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"The business of reason seems to be
to chasten and direct our instincts, never
to destroy them."

—Schiller

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THE REPORT OF THE PRESIDENT

April 20, 1938

To the Trustees of Shaw University:

I have the honor to present my second report as president of Shaw University portraying the work of the institution for the academic year 1937-1938, the seventy-third year of its existence.

During the year we have given attention to continuing the building-renovation program, improving the efficiency in the functioning of the administrative units of the institution, providing a larger service for the advancement of the ministers in the State, enriching the college life, and securing further financial support of alumni and friends. We believe that much progress has been made in these endeavors.

I. Significant Elements During the Year

The most significant developments for the year may be listed as follows:

1. Receiving the income from the Leonard Memorial Fund and the Greenleaf funds under an agreement with the Board of Education of the Northern Baptist Convention and the American Baptist Home Mission Society by which Shaw is to receive this income annually. These trust funds amount to about \$30,000.00.
2. The increased support of alumni and friends. The contributions from individuals this year have more than doubled the amount received last year. Already thirty-nine associations, churches, and individuals have contributed \$100 or more each to assist in the building renovation program. Plaques are being installed on the doors in appreciation of their contributions.
3. Improvement in library services permitting wider use of books by students and teachers and involving extensive cataloging, classifying, shelf list rechecking, and revision of other features to promote greater efficiency.
4. Enlargement of the services of Shaw as a center of religious promotion through an annual Ministers' Conference-Institute, several District Ministers' Institutes, and a College Students' Christian Conference.
5. Revision of various requirements and procedures designed to improve the outcomes of our instruction, curriculum, and college life.
6. The complete renovation of Shaw Hall. This is probably the most extensive single renovation project in the history of the school. This building has been rewired, replastered, and repainted inside; new floors with rubber treading in the halls, wash rooms on each floor, deteriorated tower and chimneys removed from the roof, roof repaired, new furniture installed in the rooms, and an office provided for the Dean of Men.
7. In addition to the Shaw Hall renovation, the improvements in the physical plant are as follows:
 - (a) Complete renovation of four faculty homes.
 - (b) Painting of class rooms on the first floor of Science Hall.
 - (c) Installation of indirect lighting system in the administrative offices.
 - (d) Purchase of electric master mixer and potato peeler for the kitchen.
 - (e) Purchase of over 100 chairs for the library and the chapel.
 - (f) Purchase of piano and 250 hymnals.
 - (g) Equipping recreation room and small living room in the girls' dormitory with new furniture.

II. Concerning Students and Student Life

1. ENROLLMENT

The administrative policy for the past two years has been to exercise a greater selectivity in choosing students. More stringent tests are being applied with reference to scholarship, conduct, leadership and ability to support the program of the University. We have tried to be consistent with the policy stated in the report of last year of keeping our student body within our capacity to serve comfortably and efficiently. Such a policy has contributed toward a 5.2 per cent decrease in the enrollment for the first semester of this year. At the close of last year 23 students were dropped from the institution because of poor scholarship and five for personality and conduct reasons.

The constancy of the size of our student body for the year is seen in the fact that there is only a difference of 22 in the number of students registered for the second semester as compared with the first semester. At only one time in the past 12 years has the number of new students entering at the beginning of the second semester been as large as that of the current year. It is also interesting to note that the freshman class this year contains a larger percentage of men than that of last year.

One of the traditions of Shaw University is the promotion of a relationship among the students such as is typified by a large family. This year the family idea is particular evident at Shaw University not only in spirit but in blood relationship as well. Among the students registered are 23 sibling combinations. Of one family there are four members, three brothers and one sister, children of a member of the Board of Trustees.

The University continues to have registered a large percentage of students affiliated with the Baptist denomination. The fact that 70 per cent of the student body is Baptist indicates the importance of the Baptist constituency to the welfare of Shaw University, although it is interesting to observe that there are eight other denominations represented.

