

The Field  
Museum



Life - Every  
disc

2007 ANNUAL REPORT





welcome

**The first known wheel.**

**The world's smallest lemur.**

**The most complete *Tyrannosaurus rex*.**

These are just a few of the **24 million objects** in The Field Museum's collections that help us investigate questions such as how ancient humans formed partnerships or the effects of global warming on biodiversity.

For more than a century, the Museum has used the answers to these types of questions to help its visitors discover the Earth's people, organisms and environments. Today, through its scientific research and public outreach programs, the Museum contributes to the greater understanding of the evolutionary processes that are the source of our planet's vitality.

Throughout 2007, the Museum built on its tradition of discovery to push the boundaries of science and pioneer new ways of helping people connect with their world. With the support of our many friends and donors, last year we:

**OPENED** three all-new permanent exhibitions and 11 temporary exhibitions;

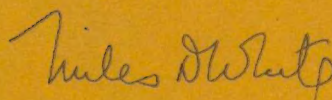
**UNDERTOOK** 70 expeditions to 33 countries on six continents, resulting in the discovery of 100 new species and the publication of 200 scientific works;

**TEAMED** with indigenous groups and local governments in Peru, Ecuador and Bolivia to protect thousands of square miles of forest;

**LAUNCHED** the *Encyclopedia of Life*, a major partnership that will result in the creation of web pages for all of the world's 1.8 million species; and

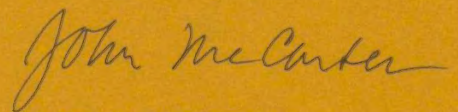
**RE-INVIGORATED** our commitment to science education through initiatives aimed at making The Field Museum an integral part of the Chicago Public School curriculum.

These are just a few examples of the **4,200 educational and scientific research programs** conducted by the Museum in 2007. We invite you to discover The Field Museum's many roles in the coming pages and learn more about the global impact of Chicago's premier scientific institution.



**MILES D. WHITE**

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**JOHN W. MCCARTER, JR.**

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Chief Executive Officer



## SCIENTIFIC RESEARCH

# discovering the unknown

The Museum's collections lie at the heart of its mission. With artifacts and specimens ranging from a rare Sumatran rhinoceros to lamps from the world's first city, the Museum is the keeper of essential pieces of evidence for investigations into human history and the natural world.

The collections are supported by the work of 250 full-time scientific staff members and 300 research associates that form one of the world's strongest faculties for natural science research. The Field Museum's staff primarily focuses on addressing longstanding scientific issues — such as the evolution of dinosaurs into birds and the relationships between organisms — to improve understanding of the Earth and its people. They also serve as faculty at local universities, work closely with our Education and Exhibitions teams and lead efforts to protect some of the world's most threatened ecosystems.



2007 was especially productive for our scientists. Throughout the year, they published more than 200 scientific works; discovered an estimated 100 new species of plants and animals; and conducted nearly 100 advanced training workshops. Here are some highlights:

### **Field Biologist Steve Goodman**

discovered a highly unusual bat in Madagascar with “suckers” on its wrists and ankles that allow it to cling to a variety of smooth surfaces and may have helped it adapt to life in deforested areas.

### **Conservationists Corine Vriesendorp**

and **Dan Brinkmeier** led the Conservation Communications Training Initiative, a unique effort to extend environmental efforts in Latin America. To date, more than 100 Latin American conservationists have learned how to use mass media techniques to engage rural communities in conservation and resource management programs.

### **Ornithologists Tom Schulenberg,**

**Doug Stotz** and their colleagues completed the *Birds of Peru*, a massive guide to more than 1,800 species of Peruvian birds. This groundbreaking book contains color plates and descriptions for identification as well as detailed ecological data on each species.

we



**Botanists Rick Ree** and **Greg Mueller** traveled to Tibet to work with their Chinese colleagues to document the plants and fungi found in the Eastern Himalayas. Mueller and Ree's work will result in the first field guide to plants in the region and provide Chinese scientists with advanced training in molecular genetics as well as field research techniques.

