payments.....	270.00			
Freight, Express and Drayage.....	85.63			
Equipment Rental.....	6.75			
Fireworks Display.....				57,437.51
Payrolls.....	388.53			
Miscellaneous General Expense.....	42.85			
Material and Supplies.....	2,901.99			
Contract Payments.....	54,104.14			
126 Regular Performances.....				
65 Special Performances.....				
Display Flags and Decorations.....				4,875.47
Payrolls.....	3,624.40			
Miscellaneous General Expense.....	381.30			
General Material and Supplies.....	869.77			

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD	SCHEDULE E-13—Cont'd.			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
Nursery and Gardens.....				\$66,066.83
Payrolls.....	\$47,146.41			
Office Supplies and Expense.....	31.69			
Miscellaneous General Expense.....	404.38			
General Material and Supplies.....	1,831.82			
Loam.....	1,782.80			
Freight, Express and Drayage.....	422.25			
Team Hire.....	312.00			
Contract Payments.....	3,163.77			
Auto Service.....	958.71			
Honorarium to John McLaren.....	10,090.00			
Cost per square yard of maintenance, .18½c.	-----			
Garbage Service.....				*3,503.84
Gross.....			\$17,762.21	
Payrolls.....	2,608.98			
Office Supplies and Expense.....	154.25			
General Material and Supplies.....	2,461.59			
Contract Payments.....	12,537.39			
Income—Charges to Exhibitors and Concessionaires,		\$21,266.05	21,266.05	
Exposition Rubbish.....				*2,308.57
Gross.....			9,679.60	
Payrolls.....	9,530.50			
Team Hire.....	149.10			
Income—Charges to Exhibitors, Concessionaires, etc.,		11,988.17	11,988.17	
14,774 tons of garbage and rubbish removed or 51.3 tons per day, at an average cost of \$1.85 per ton.				
Stock Exhibit.....				6,890.88
Payrolls.....	1,870.19			
Miscellaneous General Expense.....	409.13			
General Material and Supplies.....	540.75			
Contract Payments.....	3,446.11			
Auto Service.....	489.70			
Freight, Express and Drayage.....	135.00			
Enlisted Men's Headquarters Entertainment.....				1,648.71
Office Supplies and Expense.....	24.11			
Furniture and Equipment.....	80.39			
Miscellaneous General Expense.....	671.75			
General Material and Supplies.....	109.11			
Sundry Entertainment.....	719.30			
Advertising.....	25.15			
Equipment Rental.....	18.90			
Maintenance of Grounds Equipment.....				479.79
Payrolls.....	386.12			
Miscellaneous General Expense.....	72.48			
General Material and Supplies.....	21.19			
Salvage Operation.....				3,975.29
Payrolls.....	3,036.27			
Miscellaneous General Expense.....	428.28			
General Material and Supplies.....	21.53			
Advertising.....	302.50			
Freight, Express and Drayage.....	186.71			
Exposition Auditorium Operation.....				2,845.93
Gross.....			19,243.93	
Payrolls.....	15,776.80			
Office Supplies and Expense.....	48.60			
Furniture and Equipment.....	160.51			
Miscellaneous General Expense.....	81.39			
General Material and Supplies.....	1,451.13			
Contract Payments.....	1,242.50			
Alterations and Repairs.....	485.00			

*Red.

DIVISION OF WORKS
Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income 16,400.00	Gross Expense and Income 16,400.00	Net Result
Income—Rentals.....				
California Counties Building.....				9,671.49
Payrolls.....	6,186.07			
Office Supplies and Expense.....	504.82			
Furniture and Equipment.....	593.55			
Miscellaneous General Expense.....	482.01			
General Material and Supplies.....	611.30			
Auto Service.....	849.48			
Postage.....	254.51			
Traveling Expense.....	112.40			
Advertising.....	35.00			
Photo Supplies.....	28.10			
Sundry Entertainment.....	14.25			
TOTAL—DEPARTMENT OF BUILDINGS AND GROUNDS.....	\$570,911.60	\$52,507.99		\$518,403.61
DEPARTMENT OF HEALTH AND SAFETY:				
General Office.....				4,049.09
Payrolls.....	4,037.66			
General Material and Supplies.....	11.43			
Fire Protection.....				15,107.29
Payroll.....	10,276.14			
Office Supplies and Expense.....	58.45			
Equipment.....	53.82			
Miscellaneous General Expense.....	123.34			
General Material and Supplies.....	912.16			
Contract Payments.....	3,078.38			
Equipment Rental.....	547.50			
Freight, Express and Drayage.....	57.50			
Fire Companies.....				\$5,771.22
Gross.....			91,160.19	
Payrolls.....	84,423.56			
Office Supplies and Expense.....	15.75			
Furniture and Equipment.....	99.75			
Miscellaneous General Expense.....	75.37			
General Material and Supplies.....	1,684.34			
Equipment Rental.....	4,838.00			
Freight, Express and Drayage.....	23.42			
90 Fireman and Officers.....				
Income—Fire Alarm Installation and Extinguisher Rental.....		5,388.97	5,388.97	
High Pressure Water Service.....				393.95
Gross.....			643.95	
Payrolls.....	407.92			
Miscellaneous General Expense.....	106.88			
General Material and Supplies.....	129.15			
Income—High Pressure Water Connection Charges.....		250.00	250.00	
Outside Fire Alarm Installation and Extinguisher Rental.....				4,648.53
Miscellaneous General Expense.....	17.33			
General Material and Supplies.....	49.98			
Equipment.....	80.22			
Equipment Rental.....	4,501.00			
Sanitation and Hygiene.....				2,382.06
Payrolls.....	1,953.60			
General Material and Supplies.....	389.08			
Hospital Supplies.....	39.38			
Guide Service.....				4,145.05
Gross.....			4,403.40	
Payrolls.....	3,368.10			
Office Supplies and Expense.....	59.15			
Furniture and Equipment.....	164.35			
General Material and Supplies.....	420.00			
Uniforms.....	391.80			
Income—Guide Service.....		258.35	258.35	
Service abandoned in March, 1915.....				
TOTAL—DEPARTMENT OF HEALTH AND SAFETY.....	\$122,394.51	\$5,897.32		\$116,497.19

DIVISION OF WORKS
Operation and Maintenance of Buildings, Grounds and Utilities

EXPOSITION PERIOD	SCHEDULE E-13—Cont'd.			
SPECIAL ACCOUNTS:	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
Sundry Outside Work.....				*\$2,313.89
Gross.....			\$10,522.47	
Payrolls.....	\$5,684.74			
Miscellaneous General Expense.....	498.88			
General Material and Supplies.....	3,634.32			
Freight, Express and Drayage.....	442.00			
Alterations and Repairs.....	262.53			
Income—Sundry Outside Work Service for Exhibitors, etc.....		\$12,836.36	12,836.36	
Kiosk Maintenance.....				425.92
General Material and Supplies.....	425.92			
Loam.....				1,349.51
Gross.....			2,029.35	
Outside Payrolls.....	614.39			
Miscellaneous General Expense.....	79.35			
Contract Payments.....	986.86			
Loam and Manure.....	277.50			
Team Hire.....	71.25			
Income—Loam sales to Foreign Commissions, etc....		679.84	679.84	
TOTAL—SPECIAL ACCOUNTS.....	\$12,977.74	\$13,516.20		*\$538.46
TOTAL—OPERATION AND MAINTENANCE OF BUILDINGS, GROUNDS AND UTILI- TIES.....	\$1,507,017.03	\$680,858.89		\$826,158.14

DIVISION OF WORKS
Military Bureau and Exposition Guards

EXPOSITION PERIOD	SCHEDULE E-14			
EXPOSITION GUARDS.....	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
Gross.....			\$313,043.59	\$313,015.64
Payrolls.....	\$258,908.45			
Office Supplies and Expense.....	1,077.97			
Furniture and Equipment.....	836.61			
Miscellaneous General Expense.....	788.43			
General Material and Supplies.....	2,103.67			
Secret Service.....	38,034.59			
Contract Payments.....	4,670.50			
Uniforms.....	4,202.52			
Auto Service.....	1,274.20			
Legal Expense.....	495.50			
Team Hire.....	430.65			
Traveling Expense.....	150.00			
Pamphlets and Booklets.....	70.50			
Income—Guards' Fines.....		\$27.95	27.95	
MILITARY BUREAU.....				533.23
Payrolls.....	443.95			
Office Supplies and Expense.....	89.28			
TOTAL—MILITARY BUREAU AND EXPO- SITION GUARDS.....	\$313,576.82	\$27.95		\$313,548.87

The guards service was organized in December, 1913, and grew to 700 men by the opening of the Exposition; later this was reduced to 300. The members of this organization performed police and watch duty, patrolled the buildings and grounds at all times, day and night, and in case of fire or disturbance, sent in such fire and police alarms as were necessary.

In addition to the guards there were detectives and plain clothes men for the apprehension of suspicious characters and for prevention and detection of crime.

Regular officers detailed from the United States Army were in command of the Guards and served without remuneration from the Exposition.

*Red.

DIVISION OF WORKS

Emergency Hospital

EXPOSITION PERIOD

SCHEDULE E-15

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EMERGENCY HOSPITAL.....				\$11,782.53
Payrolls.....	\$7,945.55			
Office Supplies and Expense.....	158.97			
Furniture and Equipment.....	45.56			
Miscellaneous General Expense.....	407.55			
General Material and Supplies.....	2,493.34			
Hospital Supplies.....	731.56			
Total cases handled during Exposition Period, 9,264. Number of patients retreated, 1,671.				
TOTAL—EMERGENCY HOSPITAL.....	\$11,782.53			\$11,782.53

TRAFFIC DEPARTMENT

EXPOSITION PERIOD

SCHEDULE E-17

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
TRAFFIC DEPARTMENT, GENERAL OFFICE.....				\$8,135.18
Payrolls.....	\$6,267.11			
Office Supplies and Expense.....	660.86			
Furniture and Equipment.....	91.43			
Miscellaneous General Expense.....	582.10			
General Material and Supplies.....	68.41			
Freight, Express and Drayage.....	38.18			
Postage.....	427.09			
EXPOSITION TERMINAL RAILWAY—RAILWAY OPERATION.....				9,928.44
Gross.....			\$65,572.35	
Payrolls.....	14,361.90			
Outside Payrolls.....	17,737.06			
Office Supplies and Expense.....	432.76			
Equipment.....	164.65			
Miscellaneous General Expense.....	628.29			
General Material and Supplies.....	1,515.93			
Freight, Express and Drayage.....	19,493.69			
Equipment Rental.....	8,402.73			
Contract Payments.....	1,522.50			
Cold Storage.....	646.80			
Loss and Damage Claims.....	519.00			
Postage.....	88.69			
Team Hire.....	58.35			
Income—(Includes departmental charges).....			55,613.91	
Railway Freight Service.....		\$38,086.35		
Equipment Rentals.....		46.50		
Express Revenue.....		6,039.54		
Special Delivery Service.....		11,471.52		
STORAGE WAREHOUSE DEPARTMENT.....				*3,205.00
Gross.....			5,402.28	
Payrolls.....	4,938.56			
Office Supplies and Expense.....	28.07			
Furniture and Equipment.....	45.80			
Miscellaneous General Expense.....	51.67			
General Material and Supplies.....	25.19			
Equipment Rental.....	100.00			
Secret Service.....	212.99			
Income—Storage Service for Exhibitors, Concessionaires, etc.....		8,607.28	8,607.28	
EMPTY PACKAGE WAREHOUSE DEPARTMENT.....				*7,879.74
Gross.....			3,531.57	
Payrolls.....	3,495.17			
Miscellaneous General Expense.....	11.40			
Equipment Rental.....	25.00			
Income—Empty Package Storage Service for Exhibitors.....		11,411.31	11,411.31	

*Red.

