## SPECLAL

## ITEMIZED REPORT

$\qquad$

## BOARD OF PARK COMMIISSIONERS



Joint investigating committee
$\qquad$

TWO BRANCHES OF THE CITY COUNCIL.


Wm. J. C. Dulany Co., Printers, Baltimore, Md.
igor.

## Special Itemized Report

## Baltimore

## BOARD OF PARK COIMIISSIOVERS

## Joint Committee of the Two Branches of the City Council,

Appointed on October fifth, igor, for the Purpose of Investigating the

Accounts of the Board.

## a PRESENTATION OF FACTS:

Accompanied by Tabulated Statements in the Nature of Exhibits, Showing the Total Receipts-and from what sources derivedSince January ist, igoo, up to and including the iSth day of October, Igor; and showing the Nature, Purpose and

Amount of all Debts, Paid and Unpaid, Contracted
during that time, with References to Ledger Folios and thence to the Bills or Vouchers themselves for Verification.

Placed in the hands of the Chairman of the Committee Wednesday, November Isth, IوоI.

Wm. J. C. Dulany Co., Printers, Baltimore, Md.

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## SPECIAL ITEMIZED REPORT

OF THE

## BOARD OF PARK COMMISSIONERS.

## November isth, igoi. <br> To the Honorable the Joint Special Park Board Investigation Committee:

Gentlemen: With this the Park Board of Baltimore City sends you, in compliance with the resolution passed by your body requesting it to be done, two tabulated statements marked Nos. I and 2, showing all the receipts of and payments made for bills contracted by the Board of the present administration during the year igoo and the year igoi up to and including the i8th day of October, r9or.

## CONVENIENT ARRANGEMENT.

You will find the expenditures divided as to the different parks, and the different purposes for which the money was spent, with references opposite each item to the ledger folios, and thence to the bills themselves, which will enable such items and entries to be examined and verified. This statement is a transcript from our ledger, arranged in the way we thought most convenient for reference and verification.

Statement "No. 3 '' is a copy of a list of bills aggregating \$I30,707.12, too lengthy for publication, paid during the year igoo, made by two employes of the city, one from the Comptroller's office and the other from the Tax office, who did so at the request of the Mayor.
An examination of such bills, exclusive of those for in-
terest and sinking fund, shows that to the amount of....
They were contracted in the year IS99, and prior to the Ist
of March, igoo, by our predecessors.

And leaving............ .. .................................................... \$I99,143 20 to be expended by our Board for salaries, labor and supplies contracted during the remaining ten months of the year.

## FIRST QUARTER RECEIPTS.

By reference to the financial statement submitted to your Committee by the Comptroller, it will be seen that the receipts to March I , 1900, were $\$ 72,085 \cdot 30$, and a reference to the books, either in the Comptroller's or the Park Board's office, will show the receipts from rents, fines, etc., for the month of March, 1900 , to have been $\$ 106.85$, so that the entire receipts for the first quarter of 1900 were $\$ 72,877.82$. Of this the previous Board, as shown by the Comptroller's statement, paid out $\$ 28,072.50$ in January and February, igoo, and left a balance of February bills due of $\$ 16,373.77$, so that of the first quarter's receipts the previous Board in two months consumed $\$ 44,446.27$ for expenses, exclusive of pay-rolls. Add to this $\$ 20,797 \cdot 30$, the amount paid out for services and labor during the two months of 1900 the previous Board had control, and you have a total of $\$ 65,243 \cdot 57$, or over nine-tenths ( 9 -Io) of the first quarter's receipts consumed in two-thirds of the quarter, leaving the incoming Board less than one-tenth ( $\mathrm{I}-10$ ) of the receipts to maintain for one-third of the quarter all the parks and squares maintained by previous Boards, and in addition thereto Eutaw Place, Broadway Squares, Harlem Park, Perkins Spring, Lafayette Square, Franklin Square, Union Square, Eastern City Springs, Madison Square, Jackson Square, Fulton Avenue Squares, Park Place, Wilkens Avenue Squares, Mount Vernon and Washington Place, Liberty Triangle, Linden Avenue Triangle, and all monuments in the city.

## HANDICAPPED IN BEGINNING.

Had the previous Board not contracted, in $1899, \$ 21,780.93$ more than it could pay for-which are the figures on the Comptroller's tabulated statement-the incoming Board would have had for one-third of the quarter, as it should have had, one-third of $\$ 72,877.82$ (the first quarter's receipts), or $\$ 24,292.64$, instead of only $\$ 7,634.25$, so that the new administration was handicapped in the beginning to the extent of $\$ 18,658.39$, and necessarily carried over many bills from one
quarter to another, until at the close of the last quarter it was necessary to carry over $\$ 18,75$ I .68 into the first quarter of the present year.

Statement No. 4 is a copy of a list-too lengthy for publi-cation-prepared in the Comptroller's office, of bills aggregating $\$ 8 \mathrm{r}, 840.75$, paid in the year igor, and from which it will appear, with the corrections we have noted, that among them were bills contracted during the year igoo to the extent of $\$ 18,75$ 1.68; so that in both 1900 and 1901 we have paid bills to the extent of many thousands of dollars contracted during the preceding year, and an examination as to other years will disclose the fact that this has been always done.

## OTHER STATEMENTS.

Statement No. 5 shows in the minutest detail the amount expended for the construction of greenhouses to have been, in the four larger parks, $\$ 4 \mathrm{I}, 774.96$, which will result in a saving of about $\$_{15}$,ooo per annum, and in three years the structures, which will all be of permattent and increasing value and usefulness for all time to come, will have been far more than paid for by such saving.

Statement No. 6 is a transcript of figures from the City Register's office, showing receipts and disbursements from I 890 to 1900 , inclusive, from which it will appear that during those years the actual payments were nearly always more than the receipts. In 189 I the actual payments were $\$ 39$, 770 .o6 more than the receipts. In $1892 \$ 12,442.70$ more, and in six more of the eleven years they were beyond receipts, but for smaller amounts.