**Paleontologist Peter Makovicky** undertook a highly successful fossil collecting expedition to China where he uncovered a dozen rare specimens of the small dinosaur *Psittacosaurus*, a pterosaur (flying reptile distantly related to dinosaurs), a dinosaur nest and eggs and a complete articulated turtle. These unique specimens will shed new light on how dinosaurs and their relatives evolved.



## DIGITAL TECHNOLOGIES

# helping the world discover our resources

In just over a decade the Museum's website has become our primary means of serving more than nine million e-visitors annually and sharing our incredible resources with the world through more than 27,500 pages, ranging from in-depth teacher guides for our exhibitions to downloadable reference sheets designed to help scientists in tropical countries identify common plants.

To help the public better access our resources, the Museum launched several new digital "collections" last year that allow visitors worldwide to explore and use our collections, including:

- The first catalog of archaeological materials from the 5,000-year-old city of Kish, Iraq (<http://www.fieldmuseum.org/kish/>);
- The Museum's complete 35,000 specimen neotropical plant type specimen collection ([http://emuweb.fieldmuseum.org/botany/search\\_vtype.php](http://emuweb.fieldmuseum.org/botany/search_vtype.php));
- The first field-guide to the native trees of Africa's Eastern Arc Mountains (<http://www.fieldmuseum.org/africaforest/introduction.asp>); and
- The first digital catalog of the World Columbian Exposition Anthropological Collection (<http://www.fieldmuseum.org/columbianexpo/>)

**Encyclopedia of Life** — In July the Museum launched the *Encyclopedia of Life* (EOL) project in conjunction with the Smithsonian Institution, Marine Biological Laboratory, Missouri Botanic Garden, Harvard University, The Biodiversity Heritage Library and the Census of Living Australia. The *EOL* will result in the creation of in-depth web pages on all of the Earth's 1.8 million species, available on the Internet to scientists, students and the public.



The Museum is leading the EOL's *Biodiversity Synthesis Center*, a major "think tank" for bringing together the world's leading scientists to pursue new ways of using the EOL to address key issues facing biodiversity in the 21st century. Please visit [www.eol.org](http://www.eol.org).

**Web Based Tour** — On May 1, 2007, the Museum launched a free audio interpretation guide for visitors, downloadable to any mp3 player. The tour introduces visitors to our vast permanent exhibitions and includes interviews with Museum curators, emphasizing the relationship between the Museum's collection and ongoing scientific research. The guide is currently available in English and Spanish. The tour is located at [www.fieldmuseum.org/plan\\_visit/audio\\_tours.htm](http://www.fieldmuseum.org/plan_visit/audio_tours.htm).



**expeditions@fieldmuseum** is a unique web-based outreach program which provides visitors "virtual" access to field trips with Field Museum scientists, highlighted by regular e-mails from field sites, interactive maps, photo galleries and video. Registered "subscribers" number over 3,600, and include people in all 50 states as well as the UK, Australia, Japan, Canada, and, among the program's most ardent fans, a large girls' school in Ghana! Individual visitors to the site average over 2,500 per month. Please visit [www.fieldmuseum.org/expeditions](http://www.fieldmuseum.org/expeditions).

#### EDUCATIONAL OUTREACH

## sharing the thrill of scientific discovery

We strongly believe that science education, public access to scientific information and individual literacy in science are critical for success. Building on the Museum's outstanding scientific collections, last year we offered over 4,200 dynamic education programs, ranging from family workshops on mummies to lectures on the Gospel of Judas, that helped nearly 700,000 people better understand recent scientific advances and their relevance to modern life.

Our educational programs also played a critical role in introducing underserved children to the sciences. Many of our 250,000 student visitors were from the Chicago Public Schools, where 85 percent of the children are from low-income families. For these students a Museum program is often their first encounter with the objects they learn about in the classroom, giving us the chance to open their eyes to nature and demonstrate how science affects them every day.