ANALYSIS OF STATEMENT E—Continued

TRAFFIC DEPARTMENT

EXPOSITION PERIOD

SCHEDULE E-17—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
WHARF OPERATION.....				950.75
Gross.....			1,615.63	
Payrolls.....	1,533.33			
Miscellaneous General Expense.....	97.69			
General Material and Supplies.....	14.61			
Income—Wharfage Tolls.....		694.88	694.88	
TOTAL—TRAFFIC DEPARTMENT.....	\$84,287.01	\$76,357.38		\$7,929.63

431 carloads of construction material and exhibits, inbound, and 273 carloads of exhibits and miscellaneous, outbound, were handled in Exposition Period.

FOREIGN OFFICE AND COMMISSIONS

EXPOSITION PERIOD

SCHEDULE E-13

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FOREIGN PARTICIPATION OFFICE.....				\$16,531.88
Payrolls.....	\$10,590.25			
Office Supplies and Expense.....	220.97			
Furniture and Equipment.....	63.80			
Miscellaneous General Expense.....	683.75			
Traveling Expense.....	2,856.01			
Freight, Express and Drayage.....	2,094.12			
Postage.....	22.98			
TOTAL—FOREIGN OFFICE AND COMMISSIONS.....	\$16,531.88			\$16,531.88

SPECIAL EVENTS AND ATTRACTIONS

EXPOSITION PERIOD

SCHEDULE E-19

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
SPECIAL EVENTS, GENERAL OFFICE.....				\$17,022.00
Payrolls.....	\$14,262.85			
Office Supplies and Expense.....	339.94			
Furniture and Equipment.....	159.05			
Miscellaneous General Expense.....	293.51			
General Material and Supplies.....	30.50			
California Nativity Lists.....	1,405.70			
Postage.....	335.01			
Equipment Rental.....	100.00			
Sundry Entertainment.....	82.50			
Freight, Express and Drayage.....	13.00			
SPECIAL EVENTS DOWN TOWN TICKET OFFICE.....				5,183.29
Payrolls.....	3,177.05			
Office Supplies and Expense.....	9.20			
Furniture and Equipment.....	377.94			
Miscellaneous General Expense.....	269.10			
Office Rent.....	1,350.00			
OPENING DAY—FEBRUARY 20, 1915.....				20,272.19
Payrolls.....	11,999.42			
Office Supplies and Expense.....	213.75			
Miscellaneous General Expense.....	481.80			
General Material and Supplies.....	5,342.22			
Secret Service.....	1,266.10			
Traveling Expense.....	833.40			
Sundry Entertainment.....	57.50			
Equipment Rental.....	78.00			

ANALYSIS OF STATEMENT E—Continued

SPECIAL EVENTS AND ATTRACTIONS

EXPOSITION PERIOD

SCHEDULE E-19 -Cont'd-

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
VANDERBILT CUP AND GRAND PRIX RACES				60,407.69
Gross			\$117,357.19	
Payrolls	\$41,767.25			
Office Supplies and Expense	298.98			
Furniture and Equipment	2,774.07			
Miscellaneous General Expense	982.58			
General Material and Supplies	17,763.53			
Contract Payments	22,640.55			
Services Outside Representatives	3,490.77			
Traveling Expense	2,646.75			
Printing Tickets and Cards	1,304.30			
Auto Hire	221.60			
Prizes	16,000.00			
Team Hire	2,898.62			
Secret Service	2,201.30			
Advertising	953.49			
Equipment Rental	548.34			
Pamphlets and Booklets	393.50			
Transportation of U. S. Troops	200.00			
Box for Mrs. Vanderbilt	100.00			
Alterations and Repairs	171.56			
Income—Grand Stand Boxes, etc.		56,949.50	56,949.50	
NOTE.—Excessive cost resulted from postponement due to rain.				
POLO TOURNAMENT— MARCH 16 TO MAY 1, 1915				\$33,146.80
Gross			\$49,922.05	
Payrolls	\$7,599.39			
Office Supplies and Expense	313.86			
Equipment Rental	100.00			
Miscellaneous General Expense	818.31			
General Material and Supplies	4,527.64			
Freight, Express and Drayage	17,691.29			
Traveling Expense	9,235.64			
Polo Trophies	2,160.00			
Polo Players' Expenses	1,399.67			
Board of Grooms and Ponies	1,398.09			
Advertising	1,073.88			
Contract Payments	2,128.90			
Expenses Outside Representatives	752.88			
Tickets	300.00			
Legal Expenses	225.00			
Postage	110.00			
Pamphlets and Booklets	87.50			
Income—Grand Stand and Boxes		16,775.25	16,775.25	
MINIATURE AUTOMOBILE RACE—MAY 8 TO MAY 16, AND MAY 20, 1915				*808.87
Gross			752.07	
Payrolls	83.07			
General Material and Supplies	16.50			
Percentage of Gate Receipts	652.50			
Income—Grand Stand		1,530.94	1,530.94	
BALLOON RACE AND ALTITUDE FLIGHT—JUNE 21, 1915				1,715.26
Outside Payrolls	101.11			
General Material and Supplies	98.39			
Advertising	266.80			
Contract Payments	1,248.96			
GOLF TOURNAMENTS—MAY 22, 1915				6,111.55
Cash Prizes, Cups, Trophies and Medals	6,111.55			
FOURTH OF JULY CELEBRATION				6,304.39
Outside Payrolls	649.87			
Office Supplies and Expense	17.14			
Miscellaneous General Expense	651.40			
General Material and Supplies	2,003.44			
Advertising	1,106.38			
Prizes for Games and Races	1,100.00			
Traveling Expense	750.00			
Freight, Express and Drayage	21.16			

*Red.

ANALYSIS OF STATEMENT E—Continued

SPECIAL EVENTS AND ATTRACTIONS

EXPOSITION PERIOD

SCHEDULE E-19—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
AUTO RACES—JULY 10TH				\$*659.75
Gross			\$354.25	
Payrolls	\$27.25			
Percentage of Gate Receipts	627.00			
Income—Grand Stand Boxes and Seats		\$1,314.00	1,314.00	
AUTO RACES—OCTOBER 16TH and 17TH				*659.52
Gross			1,055.48	
Payrolls	42.95			
Advertising	351.50			
Percentage of Gate Receipts	651.03			
Income—Grand Stand Boxes and Seats		1,715.00	1,715.00	
SAN FRANCISCO DAY—NOVEMBER 2, 1915				15,205.48
Payrolls	2,745.42			
Office Supplies and Expense	160.62			
Miscellaneous General Expense	682.14			
General Material and Supplies	999.83			
Advertising	3,016.14			
Souvenir Tickets	2,085.00			
Outside Employees and Ticket Sellers	1,276.91			
Gate Prizes	1,000.00			
Decoration of Autos and Floats	854.90			
Rent	300.00			
Football Team	200.00			
Model of "Monitor"	200.00			
Norwegian Auxilliary—Viking	190.00			
Auto Service	188.20			
Contract Payments	988.62			
Secret Service	261.70			
Traveling Expense	56.00			
SPECIAL DAYS				83,268.32
Payrolls	42,176.53			
Office Supplies and Expense	1,463.02			
Furniture and Equipment	1,031.20			
Miscellaneous General Expense	1,149.99			
General Material and Supplies	9,935.80			
Traveling Expense	13,567.54			
Auto Service	4,813.67			
Plaques, Medals and Trophies	6,001.45			
Sundry Entertainment	1,396.65			
Freight, Express and Drayage	403.26			
Postage	473.49			
Special Expense	365.00			
Photo Supplies	251.26			
Pamphlets and Booklets	152.50			
Advertising	86.96			
MISCELLANEOUS SPECIAL EVENTS				123,368.29
Gross			\$138,763.54	
Payrolls	7,200.81			
Office Supplies and Expense	695.60			
Furniture and Equipment	150.00			
Miscellaneous General Expense	4,016.35			
General Material and Supplies	4,440.15			
Advertising	33,380.37			
Contract Payments	16,141.97			
Exposition Preservation League	8,000.00			
Expense of Marine Corps Officers	2,584.48			
Expenses of N. S. G. W.	1,500.00			
Expenses of Japanese Association	668.61			
Expenses of San Francisco Hotel Company	706.32			
Expenses of School Children	306.70			
Expenses of Outside Representatives	1,324.50			
Transportation of Dancers, Singers and Musicians	2,339.40			
Carmel Pageant	833.40			
Columbus Day	697.50			
Fall of Babylon	2,180.65			
Special Fire Works	1,200.00			
Prizes, Medals and Loving Cups	1,734.25			
Automobile Service	1,693.66			
Costumes, Scenery and Decorations	753.25			
Services of Dancers, Singers and Musicians	775.00			
Art Smith, Aviation	27,380.00			
Niles & Pettirossi, Aviation	16,228.50			
Liberty Bell Expense	1,042.60			
Traveling Expense	352.15			
Sundry Entertainment	176.02			
Secret Service	97.70			
Books and Pamphlets	70.00			
Freight, Express and Drayage	93.60			
Income—Miscellaneous Special Events (Grand Stand, Reserved Seats, etc.)		\$15,395.25	15,395.25	

*Red

SPECIAL EVENTS AND ATTRACTIONS

EXPOSITION PERIOD

SCHEDULE E-19—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CLOSING DAY.....				20,482.44
Payrolls.....	1,661.45			
Office Supplies and Expense.....	33.20			
Miscellaneous General Expense.....	1,230.57			
General Material and Supplies.....	123.97			
Closing Day Badges.....	7,500.00			
Advertising.....	3,046.62			
Contract Payments.....	2,425.88			
Printing Booklets and Folders—"The Lights Go Out".....	1,631.75			
Building Floats.....	1,555.50			
Secret Service.....	726.50			
Dancers, Actors and Musicians.....	547.00			
TOTAL—SPECIAL EVENTS AND ATTRACTIONS.....	\$484,069.56	\$93,709.94		\$390,359.62