More than 26 per cent of the students come from rural communities. The distribution of our students by states is as follows:

Arkansas	3	New Jersey	17
Connecticut	2	New York	4
Florida	1	North Carolina	417
Indiana	1	Pennsylvania	7
Kentucky	2	Tennessee	1
Louisiana	1	Virginia	10
Maryland	2	West Virginia	1
Massachusetts	1	District of Columbia	2
Total			472

During 1937-38 the grand total of persons pursuing courses under the direction of Shaw University is 1808 enrolled as follows:

Academic year	472
Summer School	601
Extension	735
Total	1808

2. PERSONAL SERVICES

The Psychological Counselling Service was begun last school year. The main features of this service were outlined in the report made at the last trustee meeting. This counselling service includes general counselling as well as psychological counselling on personal problems that confront students, supplementing the work of the personnel deans.

An outline and explanation to the faculty of the functions and aims of this service resulted in securing the coöperation of the staff in referring several cases of unadjusted students who might otherwise have been neglected. Students, themselves, are becoming increasingly aware of the benefits of the service and several have sought it of their own volition. The psychological counsellor reports that the problems embrace the areas of personal adjustments, stammering, study habits, health, marriage, finance and vocations.

The personnel services are meeting a distinct need. There is no need to discuss the obvious fact that many of our students find conditions more favorable here than in many of their homes and that they adjust themselves slowly to the exacting standards of study and group-living. There are the usual elements of faulty habits, ignorance of certain fundamentals of living, clashes of personalities, fears, personal dislikes, indifference, and misdirected interests. The personal adjustment lectures have been helpful in giving information and in correcting attitudes among our freshmen.

3. HEALTH

There has been a definite improvement in our health service this year. A contributory cause was a revision of the responsibilities of the nurse so that she was relieved of duties as a matron. She was enabled, therefore, to give full attention to the obligations of health service.

There have been fewer ward cases during the present year. Two cases of measles, one among male students and one among female students, presented the most trying problems, but the isolation was so well handled that no other cases have developed.

Of special significance was the all-University program of tuberculin testing. Tuberculin tests given in February of 1937 were followed up and checked again in February of this year. None of these cases had progressed to a more dangerous point within the year's time. A few Wasserman tests have been given where blood-bone infections were indicated. Follow-up treatments after appendectomies and other abdominal operations performed by family surgeons during the summer vacations have been given in several cases. There has been a marked decrease in the number of students needing treatments by dentists, and eye and throat specialists.

We were very pleased to have had a visit by Doctor Paul Cornelly, director of Student Health Service of Howard University. He made a study of our system and has given some very helpful suggestions which we plan to inaugurate next year.

4. DORMITORY LIFE OF MEN STUDENTS

At the beginning of the first semester 108 men registered to live in the two men's dormitories. At the beginning of the second semester 111 men registered to live in the dormitories. There has been little change in the population of either building since the first two months of the school year.

The renovation of Shaw Hall has had an effect similar to that of the renovation of Convention Hall. The men have shown appreciation for what has been done to beautify the building and to improve the facilities by an improvement in living habits.

The Men's Dormitory Committee has been working effectively this year. Aside from keeping a general observation over the life of the dormitories, it sponsored a Shaw Hall Open House, a dormitory paper, a series of Sunday Evening Fellowship Hours, and one other public event. Other minor objectives have been realized. In most of its work the Dormitory Committee has had splendid support from the men.

In the personnel area, more attention has been given in instruction in the arts of good behavior. Providing a new office and equipment for the Dean of Men and his assistant has greatly facilitated a larger counselling service for both resident and day students. It is gratifying to see that the day students are participating increasingly in campus activities. We are pleased that there were very few cases of discipline of a major nature.

5. DORMITORY LIFE OF WOMEN STUDENTS

It has been the general aim of the Dean of Women to improve the academic status of women students; to interest them in a larger service in church and community; to develop in each more initiative and self-reliance, a coöperative attitude toward dormitory and campus life, and an appreciation for the best cultural and social experiences of life; and to stress the integrity of personal behaviour in conditions of an increasing relative freedom. The philosophy behind these endeavors has been the belief that the way to teach proper behavior in a free and liberal society is to have the laboratory conditions in the college simulate the conditions in the world outside.