This does not show unpaid bills in those years, because the Register's office only has figures of bills actually paid, but there always were unpaid bills carried over from year to year, which, without the payroll, as shown when our Board came in, amounted to $\$ 21,780,93$, as shown by the Comptroller's tabulated statement recently furnished you. This does not show on the Register's statement-No. 6-for the reason named, but even it shows the sum of $\$ 5,666.25$ paid in excess of receipts.

Statement No. 7 consists of extracts from the minutes of the Board from March 11, 1897, to November 9, 1899, and shows the difficulties of former Boards, and that there never was a year when any of them could have paid promptly all the expenses of that year; and in addition to these statements, we have thought it might not be inappropriate to furnish some additional information, and, therefore, have added the following:

## INADEQUATE PROVISION.

The history of the Park Board, almost from its inception to the present time, shows that it was frequently in need of money, for the reason that the provision made for it was inadequate. The citizens of Baltimore have never been taxed at all directly or contributed in any degree to the funds used for park purposes, with perhaps a single exception as at present informed, in its early history, when the City Council . appropriated about \$1o,ooo to build a barn and stable, now located near the Druid Hill avenue entrance to Druid Hill Park.

With this exception, so far as we have learned, none of the Parks of Baltimore has cost the taxpayers a cent, and yet every now and then some person speaks of the expenditure of the park fund, as if it were money taken from the taxpayers and their interests were at stake. This idea that the taxpayer's money is used for park purposes has been repeatedly stated, and the citizens generally, who cannot be expected to know such things, are not at all to blame if they suppose the park fund is obtained, like other city funds, by direct taxation.

## FUNDS DIVERTED.

The truth is that the United Railways, because of legislation requiring it to be done, pays to the city for the use of the Park Board, with a view to its being expended in accordance with the provisions of the Charter for the maintenance and support of the different parks, about $\$ 300,000$, and in addition to this the United Railways pay taxes to a large
amount on its property. Instead of this sum of $\$ 300,000$ being at the disposal of the Park Board to be expended as the Charter says it should be-for the maintenance and support of the parks-about $\$ 53,400$ each year is deducted from it by the city authorities to pay interest upon loans made by the city for money used in the purchase of parks, and for the sinking fund, to pay the bonds or obligations given by the city, for the purchase of Druid Hill and other parks. This is done by Act of the Legislature, supplemented by ordinances, so that about $\$ 53,400$ is not at the disposal of the Park Board for the maintenance and support of the parks, as the Charter says it should be, but is diverted and taken away to pay the interest upon these obligations of the city, instead of being used for the legitimate purpose for which it was intended. Of course, this is not the fault of this administration, which must administer the law as it finds it, but it is a fault which should be remedied, because the result, as stated, is that instead of the Park Board having $\$ 300,000$ to pay the many expenses of all the parks and squares of the City of Baltimore, it has only about $\$ 246,600$.

## UNJUSTIFIABLE STATEMENTS.

It seems to us that the citizens of Baltimore should understand this situation and the responsibilities of the Park Board, and the demands it is necessarily required to meet; and if they do understand it, they should not countenance or endure the unjustifiable statements which have been made in reference to park affairs.

For instance, figures which were all true in reference to the Board's receipts and expenditures have been quoted and commented upon as if they showed at this time something entirely unusual and unheard of; while, in fact, such conditions have always existed.

Having premised that Park Boards, from the time of the acquisition of the parks up to the present, found the amount from time to time at their disposal insufficient-especially at certain periods of the year-for matters absolutely necessary to be provided for, let us come down to a very recent period.

The Board appointed under the present administration, in March, igoo, found that its predecessors had not paid all claims contracted by it, so that the Department of Parks under the present administration, taking the Comptroller's figures, started out with $\$ 16,373.77$ of unpaid bills on hand, contracted before it took charge.

## FROM FORTIETH ANNUAL REPORT.

The Fortieth Annnal Report of the Park Board, compiled by our predecessors, contains the following (pages 5,6 and 7 ):
"The present Board entered upon its duties March i, i898. During the year 1898 the Board was compelled to rigidly exclude nearly all permanent improvements, in order to accommodate itself to the reduced revenue of that year, as the City Passenger Railway Company had advanced to the former Board, in I897, \$15,000 of the Park Tax, which would otherwise have been paid in I898, and been available for such purposes in that year."
"By careful analysis of the Treasurer's report, it will be found that all these matters combined have required a larger expenditure than the year 1898 . A portion of these Park improvements might have been left unfinished until the next year, but it was our judgment that it would be the truest economy to complete the same during the active season before the approach of the winter months, although it necessitated the members of the Board personally advancing to the Treasurer \$6,500."

## DEBTS OF PREDECESSORS.

So that not only is the present condition not unusual, but the receipts of 1900 were depleted to the extent of over \$68,ooo, including payrolls, interest and sinking fund due prior to March I , to pay expenditures incurred by our predecessors; and in the year igor this present Board has paid debts of the Board of 1900 to the extent of $\$ 18,751,68$, and in addition to this has had taken away from it by the Ordinance of Estimates, about $\$_{\text {I }} 5,000$, for an electric lighting plant in Druid Hill Park, which is not yet installed, and the money
for which has not yet been expended, but is in the hands of the city today, and in addition has had to pay its usual lighting charges, amounting, October 1 , to $\$ 19,588.37$.

## IMPROVEMENTS BY NEW BOARD.

The present Board found the larger part of Carroll Park to consist, instead of a park or ground at all, of a multitude of holes and excavations, from which clay had been taken for the manufacture of brick, all of which had to be filled up with a vast quantity of material, and probably 40,000 loads have thus far been put in-the refuse from buildings, such as the old Customhouse, for example, and other places-in order to level it and render it possible to be used for park purposes at all; by putting top soil upon it, and otherwise preparing it, but in spite of all this difference a large portion of such ground has been filled up and reclaimed, so that green grass now appears, and more of the ground is constantly being filled in day and night.