MISCELLANEOUS DEPARTMENTS AND OFFICES

Music

EXPOSITION PERIOD

SCHEDULE E-20

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
MUSIC DEPARTMENT GENERAL OFFICE.....				18,944.87
Payrolls.....	13,556.77			
Office Supplies and Expense.....	505.13			
Furniture and Equipment.....	332.19			
Miscellaneous General Expense.....	190.63			
General Material and Supplies.....	32.44			
Rental of Music Library.....	3,500.00			
Postage.....	672.82			
Pamphlets and Booklets.....	66.00			
Advertising.....	32.50			
Rent.....	32.00			
Freight, Express and Drayage.....	24.39			
FESTIVAL HALL CONCERTS AND ATTRACTIONS.....				*10,423.91
Gross.....			64,202.11	
Payrolls.....	8,401.19			
Office Supplies and Expense.....	41.08			
Furniture and Equipment.....	90.00			
Miscellaneous General Expense.....	568.49			
General Material and Supplies.....	1,406.98			
Contract Payments to Performers and Artists.....	41,343.03			
Freight, Express and Drayage.....	1,595.18			
Advertising.....	9,503.68			
Pamphlets and Booklets.....	753.28			
Care of Organ.....	300.00			
Equipment Rental.....	155.00			
Photo Supplies.....	44.20			
Income.....			74,626.02	
Olga Steeb.....		\$40.50		
Handel's Messiah.....		461.50		
Stabat Mater.....		325.00		
250 Voices.....		200.50		
Helen Keller.....		244.50		
Creation.....		545.50		
Oakland Schools.....		155.40		
Marie Sloss.....		19.75		
Edwin Markham.....		146.50		
California Glee Club.....		92.25		
Dr. Kingsley's Concert.....		2,344.80		
Brahm's Requiem.....		233.25		
La Loie Fuller.....		5,400.00		
St. Saens.....		9,672.25		
Chicago Sunday Evening Choir.....		75.75		
Trojan Women.....		2,213.25		
Vaudeville Show.....		400.00		
Mormon Choir.....		3,772.25		
Composers Concert.....		879.00		
German Saengerbund.....		440.25		
Inisfail String Quartette.....		166.00		
Flora Mora.....		109.50		
Ignace J. Paderewski.....		5,707.37		
Damrosch Concert.....		1,273.25		
Elijah.....		1,167.90		
Fritz Kreisler.....		2,018.90		
Verdi Requiem.....		2,446.60		
Artists' Concert.....		1,100.60		
Oakland School Band.....		90.10		
Victor Herbert Concerts.....		812.65		
J. D. Barry—Lectures.....		1,281.25		
Organ Recitals—As per analysis following.....		30,789.70		

*Red.

MISCELLANEOUS DEPARTMENTS AND OFFICES
Music—Organ Recitals, Festival Hall

EXPOSITION PERIOD

MEMORANDUM ANALYSIS

Organist	Number of Recitals	Attendance	Income
Wallace Sabin.....	25	8,239	\$823.85
Clarence Eddy.....	70	65,858	6,585.85
Uda Waldrop.....	14	4,883	488.25
J. P. Davis.....	4	519	129.75
Robert Stevens.....	2	305	76.25
L. H. Eaton.....	5	877	219.25
Bayley.....	4	414	103.50
Doane.....	10	1,412	353.00
Fleissner.....	1	173	43.25
Stoddard.....	1	171	42.75
Hastings.....	1	139	34.75
Sissons.....	1	116	29.00
Blakeley.....	2	619	61.90
W. W. Carreith.....	1	16	1.60
Frank W. Chace.....	2	1,153	115.25
John J. McClellan.....	5	3,725	372.50
Richard K. Biggs.....	3	1,120	112.00
Frederick Chubb.....	4	1,515	151.50
Sidney C. Durst.....	5	1,337	133.70
F. W. Goodrich.....	4	1,525	152.50
H. B. Jepson.....	5	1,261	126.10
James T. Quarles.....	5	1,228	122.80
Palmer Christian.....	4	831	83.10
Albert D. Jordan.....	4	1,123	112.30
Archibald T. Davison.....	4	1,674	167.40
H. Hunt.....	3	805	80.50
Geo. W. Andrews.....	5	1,716	171.60
Samuel A. Baldwin.....	5	1,872	187.20
Clarence Dickinson.....	5	2,118	211.80
Charles Heinroth.....	5	2,291	229.10
Ernest Kroeger.....	4	1,857	185.70
William J. Gompf.....	5	1,793	179.30
S. F. Musical Teachers' Association.....	1	956	95.60
Doctor M. O'Connell.....	4	1,894	189.40
J. Galloway.....	3	1,282	128.20
D. R. Phillipi.....	5	2,658	265.80
J. W. Andrews.....	5	2,342	234.20
S. Salter.....	5	4,025	402.50
T. T. Noble.....	6	6,291	629.10
Lucien Becker.....	3	1,649	164.90
James D. D. Comey.....	4	2,821	282.10
H. Gregson.....	5	1,948	194.80
W. L. Farnum.....	6	3,520	352.00
Frank S. Adams.....	4	3,167	316.70
H. L. Vibbard.....	5	3,021	302.10
H. F. Schenint.....	1	321	32.10
Art Hyde.....	5	2,024	202.40
W. C. McFarlane.....	5	1,137	113.70
E. H. Lemare.....	121	149,968	14,996.80
TOTAL	406	301,709	\$30,789.70

Music—Continued

EXPOSITION PERIOD

SCHEDULE E-20—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EXPOSITION ORCHESTRA				\$86,380.08
Gross.....			\$170,085.73	
Payrolls.....	\$168,709.12			
Furniture and Equipment.....	451.00			
Miscellaneous General Expense.....	26.75			
Insurance on Music Library.....	337.50			
Contract Payments.....	251.40			
Freight, Express and Drayage.....	161.61			
Traveling Expense.....	148.35			
Income.....			83,705.65	
Exposition Orchestra—Rental from Yellowstone Park				
Concession.....		\$77,500.00		
Exposition Orchestra—Festival Hall.....		6,205.65		
OFFICIAL BAND				78,715.85
Gross—Contract Payments.....	78,873.25		78,873.25	
Income—Reserved Seats (Discontinued).....		157.40	157.40	

MISCELLANEOUS DEPARTMENTS AND OFFICES

Music

EXPOSITION PERIOD	SCHEDULE E-2)—Cont'd.			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
BAND CONCERTS—MISCELLANEOUS EXPENSE.....				2,223.51
Payrolls.....	811.79			
Equipment.....	131.00			
Miscellaneous General Expense.....	23.90			
Material and Supplies.....	16.26			
Freight, Express and Drayage.....	634.60			
Auto Service.....	440.96			
Contract Payments.....	165.00			
PARES' FRENCH BAND.....				52,226.00
Gross.....			53,478.09	
Contract Payments.....	48,651.69			
Traveling Expense.....	4,460.00			
Freight, Express and Drayage.....	338.75			
Miscellaneous General Expense.....	27.65			
Income—Festival Hall Concerts.....		1,252.00	1,252.00	
SOUSA'S BAND.....				52,805.25
Gross—Contract Payments.....	54,000.00		54,000.00	
Income—Festival Hall Concerts.....		1,194.75	1,194.75	
BOSTON BAND.....				44,849.98
Contract Payments.....	44,849.98			
CREATORE BAND.....				30,000.00
Contract Payments.....	30,000.00			
THAVIU'S BAND.....				28,553.00
Contract Payments.....	28,553.00			
CONWAY'S BAND.....				24,538.94
Contract Payments.....	24,538.94			
PHILIPPINE BAND.....				24,247.50
Contract Payments.....	24,247.50			
INNES BAND.....				19,500.00
Contract Payments.....	19,500.00			
PELZ BAND.....				8,000.00
Contract Payments.....	8,000.00			
BOSTON SYMPHONY ORCHESTRA.....				1,497.75
Gross.....			2,303.75	
Outside Payrolls.....	231.25			
Miscellaneous General Expense (W. H. Leahy).....	2,065.00			
Miscellaneous General Expense.....	7.50			
Income—Boston Symphony Orchestra (Balance from W. H. Leahy).....		806.00	806.00	
Concerts not handled directly by the Exposition Company.				
TOTAL—MUSIC.....	\$623,800.73	\$161,741.82		\$462,058.91

ANALYSIS OF STATEMENT E—Continued

MISCELLANEOUS DEPARTMENTS AND OFFICES
Conventions and Societies

EXPOSITION PERIOD

SCHEDULE E-21

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CONVENTIONS AND SOCIETIES, GENERAL OFFICE				\$40,781.79
Payrolls	\$19,365.03			
Office Supplies and Expense	2,037.04			
Furniture and Equipment	221.20			
Miscellaneous General Expense	1,081.45			
General Material and Supplies	51.10			
Pamphlets and Booklets	5,662.57			
Postage	4,634.58			
Traveling Expense	2,683.27			
Sundry Entertainment	2,452.15			
Telegraph and Cables	1,080.78			
Clippings	386.76			
Office Rent	311.50			
Auto Service	341.60			
Freight, Express and Drayage	361.85			
Advertising	91.30			
Photo Supplies	19.61			
NORWEGIAN PARTICIPATION—MUSICAL ORGANIZATION	4,598.33			4,598.33
WORLD'S INSURANCE CONGRESS				5,327.57
Payrolls	1,494.43			
Office Supplies and Expense	847.62			
Furniture and Equipment	477.60			
Miscellaneous General Expense	411.87			
General Material and Supplies	48.10			
Postage	1,236.95			
Pamphlets and Booklets	586.95			
Photo Supplies	154.05			
Office Rent	70.00			
HOTEL BUREAU				6,335.70
Gross			\$15,736.78	
Payrolls	9,025.23			
Office Supplies and Expense	1,047.60			
Furniture and Equipment	205.95			
Miscellaneous General Expense	2,852.22			
General Material and Supplies	4.75			
Office Rent	1,880.91			
Pamphlets and Booklets	200.00			
Advertising	200.00			
Postage	170.00			
Traveling Expense	144.85			
Freight, Express and Drayage	5.27			
Income			9,401.08	
Hotel Bureau Subscriptions		8,901.08		
Hotel Bureau Special Income—Advertisements		500.00		
AMERICAN NEWSPAPER MEN'S DAY				2,717.06
Payrolls	55.89			
Office Supplies and Expense	14.47			
Miscellaneous General Expense	184.98			
General Material and Supplies	20.41			
Expense of Representatives	1,751.81			
Advertising	401.00			
Auto Service	288.50			
CUBS DAY				3,442.41
Payrolls	111.00			
Office Supplies and Expense	64.32			
Miscellaneous General Expense	335.69			
General Material and Supplies	919.91			
Advertising	1,786.63			
Expense Outside Representative	198.95			
Freight, Express and Drayage	25.91			
WELCH EISTEDFODD SOCIETY				13,828.50
Deficit in amount received from Welch Eistedfodd Society to pay competitive prizes guaranteed by Exposition Company	13,828.50			
TOTAL—CONVENTIONS AND SOCIETIES,	\$86,432.44	\$9,401.08		\$77,031.36