The beauty parlor, which was installed during the first year of the present administration, has reduced greatly the problem of hair-dressing in the individual rooms as well as reducing the number using off-campus beauty parlors. Aside from the convenience which the beauty parlor has provided, it has also been a benefit in alienating some of the problems which naturally attend an area of movement of women students about the city.

As in the case of the young men, improvement has been noted in the increasing participation of women day students in campus activities. There has been a definite effort to get every woman student in the dormitory to become interested in some activity and in almost every case they have been participating even if only in a departmental club.

6. STUDENT ORGANIZATIONS

Shaw University recognizes that extracurricular activities offer a valuable avenue in the development of student life. There are 41 organizations on the campus.

The University has very definitely regulated the administration of the activities of the Greek letter societies. In the past one of the problems has been excessive initiations and probation periods. The fraternities and sororities themselves have recognized the advantages to the University in the new regulations and have been pleased to coöperate whole-heartedly. On a whole, these organizations have exhibited a more friendly spirit toward each other than in the past.

Students are regular members of the following University Standing Committees: Athletic, Chapel and Religious Life, Concert and Lecture, and Social.

7. ATHLETICS

There is a new enthusiasm engendered in the alumni, students and friends which causes the athletic program to become a vital part of the University. The reason for this is that during the past two years our teams have been winning and attendance has increased, and finances about doubled. Needless to say that there have been attendant problems.

The attendance in athletics has been greatly enhanced by a colorfully uniformed cheering squad. We are pleased to have had the support of a group of citizens in Raleigh known as the Shaw University Boosters Club. Because of their interest they have assisted in equipping the cheering squad and furnishing more seats on the athletic field by erecting additional bleachers. The coach has had the valuable assistance of a special part-time coach in football and various faculty members in basketball, tennis, and track. I am happy to report that our athletes continue to show clean sportsmanship in our athletic participation. Unfortunately, our football record was marred by the use through misunderstanding of two students who were later declared ineligible. In order to prevent such an occurrence again, the University has adopted the policy that the eligibility of players participating in inter-collegiate athletics must be investigated and approved by the Athletic Committee, the physical director, and the Registrar.

For the first time since 1926 an athletic team representing the institution has won the championship of the league of which it is a member. This year our woman's basketball team was undefeated in a 10-game schedule becoming thereby the young women's basketball champions of North Carolina.

8. FINANCIAL PROBLEMS

Since our students for the most part come from families of limited incomes, the financial stress and strain is very great. The whole problem of finance occupies far too large and disturbing place in the attention of the students to permit the best educational effort. The personnel deans encounter definite personality maladjustments directly traceable to financial difficulties. Anti-social attitudes and misconduct often grow out of a background of want.

As may be seen from the following chart, the institution has endeavored to give some assistance in scholarships, loans, and work aid to the students. Our limited resources obviously prohibit our assisting more than a small proportion of those needing help. Since this school year has not ended, the figures are not yet available for the assistance which we are extending this year. However, the situation is much this year as for 1936-37 when the following assistance was extended:

<i>Method of Assistance</i>	<i>Amount</i>	<i>No. Aided</i>
1. NYA Aid.....	\$ 5,148.20	56
2. Institution's Aid.....		
a. Scholarships.....	1,971.25	40
b. Loans to Students	1,500.00	60
c. Student Labor.....	6,063.73	65
Total.....	\$14,683.18	221

Unfortunately, there is the problem of unsatisfactory discharge of the duties by some of the students who are given work assistance. Because of the complaints sometimes reported last year from student labor a grading system was inaugurated this year. The supervisors have found this quite helpful and a Student Service Committee has made re-assignments when work has been reported to be unsatisfactory.

III. The Faculty

1. REGARDING PERSONNEL

The University staff consists of 41, with 26 in the instructional group and 15 administrative officers and assistants not included in the instructional group.

The University misses the services of Miss Ada I. Smith, affectionately known as, "Mother Smith," who has retired with a status as matron-emeritus, after a service of 17 years extending over administrations of three of Shaw's presidents.