**Mastodon Camp!** — During the summer of 2007 dozens of Chicago-area teachers and high school students worked with Museum staff to uncover a 12,000-year-old mastodon in DuPage County. This unique program gave students the rare chance to learn how to conduct a scientific excavation and discover how fossils can tell us about evolution as well as climate change.

In 2008 the Museum will expand the camp to include disadvantaged students from the Boys and Girls Clubs of Chicago.

**High School Science Summit** — Over 150 inner-city high school students from all over Chicago visited The Field Museum in February 2007 for our first annual *High School Science Summit*. Celebrating the centennial of marine biologist Rachel Carson's birth, this event gave students the chance to learn about science careers from Field Museum researchers and attend presentations on the Museum's behind-the-scenes work.

**Budding Archaeologists** — African Anthropology Curator Chap Kusimba and Head of Anthropology Collections Scott Demel launched the *Budding Archaeologists* program to introduce at-risk students to archaeology. In its first year, 22 disadvantaged middle school students received hands-on experience investigating the site of an African-American settlement dating back to the Reconstruction era. The students were involved in every aspect of an archaeological excavation, from mapping and surveying to digging. They unearthed not only material from the recent past, but unexpected evidence of prehistoric habitation dating to the Mississippian Period (900 to 1200 AD).



**Renewable Energy Vehicle** — The Museum is working to help the public understand alternative energy sources and their environmental impact through its new Renewable Energy Vehicle (REV), a mobile classroom equipped to run on recycled vegetable oil. The REV travels to area schools to teach children about the importance of energy conservation, pollution reduction and renewable energy. We expect the REV to reach 10,000–20,000 students each year.

**A. Montgomery Ward Lecture Hall Renovation** — Since 1977, the A. Montgomery Ward Lecture Hall has brought thought-provoking scientific and cultural programming to the public. It is also a popular setting for conferences, student classes, visitor orientations and special events. The revitalized Hall includes new seats, lighting and carpet, as well as a modern audio/visual system to support innovative, multimedia presentations, symposia and conferences.





## EXHIBITIONS

# bringing new discoveries to chicago

When most people think of The Field Museum, they imagine our many popular permanent and temporary exhibitions, such as *King Tut*, the “Fighting Elephants” and SUE the *T-rex*. These exhibitions offer millions of people the opportunity to discover everything from life in an African village to the importance of DNA in unlocking the relationships between species.

In 2007 the Museum opened three new permanent exhibitions, adding 27,000 square feet of space designed to engage everyone from our very youngest visitors to those looking for the latest thinking on indigenous American cultures.

**McCormick Tribune Halls of the Ancient Americas** is an innovative exhibition that tells the story of people first appearing in the Western Hemisphere and the subsequent development of rich cultures prior to the arrival of Europeans. Throughout the exhibition visitors experience the individual histories and achievements of America’s indigenous peoples to learn how the challenges they faced are similar to those we grapple with in the modern world.



**Crown Family PlayLab** is a unique early childhood learning center designed to introduce children ages 2 to 6 to the Museum while fueling their curiosity about nature and other cultures. Using real Field Museum artifacts and specimens, the *Crown Family PlayLab* provides our youngest visitors with a warm environment where they can discover nature by touching and examining different things from around the world.

**T. Kimball and Nancy N. Brooker Gallery** is a premier showcase for the Museum library’s collection of more than 257,000 rare books, manuscripts, prints, letters and archival materials. Many of the library’s special collections have not been on wide display because of space and conservation concerns. The Brooker Gallery allows us to share a regular rotation of beautiful and thought provoking items with our visitors.