MISCELLANEOUS DEPARTMENTS AND OFFICES
Reception

EXPOSITION PERIOD	SCHEDULE E-22			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
RECEPTION, GENERAL OFFICE				\$9,410.99
Payrolls.....	\$6,259.65			
Office Supplies and Expense.....	349.51			
Furniture and Equipment.....	156.76			
Miscellaneous General Expense.....	308.76			
Sundry Entertainment.....	1,500.00			
Rent.....	625.35			
Postage.....	210.96			
MISCELLANEOUS ENTERTAINMENTS				22,039.86
Payrolls.....	5,663.80			
Office Supplies and Expense.....	116.17			
Miscellaneous General Expense.....	100.85			
General Material and Supplies.....	1,321.19			
Sundry Entertainment.....	13,580.91			
Expense Reception of Liberty Bell.....	516.65			
Postage.....	431.64			
Auto Service.....	308.65			
STATES ENTERTAINMENT				10,950.72
Payrolls.....	74.50			
Office Supplies and Expense.....	1,068.05			
Miscellaneous General Expense.....	240.80			
General Material and Supplies.....	1,383.32			
Sundry Entertainment.....	7,090.97			
Postage.....	1,063.88			
Photo Supplies.....	29.20			
FOREIGN COUNTRIES ENTERTAINMENT				3,787.91
Miscellaneous General Expense.....	325.70			
General Material and Supplies.....	409.55			
Sundry Entertainment.....	2,872.88			
Postage.....	179.78			
TOTAL—RECEPTION	\$46,189.48			\$46,189.48

MISCELLANEOUS DEPARTMENTS AND OFFICES
Official Coins and Medals

EXPOSITION PERIOD

SCHEDULE E-23

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
OFFICIAL COINS AND MEDALS DEPARTMENT (NET).....		\$57,426.25		*\$57,426.25
MEMO:				
Expense.....	\$17,176.27			
Payrolls.....	\$7,464.53			
Office Supplies and Expense.....	1,173.16			
Miscellaneous General Expense.....	969.75			
Postage.....	705.99			
Equipment.....	669.19			
Furniture.....	474.40			
General Material and Supplies.....	334.25			
Freight, Express and Drayage.....	316.79			
Secret Service.....	42.10			
Photo Supplies.....	17.60			
Advertising.....	13.95			
Design for Medal.....	1,000.00			
Design for \$50.00 gold piece.....	800.00			
Design for gold dollar.....	600.00			
Steel Dies for Gold Dollar.....	200.00			
Silver for Medals.....	686.51			
Metal Frames for Coins.....	500.00			
Cases for Coins.....	438.40			
Material for Printing Engravings.....	769.65			
Income.....	74,602.52			
Profit on Coins.....	66,892.00			
Profit on Medals.....	7,343.60			
Profit on Engravings.....	366.92			

NOTE.—Metal for medals and plating, bronzing and gilding charged to Medals Stock Account.

NOTE.—For Post-Exposition Period report of Official Coins and Medals Department, see Schedule E-23, Post Period.

TOTAL—OFFICIAL COINS AND MEDALS..... \$57,426.25 *\$57,426.25

	Half Dollar	One Dollar	Two and One-Half Dollar	Fifty Dollars Octagonal	Fifty Dollars Round	Summary, Items and Number Sold Esposition and Post Exposition Period
Record of Coins.....	60,000	25,034	10,017	1,509	1,510	Half Dollars, Silver..... 27,100
Coined.....	34	34	17	9	10	One Dollar, Gold..... 25,000
Used for Assay.....						Two and One-half Dollars, Gold... 6,750
Available.....	59,966	25,000	10,000	1,500	1,500	Fifty Dollars, Gold, Octagonal.. 646
Disposed of by P.P.I.E.....	27,100	25,000	6,750	646	483	Fifty Dollars, Gold, Round..... 483
Melted at Mint.....	32,866		3,250	854	1,017	Medals, Bronze, all finishes..... 45,494
As per report of Superintendent Shanahan of the Mint, 29,866 Half Dollars, silver, were melted September 7, 1916, and the balance of the Half Dollars, and all the Gold Coins were melted October 30, 1916.						Medals, Silver..... 2,620
						Engravings, Paper..... 14,599
						Engravings, Silk..... 840

*Net Profit.

MISCELLANEOUS DEPARTMENTS AND OFFICES

Eastern Offices

EXPOSITION PERIOD	SCHEDULE E-24			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EASTERN HEADQUARTERS.....				\$5,453.27
Payrolls.....	\$3,114.86			
Office Supplies and Expense.....	1,429.00			
Miscellaneous General Expense.....	504.36			
Office Rent.....	375.00			
Traveling Expense.....	30.05			
	<hr/>			
TOTAL—EASTERN OFFICES.....	\$5,453.27			\$5,453.27

Special Activities

EXPOSITION PERIOD	SCHEDULE E-25			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
ATHLETIC DEPARTMENT, GENERAL OFFICE.....				\$5,216.65
Payrolls.....	\$2,201.26			
Office Supplies and Expense.....	921.87			
Furniture and Equipment.....	216.45			
Miscellaneous General Expense.....	731.39			
General Material and Supplies.....	156.00			
Traveling Expense.....	357.65			
Sundry Entertainment.....	285.10			
Postage.....	147.53			
Auto Service.....	109.40			
Office Rent.....	90.00			
	<hr/>			
AMATEUR ATHLETIC UNION EVENTS.....				9,448.51
Gross.....			\$18,090.16	
Payrolls.....	\$66.20			
Office Supplies and Expense.....	24.00			
Miscellaneous General Expense.....	562.75			
General Material and Supplies.....	17.40			
Track and Field Events.....	8,183.18			
International Boxing.....	2,685.30			
A. A. U. Boxing.....	2,421.00			
Swimming.....	1,503.75			
Wrestling.....	1,445.00			
Basket Ball.....	500.00			
Gymnastics.....	390.00			
Traveling Expense.....	184.50			
Advertising.....	107.08			
	<hr/>			
Income—Grand Stand Boxes and Seats, etc.....		\$8,641.65	8,641.65	

MISCELLANEOUS DEPARTMENTS AND OFFICES

Special Activities

EXPOSITION PERIOD

SCHEDULE E-25—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
FAR WESTERN ATHLETIC EVENTS.....				3,142.50
Gross.....			6,309.50	
Payrolls.....	43.50			
Miscellaneous General Expense.....	301.15			
General Material and Supplies.....	80.50			
Swimming Tournament.....	1,372.25			
Track and Field Meet.....	357.85			
Boxing Tournament.....	118.50			
Prize Medals.....	360.00			
Traveling Expense.....	3,250.00			
Sundry Entertainment.....	166.25			
Advertising.....	238.50			
Secret Service.....	21.00			
Income—Grand Stand Boxes and Seats, etc.....		3,167.00	3,167.00	
MISCELLANEOUS ATHLETIC EVENTS.....				10,146.82
Gross.....			13,736.73	
Payrolls.....	59.85			
Office Supplies and Expense.....	93.17			
Furniture and Equipment.....	727.29			
Miscellaneous General Expense.....	834.95			
General Material and Supplies.....	430.66			
Medals and Prizes.....	1,641.25			
P. P. I. E. Boxing.....	3,030.16			
Intercollegiate Teams.....	1,728.50			
Army and Navy Events.....	983.75			
Pacifie Turn Bezirk.....	904.00			
American Football.....	744.00			
Scottish Day Games.....	639.70			
Fly Casting Tournament.....	497.50			
Marina Football Games.....	246.25			
Hand Ball Tournament.....	218.00			
Pacifie Association Track and Field Meet.....	267.45			
Press Lagoon Swim.....	124.75			
Weight Lifting.....	29.25			
Modern Pentathlon.....	15.00			
Advertising.....	326.25			
Pamphlets and Booklets.....	120.00			
Freight, Express and Drayage.....	50.00			
Sundry Entertainment.....	25.00			
Income—Grand Stand Boxes and Seats, etc.....		3,589.91	3,589.91	
YACHTING BUREAU.....				5,550.52
Office Supplies and Expense.....	55.03			
Miscellaneous General Expense.....	240.32			
General Material and Supplies.....	28.12			
Cash Prizes and Trophy Cups.....	4,198.50			
Transportation of Motor Boats.....	675.00			
Hire of Launches and Floats.....	215.00			
Pamphlets and Booklets.....	130.00			
Freight, Express and Drayage.....	8.55			
MARINE ENCAMPMENT.....				11,443.38
Payrolls.....	3,077.69			
Office Supplies and Expense.....	111.42			
Miscellaneous General Expense.....	492.28			
General Material and Supplies.....	923.44			
Contract Payments.....	6,838.55			
FONTANA WAREHOUSE (BARRACKS FOR VISITING MILITARY ORGANIZATIONS).....				23,874.41
Rent.....	4,961.76			
Equipment.....	7,665.80			
Alterations and Repairs.....	9,846.60			
Payrolls.....	1,229.20			
Miscellaneous General Expense.....	36.13			
General Material and Supplies.....	134.92			
Three floors, aggregating 74,000 sq. ft., with accommodations for 1,350 men and 85 officers.				

MISCELLANEOUS DEPARTMENTS AND OFFICES

Special Activities

EXPOSITION PERIOD	SCHEDULE E-25—Cont'd.			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CONCESSIONAIRES DAY.....				7,488.90
Outside Payrolls.....	4,103.14			
Miscellaneous General Expense.....	1,064.07			
General Material and Supplies.....	571.04			
Advertising.....	1,750.65			
TOTAL—SPECIAL ACTIVITIES.....	\$91,710.25	\$15,398.56		\$76,311.69

SPECIAL AND MISCELLANEOUS EXPENSES

Insurance

EXPOSITION PERIOD	SCHEDULE E-27			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
INSURANCE.....				\$109,397.39
Works of Art.....	\$61,335.74			
Accident Insurance.....	43,316.96			
Fidelity Bonds.....	2,450.70			
Fire Insurance on Buildings.....	2,016.51			
Vanderbilt Cup Race.....	71.10			
Hay.....	68.75			
Burglary and Holdup.....	137.63			
TOTAL—INSURANCE.....	\$109,397.39			\$109,397.39

Interest on Mortgage Notes

EXPOSITION PERIOD	SCHEDULE E-28			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
INTEREST ON MORTGAGE NOTES.....	\$28,924.64			\$28,924.64
Interest subsequent to February 20, 1915, upon amounts borrowed in connection with Pre-Exposition financing.				
TOTAL—INTEREST ON MORTGAGE NOTES.....	\$28,924.64			\$28,924.64

Special Activities and Miscellaneous Expenses

EXPOSITION PERIOD	SCHEDULE E-30			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
WOMAN'S BOARD.....				\$2,798.69
Office Supplies and Expense.....	\$1,147.24			
Miscellaneous General Expense.....	551.04			
General Material and Supplies.....	542.65			
Postage.....	505.53			
Freight, Express and Drayage.....	52.23			
INSIDE INN DAMAGE CLAIMS.....	47,148.89			47,148.89
ADJUSTMENTS—LAW SUITS AND OTHER CLAIMS.....	19,478.00			19,478.00
MISCELLANEOUS INJURIES AND DAMAGES.....	4,037.85			4,037.85
SPECIAL LOSS ACCOUNT.....	2,524.72			2,524.72
UNCOLLECTIBLE ACCOUNTS.....	1,834.41			1,834.41
MISCELLANEOUS INTEREST.....	209.19			209.19
MISCELLANEOUS EXPENSES.....	178.37			178.37
TOTAL.....	\$78,210.12			\$78,210.12