Professor Nelson H. Harris, Assistant Professor James S. Lee and Mr. Benjamin A. Quarles were granted leaves to study this year. Professor Harris has already completed his study and will receive the Ph.D. degree at the June Convocation of the University of Michigan. Mr. Lee at the University of Michigan, and Mr. Quarles at the University of Wisconsin, will complete the residence requirements for the Ph.D. degree this year. Miss Marguerite S. Frierson has returned to her work in the Department of Education. She has completed requirements for the Master of Education degree at Boston University.

On a whole, the morale of the faculty has been good and the seriousness with which teachers have gone about their work is commendable. Members of the faculty have expressed the opinion that some of the factors that help promote this condition have been the paying of full salaries without deductions for the past two years, the definite delegation of administrative responsibilities with full explanation of procedures in routine matters, and the democratic policies of the President in faculty relationships and administrative problems.

2. PROFESSIONAL MEETINGS ATTENDED

The administration has endeavored to encourage the participation of the faculty in various educational meetings and in programs promoting racial and civic advancement. During the year representatives of Shaw University attended the meetings of the Southern Association of Secondary Schools and Colleges, New Orleans; Association of Deans and Registrars in Negro Colleges, Little Rock, Arkansas; The Association of Deans of Women, Tuskegee Institute, Alabama; The Association of Deans and Advisors of Men, Raleigh; North Carolina College Conference, Elizabeth City; National Association of College Women, Pittsburg, Pa.; The American Historical Association, New York; National Intercollegiate Dramatic Association, Washington, D. C.; Colored Intercollegiate Athletic Association, Lincoln, Pa.; North Carolina Library Association, Durham; The Coördinating Committee on Education for Negroes in North Carolina, Greensboro; North Carolina Negro

Teachers Association, Durham; Wake County Conference of Teachers of Home Economics, Durham; Advisory Committee of the Adult Education Council of North Carolina, Durham; North Carolina Conference of Social Workers, Raleigh; Annual Session of the North Carolina Interracial Commission, Wilson; General Baptist State Convention, High Point; State Sunday School and B. Y. P. U. Convention, Raleigh; Woman's Home and Foreign Mission Convention of North Carolina, Charlotte; National Student Assembly, Oxford, Ohio.

3. COMMUNITY INTERESTS

Members of the faculty have coöperated in many community projects, have served as teachers and speakers in the various Sunday Schools and churches, and are actively affiliated with the program of the Raleigh Community Chest, Credit Union, Boy Scouts, Raleigh Vocational Council, North Carolina Interracial Commission, The Bishop Tuttle School of Social Work Baby Clinic, and other civic organizations.

4. UNIVERSITY AS HOST

The institution has been host to the National Association of Deans and Advisors of Men, a District Conference of Jeannes Teachers, Community Better Farm and Home program of the vocational agricultural teachers of the Raleigh district, district conference of the home economics teachers of the State Department of Education, College Students' Christian Conference, basketball tournament of the eastern division of the North Carolina Negro High School Athletic Association, Negro High School Dramatic Tournament, Executive Committee of the North Carolina Parent-Teacher Association, National Recreation Committee, WPA Adult Education Conference. The institution has also extended its facilities for the accommodation of the WPA Adult Education classes twice a week, the Federal Little Theater Guild, Federal Art Studio and a WPA playground and kindergarten project.

IV. Alumni

The continued loyalty and the increased support of the alumni has been very encouraging. As a part of the commencement program last June an innovation was inaugurated in the form of a University-Alumni-Seniors' Banquet. This was an inspiring occasion and was attended by 250 persons. A continuation of the interest of the alumni was gratifyingly demonstrated on Founder's Day. The contributions of \$1,600 which were reported on that day were the largest received in cash on a Founder's Day celebration. This figure does not include contributions which were made prior to that day.

On last commencement our alumni group was increased by 73 of whom 50 were awarded the B.A. degree, 20 the B.S. degree, and three the B.D. degree. The degree of Doctor of Laws was conferred upon Attorney Raymond Pace Alexander of Philadelphia, Pa., and the degree of Doctor of Divinity upon the Rev. Benjamin Franklin Jordan of Wilson.