## INCREASING WORK.

Clifton Park, while in a fine state during the life of Mr. Hopkins, has required an enormous amount of work in the way of widening and opening the roads and getting the ground in condition for park purposes, and an expenditure, which was not at all necessary in years gone by, when the parks of the city were only Druid Hill and Patterson, so that the situation is not only changed, in reference to what is necessary to be done in the parks named, but all the squares and streets and monuments and springs, and everything which has heretofore been in the charge of independent commissioners, have, since March, rgoo, devolved upon the Park Board.

The new Park Board has added six squares on Fulton avenue, and everywhere it has been necessary all over the city, and in every square in the city, to resoil them, so as to get even the grass to grow, a matter which had been neglected in all of them, with the exception, perhaps, of Park Place and some other notable instances.

So far as the financial management of the affairs of the Park Board, under the Board appointed in 1900 is concerned, it was in charge of most competent and efficient men of the finance committee of that Board, namely Messrs. Douglas H. 'Thomas and John B. Ramsay.

And as to the purchase of supplies, a thoroughly efficient and competent committee had that in charge, namely, Messrs. Edward L. Bartlett and Howard T. Williams.

There was also committees on the different parks, each committee consisting of two members of the Board.

## THE NEW PLANS.

As to next year, inasmuch as the greenhouses have been completed, or nearly so, and there only remains in contemplation the new barn in place of the old one, which it is desired to remove, and the extension of the Palmhouse at Druid Hill, it is evident that the receipts, especially when the increased travel is taken ${ }^{-}$into consideration, will be entirely sufficient for all needs next year.

Under the Rules of the Park Board, the secretary, in addition to his other duties, is required to make a monthly report of payments, and this is faithfully done, and in addition an account is kept which shows the debts incurred daily, according to the requisitions and reports of the superintendents.

Prior to igor the Park Board was not subject to the Board of Estimates, and hence until this year the manner of conducting business, which had always before prevailed, has been followed, so that no one was entirely acquainted with what was necessary, and the requirement was made this year for the first time to comply with the new plans.

NEW SYSTEM OF CONTRACTING DEBTS.
As to the Committee on Supplies, the rules required only that the members should certify to the bills as correct before they were paid, which they faithfully did, but there never was a requirement of any Park Board to certify to bills when ordered or the debts contracted. Nor was the secretary
informed of the amount before the bills were presented and certified to by the Committee on Supplies, and hence it was impossible for him to say daily, as can be done now, under the present management, what debts had been incurred prior to the time when the bills were presented for payment. Heretofore, when there was not enough money in the receipts for any year, the bills were carried over into the next year, and paid out of the receipts of that year, a very simple process, which resulted in not confining expenditures to the year in which they were incurred, and a practice which it was the design of the new Charter and of this administration to prevent.

In applying this change to this-the first complete year of the present Board-the contraction has been severe and sudden, in the sense that the occasion for it was not understood and known, but now that it has been accomplished, the expenditure of the park funds can be so controlled that the incurring of debts beyond the amount appropriated may hereafter be prevented.

The Committee on Supplies consisted of competent and experienced gentlemen, who only ordered such things as were proper and necessary, and certified to the bills when due, so that they did their duty properly in that regard. The duty of the Committee of Finance was to estimate the receipts and expenditures, which was fully accomplished by the requisitions to the Board of Estimates, and they were further required to report the amounts used for improvements.

## DUTIES OF THE PRESIDENT.

The President's duties are also fixed by Rules, as follows: "The President shall preside at all the meetings of the Board, and shall have the power to decide upon all questions necessary. He shall sign all pay-rolls. He shall call special meetings of the Board whenever he deems it necessary, or when requested to do so by two members of the Board. He shall appoint all standing committees, and likewise all special committees, unless otherwise provided for by a resolution of
the Board. He shall perform all other executive duties not otherwise provided for by the action of the Board, and prepare an annual report to the Mayor and City Council.

## ROADS IN DRUID HILI.

When the present Board took charge most of the roads in Druid Hill Park were in bad condition-part of them worn out to the foundation and all needed repair-the Rotten Rock Quarry, the only source of supply for material to make or repair roads, had not been worked in winter, as was usually done in other years, and there was 110 material on hand; then the system was to have the stone cracked by hand, and we, as soon as practicable, put ail men possible at work getting out materiai; we doubled the gangs and worked them overtime, so anxious were we to repair the roads, as it was one of the first things determined upon after this Board was appointed, but with all that effort we were only able, in addition to extensive repairs to many of the roads, which, of course, took many thousands of perches of material, to entirely reconstruct one road, viz., from the Columbus Statue to Prospect Hill, and that road we are willing shall be inspected and judged by anybody competent to do so.

The rotten rock, which exists in abundance in the Sunken Quarry to the west of Prospect Hill, is, when properly put down, about the best material for a pleasure road, as it will pack, with the use of our new roller, hard enough not to wash or get in ruts, and still have enough elasticity to afford pleasant and smooth riding, in which it is superior to the hard bluestone at the western end of Druid Lake and in front of the Wallace Statue.

## IMPROVEMENTS BEGUN.

At the time we were appointed there was no proper road roller in Druid Hill Park, and never had been. There was a very large roller suitable for macadam or turnpike roadsso suitable that when the City Engineer's Department was repairing Pimlico or Park Heights avenue, or doing similar work, our roller was borrowed without compensation. It was
always unsuitable for park work as it mashed down our material too much, and made the portion nearer the gutter lower than the gutter. Hence it was difficult to have rain water carried off properly, and as it was likely to settle at some spot and injure the road, it was almost impossible to keep them in proper order. To remedy this condition we arranged to have the City Engineer's Department buy our roller for $\$ 1,700$, which was the price of a new six-ton roller suitable for our work. This we purchased, and with it constructed the road from Columbus Statue to Prospect Hill.

We now have the best sort of roller for our work to be gotten anywhere, and with it can and will put all the roads in firstclass condition. We found that hand work would not get out rotten rock fast enough, even with increased force, and as there was a stone-crusher at the disused hard-stone quarry, we decided to have it re-erected at the Rotten Rock Quarry, because we could get four sizes of stone, and at least four times the quantity, with less men than we had been using.