ANALYSIS OF STATEMENT D

SALVAGE

POST-EXPOSITION PERIOD

SCHEDULE D-1

PIPING AND SEWERS.....	\$26,523.73
ELECTRICAL DISTRIBUTION.....	158,882.48
PLANTS, TREES AND SHRUBS.....	17,462.31
BUILDINGS AND IMPROVEMENTS.....	319,669.56
FURNITURE AND EQUIPMENT.....	90,712.18
REAL ESTATE.....	304,585.87
CONCESSION BUILDINGS AND EQUIPMENT.....	860.40
TOTAL.....	\$918,696.53

MISCELLANEOUS INCOME AND ABATEMENTS—GENERAL

POST-EXPOSITION PERIOD

SCHEDULE D-2

MISCELLANEOUS INCOME AND ABATEMENTS—GENERAL.....	\$92,550.29
Interest on Bank Deposits.....	\$42,876.22
Interest on Liberty Bonds.....	33,356.61
Miscellaneous Interest Received.....	5,747.54
Interest on Special Deposits.....	5,506.76
Miscellaneous Unclaimed Credits.....	3,109.29
Profit on Sale of Liberty Bonds.....	691.25
Interest on Certificates of Indebtedness.....	617.63
Interest on Rincon Warehouse Co. Bonds.....	273.00
Outstanding Checks.....	258.74
Unclaimed Checks.....	76.31
Miscellaneous Earnings.....	42.10
Cashier's Short and Over Account.....	#5.16
TOTAL.....	\$92,550.29

ADMISSIONS REVENUE

POST-EXPOSITION PERIOD

SCHEDULE D-3

Description	No. of Special Term Ticket	No. of Paid	Admissions Revenue
Turnstile Admissions, December 5, 6 and 7, 1915 (50 cents).....		4,263	\$2,131.50
Turnstile Admissions, December 5, 6 and 7, 1915 (25 cents).....		132	33.00
Turnstile Admissions, December 14 and 15 (50 cents).....		3,498	1,749.00
Turnstile Admissions, December 14, 1915 (10 cents).....		4	.40
Passenger Vehicles:			
Automobiles, December 5, 6, 7 and 8, 1915 (\$1.00).....		100	100.00
Adults, December 5, 6, 7 and 8, 1915 (50 cents).....		185	92.50
Children, December 5, 1915 (25 cents).....		4	1.00
Turnstile Admissions, (25 cents).....		132,996	33,249.00
Turnstile Admissions (10 cents).....		2,444	244.40
Turnstile Admissions (5 cents).....		362	18.10
January, 1916, Commutation Tickets, P.E.P. 6 (\$1.00).....	306		306.00
January, 1916, Commutation Half Tickets, P.E.P. 6 (50 cents).....	1		.50
Thirty Day Commutation Tickets P.E.P. 7 (\$1.00).....	427		427.00
Solicitors Term Permits, P.E.P.4 (\$2.00).....	14		28.00
Punch Outs—Auto, P.O.1.P (50 cents).....		3,588	1,794.00
Punch Outs—Adults in Autos, P.O.1.P (25 cents).....		14,818	3,704.50
Punch Outs—Children in Autos, P.O.1.P (10 cents).....		334	33.40
Exposition Preservation League, P.E.P.7 (\$1.00).....	431		431.00
TOTALS.....	1,179	162,728	\$44,343.30

ATTENDANCE:

Paid (as above).....	162,728
Free—Including number of admissions on Spec. Term Tickets.....	611,980
Return.....	67,783
Fine Arts—Free.....	46,438
Total.....	888,929

*Red.

RECAPITULATION OF CONCESSIONS REVENUE

POST-EXPOSITION PERIOD

SCHEDULE D-4

	Gross Receipts of Percentage Concessionaires	Exposition Percentage
Concessions Paying to the Exposition 10% of Gross Receipts.....	\$1,171.15	\$117.13
Concessions Paying to the Exposition 12½% of Gross Receipts.....	10.15	1.27
Concessions Paying to the Exposition 15% of Gross Receipts.....	11,562.10	1,734.33
Concessions Paying to the Exposition 20% of Gross Receipts.....	259.70	51.94
Concessions Paying to the Exposition 25% of Gross Receipts.....	1,607.70	401.92
Concessions Paying to the Exposition 33⅓% of Gross Receipts.....	21.75	7.25
Concessions Paying to the Exposition 40% of Gross Receipts.....	374.50	149.80
Concessions Paying to the Exposition 100% of Gross Receipts.....	141.00	141.00
Total Recorded Gross Receipts and Percentage as per details following:.....	\$15,148.05	\$2,604.64
Payments by Concessions Operating on Flat Rate Basis.....		1,533.00
TOTAL CONCESSION REVENUE.....		\$4,137.64

STATEMENT OF CONCESSIONS REVENUE

POST-EXPOSITION PERIOD

SCHEDULE D-4—Cont'd.

Concessionaire	Concession	Conc. No.	Rate	Gross Receipts on Percentage Basis	Exposition Percentage	Flat Rates	Total Conc. Revenue
Panama Canal Exhibit Co.	Panama Canal.....	5	20%	\$96.00	\$19.20		\$19.20
Battle of Gettysburg Co.	Battle of Gettysburg.....	15	20%	1.50	.30		.30
Desmond Supply Co.	Roast Meats (Restaurant)	19				195.00	195.00
Amer. Oriental Conc. Co.	Novelty Dairy Lunches.....	21	12½%	10.15	1.27		1.27
James Young.....	Young's Restaurant.....	24A	10%	149.80	14.98		14.98
Otto Muller.....	Muller-Luxus Cafe.....	26	10%	603.95	60.40		60.40
C. E. Trezona.....	Popcorn and Peanuts.....	31X				25.00	25.00
National Ice Cream Co.	Ice Cream.....	32	20%	62.45	12.49		12.49
Package Fruit Exchange	Fruits and Nuts.....	36				5.00	5.00
G. Albert Wahlgreen.....	World's Fair Publications	37	10%	\$399.80	474.80		58.74
			25%	75.00			
Fritz Muller & Sons.....	Old Nurnberg.....	40	10%	17.60	1.76		1.76
Amer. Oriental Conc. Co.	Soft Drinks.....	48	15%	1.40	.21		.21
Cardinell-Vincent Co.	Official Post Cards.....	60A				50.00	50.00
Inside Inn Hotel Co.	Inside Inn.....	63	15%	10,391.45	10,448.15	1,567.23	1,567.23
			Special 15%	56.70			
H. F. Darbier & R. F. Allen	Checking Privilege.....	72	25%	732.00	183.00		183.00
Crowley Launch & Tugboat Co.	Pleasure Craft.....	74	33⅓%	21.75	7.25		7.25
H. L. Judell & Co.	Smoke Shop.....	101				25.00	25.00
H. M. Edlin, Inc.	Edlin's Creamery.....	114	15%	6.95	1.04	10.00	11.04
Fadgl Auto Train, Inc.	Fadgl Auto Train.....	115A	25%	781.25	195.31		195.31
Novagem Jewel Co.	Novagem Jewels.....	121	15%	1,065.60	159.85		159.85
Min. Motor Vehicle Co.	Electric Motor Vehicles.....	154				100.00	100.00
N. M. Vaughn.....	Stella.....	160	25%	14.80	3.70		3.70
Expos. Wheel Chair Corp.	Wheel Chairs.....	178				50.00	50.00
Utility Gas Appliance & Sales Co.	Utility Gas (Restaurant)	193				70.00	70.00
Campbell, Smith & Price	Open Front Pit Show.....	222	25%	4.65	1.16		1.16
M. B. Ansol.....	Barber Shop.....	260				12.00	12.00
B. Pasquale Co.	Official Award Ribbons.....	378	100%	141.00	515.50	290.80	290.80
			40%	374.50			
Fine Arts Press.....	De Lux Cat. Fine Arts.....	406	20%	99.75	19.95		19.95
F. J. Bhumjara.....	Indian Sec. Sales Priv.....	424				\$50.00	\$50.00
Allan H. Loughead.....	Loughead Hydro Aeropl.....	465	15%	40.00	6.00		6.00
Miscellaneous.....						141.00	141.00
TOTAL.....				\$15,148.05	\$2,604.64	\$1,533.00	\$4,137.64

RECAPITULATION OF CONCESSIONS REVENUE

(By Classes or Concessions)

POST-EXPOSITION PERIOD

SCHEDULE D-4—Cont'd.

	Gross Receipts	Exposition Percentage	Bonus	Flat Rate	Concessions	Total Revenue
Exhibit Palace Sales Privilege.....				\$850.00	20.5%	\$850.00
Miscellaneous Sales Privilege.....	10.6%	\$1,611.20	\$232.33	115.00	8.5%	347.33
Restaurants and Lunch Rooms.....	5.2%	781.50	78.41	265.00	8.3%	343.41
Shows and Spectacles.....	0.8%	116.95	24.36		0.5%	24.36
Rides and Amusements.....	0.2%	40.00	6.00	150.00	3.7%	156.00
Transportation Privileges.....	5.3%	803.00	202.56		4.9%	202.56
Miscellaneous.....	8.9%	1,347.25	493.75	153.00	15.7%	646.75
Inside Inn.....	69.0%	10,448.15	1,567.23		37.9%	1,567.23
TOTAL.....	100.0%	\$15,148.05	\$2,604.64	\$1,533.00	100.0%	4,137.64