The increasing number of graduates of Shaw University receiving advanced degrees is very gratifying. The following number have been reported as receiving degrees within the last four years:

Doctor of Philosophy—Cornell.....	1
Master of Science—Cornell.....	1
Master of Arts—Columbia	3
Master of Arts—Atlanta	2
Master of Arts—Howard	1
Master of Arts—Fisk	1
Master of Arts—Hartford	1
Master of Arts—Michigan	1
Master of Arts—Wittenburg	1

According to our records, 65 Shaw University students have attended graduate schools within the last four years.

In connection with the trip to New Orleans to attend the meeting of the Southern Association of Colleges and Secondary Schools for Negroes, an extended tour was arranged which enabled the President to visit the alumni in Alabama and Georgia. We were able to renew the interest of many of the early graduates in their Alma Mater and we are already receiving tangible evidences of their increased support.

V. Educational Program

1. THE COLLEGE

A conscientious effort has been made to improve the institution and the quality of academic work. Through enriched faculty meetings, visiting of classrooms by the President and the Dean, regulation of instructional procedures and educational policies by an Educational Council composed of the Division Chairmen, the Dean of the College, the Dean of the School of Religion, the Registrar, the Librarian, and the Personnel Counselor.

Faculty meetings have been enriched by the scheduling of faculty members to present a brief discussion of a phase of the work in which they are interested or in which they desire to see changes made. On every occasion the speaker has presented a frank and stimulating discussion which has been worthwhile. In addition, an administrative officer has been scheduled at each meeting to present a discussion of the responsibilities and functions of his office. These discussions have been very informing to the other faculty members and have resulted in a better understanding of the duties of their colleagues and more coöperation from the staff as a whole in the discharge of their responsibilities.

An interesting experiment is being conducted by certain teachers in a coöperative instructional project. Term papers submitted in one field are graded for English by an instructor in the English Department. Students who write themes for the English Department are required to read books from their field of interest and to write on subjects from them. When expert advice is needed on a matter peculiar to a department, the representative from that department is consulted in the evaluation of the work. As this coöperative enterprise is only beginning this year, we are not in a position as yet to appraise the results. Some of the teachers of English and the Social Sciences have agreed upon certain forms for term papers. During the next year through the Educational Council we shall work for certain general standards in those areas which lend themselves to such.

A study is being made by the staff concerning the best utilization of the data obtained from the use of the Psychological Examinations of the American Council on Education. The Educational Council is interested in studying the accumulated data in an effort to ascertain the best services of the tests in a program of educational guidance.

Whereas last year the personnel adjustment lectures for freshmen were conducted only for the second semester, this year the lectures for the freshmen have been held throughout the year. The outline of the subjects has been given earlier in the report. At the present time this series is presented chiefly as a part of the personnel program. The Educational Council is giving consideration to organizing the series into a unit course which will require some preparation on the part of the students and an examination at the end of each semester.

We have been pleased to coöperate with St. Augustine's College in the matter of exchanging teachers and utilization of facilities mutually beneficial. The administrative authorities at the two institutions are giving serious consideration to additional areas of joint and coöperative endeavors. We hope to be able to report much progress in this undertaking next year.

2. THE SCHOOL OF RELIGION

The present year in the School of Religion has been marked by growth and in some respects has been unprecedented. There has been evidences of increased interest in scholarship and participation in community and national activities. The scope of the influence of the School of Religion has been extended. Students seem to have a greater interest in promoting the growth of the school by putting forth definite effort to attract young men in the high schools and colleges to the ministry and to the School of Religion. Our School of Religions through its students has been represented in State and national organizations in planning and directing capacities. Students of the Senior Class of the School of Religion have maintained membership in the Alpha Omicron Honor Society over a longer period than any other male members of the University. They have at the same time been active in work in local churches and other social and religious institutions or organizations.