We invited bids for this work, which ran from two to eight hundred dollars, and we had it done for $\$ 200$, built it, and had it, as well as the roller, in service repairing the roads, when we were obliged to stop and discharge the men. But for this all the roads in Druid Hill Park requiring attention would now be in first-class order. The cause and reason for this, or the lack of them, we do not mean now to discuss, but we had enough material crushed to do much needed repairing and to resurface entirely, recently, the South Approach road nearly up to the Lake Turn. We will shortly, and before the weather becomes severe enough to prevent road work, have enough material gotten out to resurface the entire eastern portion of Druid Lake drive, and repair such of the western portion as requires it, so that as we have gotten our payroll to such an average as to permit it, the crusher and roller will be run and used the balance of this season to the fullest capacity. During the winter months so much additional material will be gotten out and crushed of the size required,
to enable us in the next season to put in entirely perfect order all the roads in Druid Hill Park. We have lost about four and one-half months by the stoppage, but next season it will all be made up.

The road round Druid Lake was not constructed by any Park Board. Hence this department is not responsible for its defects. It was constructed years back by the Water Board, and was always so low in the center that water would not run off, but all this will be remedied in the reconstruction we will make this season.

## CARE OF SQUARES.

The squares, such as Franklin, Madison, etc., and places such as Eutaw, Fulton Avenue, etc., were placed in charge of the Park Board for the first time, when the present Board was appointed in March, Igoo, and how to take care of them was a problem. We first divided them into six districts, with an assistant superintendent for each district, but after a few months' trial found it unsatisfactory, and then adopted the present plan of four districts, divided as nearly equal as practicable, and each district in charge of one of our four park superintendents, with Riverside and Federal Hill in charge of an additional superintendent, the division being as follows:

Druid Hill District.-Fulton, Eutaw, Harlem, Park Place, Brewer and Liberty Triangle Squares.

Clifton District.-Johnston, Collington, Mount Royal Terrace, Mount Royal, Bolton, Taney Place and Mt. Vernon Squares.

Carroll District.-Wilkens Avenue, Union, Franklin, Lafayette and Perkins Spring Squares.

Patterson District.-Broadway, Madison, Jackson and Eastern City Springs Squares.

This has proved so satisfactory that in Druid District, for example, we have employed for the entire district less men than have heretofore been employed in Druid Hill Park alone, and in the other districts the result has also been equally good.

## NOT THOROUGHLY REALIZED.

But little more money has been spent in igoi than appropriated; in fact, not as much up to October is as appears by Statement Nos. I and 2, but bills have been contracted which, because of the back expenditures of 1899 and igoo, would amount to more than the appropriation for igor. The payment of these amounts, however, has all been provided for in the Ordinance of Estimates of 1902, and hence not only will nobody lose anything, but there never was any prospect of anybody losing anything, and while the Charter and all laws should be strictly adhered to, we think we hazard little in saying that there are other departments and other people by whom the requirements have not been realized or understood. Indeed, some of its requirements are not realized by the most experienced, of which frequent instances are constantly occurring, not that intentional violations would be thereby justified, but when this is the first year that such requirements have existed, it may not be surprising that they have not been thoronghly realized, and when it is understood that no one has lost or can lose anything because of the transactions of this Board, and that the city will be largely and permanently beantified and benefited by what we have done, we are content to have our intentions, plans, purposes and results passed upon.

## WORK ACCOMPLISHED.

Among other things, we have done the following :
Taken down the iron fence on North avenue on each side of the Mount Royal entrance, as well as stone posts and fence running north; had them sold and the money paid to the Comptroller.

Established at Mount Royal gate one of the handsomest rhododendron beds in the country and another at Madison avenue gate, as well as five magnificent beds about Eutaw and Madison avenue, including azalea and roses, and a fine new one on Mount Royal avenue. A fine bed at Sea Lion

Pond, a large rhododendron bed at Green Spring avenue gate, and many new rhododendrons and other plants in the sunken ground near that gate.

Opened about five miles of horseback paths through woods in Druid Hill Park.

Made long new footpath north of Druid Lake.
Made new bridle path from Pumphouse west.
Planted two rows of shade trees on South Approach.
Removed wagon shed from opposite Evergreen Terrace.
Opened new entrance to Druid Hill Park at the intersection of Fulton avenue and Evergreen Terrace, and many other things which can be shown upon inspection.

At Clifton Park, finished new avenue to Belair road.
Opened new road to Erdman avenue.
Opened new avenue to Harford road, connecting Montebello with Clifton Park; so Clifton is now practically almost twice the size and amount of usefulness as when we took charge. Our Board inaugurated and continued the agitation, in consequence of which about thirteen acres south of Lake Montebello was acquired by the city, and the uniting of Clifton and Montebello made practicable.

Inaugurated and continued the efforts because of which Grasshopper Hill will be acquired.

Completed the addition to Clifton Park at the corner of Erdman avenue and Harford road.

Purchased addition to Carroll Park, corner of Columbia avenue and Bayard street.

Restored conservatory in Patterson Park to use, after it had been closed a year or two.

Brought Patterson Park, which was much ont of order, into fine condition, including grounds and roads, and did in all of the parks and squares many things necessary to bring them all into a condition believed to be superior to that heretofore existing, all of which an inspection will show.

Purchased and paid for Gwynn's Falls Park, which will become one of the most attractive and useful of all of the parks.

Purchased Fort Avenue Park, title now being examined by the City Solicitor.

## AS TO THE BILLS.

The greenhouses were largely built by our own labor, and under the system pursued by the Board of Awards, contracts had been entered into between the City and the dealers furnishing all such material as brick, lumber, glass, paint, and, in fact, almost everything required, at the lowest prices, ascertained after competitive bidding, so that when it was determined to erect the greenhouses the Committee on Supplies, after ascertaining the material required, gave the order for it, and when the bills were presented approved them, if correct, so in building these houses the Board had the advantage of the lowest prices obtainable.