In addition to its new permanent exhibitions, the Museum continued its regular schedule of innovative temporary exhibitions, which provided visitors with the chance to learn about things such as Princess Grace's jewels and the role religion played in Charles Darwin's life. Throughout the year, 1.35 million visitors experienced:

- Darwin
- Gregor Mendel: Planting the Seeds of Genetics
- Eskimo and Inuit Carvings: Collecting Art from the Arctic
- Cheyenne Visions
- Plant Portraits: The California Legacy of A.R. Valentien
- Impressions of Tsavo
- Dinosaurs: Ancient Fossils, New Discoveries
- Cicadas and Emerald Ash Borers
- Travels of the Crow: Journey of an Indian Nation
- Treasures of the Titans



A major highlight of the year was the exhibition *Maps: Finding Our Place in the World*, the first major exhibition on maps in nearly 60 years. The Field Museum and Newberry Library worked together for a decade to develop this unique chronicle of the human endeavor of mapmaking. The exhibition, generously sponsored by NAVTEQ, featured more than 100 of the world's most important maps, globes, artifacts and digital maps. Visitors learned how early maps were made, saw how this technology changed over centuries and discovered the latest advances in digital map-making. The exhibition was the centerpiece of Chicago's citywide *Festival of Maps*.

## 2008 AND BEYOND ongoing discovery

*"The Field Museum will move as the world moves, forever keeping abreast of the times and the changes which they bring."* — STANLEY FIELD, PRESIDENT OF THE FIELD MUSEUM (1908–1962)

From the first African expedition by an American institution (1896) to the first museum extension program (1911) to the first DNA laboratory in a museum (1974) to the first digital *Encyclopedia of Life* (2007), The Field Museum has led by example and pioneered what it means to be a scientific powerhouse.

As our staff celebrates another highly successful year we are grateful to our many donors, corporate and foundation friends, trustees, members and visitors for providing us with the tools to be a world leader in exploring the Earth and bringing new discoveries to the people of Chicago.

**We invite you to visit The Field in 2008 to continue discovering the Earth's amazing diversity.** Throughout the coming year, we will debut three all-new temporary exhibitions developed by the Museum — *George Washington Carver*, *Nature Unleashed*, and *The Aztec World* — open a new permanent exhibition on the science of DNA, and venture into the realm of virtual worlds to engage today's young people in hands-on science. We will also debut a new *Science in the Community* program aimed at helping Chicagoans better understand contemporary scientific advances and host a groundbreaking series of seminars and exhibitions focused on climate change. These are just a handful of the new initiatives planned for 2008 as we continue our exploration of the Earth and its people.



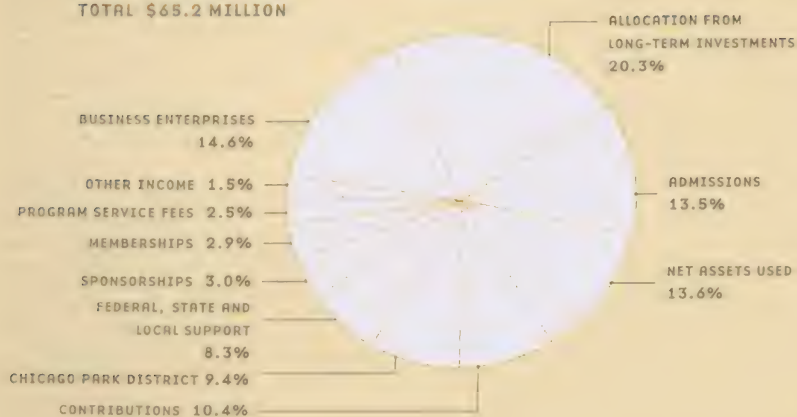
# statement of budgeted operating activities