There are four persons teaching in the School of Religion, two of whom are full time and two part time. One of the full-time teachers has no other major University duties to perform and resides in the dormitory with the theological students. The other full-time teacher, the Dean of the School, gives some courses in Religion in which a large percentage of the members of the class are college students. One of the teachers with a part-time assignment is the Dean of Men and teacher of Philosophy in the college. The other part-time teacher is pastor of White Rock Baptist Church, Durham, North Carolina, one of the prominent churches of the South. He commutes two days each week.

The scholarship of each member of the faculty is good. Three are graduates of church colleges and the other of a state university. Each holds one or more advanced degrees from the best Northern theological institutions. One has completed residence requirements at Yale University for the Ph.D. degree in Philosophy and the Negro Church. One has completed residence requirements for the Ph.D. degree at the University of Chicago in Religious Education. One has graduated from Northern Baptist Theological Seminary and has almost completed residence requirements for the Ph.D. degree at the University of Chicago in Church History. One has taken two degrees at the Oberlin Theological Seminary. Each has a scholarly point of view and is a student of the best thought in his field. There is complete freedom given each teacher and encouragement to develop the best in his field. A

deep reverence and appreciation for spiritual values and the fearless search or truth give distinction to the School of Religion of Shaw University.

The enrollment has increased steadily since the beginning in 1933. The enrollment of nine in the School of Religion this year means an increase of one over last year. In addition to these nine graduate students in Religion there are nineteen students in the college who are pursuing a major in Religion.

Several changes have been made in the curriculum in recent years in the attempt to raise the standard of theological education. From a Theological Department which offered no course which was recognized by the College of Shaw University because of the standard of work done, to the School of Religion in many ways comparable to the best in the South without regard to race, the theological training program of Shaw University has shown wholesome development. When the Theological Department became standardized in 1927 it was felt by some that the enrollment would decrease. The opposite was the result. There has been an increase in enrollment despite the raising of the standards.

Growth might be seen not only in the increase in enrollment but in the type of students. Although some who are preparing for the ministry do not measure up to the standards reached by some other students of the college, it cannot be said that only those who are unable to pass in other courses take theology. As previously mentioned, the two male students who have consistently maintained the highest scholastic standard among the male students and hold membership in the Alpha Omicron Honor Society are members of the senior class in the School of Religion. Students selected by the teachers of sociology and history to assist in making studies and collecting data were chosen from the School of Religion. A student of the School of Religion has been more active in economic and social movements as they related to the welfare of the Negro than any other student of Shaw. This student so demonstrated his ability as a preacher that Doctor O. S. Bullock, pastor of the First Baptist Church, Raleigh, N. C., left him as pastor in charge during his vacation last summer. Another member of the senior class is pastor of two or more churches and was the chairman of the College Students' Christian Conference which met at Shaw University on April 3. The third member of the senior class is a member of the A.M.E. Zion Church and has been a pastor for several years.

For the first time in the history of the School of Religion a graduate of another college with the A.B. degree matriculated. It is also significant that this student is a member of the Christian Church and is the presiding officer of the largest group of churches of any one in his connection. He is a full time pastor and influential churchman. He is a member of a denomination which has a large percentage of its ministry untrained, but has no Theological School. The Christians and Baptists are much alike in policy at many points. The School of Religion might be of definite service to this denomination, and it is possible that the Christian denomination might adopt Shaw University as the School of Religion in which their ministers will be trained.

We are very proud of the ability and the services of the men in the School of Religion. We believe that we are making a significant contribution to the development of the leadership in the Baptist churches in the State of North Carolina.

3. THE LIBRARY

The growing importance of the library and the increasing demands placed upon it by the ever-changing educational aims and methods necessitate a definite program of development for effective service.

Because of the urgent need for building up the new card catalog, the library staff has devoted a considerable amount of time to cataloging new books, and discarding useless books. A new policy of simple cataloging for reserve books has enabled the student to become acquainted with all the books assigned in a specific course.

The inaccuracies of the present shelf list are being checked. An assistant has been assigned the duty of reading shelves so that every book in the library will be accurately recorded in the shelf list catalog. It is hoped that this work will be completed by the next school term.