It will be found that some of the bills were for more than $\$ 500$, but, of course, where such bills were rendered by parties with whom the City already had contracts, awarded by the Board of Awards, the law as to the advertisement of competitive bidding had already been complied with, and no other advertisement was either required or would have been proper in reference to such materials. Again, bills beyond $\$ 500$ may be found to include more than one order, and nowhere have purchases been made by the Committee on Supplies beyond the sum of $\$ 500$.

Prior to the Act of 1900 the expenditures of the Park Board were not subject to the Ordinance of Estimates, and the Ordinance of rgor (this present year) is the first one passed in which its expenditures have been allowed by Ordinance. Prior to that time they were regulated only by the Board, and paid by the City Officials, upon their approval, and even under the new Charter it was provided that the Board should have the disposal of its revenues; it being made subject to the Charter because of an amemdment to that instrument passed by the Legislature of 1900 , at the request of the Mayor, as we have been informed.

BILLS PAID BY COMPTROLLER.
Another matter we wish to have understood is this, namely: That the Park Board keeps no bank account, has no money for any purpose, as all the money received from the railways is paid directly to the Comptroller, as well as money for the smallest articles sold, rents collected and any and everything.

All bills must be approved by the Comptroller before they are paid, and are paid by checks signed by the Register and the Mayor, so that all those bills carried over from the year I899, and those contracted in 1900, before our Board took charge, amounting to $\$ 43,936.85$, were approved and paid by those three officials; so also all bills of the present Board contracted in Igoo-last year-amounting to $\$ 86,830.53$, were also approved and paid in the same way, so that their payment was fully known to those officials.

These are a few of the matters which we have thought would be of assistance to your committee, although many things we necessarily omitted on account of lack of space, but shall be glad to give all and any further information that you may desire.

> By order of the Board,
J. V. Kelly, Secretary.

## EXIILBITE.

EXHIBIT No. 1.


EXHIBIT No. I-Continned.

## Liabilities Satisfied.

JANUARY IST, I900, TO DECEMBER 3IST, I900

| Ledg. Folio. | Park and Purpose. | Contracted by |  | Total. |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Old Board | New Board. |  |
| 373 | Sinking Fund- <br> 5 per cent. of 9 per cent. tax | \$ 6,964 21 | \$Io,8I2 97 | \$17,777 18 |
|  | Interest- |  |  |  |
| 371 | Clifton loan............... ............................... | 15,868 75 | 15,868 75 | 31,737 50 |
| 37 I | Patterson loan. | 2,000 00 | 2,000 00 | 4,000 00 |
| 365-600 | Expense- <br> General office $\qquad$ | 3,903 59 | 4,442 70 | 8,346 29 |
|  | Payrolls- |  |  |  |
| 5 | Druid Hill | 9,488 28 | 47,508 40 | 56,996 68 |
| 299 | Clifton.... | 2,496 27 | 17,996 50 | 20,492 77 |
| 225 | Patterson | 3,060 36 | 21,765 91 | 24,826 27 |
| ${ }^{115}$ | Carroll............................ | 2,650 43 | 20,204 44 | 22,854 87 |
| $\begin{gathered} \text { 161-197 } \\ \text { (Index) } \end{gathered}$ | Riverside and Federal Hill..... . ...................... Squares | 1,47742 | 5,629 18 | 7,106 60 |
| (Index) | Squares | I,624 54 | 27,889 96 | 29,5I4 50 |
| Folio 7 | Uniforms- |  |  |  |
| Folio 7 | Druid Hill ................................................. | 21855 | 21585 | 43440 |
| 301 | Clifton........... . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | 5050 | 68 4I | 11891 |


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EXHIBIT No．i－Continued．

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EXHIBIT No. I-Concluded.


EXHIBIT No. 2.


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| :--- |
| Paid. |

Contracted
Igoo.
Paid rgor.

|  |
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|  |  |  |  | $\begin{gathered} \text { Food (Show Animals) - } \\ \text { Druid Hill Park...... } \end{gathered}$ |



## 

| Contracted igor，up to and Including October I8th． |  |
| :---: | :---: |
| Paid． | Not Paid． |
| 1，327 10 | All Parks |
| 36120 | （See bills）． |
| 21503 |  |
| 21494 |  |
| 7716 | \＄1，358 49 |
| 3385 |  |
| 23000 | All Parks |
| 1605 | （See bills）． |
| 4500 |  |
| 2405 | 6045 |
| 40203 | ，A11 Parks |
| 6028 | （See bills）． |
| 6832 |  |
| 5280 | I，I3O II |
| 8，569 I9 |  |
| 55252 | Patterson |
| 2，442 04 | （See bills）． |
| 3，043 00 |  |
| 32945 | 7065 |


| Igoo． |
| :---: |
| －－ |
| \＄132 89 |
| $439^{2}$ |
| 3805 |
| 2327 |



## AND NOT PAID．

Park and Purpose，

 Building Repairs－．


 Electric Lighting－
Druid Hill district
Clifton district．．．．．
Patterson district．．
Carroll district．．．．．
Riverside district．．
Ledg．Folio．
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かのゴコ




EXHIbIT No. 2-Continued.

| Ledg. Folio. | Debts Paid and not Paid. | Contracted Igoo. Paid Igoi. | Contracted igor, up to and Including October 18th. |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Paid. | Not Paid. |
|  | Park and Purpose. |  |  |  |
|  | Lawn and Agricultural Machinery- |  |  |  |
| 35 | Druid Hill district............. .............. . ....... |  | 6380 |  |
| 13 I | Clifton district.. |  | 122 II | 83 оо |
| 231 | Patterson district. |  | 13086 |  |
| 331 | Carroll district. |  | 17078 |  |
| 431 | Riverside district. |  | 2963 |  |
|  | Tools and Implements- |  |  |  |
| 37 | Druid Hill district... | 1320 | 2655 |  |
| 133 | Clifton district........................................ | 2270 | 5030 |  |
| 233 | Patterson district.................... .. ................ | 3147 | 7105 |  |
| 333 | Carroll district.......................................... | $53 \quad 3$ | 16279 |  |
| 433 | Riverside district......................................... | 20 | 1750 |  |
|  | Hardware - |  |  |  |
| 39 | Druid Hill district. | บо 65 | 8621 | All Parks |
| 135 | Clifton district....... .................................... | 59 | 4256 | (See bills). |
| 235 | Patterson district | 40 O 2 | 7845 |  |
| 335 | Carroll district. | 1868 | II3 91 |  |
| 435 | Riverside district. | 679 | 1982 | 36748 |
| - | Park Offices-Expenses- |  |  |  |
| 4 I | Druid Hill Park........................................... | 5000 | 13840 | 5000 |
| 137 | Clifton Park............................... ................. | ....... | 3400 |  |
| 237 | Patterson Park....... ......... ........... .................. | 7 00 | 3100 |  |
| 337 | Carroll Park... .................. ....................... |  | 3100 |  |