Name	No.	Percent.	Gross Receipts	Exposition Percentage	Flat Rates	Total Con. Revenue	
EXHIBIT PALACE SALES PRIVILEGE:							
Indian Section Sales Privilege.....	424				\$850.00	\$850.00	
					\$50.00	\$50.00	
MISCELLANEOUS SALES PRIVILEGE:							
Popcorn and Peanuts.....	31X				25.00	25.00	
Ice Cream.....	32	20%		62.45	12.49	12.49	
Fruits and Nuts.....	36				5.00	5.00	
World's Fair Publications.....	37	10%	\$399.80	474.80	58.74	58.74	
		25%	75.00				
Soft Drinks.....	48	15%		1.40	.21	.21	
Official Post Cards.....	60A				50.00	50.00	
Smoke Shop.....	101				25.00	25.00	
Edlin's Creamery.....	114	15%		6.95	1.04	11.04	
Novagem Jewels.....	121	15%	1,065.60	159.85		159.85	
			1,611.20	232.33	115.00	347.33	
RESTAURANTS AND LUNCH ROOMS:							
Roast Meats—Desmond Supply Co.....	19				195.00	195.00	
Novelty Dairy Lunches.....	21	12½%		10.15	1.27	1.27	
Young's Restaurant.....	24A	10%	149.80	14.98		14.98	
Muller Luxus Cafe.....	26	10%	603.95	60.40		60.40	
Old Nurnberg.....	40	10%	17.60	1.76		1.76	
Utility Gas (Restaurant).....	193				70.00	70.00	
				\$781.50	\$78.41	\$265.00	\$343.41
SHOWS AND SPECTACLES:							
Panama Canal.....	5	20%	96.00	19.20		19.20	
Battle of Gettysburg.....	15	20%	1.50	.30		.30	
Stella.....	160	25%	14.80	3.70		3.70	
Pit Show.....	222	25%	4.65	1.16		1.16	
			116.95	24.36		24.36	
RIDES AND AMUSEMENTS:							
Electric Motor Vehicles.....	154				100.00	100.00	
Wheel Chairs.....	178				50.00	50.00	
Loughead Hydro Aeroplane.....	465	15%	40.00	6.00		6.00	
			40.00	6.00	150.00	153.00	
TRANSPORTATION PRIVILEGES:							
Pleasure Craft.....	74	33½%	\$21.75	\$7.25		\$7.25	
Fadgl Auto Train.....	115A	25%	781.25	195.31		195.31	
			803.00	202.56		202.56	
MISCELLANEOUS:							
Checking Privilege.....	72	25%	732.00	183.00		183.00	
Barber Shop.....	260				12.00	12.00	
Official Award Ribbons.....	378	100%	141.00	515.50	290.80	290.80	
		40%	374.50				
De Lux Catalogue.....	406	20%	99.75	19.95		19.95	
Miscellaneous.....					141.00	141.00	
			1,347.25	493.75	153.00	646.75	
INSIDE INN:							
Inside Inn.....	63	15%	10,391.45	10,448.15	1,567.23	1,567.23	
		Special 15%	56.70				
			\$10,448.15	\$1,567.23		\$1,567.23	

ANALYSIS OF STATEMENT E

PRESIDENT AND SECRETARY

POST-EXPOSITION PERIOD

SCHEDULE E-1

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE.....				\$50,643.02
Payrolls.....	\$28,874.55			
Office Supplies and Expense.....	1,016.25			
Miscellaneous General Expense.....	883.33			
General Material and Supplies.....	91.69			
Pamphlets and Booklets.....	5,776.54			
Medals, Diplomas, Gifts, etc.....	11,724.13			
Postage.....	1,672.61			
Alterations and Repairs.....	231.89			
Sundry Entertainment.....	208.00			
Freight, Express and Drayage.....	144.73			
Photo Supplies.....	13.30			
Advertising.....	6.00			
PRESIDENT'S SPECIAL EXPENSE:.....				*20.92
Gross.....			\$284.73	
Office Supplies and Expense.....	9.75			
General Material and Supplies.....	274.98			
Income—President's Special Expense—Kitchen.....		\$305.65	305.65	
TOTAL.....	\$50,927.75	\$305.65		\$50,622.10

HISTORIAN

POST-EXPOSITION PERIOD

SCHEDULE E-2A

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
HISTORIAN.....				\$69,063.10
Publication of History.....	†\$50,000.00			
Payrolls.....	18,037.90			
Office Supplies and Expense.....	226.62			
Miscellaneous General Expense.....	408.07			
Photo Supplies.....	152.18			
Postage.....	32.67			
Traveling Expense.....	205.66			
TOTAL.....	\$69,063.10			\$69,063.10

*Red.

†Collections from sale of History accounted subsequent to date hereof (Dec. 31, 1919)

ANALYSIS OF STATEMENT E—Continued

COMPTROLLER

POST-EXPOSITION PERIOD

SCHEDULE E-3

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE				\$31,025.20
Payrolls	\$28,858.58			
Office Supplies and Expense	480.57			
Miscellaneous General Expense	784.38			
General Material and Supplies	217.85			
Photo Supplies	330.00			
Freight, Express and Drayage	225.00			
Postage	89.12			
Secret Service	39.70			
STORES OPERATION—CLOSING COSTS				2,280.64
Store No. 2	996.72			
Store No. 3	811.39			
Store No. 9	472.53			
INTERDEPARTMENT MAIL SERVICE				1,995.25
Payrolls	1,953.88			
Office Supplies and Expense	40.57			
Postage80			
AUDIT AND SPECIAL ACCOUNTING SERVICE—LESTER HERRICK & HERRICK	3,700.00			3,700.00
AUDITOR'S OFFICE				27,802.78
Payrolls	25,760.34			
Office Supplies and Expense	1,108.45			
Equipment	261.76			
Miscellaneous General Expense	423.00			
General Material and Supplies	57.94			
Postage	171.29			
Equipment Rental	20.00			
CASHIER'S OFFICE				10,401.00
Payrolls	9,862.70			
Office Supplies and Expense	313.80			
Equipment Rental	18.00			
Postage	206.50			
PURCHASING DEPARTMENT				2,002.99
Payrolls	1,798.00			
Office Supplies and Expense	112.36			
General Material and Supplies	20.33			
Postage	72.30			
TOTAL	\$79,207.86			\$79,207.86

LEGAL DEPARTMENT

POST-EXPOSITION PERIOD

CHEDULE E-4

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
LEGAL DEPARTMENT.....				\$78,828.17
Payrolls.....	\$18,916.35			
Office Supplies and Expense.....	585.77			
Miscellaneous General Expense.....	215.87			
General Material and Supplies.....	170.59			
Office Rent.....	1,554.69			
Postage.....	95.73			
Photo Supplies.....	15.55			
Alterations and Repairs.....	5.40			
Revenue Stamps.....	135.44			
Legal Expense—Subscription Suits.....	3,825.85			
Legal Expense—General.....	1,494.58			
Out-of-Town Collection Expense.....	1,062.35			
Contract Payments.....	50,750.00			
TOTAL.....	\$78,828.17			\$78,828.17

DIVISION OF EXHIBITS

POST-EXPOSITION PERIOD

SCHEDULE E-6

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE.....				\$18,493.33
Payrolls.....	\$16,362.09			
Office Supplies and Expense.....	1,128.64			
Miscellaneous General Expense.....	91.92			
General Material and Supplies.....	10.11			
Freight, Express and Drayage.....	802.68			
Postage.....	78.18			
Photo Supplies.....	19.71			
FINE ARTS.....				28,632.72
Payrolls.....	11,513.67			
Outside Payrolls.....	917.15			
Office Supplies and Expense.....	829.37			
Miscellaneous General Expense.....	770.22			
General Material and Supplies.....	1,089.24			
Freight, Express and Drayage.....	7,297.67			
Traveling Expense.....	3,853.60			
De Luxe Catalogue.....	888.90			
Contract Payments.....	628.40			
Postage.....	229.03			
Alterations and Repairs.....	615.47			
FINE ARTS PICTURE SALES.....				*710.55
Gross.....			\$4,372.24	
Payrolls.....	1,019.45			
Miscellaneous General Expense.....	542.90			
General Material and Supplies.....	1.60			
Freight, Express and Drayage.....	2,765.44			
Photo Supplies.....	42.85			
Income.....			5,082.79	
Picture Sales—15% Selling Commission on Sales of \$33,855.60 (188 Sales).....		\$5,078.29		
Matting and Framing.....		4.50		
FINE ARTS CLOSING EXPENSE—FOR EXPOSITION PERIOD SHOW, Payrolls.....	14,264.52			38,293.70
Freight, Express and Drayage.....	24,029.18			
EDUCATION AND SOCIAL ECONOMY.....				802.74
Payrolls.....	590.95			
Office Supplies and Expense.....	66.59			
Miscellaneous General Expense.....	134.85			
Postage.....	5.10			
Freight, Express and Drayage.....	5.25			

*Red.

DIVISION OF EXHIBITS

POST-EXPOSITION PERIOD

SCHEDULE E-6—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
LIBERAL ARTS				865.89
Payrolls.....	764.60			
Office Supplies and Expense.....	10.13			
Miscellaneous General Expense.....	7.50			
Photo Supplies.....	78.36			
Postage.....	5.30			
MANUFACTURES (AND VARIED INDUSTRIES)				1,374.63
Payrolls.....	1,009.60			
Office Supplies and Expense.....	24.16			
Miscellaneous General Expense.....	315.60			
Postage.....	15.82			
Freight, Express and Drayage.....	9.45			
MACHINERY				510.30
Payrolls.....	496.24			
Office Supplies and Expense.....	2.67			
Freight, Express and Drayage.....	6.65			
Postage.....	4.74			
TRANSPORTATION				1,213.10
Payrolls.....	1,184.12			
Office Supplies and Expense.....	7.43			
Photo Supplies.....	16.24			
Postage.....	5.31			
AGRICULTURE (AND FOOD PRODUCTS)				637.30
Payrolls.....	607.25			
Office Supplies.....	11.43			
Miscellaneous General Expense.....	8.60			
Postage.....	10.02			
LIVE STOCK				1,385.53
Payrolls.....	1,225.77			
Office Supplies and Expense.....	16.55			
Miscellaneous General Expense.....	55.51			
General Material and Supplies.....	9.46			
Postage.....	74.54			
Photo Supplies.....	3.70			
HORTICULTURE				773.65
Payrolls.....	748.40			
Office Supplies and Expense.....	10.14			
General Material and Supplies.....	3.82			
Postage.....	10.29			
Freight, Express and Drayage.....	1.00			
MINES & METALLURGY				608.20
Payrolls.....	450.10			
Office Supplies and Expense.....	20.63			
General Material and Supplies.....	82.50			
Freight, Express and Drayage.....	48.70			
Postage.....	6.27			
TOTAL	\$97,963.33	\$5,082.79		\$92,880.54

DIVISION OF CONCESSIONS AND ADMISSIONS

POST-EXPOSITION PERIOD	SCHEDULE E-8			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DIRECTOR'S OFFICE.....				\$745.30
Payrolls.....	\$742.80			
Miscellaneous General Expense.....	2.50			
TOTAL—DIRECTOR'S OFFICE.....	\$745.30			\$745.30
DEPARTMENT OF CONCESSIONS—GENERAL OFFICE.....				\$1,750.66
Payrolls.....	\$1,516.02			
Office Supplies and Expense.....	38.01			
General Material and Supplies.....	2.20			
Secret Service.....	121.43			
Freight, Express and Drayage.....	55.45			
Postage.....	17.55			
DEPARTMENT MISCELLANEOUS INCOME.....		\$309.88		*309.88
TOTAL—DEPARTMENT OF CONCESSIONS,	\$1,750.66	\$309.88		\$1,440.78
DEPARTMENT OF ADMISSIONS—GENERAL OFFICE.....				6,326.60
Payrolls.....	\$6,258.21			
Office Supplies and Expense.....	54.21			
Miscellaneous General Expense.....	6.78			
Postage.....	5.65			
Admissions Refunded.....	1.75			
OPERATION OF GATES.....				10,952.06
Gross.....			\$11,092.86	
Payrolls.....	10,749.91			
Miscellaneous General Expense.....	112.80			
Equipment Rental.....	150.00			
Secret Service.....	76.65			
Freight, Express and Drayage.....	3.50			
Income—Department Overcash.....		\$140.80	140.80	
TICKETS, PASSES AND TOKENS.....	1,350.16			1,350.16
Income—Miscellaneous Income (Permit Bureau Forfeitures)		27.50		*27.50
TOTAL—DEPARTMENT OF ADMISSIONS..	\$18,769.62	\$168.30		\$18,601.32
TOTAL—DIVISION OF CONCESSIONS AND ADMISSIONS.....	\$21,265.58	\$478.18		\$20,787.40

DIVISION OF WORKS

POST-EXPOSITION PERIOD	SCHEDULE E-10			
	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EXPOSITION AUDITORIUM:				
Exposition Auditorium Organ Installation.....				\$11,930.50
Contract Payments.....	\$11,930.50			
Exposition Auditorium Acoustic Correction.....				11,000.00
Contract Payments.....	11,000.00			
TOTAL.....	\$22,930.50			\$22,930.50

*Red.