for the year ended December 31, 2007

## OPERATING BUDGET REVENUE

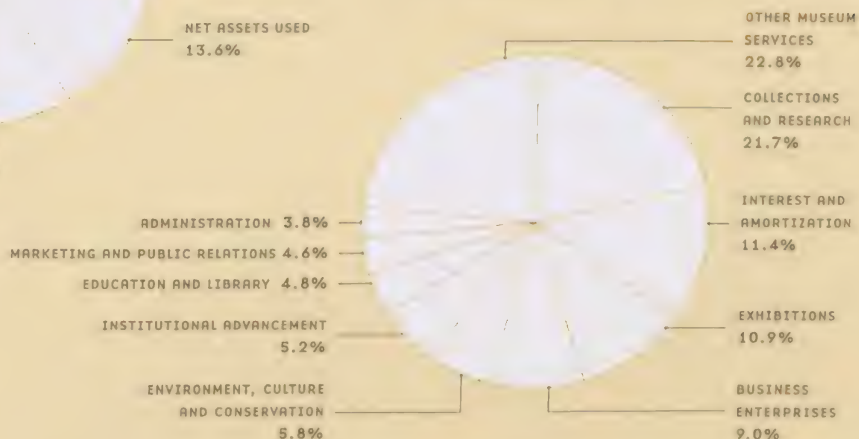
### AND OTHER SUPPORT

TOTAL \$65.2 MILLION



## OPERATING BUDGET EXPENDITURES

TOTAL \$64.5 MILLION



## THE MUSEUM'S OPERATING BUDGET

The actual operating budget performance was steady in 2007 with a budget surplus of \$759,000. This is \$7.1 million less than the budget surplus seen in 2006, a year that featured an outstanding temporary exhibition program that included *Tutankhamun and the Golden Age of the Pharaohs*. In 2007 actual operating budget revenue (see above) reached \$56.3 million. Leading operating budget revenue areas for 2007 included Contributions, Sponsorships, Federal State and Local Support, Business Enterprises, and Program Service Fees. Revenue challenges seen in the Admissions income and Chicago Park District property tax remittances contributed to the year's overall lackluster performance. At mid-year, and in response to the weaknesses seen in these two areas, Museum management reduced unrestricted expenses on a projected full year basis by nearly \$1.2 million. With inclusion of restricted and special purpose net assets used, total 2007 revenue and other support was \$65.2 million. This was a 7 percent decrease from the strong performance in 2006 of \$70.3 million.

Operating budget expenditures in 2007 (see above) were \$64.5 million, an increase of \$2.0 million or 3 percent over 2006. On an unrestricted basis, the majority of areas were at or slightly under expense budget for the year due to the projected full year expense reductions noted above. Most areas exceeded the 2007 expense budget for special purpose and restricted net assets; however, there were sufficient fund balances available to cover the additional spending.

**STATEMENT OF FINANCIAL POSITION**  
**AS OF DECEMBER 31, 2007**  
 (IN MILLIONS OF DOLLARS)

**ASSETS**

CASH	\$ 0.2
INTEREST AND DIVIDENDS RECEIVABLE	0.7
ACCOUNTS RECEIVABLE	3.0
PLEDGES RECEIVABLE	15.0
MUSEUM STORES INVENTORY	1.9
INVESTMENTS	335.2
MUSEUM PROPERTY	278.4
OTHER ASSETS	5.0
<b>Total</b>	<b>\$ 639.6</b>

**LIABILITIES AND NET ASSETS**

**LIABILITIES:**

NOTES PAYABLE AND LINE OF CREDIT	\$ 187.0
ACCOUNTS PAYABLE AND ACCRUED EXPENSES	10.8
DEFERRED REVENUE	9.2
ASSET RETIREMENT OBLIGATIONS	8.6
ACCRUED PENSION COST	2.5
<b>TOTAL LIABILITIES</b>	<b>\$ 218.1</b>

**NET ASSETS:**

UNRESTRICTED	\$ 319.5
TEMPORARILY RESTRICTED	54.3
PERMANENTLY RESTRICTED	47.7
<b>TOTAL NET ASSETS</b>	<b>\$ 421.5</b>
<b>Total</b>	<b>\$ 639.6</b>

On a Generally Accepted Accounting Principles (GAAP) basis, the unrestricted operating performance was negative with expenditures exceeding revenue and other support by \$13.7 million. The GAAP deficit was in large part due to depreciation expense of \$10.8 million, which is not included in the operating budget expenditures. Depreciation expense recorded in the GAAP statement increased in part because the Collections Resource Center was placed in service in 2006, with a full year of depreciation in 2007.