| Improvements- |  |  |  |
| :---: | :---: | :---: | :---: |
| Druid Hill Park. | 1,501 58 | I,353 80 | All Parks |
| Clifton district. | 2,751 11 | 1,957 59 | (See bills). |
| Patterson district | 2,904 13 | I,149 35 |  |
| Carroll district. | 2,875 38 | 1,275 26 | 16,546 91 |
| Insurance- |  |  |  |
| Clifton Park. | .......... | ${ }^{1} 50$ oo |  |
| Patterson Park | .............. | 15350 |  |
| Carroll Park... |  | 240 ou |  |
| Filling Material- |  |  |  |
| Rent of Toolhouses, | 39 oo | ......... |  |
| Removal of Sheds- <br> Druid Hill Park |  |  |  |
| Lighting Plant- |  |  |  |
| Park Concerts- |  |  |  |
| Salaries- |  |  |  |
| General office | .............. | 2,520 oo |  |
| Total carried over from 1900........................ | \$18,751 68 | $\begin{array}{r} \$ 211,76174 \\ 18,75168 \end{array}$ | $\begin{array}{r} \$ 58,4+886 \\ 211,761 \end{array}$ |
| Total paid to October IS, Igor.............. |  | \$230,513 42 |  |
| Total contracted to October 18, 190ı. |  |  | \$270,210 60 |


SUMMARY.

Exhibit No. 1
Exhibit No. 2
Total receipts last ten months of Igoo.
Total receipts first ten months, igoI....
Total receipts in twenty months our Board has had charge....................
Bills contracted and paid by our Board in Igoo........ $\$ 227,82492$ Fxhibit No. I
Exhibit No. 2
Bills contracted by our Board in I900, but not paid

Total contracted last ten months, $1900 . . . \$ 246,57660$
Total contracted by our Board in first ten months


| 0 |  |
| :---: | :---: |
| 0 | 1 |
| 0 |  |
| N |  |
| 0 |  |
| N |  |
| 0 | 1 |

Total contracted by our Board in twenty months
Excess of receipts over expenditures in 20 months

## EXHIBIT No. 5

Estimated Cost of Greenhouses in Each of the Parks, from the Beginning of their Construction in

October Igoo to Date.

## DRUID HILL PARK.

## Material.

Lumber and Millwork-
Number.

| October, 1900, | 40 | Gill \& Son. | \$ 7731 |
| :---: | :---: | :---: | :---: |
| November, I900, | 27 | Duker and Co.. | 10255 |
| November, igoo, | 4 I | Gill \& Son | 5024 |
| December, 1900, | 24 | Duker \& Co | 13350 |
| December, igoo, | 42 | Gill \& Son | 8929 |
| January, igor, | 39 | Gill \& Son. | 2960 |
| February, igor, | 61 | Gill \& Son. | 540 |
| March, Igor, | 62 | Gill \& Son | 10208 |
| March, Igoi, | 58 | Duker \& Co | 4800 |
| June, igor, | File | Gill \& Son. | 3473 |
| July, igoi, | File | Duker \& Co. | 2160 |
| August, rgor, | File | Duker \& Co. | 453 10 |
| August, Igor, | File | Gill \& Son. | 17323 |
| September, igor, | File | Gill \& Son. | 10728 |
| October, igos, | File | Duker \& Co. | 900 |

Constructural Iron and Piping-
November, I900, File Crook, Horner.......... \$22I 55
December, 15, Igoo, 7 Crook, Horner.......... 36498
December, 3I, 1900, 12 Crook, Horner........... 30169
April, Igoi, File Crook, Horner.......... 21 I8
May, Igoi, File Crook, Horner......... 355
June, Igoi, File Basshor Co............... 64 o8
$\$ 977 \quad 03$
Glass, Putty, Paint, Etc.-
November, igoo 20 Bolton Bros.............. \$I64 35
December, Igoo 15 Bolton Bros.............. I4 30
August, Igor, File
Bolton Bros
1,609 84
\$1,788 49
Bricks-
$\begin{array}{lll}\text { July, rgor, } & \text { File } & \begin{array}{l}\text { Baltimore Brick }\end{array} \text { Co... } \\ \text { September, } 1 \text { gor, } & \text { File } & \$ 80 \text { oo } \\ \text { Baltimore Brick Co... } & 792 & 25\end{array}$