Because of the limited shelving capacity, it is necessary to evaluate carefully each book, periodical and pamphlet so that only live material may be retained on the shelves. An index of all periodicals in the library and a chart showing their location on the shelves have been arranged.

The library personnel consists of a librarian, two staff assistants and eight student assistants. We believe that our library is as well administered as any school of comparable size.

We consider ourselves very fortunate in making available to our students the resources of other institutions through inter-library exchanges. This year our students have utilized the facilities of the Richard B. Harrison Public Library, the State Library, State College in Raleigh, Saint Augustine's College and Duke University.

The library receives regularly 62 periodicals and 12 newspapers. We are always grateful for the gift of books. Among our largest contributions during the past year were one hundred and seventy-five volumes from Dr. E. McNeil Poteat, Cleveland, Ohio; one hundred and sixty-four from Miss Mary P. Burrill, Washington, D. C.; fifty-six from Mr. C. W. E. Pittman, Hickory, N. C.; one hundred and thirteen from Duke University; twenty-two books and one hundred and twenty-three periodicals from the Womans College of Duke University. We are also pleased to have gifts of one or two books from many individuals.

VI. Shaw As A Center of Religious Promotion

1. ANNUAL MINISTERS' INSTITUTE

The Annual Ministers' Conference of two or three days was extended last summer to a full week with a daily program of regular class instruction under the direction of Dean John L. Tilley of our School of Religion, Dr. G. W. Watkins, pastor of Bank St. Baptist Church, Norfolk, Va., and Dr. J. M. Ellison, professor at Virginia Union University, Richmond, Va. Special lectures included the Rev. M. O. Alexander, the Rev. W. Perry Crouch, and Mr. M. A. Huggins of the Baptist State Convention of North Carolina; Dr. Hershew Davis of Southern Baptist Theological Seminary; Dr. B. W. Spillman of Southern Baptist Convention; Dr. Wm. Poteat, president-emeritus, Wake Forest College; the Rev. W. C. Somerville, general secretary, General Baptist State Convention; Dr. F. R. Mason, High Point.

2. ASSOCIATION MINISTERS' INSTITUTES

In an endeavor to render a larger service to the ministers in the State, Shaw University is cooperating with various Baptist District Associations in furnishing special leaders to conduct courses in convenient centers within the jurisdiction of these associations. Any group interested in improving the training of the mass of Negro ministers in the State would find that any financial assistance given to us in this undertaking would make possible a larger service of inestimable value.

3. COLLEGE STUDENTS' CHRISTIAN CONFERENCE

Under the joint sponsorship of the General Baptist Convention and Shaw University, a significant conference of 250 students from the colleges in the State of North Carolina was held here on April 3. The theme of the conference was "Religion in College Life," and was organized into sectional discussions on the topics, "Religion in the Adjustment of Economic Problems of College Students," "Religion in the Adjustment of Social Problems," "Religion in the Adjustment of Personal Psychological Problems," and "Negro Church and the College Student." The students considered the conference so beneficial that they voted to request the University to promote the conference again next year.

VII. Improvements In Plant and Services

Repairs and equipment during this year have cost approximately twelve thousand dollars.

The outstanding improvement in the physical plant was the complete renovation of Shaw Hall, a boys' dormitory. This is the oldest building on the campus and was in serious need of repairs. Our improvements consisted of replastering, repainting, rewiring the entire building, new flooring on all the halls, refurnishing the rooms, removal of the tower and chimney, and repairing of cornices and roof.

Four faculty homes were completely renovated. Electric potato peeler and an electric Hobart master mixer and sundry supplies of dishes were purchased for the kitchen. Ten dozen chairs, book truck, and a 36-hole umbrella rack were purchased for the library.

A communication system between the business office and the President's office has been installed. Indirect lighting system installed in the offices of the President, the Business Manager, the Dean, and the Registrar. An office for the Dean of Men has been provided and equipped. A Baldwin piano and 250 hymnals have been purchased. Three classrooms in Science Hall were painted.

The Y. W. C. A. has furnished a lounge or recreation room in Estey Hall for both dormitory and day students. The Estey House Organization has sponsored a project by which the furniture in the small living room in the dormitory has been replaced by a three-piece wicker suite. The University has renovated and made available a reception room for the men in Convention Hall.