**CHANGE IN NET ASSETS**

The Museum's statement of financial position also reflects the stable financial performance of 2007 (see left). Net assets increased to \$421.5 million from \$417.5 million, an increase of 1 percent. The \$319.5 million of unrestricted net assets represented the majority of the total net assets, while temporarily restricted net asset were \$54.3 million, and permanently restricted were \$47.7 million. This compares to \$318.9 million of unrestricted net assets, temporarily restricted net assets of \$53.0 million, and permanently restricted net assets of \$45.6 million in 2006.

Total assets increased from \$628.0 million in 2006 to \$639.6 million as of December 31, 2007, an increase of 2 percent. The increase in asset value was due in large part to the increase in the market value of institutional investments (the endowment and the funds functioning as endowment) that increased by \$18.5 million or 6 percent from 2006. Total liabilities also increased by \$7.6 million or 4 percent. The bank line of credit increased by \$6.0 million in 2007, accounting for most of the increase in total liabilities.

**OVERALL FINANCIAL PERFORMANCE IN 2007**

The financial performance for the Museum during 2007 was stable. The challenges of maintaining momentum in a post-blockbuster year are evident in the comparisons of 2006 to 2007. The Museum ended 2007 with a budget surplus despite the revenue challenges in Admissions and Chicago Park District property tax remittances. Management's response to the fiscal environment will provide the needed foundation for the continued success of the Museum's public learning and research programs.

*The complete audited financial statements for The Field Museum for the year ended Dec. 31, 2007 are available on the Web at [http://www.fieldmuseum.org/museum\\_info/audit.htm](http://www.fieldmuseum.org/museum_info/audit.htm) or by writing the Office of the Controller, 1400 South Lake Shore Drive, Chicago, Illinois 60605.*



## 2007 contributions

We gratefully acknowledge the many individuals, foundations, corporations and organizations that made generous contributions in 2007.

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Trustees joined  
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ers are listed after  
name. New Trustee  
s not pictured.

**CAMPAIGN FOR THE FIELD MUSEUM:  
UNDERSTAND THE PAST, SHAPE THE FUTURE**

*We are most grateful for the extraordinary giving to the Campaign. Listed are gifts of \$10,000 and above given prior to December 31, 2007. A complete Campaign donor listing will be available in June 2008.*

**\$10,000,000 and above**

The Field Family  
Illinois Capital Development Board  
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**\$5,000,000 to \$9,999,999**

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Illinois State Museum  
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Peter Gayford – Anthropology  
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### 200 to 399 hours

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Robert Andrini – Zoology/Birds  
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**Gregor Mendel: Planting the Seeds of Genetics** and its North American tour were developed by The Field Museum, Chicago, in partnership with the The Vereinigung zur Förderung der Genomforschung, Vienna, Austria, and The Mendel Museum, Brno, Czech Republic.

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The new Brooker Gallery is made possible by a gift from T. Kimball and Nancy N. Brooker. **Highlights from the Mary Runnells Rare Book Room** was organized by The Field Museum.

**Impressions of Tsavo** was organized by The Field Museum.

**Maps: Finding Our Place in the World** is organized by The Field Museum and The Newberry Library. Presented by NAVTEQ.

**Plant Portraits: The California Legacy of A.R. Valentine** was organized by the San Diego Natural History Museum with the collaboration of The Irvine Museum.

**Travels of the Crow: Journey of an Indian Nation** is organized by The Field Museum in consultation with the Crow Nation of Montana.

**Treasures of the Titans** is organized by The National Jewelry Institute. The exhibition at The Field Museum is made possible through the generous support of The Grainger Foundation.

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