| Cement- | Number. |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| March, igoi, | 65 | Clarke \& Sonl. .... | \$13 50 |  |
| June, igor, | File | Bullock \& Son..... | 10130 |  |
| July, igor, | File | Bullock \& Son ..... | 10250 |  |
| August, 190i, | File | Bullock \& Son...... | 16530 |  |
| September, igoi, | File | Bullock \& Son...... | 125 |  |
| September, igoi, | File | Clarke \& Son. ... | 3500 |  |
| Hardware- |  |  |  |  |
| August, 1901, | File | Brown \& Son.. | \$10 55 |  |
| September, igor, | File | Brown \& Son. | 15 51 |  |
| Boilers- |  |  |  |  |
| November 14, 190 | (L. B.) | H. B. Smith Co.... | \$470 oo |  |
| October 5, Igoo, | (Exp.Bk. | Crook, Horner. | 495 oo |  |
| Ventilating- |  |  |  |  |
| November, igoo, | 9 | Crook, Horner....... | \$10 40 | 40 |
| Total cost of material. |  |  |  | \$ 6,494 99 |
| Outside Labor. |  |  |  |  |
| Steam Fitting- |  |  |  |  |
| November 9, 1900 to Feb. 7, 1901, | $\stackrel{59}{59}$ | Crook, Horner... | \$ 68860 |  |
| Aug. and Sept., I |  | Crook, Horner | 1,073 43 |  |
| Bricklaying- |  |  |  |  |
| January, igoi, | 67 | Burke. | \$66 50 |  |
| February, 190r, | File | Burke. | 2100 |  |
| April, 190i, | File | Burke. | 2841 |  |
| May, igor, | File | Burke. | 3203 |  |
| August, Igor, | File | Plaenker \& P. | 80526 |  |
| September, 1901, | File | Plaenker \& P. | 3225 |  |
| October, Igoi, | File | Plaenker \& P.... | 3264 |  |
| Tinning- \$r,049 |  |  |  |  |
| August, igoi, | File | Koehlepp | \$84 0o |  |
| Total of outside labor and material |  |  |  | \$9,390 31 |
| Labor (Park Payroll). |  |  |  |  |
| Carpenters, 311 days, at $\$ 2.50$ per day................. |  |  | \$777 50 |  |
| Painters, 26 days, at $\$ 2.00$ per day.. |  |  | 52 oo |  |
| Laborers, 542 days, at $\$ 1.662 / 3$ per day |  |  | 90300 |  |
| Carts, 714 days, at $\$ 2.25$ per day ..... |  |  | 270 oo |  |
|  |  |  | 1,606 50 |  |
| Waterboy, 210 days, at 50 cents. ....................... |  |  | 10500 |  |
|  |  |  |  | \$8,714 oo |
| İntire cost of Greenhouses (estimated)......... |  |  | \$13,104 31 |  |

## CLIFTON PARK.

| Material. |  |  |  |
| :---: | :---: | :---: | :---: |
| Lumber and Millwork- |  |  |  |
| Number. |  |  |  |
| October, igoo, 40 | Gill \& Son.. |  | \$125 74 |
| November, igou, 41 | Gill \& Son.. |  | 12512 |
| November, 1900, 29 | Duker \& Co |  | 29110 |
| December, I, 1900, 28 | Duker \& Co. |  | 37370 |
| December, 5, 1900, 30 | Duker \& Co. |  | 150 Oo |
| December, igoo, 42 | Duker \& Co |  | 25518 |
| January, 1901, 39 | Gill \& Son |  | 19076 |
| January, Igoi, ${ }^{22}$ | Duker \& Co. |  | 275 |
| February 12, 1901, 61 | Gill \& Son.. |  | 2074 |
| July 18, igor, File | Duker \& Co |  | 22 So |
|  |  |  | \$1,557 59 |
| Constructural Iron and Piping- \$150 |  |  |  |
| November 6, 1900, 4 | Stebbens........ ........ | \$ 4943 |  |
| December 1, r900, 35 | Crook, Horner.......... | 36016 |  |
| December 5, 1900, 8 | Crook, Horner......... | 407 о1 |  |
| December 14, Igoo, 6 | Crook, Horner.......... | Io 80 |  |
| January, igor, 38 | W. W. Kirk | 22843 |  |
| February, Igor, 38 | W. W. Kirk | 11025 |  |
| Glass, Putty, Paint, Etc.- |  |  |  |
| November, igoo, 18 | Bolton Bros. | \$513 70 |  |
| December, igoo, 17 | Bolton Bros. | 67497 |  |
| February i, rgor, 36 | Bolton Bros. | 7323 |  |
| Feb. 6,-12, 1901, 37 | Bolton Bros | 30 OI |  |
| Bricks- |  |  |  |
| December 14, Igoo, 45 | Baltimore Brick Co.... | \$20 00 |  |
| Cement- |  |  |  |
| January 17, igor 51 | Bullock \& Son.. | \$10 o6 |  |
| April 30, 1901, 64 | Bullock \& Son. | 1009 |  |
| Hardware-- |  |  |  |
| December, igoo, 44 | Brown \& Soll ........... | \$ 468 |  |
| January, 1901 43 | Brown \& Son............ | 5130 |  |
| September, Igoi, 12 | Brown \& Son | 241 |  |
| Boilers- |  |  |  |
| November I, 1900, (L.B.) | H. B. Smith | \$375 oo |  |
| Ventilating Apparatus- |  |  |  |
| November $27,1900,66$ | Carmody. | \$89 00 |  |
| Total cost material. |  |  | \$4,578 12 |

## Outside Labor.



PATTERSON PARK.
Material.
Lumber and Millwork-

|  | Number. |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| October, igoo, | 32 | Matthews | \$ |  |  |
| October, igoo, | 40 | Gill \& Son. |  |  |  |
| November, igoo, | 33 | Matthews. |  |  |  |
| November, igoo, | 41 | Gill \& Son... |  |  |  |
| December, 1900, | 23, 26, 21 | Duker \& Co |  | 321 |  |
| December, 1900 , | 42 | Gill \& Son.. |  |  |  |
| February, 1901, | 61 | Gill \& Son.. |  |  |  |
| March, Igor, | 58 | Duker \& Co |  |  |  |
| March, Igoi, | 62 | Gill \& Son. |  |  |  |
| April, igoi, | File | Gill \& Son.. |  | 199 |  |
| May, Igor, | File | Gill \& Son.. |  |  |  |
| July, igor, | File | Gill \& Son. |  |  |  |
|  |  |  | 346 |  |  |

Constructural Iron and Piping-

| November, igoo, | 48 | Crook, Horner........ | \$ 1622 |
| :---: | :---: | :---: | :---: |
| December, 1900 , | 5 | Stebbens............... | 4.3296 |
| May, Igor, | File | Crook, Horner....... | 3841 |
| July, Igor, | File | Crook, Horner..... | 2160 |
| Aug., Sept., Igor, | File | Crook, Horner......... | 26264 |