VIII. Finances

1. SUPPORT

At the annual meeting of the Trustees last year proposals of the American Baptist Home Mission Society for making available again the income from certain trust funds were approved. Following this approval by the Trustees, the Board of Managers of the American Baptist Home Mission Society, on May 17, 1937, and the Board of Education of the Northern Baptist Convention, on May 19, 1937, voted to pay each year to Shaw University an amount equivalent to the income received from the Greenleaf Funds and the Leonard Memorial Fund as long as Shaw University shall be recognized as a Baptist educational institution by said Board, or by any other properly constituted agency of the Northern Baptist Convention. During this school year we began to receive the funds which these actions made possible. Needless to state, this income is meaning much to us.

We deeply regret the loss of the annual appropriation from the Slater Fund. Shaw University has the distinction of being the only college to receive an appropriation every year during the existence of the fund. With the dissolution of this fund, we have made an application to the Southern Educational Foundation, which has the custody of the remaining assets of the fund, for a special grant for equipping the library. This would be a tangible project, in connection with the installing of which we would erect a plaque in lasting tribute of appreciation to the record of continuous support during the existence of the Slater Fund. Our application has not been acted upon favorably as yet.

We are pleased with the increased support of the alumni and friends this year over last year. The contributions of individuals have doubled. Three special gifts should be mentioned. One is a contribution of \$500 for the library by Dr. Robert B. Tyler of Washington, D. C.; the second is a gift of \$500 by the widow of the late Dr. E. E. Smith, a former trustee of Shaw University, making a total of \$1,000 which Mrs. Smith has given within the last two years; the other is a legacy of \$100 in the will of the late Dr. M. S. G. Abbott of Florida, who finished Shaw in 1888. It is hoped that other alumni and friends will remember Shaw in their wills.

As a tribute to those who have been liberal in their support, we are installing on the doors of various rooms in the dormitories bronze plaques with the names of associations, churches and individuals donating at least one hundred dollars. To date contributions of \$100 or more on this special project have been received from twenty church associations, ten churches, one Shaw club, and six individuals. The names of the individuals are: Mr. C. C. Spaulding, Durham; Mr. C. A. Marriott, Raleigh; the Rev. and Mrs. C. F. Pope, Burgaw; Mr. and Mrs. G. E. Cheek, Wise; the Rev. and Mrs. W. C. Somerville, Raleigh; Dr. David E. Lane, Washington, D. C. There are several other individuals who are making installment payments on their pledges to this project. Many will complete their payments by commencement.

2. NEEDS

The developments which have taken place were possible only with the continued support of the alumni, churches and friends of the institution. Our financial strains are due to the necessity of carrying on a heavy building renovation program without special funds for such. Unlike many

schools, we have adequate buildings for our present needs, but we need funds to continue the renovation of our buildings for modern use and for additional equipment for present demands. Thirty-five thousand dollars would cover the most important needs. If we could secure several special large gifts from philanthropic individuals or boards to cover these projects, then the donations from the alumni, churches and friends to the amount of ten thousand dollars each year would be adequate to meet our annual budgetary needs.

The next major renovation project is Estey Hall, the girls' dormitory. We propose to rewire, replaster, repaint, and to renovate the bathrooms this summer. The most pressing equipment need is in the library, where we should have standard library furniture, additional shelving, and floor covering. Our chief need in the realm of student service is in more scholarship and loan funds. An important need for our educational program is for funds in promoting a larger service in the training of ministers in Association Institutes, special classes, and in the School of Religion.

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In conclusion, I may state that I am happy to be able to report continued progress in the attainment of some of our objectives. Shaw University is fully established as an institution with splendid traditional emphasis upon scholarship and character and service. We believe that these emphases are still here; we aim to preserve them.

The encouragement and support of the trustees, faculty, alumni, students, churches and friends have contributed to our present development. With continued faith in them and in God, we look forward to greater achievement.

Respectfully submitted,

ROBERT P. DANIEL,
President.