DIVISION OF WORKS
Operation and Maintenance of Buildings, Grounds and Utilities

POST-EXPOSITION PERIOD

SCHEDULE E-13

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
GENERAL OFFICE				\$52,838.61
Payrolls.....	\$48,211.82			
Office Supplies and Expense.....	1,444.42			
Miscellaneous General Expense.....	349.63			
General Material and Supplies.....	789.05			
Contract Payments—Louis Christian Mullgardt.....	1,000.00			
Equipment Rental.....	415.00			
Postage.....	253.58			
Photo Supplies.....	215.59			
Traveling Expense.....	104.03			
Advertising.....	55.49			
TOTAL	<u>\$52,838.61</u>			<u>\$52,838.61</u>
PERMITS AND INSPECTIONS				\$3,090.47
Payrolls.....	\$2,908.25			
Office Supplies and Expense.....	3.48			
General Material and Supplies.....	178.74			
TOTAL—PERMITS AND INSPECTIONS	<u>\$3,090.47</u>			<u>\$3,090.47</u>
UTILITIES OFFICE				\$6,800.73
Payrolls.....	\$6,726.64			
Office Supplies and Expense.....	9.17			
Miscellaneous General Expense.....	40.51			
General Material and Supplies.....	24.41			
TOTAL—UTILITIES OFFICE	<u>\$6,800.73</u>			<u>\$6,800.73</u>
OPERATION OF UTILITIES:				
Domestic Water Service				\$4,594.87
Gross.....			\$7,512.66	
Payrolls.....	\$5,952.59			
Office Supplies and Expense.....	6.37			
Miscellaneous General Expense.....	629.86			
General Material and Supplies.....	308.35			
Contract Payments.....	36.00			
Water Purchased.....	579.49			
Income—Domestic Water Service (Charges for Water) Includes no departmental charges.....		<u>\$2,917.79</u>	<u>2,917.79</u>	
Electric Service				15,718.82
Gross.....			17,497.63	
Payrolls.....	3,651.85			
Miscellaneous General Expense.....	792.18			
General Material and Supplies.....	975.50			
Alterations and Repairs.....	716.98			
Team Hire.....	78.91			
Freight, Express and Drayage.....	61.00			
Electric Energy Purchased.....	11,221.21			
Income—Electricity—Meter Rates..... Includes no departmental charges.....		<u>1,778.81</u>	<u>1,778.81</u>	
Gas Service				7,608.62
Gross.....			9,223.96	
Payrolls.....	857.82			
Miscellaneous General Expense.....	1,432.02			
General Material and Supplies.....	275.89			
Equipment Rental.....	255.08			
Freight, Express and Drayage.....	45.00			
Team Hire.....	38.10			
Outside Payrolls.....	598.46			
Gas Purchased.....	5,721.59			
Income—Gas Service (Charges for Gas) Includes no departmental charges.....		<u>1,615.34</u>	<u>1,615.34</u>	
Service Yard				6,536.13
Payrolls.....	2,750.45			
Miscellaneous General Expense.....	56.82			
General Material and Supplies.....	2,835.97			
Alterations and Repairs.....	858.92			
Tools and Implements.....	22.23			
Equipment Rental.....	6.25			
Freight, Express and Drayage.....	5.49			

DIVISION OF WORKS
Operation and Maintenance of Buildings, Grounds and Utilities

POST-EXPOSITION PERIOD

SCHEDULE E-13 —Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
Transportation Service.....				5,178.16
Gross.....			12,069.05	
Payrolls.....	6,956.28			
Miscellaneous General Expense.....	2,535.45			
General Material and Supplies.....	2,288.41			
Equipment Rental.....	169.82			
Team Hire.....	93.16			
Alterations and Repairs.....	19.10			
Freight, Express and Drayage.....	6.84			
Income—Transportation Service.....		6,890.90	6,890.90	
Telephone Service.....				14,920.11
Gross.....			15,963.35	
Payrolls.....	5,583.43			
Office Supplies and Expense.....	4.51			
Miscellaneous General Expense.....	160.20			
General Material and Supplies.....	43.78			
Team Hire.....	9.76			
Telephone Service.....	8,927.94			
Telephone Tolls.....	1,233.73			
Income—Telephone Service.....		1,043.24	1,043.24	
Includes no departmental charges.				
Miscellaneous Service.....				3,191.57
Gross.....			9,875.20	
Payrolls.....	8,341.77			
Miscellaneous General Expense.....	512.05			
General Material and Supplies.....	43.23			
Team Hire.....	577.20			
Contract Payments.....	276.21			
Freight, Express and Drayage.....	120.74			
Equipment Rental.....	4.00			
Income—Miscellaneous Service.....		6,683.63	6,683.63	
Includes no departmental charges.				
Discount on Utility Bills—5% for payment in 10 days..		*105.77		105.77
TOTAL—OPERATION OF UTILITIES.....	\$78,677.99	\$20,823.94		\$57,854.05

*Red.

DIVISION OF WORKS

Operation and Maintenance of Buildings, Grounds and Utilities

POST-EXPOSITION PERIOD

SCHEDULE E-13—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
DEPARTMENT OF BUILDINGS AND GROUNDS:				
General Office Expense.....				\$12,859.97
Payrolls.....	8,969.03			
Office Supplies and Expense.....	132.89			
Miscellaneous General Expense.....	424.91			
General Material and Supplies.....	2,020.09			
Contract Payments.....	559.52			
Equipment Rental.....	416.68			
Tools and Implements.....	126.88			
Team Hire.....	121.88			
Freight, Express and Drayage.....	88.09			
California Counties Building.....				2,835.74
Payrolls.....	2,553.60			
Office Supplies and Expense.....	63.57			
Miscellaneous General Expense.....	59.05			
Photo Supplies.....	112.13			
Postage.....	47.39			
TOTAL—DEPARTMENT OF BUILDINGS AND GROUNDS.....	\$15,695.71			\$15,695.71
DEPARTMENT OF HEALTH AND SAFETY:				
Fire Protection.....				\$57,750.92
Payrolls.....	\$49,606.69			
Miscellaneous General Expense.....	90.60			
General Material and Supplies.....	768.94			
Alterations and Repairs.....	356.44			
Equipment Rental.....	6,909.65			
Freight, Express and Drayage.....	18.60			
TOTAL—DEPARTMENT OF HEALTH AND SAFETY.....	\$57,750.92			\$57,750.92
TOTAL—OPERATION AND MAINTENANCE OF BUILDINGS, GROUNDS AND UTILI- TIES.....	\$214,854.43	\$20,823.94		\$194,030.49

Military Bureau and Exposition Guards

POST-EXPOSITION PERIOD

SCHEDULE E-14

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EXPOSITION GUARDS.....				
Payrolls.....	\$70,303.85			\$79,352.66
Office Supplies and Expense.....	177.75			
Miscellaneous General Expense.....	95.72			
General Material and Supplies.....	425.21			
Secret Service.....	6,884.04			
Equipment Rental.....	1,332.00			
Team Hire.....	78.05			
Photo Supplies.....	31.75			
Alterations and Repairs.....	20.15			
Freight, Express and Drayage.....	4.14			
TOTAL.....	\$79,352.66			\$79,352.66

**DIVISION OF WORKS
Emergency Hospital**

POST-EXPOSITION PERIOD

SCHEDULE E-15

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
EMERGENCY HOSPITAL.....				\$8,566.80
Payrolls.....	\$6,739.47			
Office Supplies and Expense.....	12.80			
Miscellaneous General Expense.....	575.72			
General Material and Supplies.....	1,023.41			
Hospital Supplies.....	212.66			
Freight, Express and Drayage.....	2.74			
Total cases handled during Post-Exposition Period.....	1,530			
Patients retreated.....	58			
TOTAL—EMERGENCY HOSPITAL.....	\$8,566.80			\$8,566.80

Wrecking and Site Restoration

POST-EXPOSITION PERIOD

SCHEDULE E-16

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
WRECKING OF BUILDINGS AND IMPROVEMENTS:				
Piping and Sewers.....				\$1,406.23
Payrolls.....	\$1,291.86			
General Material and Supplies.....	85.32			
Advertising.....	29.05			
Electrical Distribution System and Mechanical Plant.....				28,612.73
Payrolls.....	23,519.01			
Outside Payrolls.....	18.10			
Miscellaneous General Expense.....	2,198.65			
General Material and Supplies.....	1,093.96			
Freight, Express and Drayage.....	1,252.42			
Team Hire.....	138.38			
Equipment.....	125.26			
Contract Payments.....	119.72			
Alterations and Repairs.....	77.41			
Advertising.....	59.92			
Photo Supplies.....	9.90			
Plants, Trees and Shrubs.....				9,291.18
Payrolls.....	8,407.08			
Office Supplies and Expense.....	13.25			
Miscellaneous General Expense.....	126.70			
General Material and Supplies.....	600.06			
Team Hire.....	77.72			
Freight, Express and Drayage.....	66.37			
Buildings and Improvements.....				205,484.33
Payrolls.....	139,029.55			
Office Supplies and Expense.....	102.67			
Miscellaneous General Expense.....	2,436.43			
General Material and Supplies.....	2,352.17			
Contract Payments—Duneanson-Harrelson Co.....	37,171.42			
Equipment Rentals.....	3,315.39			
Team Hire.....	5,539.24			
Freight, Express and Drayage.....	1,560.83			
Advertising.....	1,042.52			
Contract Payments.....	1,332.65			
Tools and Implements.....	1,038.44			
Alterations and Repairs.....	100.00			
Traveling Expense.....	90.56			
Photo Supplies.....	17.57			
S. P. Track Material not returned.....	10,354.89			