## Outside Labor.

| Steam Fittings- |  |  |  |
| :---: | :---: | :---: | :---: |
| September, igoo, | 10 | Crook, Horner........... | $\$ 38950$ |
| Nov., Dec., Igoo, | 50 | Crook, Horner........... | 30021 |
| June, igoi, | File | Crook, Horner.. | 38990 |

[^0]| Labor Park Payroll). |  |
| :---: | :---: |
| Laborers, \$r. $66{ }^{2 / 3}$ per day, 147 days. | \$2.4500 |
| Bricklayers, $\$ 3.00$ per day, $377 / 8$ days................... | 13700 |
| Carpenters, $\$ 2.50$ per day, i6i days. | 37250 |
| Laborers, $\$$ I. $66^{2} / 3$ per day, 29 4-8 days. (Painting and Glazing). | 4909 |
| Blacksmith, \$2.00 per day, 37 days.. | 74 00 |
| Total cost of all the Greenhouses (estimated).. | \$7,209 23 |

## CARROLL PARK.

## Material.

Lumber and Millwork-

| Number. |  |  |  |
| :---: | :---: | :---: | :---: |
| October, igoo, | 34 | T. Mathews | \$176 60 |
| October, igoo, | 40 | Gill \& Son. | 34494 |
| November, I900, | 25 | Duker \& Co | 42468 |
| November, igoo, | 41 | Gill \& Son | $58 \quad 36$ |
| December, rgoo, | 42 | Gill \& Son. | 21793 |
| February, igor, | 61 | Gill \& Son. | 4541 |
| March, igor, | File | Gill \& Son. | 51244 |
| April, igoi, | File | Gill \& Son. | 59286 |
| July, r90I, | File | Gill \& Son. | 21955 |
| August, Igor, | File | Gill \& Son. | 22624 |
|  |  |  | 2,819 OI |

Constructural Iron and Piping-


Glass, Putty, Paint, etc.-

November, 1900,
December, igoo,
January, Igoi, April, Igor, May, Igoi, June, igor,
August, igor,

I9
16
52
60
File
File
File

Bolton
$\$ 59593$
Bolton
2064
Bolton................... 4160
Bolton.................. 850 00
Bolton.................. 68 oo
Bolton.................. 34258
Bolton................. 10505

2,33160


## SUMMARY.



EXHIBIT No. 6.

## Deputy Register's Statement.

Cost of maintenance of Druid Hill and Patterson Parks, IS90, \$127,305.35 from park tax; of all other squares and parks, $\$ 42,438$. I i from direct tax (appropriation). Receipts of park tax, \$I70, I30.37.

Neither Collington Squares, Carroll Park, Federal Hill, Riverside Park nor Clifton Park were included in the above.

In I89I the cost of maintenance of above was $\$ 2 I 8,965.04$, while the receipts from park tax were \$I79,194.9S.

Up to about this time the City Passenger Railway Company was accustomed to advance from $\$ 6,000$ to $\$ 10,000$ monthly, as far back as 1874, on account of the quarterly tax on which the city allowed five per cent. interest.


I hereby certify that the above is a correct statement, as shown by the records in this office.
(Signed)
J. SEWELL THOMAS, Deputy Register

## EXHIBIT No. 7.

## Extracts from Minutes of the Board.

March II, I897.
Cost of maintenance to April 10, 1897.......... .................... \$12,448 оo
Cash on hand.................................................................... 9,954 I4
Deficit......................................................... ............. \$2,493 86
June 8, 1897.

Cash on hand...... ..... ........................................................ $5_{16} 6^{*} 3^{2}$
Deficit ....................................................................... \$18,468_68

At this period expenses varied much, some months being about \$12,000.00 and others about \$19,000.00.

On July 8, 1897, the deficiency of $\$ 12,432.96$ was shown, and the sum of $\$ 1,523.57$ to pay expenses from August to October, two months, about one-half enough.

On November 11, 1897, the secretary was authorized to borrow the sum of $\$ 20,000.00$ for sixty days on the best arrangements he could make, provided the Board had the power to do so, which question was referred to Mr. George R. Willis, who decided that there was no such power, but that an advance might be obtained from the railways, and on November 16, 1897, the secretary was authorized to obtain an advance of $\$ 15,000.00$ from the railways and to pay six per cent. interest upon it, which was done and continued to be done from time to time until Mayor Hayes determined that it was illegal, and prohibited it shortly before the retirement of the predecessors of this Board, and required an advance obtained by them to be returned to the railway company, so that this Board never had the advantage of this practice.

November 9, 1899.
Bills awaiting adjustment................................................... \$2,700 00
Bills for November, estimated............................................ 3,500 oo
Payrolls, November and December, estimated..................... 15,000 oo
\$21,200 00
Cash on hand............................................................. 7,178 32
Deficit, estimated......................................................... \$14,02I 68
The treasurer's report of this date contains the following:
"The increase in the amount of expenditures during the months of June, July, August and September was about \$7,550.00, thus making an excess of expenditures over 1898 of $\$ 16,550.00$, which amount would be covered by the estimated deficit for 1899, and provided a balance sufficient to carry this department until the receipts of the fourth quarter's tax in January next.
"It was impossible to forsee this condition, as estimates were based upon the figures for 1898 for a basis, and we were not informed as to the extent of expenditures, and had called attention to the fact that
the money would not be sufficient to pay all the demands unless there was a decided decrease in the working force and the amount of material ordered.
"The ratio of expenditures existing prior to July I, I899, was not only maintained, but materially increased during the months mentioned and from the fact of the payment of bills being witheld during this period, this office had no means of determining the amount necessary to be paid out of the third quarter's receipts.
"May I suggest that the payment of all bills be witheld and the working force in the separate parks be reduced to such an extent as to avoid showing deficit for the year I899?"

This was the official statement of the condition on that date, and the minutes containing that report were approved at the next regular meeting, held December $2 I$, I 899 , so that it can be readily seen what the condition was at that time-this was about three months before the present Board took charge.
AR



[^0]:    Total outside labor and material
    $\$ 6,33$ I 64