DIVISION OF WORKS
Wrecking and Site Restoration

POST-EXPOSITION PERIOD

SCHEDULE E-16—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
Furniture and Equipment.....				15,042.80
Payrolls.....	13,404.86			
Office Supplies and Expense.....	69.02			
Miscellaneous General Expense.....	686.31			
General Material and Supplies.....	332.40			
Freight, Express and Drayage.....	284.25			
Advertising.....	120.18			
Team Hire.....	90.76			
Tools and Implements.....	55.02			
TOTAL—WRECKING OF BUILDINGS AND IMPROVEMENTS.....	\$259,837.27			\$259,837.27
SITE RESTORATION:				
Filling Private Property.....				\$53,295.36
Payrolls.....	\$10,119.09			
Contract Payments.....	30,008.85			
Fill.....	9,922.84			
Team Hire.....	3,056.18			
General Material and Supplies.....	48.40			
Special Settlements.....	140.00			
Grading Private Property.....				15,754.40
Payrolls.....	9,679.71			
Team Hire.....	5,956.19			
Surveying.....	118.50			
Sidewalks Around Private Property.....				3,551.66
Payrolls.....	1,188.96			
General Material and Supplies.....	2,295.19			
Team Hire.....	67.51			
Miscellaneous Restoration to Private Property.....				22,674.61
Payrolls.....	15,206.74			
Miscellaneous General Expense.....	5,733.08			
Team Hire.....	955.32			
Title Reports.....	645.00			
General Material and Supplies.....	134.47			
Miscellaneous Restoration to Private Property—Site Rentals and Taxes.....				8,075.35
Site Rentals.....	7,566.42			
Taxes.....	508.93			
Filling Federal Government Lands.....				462.94
Payrolls.....	230.94			
Fill.....	174.75			
Team Hire.....	57.25			
Grading Federal Government Lands.....				206.13
Payrolls.....	116.33			
Team Hire.....	89.80			
Sewers and Water Pipes on Federal Government Lands.....				429.34
Payrolls.....	251.37			
General Material and Supplies.....	171.98			
Miscellaneous General Expense.....	5.99			
Roads on Federal Government Lands.....				1,707.31
Payrolls.....	1,287.67			
Team Hire.....	272.08			
Equipment Rental.....	106.44			
General Material and Supplies.....	41.12			
Fences on Federal Government Lands.....				1,466.13
Payrolls.....	821.36			
General Material and Supplies.....	601.45			
Team Hire.....	43.32			

DIVISION OF WORKS

Wrecking and Site Restoration

POST-EXPOSITION PERIOD

SCHEDULE E-16—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
MISCELLANEOUS RESTORATION TO GOVERNMENT PROPERTY				2,679.10
Payrolls	1,479.42			
Contract Payments	1,058.00			
General Material and Supplies	90.65			
Team Hire	40.05			
Freight, Express and Drayage	10.98			
FILLING CITY STREETS				24,005.29
Payrolls	16,423.29			
Team Hire	6,200.90			
Fill	1,381.10			
GRADING CITY STREETS				3,145.98
Payrolls	1,816.05			
Team Hire	1,300.93			
General Material and Supplies	29.00			
SEWERS IN CITY STREETS				688.57
Payrolls	670.28			
Team Hire	18.29			
PAVING AND CURBS IN CITY STREETS				\$10,869.86
Payrolls	\$3,207.31			
Outside Payrolls	120.00			
General Material and Supplies	4,260.29			
Team Hire	223.51			
Freight, Express and Drayage	58.75			
Pacific Gas & Electric Co., in lieu of restoration	3,000.00			
RESTORATION OF LOBOS PARK				33,561.68
Payrolls	19,615.89			
Team Hire	5,317.16			
Fill	4,216.58			
Buildings	2,349.00			
General Material and Supplies	2,049.32			
Freight, Express and Drayage	13.73			
MISCELLANEOUS RESTORATION OF MUNICIPAL PROPERTY				1,228.05
Payrolls	379.46			
Outside Payrolls	529.18			
General Material and Supplies	298.81			
Team Hire	20.60			
RESTORATION OF POWER LINES OF P. G. & E. Co.	2,670.00			2,670.00
RESTORATION OF GAS MAINS OF P. G. & E. Co.				6,894.50
Payrolls	128.18			
Outside Payrolls	3,514.27			
General Material and Supplies	370.05			
Gas Tanks	2,882.00			
RESTORATION OF GAS AND ELECTRICAL APPARATUS OF P. G. & E. Co.				2,561.72
Payrolls	127.82			
General Material and Supplies	1,274.05			
Miscellaneous General Expense	829.52			
Freight, Express and Drayage	307.99			
Team Hire	22.34			

DIVISION OF WORKS

Wrecking and Site Restoration

POST-EXPOSITION PERIOD

SCHEDULE E-16—Cont'd.

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
RESTORATION OF POWER LINES OF SIERRA & SAN FRANCISCO POWER CO.....	148.60			148.60
RESTORATION OF RAILS AND EQUIPMENT OF S. P. CO.....	2,713.12			2,713.12
RESTORATION OF MISCELLANEOUS PROPERTY AND EQUIPMENT..	2,057.10			2,057.10
RESTORATION OF POWER LINES—CITY ELECTRIC CO. (GREAT WESTERN POWER CO.).....	890.00			890.00
TOTAL—SITE RESTORATION EXPENSE..	\$201,736.80			\$201,736.80
TOTAL—WRECKING AND SITE RESTORA- TION.....	\$461,574.07			\$461,574.07

TRAFFIC DEPARTMENT

POST-EXPOSITION PERIOD

SCHEDULE E-17

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
TRAFFIC DEPARTMENT, GENERAL OFFICE.....				\$4,066.62
Payrolls.....	\$3,865.74			
Office Supplies and Expense.....	36.02			
Miscellaneous General Expense.....	20.57			
General Material and Supplies.....	22.67			
Postage.....	121.62			
EXPOSITION TERMINAL RAILWAY—RAILWAY OPERATION.....				9,369.96
Gross.....			\$63,933.71	
Payrolls.....	\$10,411.34			
Outside Payrolls.....	17,133.90			
Office Supplies and Expense.....	455.32			
Miscellaneous General Expense.....	1,679.73			
General Material and Supplies.....	1,942.51			
Freight, Express and Drayage.....	26,161.14			
Equipment Rental.....	5,941.88			
Team Hire.....	181.21			
Secret Service.....	78.57			
Equipment.....	31.00			
Contract Payments.....	10.84			
Postage.....	4.77			
Sundry Charges.....	*98.50			
Income—(Includes departmental charges).....			54,563.75	
Railway Freight Service.....		\$45,506.86		
Equipment Rental.....		14.50		
Express Revenue.....		2,270.92		
Special Delivery Service.....		6,771.47		
STORAGE WAREHOUSE DEPARTMENT.....				*137.63
Gross.....			75.00	
Miscellaneous General Expense.....	50.00			
Equipment Rental.....	25.00			
Income—Storage Service for Exhibitors, Concessionaires, etc.....		212.63	212.63	
EMPTY PACKAGE WAREHOUSE DEPARTMENT.....				4,922.97
Gross—Payrolls.....	4,932.67		4,932.67	
Income—Empty Package Storage Service for Exhibitors..		9.70	9.70	
WHARF OPERATION.....				151.49
Gross—Payrolls.....	335.31		335.31	
Income—Wharfage Tolls.....		183.82	183.82	
TOTAL—TRAFFIC DEPARTMENT.....	\$73,343.31	\$54,969.90		\$18,373.41

1,420 carloads of outbound exhibits and miscellaneous were handled in Post-Exposition Period.

*Red.

SPECIAL EVENTS AND ATTRACTIONS

POST-EXPOSITION PERIOD

SCHEDULE E-19

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CHRISTMAS DAY—1915.....				\$1,519.66
Payrolls.....	\$375.09			
Miscellaneous General Expense.....	351.35			
General Material and Supplies.....	523.97			
Music.....	229.00			
Advertising.....	37.50			
Team Hire.....	2.75			
MISCELLANEOUS SPECIAL EVENTS.....				2,421.12
Payrolls.....	186.17			
Office Supplies and Expense.....	6.15			
Miscellaneous General Expense.....	87.55			
General Material and Supplies.....	56.25			
Cassassa's Band.....	585.00			
Art Smith—Flights.....	1,500.00			
SPECIAL DAYS—CLOSING EXPENSE.....	601.07			601.07
EXPOSITION PRESERVATION DAY—ONE YEAR AFTER—FEBRUARY 20, 1916.....				8,633.58
Admissions Refund to Exposition Preservation League.....	8,990.40			
Freight, Express and Drayage.....	17.91			
Charges to Exposition Preservation League for costs of labor, teams, etc.....	*374.73			
TOTAL—SPECIAL EVENTS AND ATTRACTIONS.....	\$13,175.43			\$13,175.43

*Red.

MISCELLANEOUS DEPARTMENTS AND OFFICES

POST-EXPOSITION PERIOD

SCHEDULE E-21

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
CONVENTIONS AND SOCIETIES, GENERAL OFFICE.....				\$4,107.19
Payrolls.....	\$3,796.74			
Office Supplies and Expense.....	137.91			
Miscellaneous General Expense.....	7.16			
Postage.....	117.53			
Clippings.....	47.85			
TOTAL—CONVENTIONS AND SOCIETIES..	\$4,107.19			\$4,107.19

Official Coins and Medals

POST-EXPOSITION PERIOD

SCHEDULE E-23

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
OFFICIAL COINS AND MEDALS DEPARTMENT—(NET).....		\$8,128.84		*\$8,128.84
MEMO:				
Expense.....	\$11,138.67			
Payrolls.....	\$4,627.43			
Postage.....	877.92			
General Material and Supplies.....	353.45			
Office Supplies and Expense.....	230.25			
Miscellaneous General Expense.....	220.89			
Freight, Express and Drayage.....	108.34			
Commissions—Farran Zerbe.....	4,720.39			
Income.....		19,267.51		
Profit on Coins.....	17,295.52			
Profit on Medals.....	1,673.19			
Profit on Engravings.....	298.80			
TOTAL.....		\$8,128.84		*\$8,128.84

NOTE.—For Exposition Period Report of Official Coins and Medals Department, see Schedule E-23, Exposition Period.

SPECIAL AND MISCELLANEOUS EXPENSES

Insurance

POST-EXPOSITION PERIOD

SCHEDULE E-27

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
INSURANCE.....				\$41,572.26
General Liability.....	\$22,146.25			
Compensation.....	10,241.10			
Works of Art.....	5,925.59			
Fire Insurance on Buildings.....	3,110.37			
Fidelity Bonds.....	148.95			
TOTAL.....	\$41,572.26			\$41,572.26

Special Activities and Miscellaneous Expenses

POST-EXPOSITION PERIOD

SCHEDULE E-30

	Detail Expenses	Detail Income	Gross Expense and Income	Net Result
MISCELLANEOUS INJURIES AND DAMAGES.....	\$666.25			\$666.25
SPECIAL LOSS ACCOUNT.....	16.00			16.00
UNCOLLECTIBLE ACCOUNTS.....	2,525.86			2,525.86
INTERNAL REVENUE STAMPS.....	10.00			10.00
DISCOUNT ON NOTES AND LOSS ON SALE OF SECURITIES IN CONNECTION WITH SUBSCRIPTION ACCOUNTS.....	940.00			940.00
ADJUSTMENTS, LAW SUITS AND OTHER CLAIMS.....	600.00			600.00
TOTAL.....	\$4,758.11			\$4,758.11

*Net Profit.

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